

OPERATING BUDGET CONTINUITY SCHEDULE  
2014 BUDGET  
(\$000s)

	2014 Approved Budget as of December 31 2011	Changes in 2011	Other changes in 2012*	2012 Property Tax Bylaw	2014 Budget as at December 31 2012	2013-2014 Budget Adjustment	Other changes in 2013*	2013 Property Tax Bylaw	2014 Budget as in OBCB at December 31 2013	2014 Budget Adjustment	Other Changes in Q1/Q2 of 2014*	2014 Property Tax Bylaw	2014 Budget as in OBCB at June 30 2014
* Other Changes consist of Salary and Wage allocations from Corporate Costs, transfer among business units, carry forwards, and other changes.													
<b>UTILITIES &amp; ENVIRONMENTAL PROTECTION</b>													
<b>Environmental &amp; Safety Management</b>													
Expenditures	11,470		591		12,061		1,923		13,984	(71)	127		14,040
Recoveries	(2,920)				(2,920)		(427)		(3,347)				(3,347)
Revenues	(445)				(445)				(445)				(445)
Net Budget	8,105	-	591	-	8,696	-	1,496	-	10,192	(71)		-	10,248
FTEs	61.6				61.6		14.0		75.6		(1.0)		74.6
<b>Waste &amp; Recycling Services</b>													
Expenditures	134,257		1,677		135,934	(2,047)	1,153		135,040	(908)	425		134,557
Recoveries	(4,773)				(4,773)	255			(4,518)				(4,518)
Revenues	(93,942)				(93,942)	1,792			(92,150)	600			(91,550)
Net Budget	35,542	-	1,677	-	37,219	-	1,153	-	38,372	(308)	425	-	38,489
FTEs	572.5				572.5	2.0	(1.5)		573.0				573.0
<b>Utilities</b>													
Expenditures	592,562				592,562	(17,580)			574,982	1,190	1,460		577,632
Recoveries	(28,467)				(28,467)				(28,467)	500	(829)		(28,796)
Revenues	(564,095)				(564,095)	17,580			(546,515)	(1,178)	(631)		(548,324)
Net Budget	-	-	-	-	-	-	-	-	-	512	-	-	512
FTEs	1,216.0				1,216.0		2.5		1,218.5	3.0	12.0		1,233.5
<b>GM - UEP</b>													
Expenditures	735		38		773		24		797	(4)	18		811
Recoveries	(253)				(253)				(253)				(253)
Revenues	-				-				-				-
Net Budget	482	-	38	-	520	-	24	-	544	(4)	18	-	558
FTEs	3.0				3.0				3.0				3.0
<b>UTILITIES &amp; ENVIRONMENTAL PROTECTION</b>													
<b>Expenditures</b>	<b>739,024</b>		<b>2,306</b>	<b>-</b>	<b>741,330</b>	<b>(19,627)</b>	<b>3,100</b>	<b>-</b>	<b>724,803</b>	<b>207</b>	<b>2,030</b>	<b>-</b>	<b>727,040</b>
<b>Recoveries</b>	<b>(36,413)</b>				<b>(36,413)</b>	<b>255</b>	<b>(427)</b>	<b>-</b>	<b>(36,585)</b>	<b>500</b>	<b>(829)</b>	<b>-</b>	<b>(36,914)</b>
<b>Revenues</b>	<b>(658,482)</b>				<b>(658,482)</b>	<b>19,372</b>	<b>-</b>	<b>-</b>	<b>(639,110)</b>	<b>(578)</b>	<b>(631)</b>	<b>-</b>	<b>(640,319)</b>
<b>Net Budget</b>	<b>44,129</b>	<b>-</b>	<b>2,306</b>	<b>-</b>	<b>46,435</b>	<b>-</b>	<b>2,673</b>	<b>-</b>	<b>49,108</b>	<b>129</b>	<b>570</b>	<b>-</b>	<b>49,807</b>
<b>FTEs</b>	<b>1,853.1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,853.1</b>	<b>2.0</b>	<b>15.0</b>	<b>-</b>	<b>1,870.1</b>	<b>3.0</b>	<b>11.0</b>	<b>-</b>	<b>1,884.1</b>
<b>TRANSPORTATION</b>													
<b>Calgary Transit</b>													
