Strategic Direction

STRATEGIC GOALS	S T R A T E G I C O B J E C T I V E S	S T R A T E G I C P R I O R I T I E S
Calgary is internationally	To maximize the potential of public art in Calgary.	Encourage and capitalize on partnerships, collaborations and opportunities that promote unconventional and/or innovative approaches to public art.
recognized for the quality of its public art.	To use public art as a mechanism to attract	Maintain a high level of awareness about the current and ever-evolving field of public art and share this information.
	To encourage a diversity of approaches and opportunities for public art in Calgary.	Implement and advocate for processes and procedures that uphold the principles of artistic freedom and expression, and emphasize the importance of art and the role of the artist in society.
		Position variety (i.e., representation of a spectrum of artists, approaches, disciplines and opportunities) as a priority in all planning and project initiatives.
		Adopt a culture of inquiry and innovation that supports experimentation, risk-taking and creative problem solving.
		Continually explore all the possibilities of public art.
Calgarians are proud of their Public Art Collection.	To encourage a sense of shared ownership and	Care for, maintain and conserve the Collection in accordance with acceptable industry standards and within a "best practice" model.
	investment. To lead by example.	Encourage and seek out partnerships and collaborations to leverage resources, engage stakeholders and build capacity throughout the
	To provide opportunities for participation and involvement.	Ensure geographic dispersal of public art installations, displays and initiatives.
	To be inclusive. To educate.	Resource appropriate (permanent) facilities and sites for exhibit and storage of the Public Art Collection.
		Consider access for disabled persons in the planning and execution of all projects.
		Incorporate public art experiences into centres of daily life, such as transportation systems, schools, community and business centres, leisure attractions, as well as formal and informal gathering places.
		Use a variety of approaches, avenues and vehicles, both physical and virtual, to provide access to public art.
		Develop and implement contextually relevant interpretive and educational programming that resonates with Calgarians.

STRATEGIC GOALS	STRATEGIC OBJECTIVES	S T R A T E G I C P R I O R I T I E S
People enjoy and discuss public art in Calgary.	To communicate what we do and celebrate public art.	Identify the needs of our stakeholders in relation to their participation and engagement in public art and create audience-specific communication to meet those needs.
	To instigate, monitor and contribute to the	Ensure all information is timely, relevant, accurate and appropriately disseminated to be best received by the intended audience.
	dialogue. To provide meaningful experiences.	Establish and maintain open lines of communication, and prioritize the gathering of feedback, to ensure two-way dialogue.
		Develop and implement communication plans and mechanisms that are strategic, effective and sustainable.
		Facilitate forums for dialogue and discussion and participate in hosted events of a similar nature.
The City of Calgary is a leader in the	and external service	Incorporate an integrated planning approach across The Corporation and with community partners that captures our collaborative potential.
field of public art.		Implement a sustainable funding framework that includes capital and operation budgets, as well as reserves for future maintenance and conservation.
	To ensure the sustainability of the Program.	Continually review all tools, processes and procedures within The Corporation for compliance with industry standards and to identify areas for improvement towards best practice.
	To work within industry standards and continually strive for best practices.	Ensure collections management processes and procedures meet legal, social and ethical obligations as trustees of a public art collection.
		Establish management processes and procedures to ensure accountability, transparency and best use of resources.

The Public Art Program is responsible for:

- Implementing the Public Art Policy.
- Managing The Public Art Collection.
- Collaborating with civic partners, private developers and community members doing public art.
- Providing Public Programming and Community Development initiatives around public art.