**No required capital costs (Criterion A)**

1. Please outline in the text box using 10pt Arial font, how development in your business case would leverage existing City capital investments already made in prior years or infrastructure and services included in the One Calgary (2019-2022) budget. Please note that The City’s capital budget is subject to changes based on Council decisions. Please note, that in the event that currently funded capital projects are deferred, re-scoped or reduced from the One Calgary budget (2019-2022), this may result in an area no longer being deemed as “serviced”, and as such would require Council’s approval for new capital budget funding.

**No required operating cost funding for City funded operating costs prior to 2027 (Criterion B)**

1. Through the approval of the 14 new communities in 2018, The City has accounted for the expected increase in property taxes as a result of anticipated market demand to 2027. At the time of full business case submission, The City will complete a direct incremental operating cost review to determine if an operating gap exists for the services listed below.

Please answer the following questions.

1. The following services were used in the direct incremental cost model developed in the 2018 New Community Growth Strategy business case evaluations. Please indicate if your development will require the introduction of these services as it builds out, and prior to 2027?

Police; Yes  No | Parks & Open Space; Yes  No | Transit; Yes  No |

Fire; Yes  No | Community Standards (Bylaw Enforcement); Yes  No |

Streets; Yes  No | Sidewalks & Pathways; Yes  No |

Community & Neighbourhood Services (community development and programming); Yes  No |

Libraries; Yes  No |

1. If an operating gap is identified, would you be prepared to resolve the gap?

Yes  No

1. How do you propose to resolve the gap to ensure that there are no increases to City property tax or utility rates prior to 2027? Please specify if there is more than one way that you propose to resolve the gap or if different services would be addressed using separate mechanisms.