Expenditures	350,958	2,496	20,239		373,693	8,507	3,196		385,396	9,565	1,251		396,212
Recoveries	(8,383)				(8,383)				(8,383)				(8,383)
Revenues	(162,229)				(162,229)	(4,333)			(166,562)	(11,257)			(177,819)
Net Budget	180,346	2,496	20,239	-	203,081	4,174	3,196	-	210,451	(1,692)	1,251	-	210,010
FTEs	2,778.0				2,778.0	47.0	(4.0)		2,821.0	65.5	(10.0)		2,876.5
<b>Roads</b>													
Expenditures	186,746		6,408		193,154	1,208	1,408		195,770	1,823	1,398		198,991
Recoveries	(37,329)				(37,329)	1,600			(35,729)				(35,729)
Revenues	(15,702)				(15,702)	(1,600)			(17,302)	(2,495)			(19,797)
Net Budget	133,715	-	6,408	-	140,123	1,208	1,408	-	142,739	(672)	1,398	-	143,465
FTEs	916.8				916.8		(2.0)		914.8		(3.0)		911.8
<b>Transportation Infrastructure</b>													
Expenditures	11,359		462		11,821		197		12,018	(100)	(108)		11,810
Recoveries	(11,359)		(462)		(11,821)		(197)		(12,018)	100	108		(11,810)
Revenues	-				-				-				-
Net Budget	(0)	-	-	-	(0)	-	-	-	(0)	-	-	-	(0)
FTEs	54.0				54.0				54.0		(2.0)		52.0

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<b>Transportation Planning</b>													
Expenditures	13,945		670		14,615		1,250		15,865	(82)	887		16,670
Recoveries	(459)				(459)				(459)		(272)		(731)
Revenues	(4,273)				(4,273)				(4,273)				(4,273)
Net Budget	9,214	-	670	-	9,884	-	1,250	-	11,134	(82)	615	-	11,667
FTEs	79.0				79.0				79.0		5.0		84.0
<b>GM - Transportation</b>													
Expenditures	2,058		194		2,252		240		2,492	(16)	89		2,565
Recoveries	(553)				(553)				(553)				(553)
Revenues	-				-				-				-
Net Budget	1,505	-	194	-	1,699	-	240	-	1,939	(16)	89	-	2,012
FTEs	18.0				18.0		1.0		19.0				19.0
<b>TRANSPORTATION</b>													
Expenditures	565,066	2,496	27,973	-	595,535	9,715	6,291	-	611,541	11,190	3,517	-	626,248
Recoveries	(58,083)	-	(462)	-	(58,545)	1,600	(197)	-	(57,142)	100	(164)	-	(57,206)
Revenues	(182,204)	-	-	-	(182,204)	(5,933)	-	-	(188,137)	(13,752)	-	-	(201,889)
Net Budget	324,779	2,496	27,511	-	354,786	5,382	6,094	-	366,262	(2,462)	3,353	-	367,153
FTEs	3,845.8	-	-	-	3,845.8	47.0	(5.0)	-	3,887.8	65.5	(10.0)	-	3,943.3
<b>COMMUNITY SERVICES &amp; PROTECTIVE SERVICES</b>													
<b>Animal &amp; Bylaw Services</b>													
Expenditures	18,294		1,047		19,341	(300)	4,724		23,765	1,971	6,695		32,431
Recoveries	(684)				(684)		(700)		(1,384)		(524)		(1,908)
Revenues	(6,555)				(6,555)	300			(6,255)		(7,823)		(14,078)
Net Budget	11,055	-	1,047	-	12,102	-	4,024	-	16,126	1,971	(1,652)	-	16,445
FTEs	137.6				137.6		21.0		158.6		35.0		193.6
<b>Community &amp; Neighbourhood Services</b>													
Expenditures	62,964		1,545		64,509	(505)	1,973		65,977	150	570		66,697
Recoveries	(7,014)				(7,014)	505			(6,509)				(6,509)
Revenues	(28,341)				(28,341)				(28,341)				(28,341)
Net Budget	27,608	-	1,545	-	29,153	-	1,973	-	31,126	150	570	-	31,846
FTEs	263.7				263.7	10.0	11.0		284.7				284.7
