

**COUNCIL:** Operating Budgets for Council Approval

(\$ 000s)

	2010 Actual	2011 Total Budget	2012 Base Budget	2012 One-Time Budget	2012 Total Budget	2013 Base Budget	2013 One-Time Budget	2013 Total Budget	2014 Base Budget	2014 One-Time Budget	2014 Total Budget
<b>Aldermanic Office (Program 836)</b>											
Revenues	0	0	0	0	0	0	0	0	0	0	0
Expenditures	5,725	5,941	5,891	0	5,891	5,944	25	5,969	5,997	12	6,009
Recoveries	0	0	0	0	0	0	0	0	0	0	0
Net	<b>5,725</b>	<b>5,941</b>	<b>5,891</b>	<b>0</b>	<b>5,891</b>	<b>5,944</b>	<b>25</b>	<b>5,969</b>	<b>5,997</b>	<b>12</b>	<b>6,009</b>
FTEs	36.2	36.0	36.0	0.0	36.0	36.0	0.0	36.0	36.0	0.0	36.0
<b>Audit Committee (Program 835)</b>											
Revenues	0	0	0	0	0	0	0	0	0	0	0
Expenditures	1,163	814	804	0	804	814	0	814	825	0	825
Recoveries	(68)	(66)	(69)	0	(69)	(72)	0	(72)	(76)	0	(76)
Net	<b>1,095</b>	<b>748</b>	<b>735</b>	<b>0</b>	<b>735</b>	<b>742</b>	<b>0</b>	<b>742</b>	<b>749</b>	<b>0</b>	<b>749</b>
FTEs	3.0	3.0	3.0	0.0	3.0	3.0	0.0	3.0	3.0	0.0	3.0

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<b>City Auditor's Office (Program 790)</b>											
Revenues	(4)	0	0	0	0	0	0	0	0	0	0
Expenditures	1,732	2,312	1,928	0	1,928	1,946	0	1,946	1,964	0	1,964
Recoveries	0	0	0	0	0	0	0	0	0	0	0
Net	<b>1,728</b>	<b>2,312</b>	<b>1,928</b>	<b>0</b>	<b>1,928</b>	<b>1,946</b>	<b>0</b>	<b>1,946</b>	<b>1,964</b>	<b>0</b>	<b>1,964</b>
FTEs	14.0	14.0	14.0	0.0	14.0	14.0	0.0	14.0	14.0	0.0	14.0
<b>Mayor's Office (Program 834)</b>											
Revenues	(8)	0	0	0	0	0	0	0	0	0	0
Expenditures	1,625	1,820	1,553	0	1,553	1,567	0	1,567	1,581	0	1,581
Recoveries	(10)	0	0	0	0	0	0	0	0	0	0
Net	<b>1,607</b>	<b>1,820</b>	<b>1,553</b>	<b>0</b>	<b>1,553</b>	<b>1,567</b>	<b>0</b>	<b>1,567</b>	<b>1,581</b>	<b>0</b>	<b>1,581</b>
FTEs	8.5	8.5	10.0	0.0	10.0	10.0	0.0	10.0	10.0	0.0	10.0

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	<b>2010 Actual</b>	<b>2011 Total Budget</b>	<b>2012 Base Budget</b>	<b>2012 One-Time Budget</b>	<b>2012 Total Budget</b>	<b>2013 Base Budget</b>	<b>2013 One-Time Budget</b>	<b>2013 Total Budget</b>	<b>2014 Base Budget</b>	<b>2014 One-Time Budget</b>	<b>2014 Total Budget</b>
<b>TOTAL COUNCIL</b>											
Revenues	(12)	0	0	0	0	0	0	0	0	0	0
Expenditures	10,244	10,887	10,176	0	10,176	10,271	25	10,296	10,367	12	10,379
Recoveries	(78)	(66)	(69)	0	(69)	(72)	0	(72)	(76)	0	(76)
<b>Net</b>	<b>10,155</b>	<b>10,822</b>	<b>10,107</b>	<b>0</b>	<b>10,107</b>	<b>10,199</b>	<b>25</b>	<b>10,224</b>	<b>10,291</b>	<b>12</b>	<b>10,303</b>
FTEs	61.7	61.5	63.0	0.0	63.0	63.0	0.0	63.0	63.0	0.0	63.0

Totals may not add due to rounding

 **For Council Approval**

**COUNCIL: ALDERMANIC OFFICE: Operating Budget Summary**

**Overview**

This program supports the individuals elected as Aldermen to govern The City of Calgary and in representing their constituents to The City of Calgary.