<b>Fire</b>													
Expenditures	196,580		7,911		204,491	650	1,013		206,154	(1,411)	16,056		220,799
Recoveries	(773)				(773)				(773)				(773)
Revenues	(8,488)				(8,488)				(8,488)	(170)			(8,658)
Net Budget	187,319	-	7,911	-	195,230	650	1,013	-	196,893	(1,581)	16,056	-	211,368
FTEs	1,464.0		1.0		1,465.0	3.0	(1.0)		1,467.0	1.0	(4.0)		1,464.0
<b>Parks</b>													
Expenditures	90,453		4,139		94,592	925	(1,727)		93,790	(647)	1,122		94,265
Recoveries	(3,630)				(3,630)	(350)	700		(3,280)				(3,280)
Revenues	(9,450)				(9,450)	(575)			(10,025)				(10,025)
Net Budget	77,373	-	4,139	-	81,512	-	(1,027)	-	80,485	(647)	1,122	-	80,960
FTEs	597.0				597.0		(22.0)		575.0				575.0
<b>Public Safety Communication</b>													
Expenditures	34,810		3,276		38,086	2,044	740		40,870	(200)	107		40,777
Recoveries	-				-				-				-
Revenues	(15,294)				(15,294)				(15,294)				(15,294)
Net Budget	19,516	-	3,276	-	22,792	2,044	740	-	25,576	(200)	107	-	25,483
FTEs	283.5				283.5	12.0			295.5				295.5
<b>Recreation</b>													
Expenditures	80,998		4,905		85,903	200	(757)		85,346	(49)	1,201		86,498
Recoveries	(2,196)				(2,196)				(2,196)				(2,196)
Revenues	(39,865)				(39,865)				(39,865)	300			(39,565)
Net Budget	38,938	-	4,905	-	43,843	200	(757)	-	43,286	251	1,201	-	44,738
FTEs	571.5				571.5		(13.0)		558.5		1.0		559.5

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<b>GM - CSPS</b>													
Expenditures	706		81		787		(50)		737	(6)	34		765
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	706	-	81	-	787	-	(50)	-	737	(6)	34	-	765
FTEs	3.0				3.0				3.0				3.0
<b>COMMUNITY SERVICES &amp; PROTECTIVE SERVICES</b>													
Expenditures	484,805	-	22,904	-	507,709	3,014	5,916	-	516,639	(192)	25,785	-	542,232
Recoveries	(14,297)	-	-	-	(14,297)	155	-	-	(14,142)	-	(524)	-	(14,666)
Revenues	(107,993)	-	-	-	(107,993)	(275)	-	-	(108,268)	130	(7,823)	-	(115,961)
Net Budget	362,515	-	22,904	-	385,419	2,894	5,916	-	394,229	(62)	17,438	-	411,605
FTEs	3,320.3	-	1.0	-	3,321.3	25.0	(4.0)	-	3,342.3	1.0	32.0	-	3,375.3
<b>CIVIC PARTNERS</b>													
Expenditures	73,568		1,122		74,690	200	2,441		77,331	1,058	380		78,769
Recoveries	(376)				(376)				(376)				(376)
Revenues	0				0				0	(520)			(520)
Net Budget	73,192	-	1,122	-	74,314	200	2,441	-	76,955	538	380	-	77,873
FTEs	3.0				3.0				3.0				3.0
<b>CALGARY POLICE SERVICE</b>													
Expenditures	411,075	1	32,265		443,341		782		444,123		1,599		445,722
Recoveries	(1,900)				(1,900)				(1,900)				(1,900)
Revenues	(90,071)				(90,071)	(4,000)			(94,071)				(94,071)
Net Budget	319,104	1	32,265	-	351,370	(4,000)	782	-	348,152	-	1,599	-	349,751
FTEs	2,758.0				2,758.0				2,758.0				2,758.0
<b>PLANNING, DEVELOPMENT &amp; ASSESSMENT</b>													
<b>Assessment</b>													
Expenditures	18,923		1,297		20,220		215		20,435	(164)	394		20,665
Recoveries	-				-				-				-
Revenues	(2)				(2)				(2)				(2)
Net Budget	18,921	-	1,297	-	20,218	-	215	-	20,433	(164)	394	-	20,663
FTEs	165.2				165.2				165.2		(1.0)		164.2
<b>City Wide Policy &amp; Integration</b>													
Expenditures	-				-				-		22		22
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	-				-				-		22		22
FTEs	-				-				-		168.0		168.0
<b>Inspection &amp; Permit Services</b>													
Expenditures	-				-				-		53		53
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	-				-				-		53		53
FTEs	-				-				-		303.0		303.0
<b>Local Area &amp; Planning Implementation</b>													
Expenditures	-				-				-		13		13
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	-				-				-		13		13
FTEs	-				-				-		80.0		80.0
<b>Development &amp; Building Approvals</b>													
Expenditures	77,070		1,919		78,989	357	(182)		79,164	(621)	(7,333)		71,210
Recoveries	(3,198)				(3,198)				(3,198)	(2,100)	1,353		(3,945)
Revenues	(72,238)		(1,500)		(73,738)	(357)			(74,095)	600	8,454		(65,041)
Net Budget	1,634	-	419	-	2,053	-	(182)	-	1,871	(2,121)	2,474	-	2,224
FTEs	471.5		8.0		479.5	2.0	(4.0)		477.5		(477.5)		0.0

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<b>Land Use, Planning &amp; Policy</b>													
Expenditures	18,189		845		19,034		354		19,388	(119)	(2,405)		16,864
Recoveries	(2,409)				(2,409)	(226)			(2,635)		2,635		-
Revenues	(2,206)				(2,206)	226			(1,980)				(1,980)
Net Budget	13,574	-	845	-	14,419	-	354	-	14,773	(119)	230	-	14,884
FTEs	108.5		(1.0)		107.5				107.5		(107.5)		-
<b>GM - Planning, Development &amp; Assessment</b>													
Expenditures	1,489		375		1,864	450	379		2,693	(7)	(609)		2,077
Recoveries	(944)		(132)		(1,076)				(1,076)		685		(391)
Revenues	-				-				-				-
Net Budget	545	-	243	-	788	450	379	-	1,617	(7)	76	-	1,686
FTEs	10.0		2.0		12.0	3.0	2.0		17.0		(13.0)		4.0
<b>PLANNING, DEVELOPMENT &amp; ASSESSMENT</b>													
Expenditures	115,671	-	4,436	-	120,107	807	766	-	121,680	(911)	(9,865)	-	110,904
Recoveries	(6,551)	-	(132)	-	(6,683)	(226)	-	-	(6,909)	(2,100)	4,673	-	(4,336)
Revenues	(74,446)	-	(1,500)	-	(75,946)	(131)	-	-	(76,077)	600	8,454	-	(67,023)
Net Budget	34,674	-	2,804	-	37,478	450	766	-	38,694	(2,411)	3,262	-	39,545
FTEs	755.2	-	9.0	-	764.2	5.0	(2.0)	-	767.2	-	(48.0)	-	719.2
<b>CORPORATE SERVICES</b>													
<b>Corporate Properties &amp; Buildings</b>													
Expenditures	62,874	6	1,323		64,203	987	614		65,804	(256)	947		66,495
Recoveries	(18,985)				(18,985)	(186)			(19,171)				(19,171)
Revenues	(12,318)				(12,318)				(12,318)				(12,318)
Net Budget	31,571	6	1,323	-	32,900	801	614	-	34,315	(256)	947	-	35,006
FTEs	207.5		(1.0)		206.5	8.0	(2.0)		212.5				212.5
<b>Customer Service &amp; Communications</b>													
Expenditures	19,989		1,360		21,349	213	616		22,178	(148)	433		22,463
Recoveries	(3,672)		(20)		(3,692)				(3,692)				(3,692)