- Aldermen, as Members of Council, set policies and budgets to guide the administration of the City of Calgary.
- Aldermen each individually also represent the interest of their constituents to both Council and the Administration.
- The main components of the program are the salaries and benefits of the Aldermen, their Assistants and office staff.

(\$ 000s)

Program 836	2011 Budget					2012 Budget					2013 Budget					2014 Budget					
	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	
<b>Total</b>	0	5,941	0	5,941	36.0	0	5,891	0	5,891	36.0	0	5,969	0	5,969	36.0	0	6,009	0	6,009	36.0	

**Key Changes and Challenges**

- One-time costs of \$37,000 over 2013 and 2014 related to name change to Councillor and 2013 election.

**COUNCIL: AUDIT COMMITTEE: Operating Budget Summary**

**Overview**

This program includes the following components:

- External Audits: the fees for the external auditor, which reviews and provides an audit annual opinion on The City's financial statements, as required by the Municipal Government Act
- Resource Group: the costs for staff to assist Audit Committee in: achieving its annual work plan; supporting Audit Committee task forces; advising on audit reports, financial policies and other matters; and conducting public policy research on behalf of Council members
- Special Studies: the costs related to task forces appointed by Audit Committee and/or Council to perform comprehensive audit examinations of business unit operations, and to carry out other special examinations.

(\$ 000s)

Program 835	2011 Budget					2012 Budget					2013 Budget					2014 Budget				
	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE
<b>Total</b>	0	814	(66)	748	3.0	0	804	(69)	735	3.0	0	814	(72)	742	3.0	0	825	(76)	749	3.0

**Key Changes and Challenges**

- Annual inflationary increases for external contracts partially offset by increased recoveries; reductions in salaries.
- The reductions in salaries could impact amount of research carried out by the Resource Group, depending on the extent of special studies carried by the Audit Committee.

**COUNCIL: CITY AUDITOR'S OFFICE: Operating Budget Summary**

**Overview**

This program is independent of the Administration and assists Council in its oversight of the City Manager's administration and accountability for stewardship over public funds and achievement of value for money in City operations through the completion of:

- performance reviews and evaluations of City operations, programs, processes and systems;
- reviews to determine the extent of compliance with corporate policies and procedures;
- financial audits, excluding those performed by the external auditor;
- reviews of autonomous organizations that have an operating agreement with The City or receive operating or capital funds from The City;
- consulting and advisory services.

\$ 000s

Program 790	2011 Budget					2012 Budget					2013 Budget					2014 Budget				
	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE
<b>Total</b>	0	2,312	0	2,312	14.0	0	1,928	0	1,928	14.0	0	1,946	0	1,946	14.0	0	1,964	0	1,964	14.0

**COUNCIL: MAYOR'S OFFICE: Operating Budget Summary**

**Overview**

This program includes the following components to support the Mayor:

- Salaries for Staff
- Research & Policy Development
- Citizen Engagement
- Economic Development
- Communications

(\$ 000s)

Program 834	2011 Budget					2012 Budget					2013 Budget					2014 Budget				
	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE	Rev	Expen	Recov	Net	FTE
<b>Total</b>	0	1,820	0	1,820	8.5	0	1,553	0	1,553	10.0	0	1,567	0	1,567	10.0	0	1,581	0	1,581	10.0

**Key Changes and Challenges**

The key challenge is to effectively provide support for the Mayor with a small staff. The Mayor has incorporated research and policy development, citizen engagement and communications staff into his office, which is a significant change from the previous administration. In order to do this, the Mayor has reduced travel, communications, and consulting expenses. However, it has become apparent the Mayor will need to increase the administrative staff by 2 FTEs, within the current salary envelope, to adequately support the operations of the office.