Revenues	-				-				-				-
Net Budget	16,317	-	1,340	-	17,657	213	616	-	18,486	(148)	433	-	18,771
FTEs	152.4		2.0		154.4	1.0	3.0		158.4				158.4
<b>Fleet Services</b>													
Expenditures	80,320		1,782		82,102		102		82,204	(400)	309		82,113
Recoveries	(80,707)		(1,782)		(82,489)		(102)		(82,591)	400	(309)		(82,500)
Revenues	(2,084)				(2,084)				(2,084)				(2,084)
Net Budget	(2,471)	-	-	-	(2,471)	-	-	-	(2,471)	-	-	-	(2,471)
FTEs	224.5				224.5		(1.0)		223.5				223.5
<b>Human Resources</b>													
Expenditures	34,724		1,886		36,610		1,022		37,632	(226)	940		38,346
Recoveries	(8,233)				(8,233)				(8,233)				(8,233)
Revenues	(1,200)				(1,200)				(1,200)				(1,200)
Net Budget	25,291	-	1,886	-	27,177	-	1,022	-	28,199	(226)	940	-	28,913
FTEs	228.6				228.6		1.0		229.6				229.6
<b>Information Technology</b>													
Expenditures	94,221		2,071		96,292	2,732	997		100,021	(449)	1,794		101,366
Recoveries	(41,292)				(41,292)	(1,877)			(43,169)				(43,169)
Revenues	(970)				(970)				(970)				(970)
Net Budget	51,959	-	2,071	-	54,030	855	997	-	55,882	(449)	1,794	-	57,227
FTEs	440.9		(17.0)		423.9	7.0	(4.0)		426.9				426.9
<b>Infrastructure &amp; Information Services</b>													
Expenditures	113,716		3,082		116,798	2,745	1,415		120,958	(127)	493		121,324
Recoveries	(101,271)				(101,271)	(2,385)			(103,656)				(103,656)
Revenues	(1,162)				(1,162)	(240)			(1,402)				(1,402)
Net Budget	11,283	-	3,082	-	14,365	120	1,415	-	15,900	(127)	493	-	16,266
FTEs	244.0		9.0		253.0	8.5	8.0		269.5		(2.0)		267.5

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2014 BUDGET  
(\$000s)

	2014 Approved Budget as of December 31 2011	Changes in 2011	Other changes in 2012*	2012 Property Tax Bylaw	2014 Budget as at December 31 2012	2013-2014 Budget Adjustment	Other changes in 2013*	2013 Property Tax Bylaw	2014 Budget as in OBCB at December 31 2013	2014 Budget Adjustment	Other Changes in Q1/Q2 of 2014*	2014 Property Tax Bylaw	2014 Budget as in OBCB at June 30 2014
* Other Changes consist of Salary and Wage allocations from Corporate Costs, transfer among business units, carry forwards, and other changes.													
<b>Office of Land Servicing &amp; Housing</b>													
Expenditures	70,217		420		70,637	352	1,066		72,055	(44)	202		72,213
Recoveries	(4,641)				(4,641)	(352)			(4,993)				(4,993)
Revenues	(61,399)				(61,399)		(818)		(62,217)				(62,217)
Net Budget	4,177	-	420	-	4,597	-	248	-	4,845	(44)	202	-	5,003
FTEs	48.5		1.0		49.5	3.0			52.5				52.5
<b>GM - Corporate Services</b>													
Expenditures	596		30		626		27		653		15		668
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	596	-	30	-	626	-	27	-	653	-	15	-	668
FTEs	3.0				3.0				3.0				3.0
<b>CORPORATE SERVICES</b>													
Expenditures	476,657	6	11,954	-	488,617	7,029	5,859	-	501,505	(1,650)	5,133	-	504,988
Recoveries	(258,801)		(1,802)	-	(260,603)	(4,800)	(102)	-	(265,505)	400	(309)	-	(265,414)
Revenues	(79,133)			-	(79,133)	(240)	(818)	-	(80,191)	-	-	-	(80,191)
Net Budget	138,723	6	10,152	-	148,881	1,989	4,939	-	155,809	(1,250)	4,824	-	159,383
FTEs	1,549.4	-	(6.0)	-	1,543.4	27.5	5.0	-	1,575.9	-	(2.0)	-	1,573.9
<b>CORPORATE ADMINISTRATION</b>													
<b>Chief Financial Officer's Department</b>													
Expenditures	64,161	5	4,133		68,299	1,215	1,247		70,761	262	1,820		72,843
Recoveries	(24,614)				(24,614)	(405)	405		(24,614)				(24,614)
Revenues	(9,766)				(9,766)				(9,766)				(9,766)
Net Budget	29,783	5	4,133	-	33,921	810	1,652	-	36,383	262	1,820	-	38,465
FTEs	506.5		1.0		507.5	6.0	(9.0)		504.5				504.5
<b>City Clerk's Office</b>													
Expenditures	12,665		437		13,102		145		13,247	208	222		13,677
Recoveries	(124)				(124)				(124)				(124)
Revenues	(1,019)				(1,019)				(1,019)	(9)			(1,028)
Net Budget	11,522	-	437	-	11,959	-	145	-	12,104	199	222	-	12,525
FTEs	58.7				58.7				58.7	1.0			59.7
<b>City Manager's Office</b>													
Expenditures	4,788		204		4,992	379	1,880		7,251	446	135		7,832
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	4,788	-	204	-	4,992	379	1,880	-	7,251	446	135	-	7,832
FTEs	21.0				21.0				21.0	1.0			22.0
<b>Law</b>													
Expenditures	41,007		1,975		42,982	535	940		44,457	3,071	983		48,511
Recoveries	(26,879)				(26,879)	(85)			(26,964)				(26,964)
Revenues	(3,285)				(3,285)				(3,285)	(250)			(3,535)
Net Budget	10,843	-	1,975	-	12,818	450	940	-	14,208	2,821	983	-	18,012
FTEs	114.5		5.0		119.5	6.0			125.5	3.0			128.5
<b>CORPORATE ADMINISTRATION</b>													
Expenditures	122,621	5	6,749	-	129,375	2,129	4,212	-	135,716	3,987	3,160	-	142,863
Recoveries	(51,617)	-	-	-	(51,617)	(490)	405	-	(51,702)	-	-	-	(51,702)
Revenues	(14,070)	-	-	-	(14,070)	-	-	-	(14,070)	(259)	-	-	(14,329)
Net Budget	56,934	5	6,749	-	63,688	1,639	4,617	-	69,944	3,728	3,160	-	76,832
FTEs	700.7	-	6.0	-	706.7	12.0	(9.0)	-	709.7	5.0	-	-	714.7
<b>CORPORATE PROGRAMS - COMMON REVENUES</b>													
<b>Franchise Fees</b>													
Expenditures	-				-				-				-
Recoveries	-				-				-				-
Revenues	(218,996)				(218,996)	3,330			(215,666)	(3,000)			(218,666)
Net Budget	(218,996)	-	-	-	(218,996)	3,330	-	-	(215,666)	(3,000)	-	-	(218,666)
FTEs	-				-				-				-

OPERATING BUDGET CONTINUITY SCHEDULE  
2014 BUDGET  
(\$000s)

	2014 Approved Budget as of December 31 2011	Changes in 2011	Other changes in 2012*	2012 Property Tax Bylaw	2014 Budget as at December 31 2012	2013-2014 Budget Adjustment	Other changes in 2013*	2013 Property Tax Bylaw	2014 Budget as in OBCB at December 31 2013	2014 Budget Adjustment	Other Changes in Q1/Q2 of 2014*	2014 Property Tax Bylaw	2014 Budget as in OBCB at June 30 2014
* Other Changes consist of Salary and Wage allocations from Corporate Costs, transfer among business units, carry forwards, and other changes.													
<b>General Revenue</b>													
Expenditures	16,072			6,111	22,183			6,278	28,461			5,255	33,716
Recoveries	-			-	-			-	-			-	-
Revenues	(130,691)			(6,111)	(136,802)	(1,740)	(9,992)	(6,278)	(154,812)	(5,634)	(3,317)	(5,255)	(169,018)
Net Budget	(114,619)	-	-	-	(114,619)	(1,740)	(9,992)	-	(126,351)	(5,634)	(3,317)	-	(135,302)
FTEs	-			-	-			-	-			-	-
<b>Investment Income &amp; Financial Charges</b>													
Expenditures	19,755			-	19,755			-	19,755			-	19,755
Recoveries	-			-	-			-	-			-	-
Revenues	(44,765)			-	(44,765)			-	(44,765)	(1,400)		-	(46,165)
Net Budget	(25,010)	-	-	-	(25,010)	-	-	-	(25,010)	(1,400)	-	-	(26,410)
FTEs	-			-	-			-	-			-	-
<b>Taxation</b>													
Expenditures	6,840			-	6,840			-	6,840			-	6,840
Recoveries	-			-	-			-	-			-	-
Revenues	(1,498,391)			(11,433)	(1,509,824)	(20,940)		(52,115)	(1,582,879)	64,428		-	(1,518,451)
Net Budget	(1,491,551)	-	-	(11,433)	(1,502,984)	(20,940)	-	(52,115)	(1,576,039)	64,428	-	-	(1,511,611)
FTEs	-			-	-			-	-			-	-
<b>CORPORATE PROGRAMS - COMMON REVENUES</b>													
Expenditures	42,667	-	-	6,111	48,778	-	-	6,278	55,056	-	-	5,255	60,311
Recoveries	-	-	-	-	-	-	-	-	-	-	-	-	-
Revenues	(1,892,843)	-	-	(17,544)	(1,910,387)	(19,350)	(9,992)	(58,393)	(1,998,122)	54,394	(3,317)	(5,255)	(1,952,300)
Net Budget	(1,850,176)	-	-	(11,433)	(1,861,609)	(19,350)	(9,992)	(52,115)	(1,943,066)	54,394	(3,317)	-	(1,891,989)
FTEs	-			-	-			-	-			-	-
<b>CORPORATE PROGRAMS - CORPORATE COSTS &amp; DEBT SERVICING</b>													
<b>Capital Financing Costs</b>													
Expenditures	295,516			11,433	306,949	4,016		52,115	363,080	(35,111)			327,969
Recoveries	-			-	-			-	-				-
Revenues	(69,900)			-	(69,900)	(2,070)		-	(71,970)	(16,780)			(88,750)
Net Budget	225,616	-	-	11,433	237,049	1,946	-	52,115	291,110	(51,891)	-	-	239,219
FTEs	-			-	-			-	-			-	-
<b>Civic &amp; Intergovernmental Affairs</b>													
Expenditures	387			-	387			-	387			-	387
Recoveries	-			-	-			-	-			-	-
Revenues	-			-	-			-	-			-	-
Net Budget	387	-	-	-	387	-	-	-	387	-	-	-	387
FTEs	-			-	-			-	-			-	-
<b>Corporate Costs</b>													
Expenditures	261,539	(2,508)	(106,298)	-	152,733	8,850	(19,203)	-	142,380	(619)	(31,482)	-	110,279
Recoveries	(2,466)			-	(2,466)			-	(2,466)			-	(2,466)
Revenues	-			-	-			-	-			-	-
Net Budget	259,073	(2,508)	(106,298)	-	150,267	8,850	(19,203)	-	139,914	(619)	(31,482)	-	107,813
FTEs	-			-	-			-	-			-	-
<b>Employee Benefits</b>													
Expenditures	2,310			-	2,310			-	2,310			-	2,310
Recoveries	(470)			-	(470)			-	(470)			-	(470)
Revenues	(1,840)			-	(1,840)			-	(1,840)			-	(1,840)
Net Budget	-	-	-	-	-	-	-	-	-	-	-	-	-
FTEs	-			-	-			-	-			-	-
<b>Gas, Power &amp; Telecom</b>													
Expenditures	674			-	674			-	674			-	674
Recoveries	-			-	-			-	-			-	-
Revenues	-			-	-			-	-			-	-
Net Budget	674	-	-	-	674	-	-	-	674	-	-	-	674
FTEs	-			-	-			-	-			-	-

OPERATING BUDGET CONTINUITY SCHEDULE  
2014 BUDGET  
(\$000s)

	2014 Approved Budget as of December 31 2011	Changes in 2011	Other changes in 2012*	2012 Property Tax Bylaw	2014 Budget as at December 31 2012	2013-2014 Budget Adjustment	Other changes in 2013*	2013 Property Tax Bylaw	2014 Budget as in OBCB at December 31 2013	2014 Budget Adjustment	Other Changes in Q1/Q2 of 2014*	2014 Property Tax Bylaw	2014 Budget as in OBCB at June 30 2014
* Other Changes consist of Salary and Wage allocations from Corporate Costs, transfer among business units, carry forwards, and other changes.													
<b>Scholarships</b>													
Expenditures	73				73				73				73
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	73	-	-	-	73	-	-	-	73	-	-	-	73
FTEs													
<b>CORPORATE PROGRAMS - CORPORATE COSTS &amp; DEBT SERVICING</b>													
Expenditures	560,499	(2,508)	(106,298)	11,433	463,126	12,866	(19,203)	52,115	508,904	(35,730)	(31,482)	-	441,692
Recoveries	(2,936)	-	-	-	(2,936)	-	-	-	(2,936)	-	-	-	(2,936)
Revenues	(71,740)	-	-	-	(71,740)	(2,070)	-	-	(73,810)	(16,780)	-	-	(90,590)
Net Budget	485,823	(2,508)	(106,298)	11,433	388,450	10,796	(19,203)	52,115	432,158	(52,510)	(31,482)	-	348,166
FTEs													
<b>COUNCIL</b>													
<b>Audit Committee</b>													
Expenditures	825		(24)		801		5		806	(6)	8		808
Recoveries	(76)				(76)				(76)				(76)
Revenues	-				-				-				-
Net Budget	749	-	(24)	-	725	-	5	-	730	(6)	8	-	732
FTEs			(2.0)		1.0				1.0				1.0
<b>City Auditor's Office</b>													
Expenditures	1,964		100		2,064		115		2,254	(18)	76		2,312
Recoveries	-				-		(115)		-				-
Revenues	-				-		115		-				-
Net Budget	1,964	-	100	-	2,064	-	190	-	2,254	(18)	76	-	2,312
FTEs	14				14.0				14.0				14.0
<b>Office of the Councillors</b>													
Expenditures	6,009		259		6,268		719		6,987	(56)	63		6,994
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	6,009	-	259	-	6,268	-	719	-	6,987	(56)	63	-	6,994
FTEs	36				36.0				36.0				36.0
<b>Office of the Mayor</b>													
Expenditures	1,581		150		1,731		53		1,784	(14)	66		1,836
Recoveries	-				-				-				-
Revenues	-				-				-				-
Net Budget	1,581	-	150	-	1,731	-	53	-	1,784	(14)	66	-	1,836
FTEs	10				10.0				10.0				10.0
<b>COUNCIL</b>													
Expenditures	10,379	-	485	-	10,864	115	852	-	11,831	(94)	213	-	11,950
Recoveries	(76)	-	-	-	(76)	(115)	115	-	(76)	-	-	-	(76)
Revenues	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Budget	10,303	-	485	-	10,788	-	967	-	11,755	(94)	213	-	11,874
FTEs	63.0	-	(2.0)	-	61.0	-	-	-	61.0	-	-	-	61.0
<b>TOTAL CITY</b>													
Expenditures	3,602,032	-	3,896	17,544	3,623,472	16,248	11,016	58,393	3,709,129	(22,135)	470	5,255	3,692,719
Recoveries	(431,050)	-	(2,396)	-	(433,446)	(3,621)	(206)	-	(437,273)	(1,100)	2,847	-	(435,526)
Revenues	(3,170,984)	-	(1,500)	(17,544)	(3,190,028)	(12,627)	(10,810)	(58,393)	(3,271,856)	23,235	(3,317)	(5,255)	(3,257,193)
Net Budget	0	-	-	-	0	-	-	-	0	-	-	-	0
FTEs	14,848.5	-	8.0	-	14,856.5	118.5	-	-	14,975.0	74.5	(17.0)	-	15,032.5