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1983 Annual Report

Message from the Director

Fred McHenry
Director

1983 saw the completion of the construction of a number of major projects and facilities. Of high priority was the task of bringing them into operation.

HIGHLIGHTS FROM 1983 INCLUDED:

- Completion of the following facilities:

Village Square Leisure Centre
Southland Leisure Centre
Lindsay Park Sports Centre
Renfrew Fitness Centre
Eric Harvey Bridge
Zoo Prehistoric Park (partial)
Family Leisure Centre of S.E. Calgary
Crowchild Twin Arenas

- Community Development and Involvement:

Western Canada Summer Games
Creation of Planetarium and Pleiades Theatre Society
Creation of Lindsay Park Sports Society
Fort Calgary Master Plan
Leasing of Kingsland Athletic Park.

- Restructuring of the Department to a functional organization and reducing the Parks and Leisure Services areas from five to four.

- Productivity gains and other measures which brought the net operating expenditures in at \$1.5 million under budget.

Because of the tightening economic constraints, 1984 will see emphasis on the following:

- Testing alternative operational modes.
- Involving volunteers more extensively.
- Reinforcing the Community Development thrust.

The 1983 Parks/Recreation Board

Aldermanic Representatives

- Alderman Bob McCombie
- Alderman Barbara Scott

Public School Board Representative

- Trustee Ann Blough

Separate School Board Representative

- Trustee Joe Prendergast

Members at Large

- Jurgen Bohnsack (Chairman)
- Joyce Bellows (Vice-Chairman)
- Margaret Lounds
- Amar Singh Mangat
- John Siminot
- Art Szabo

Items Dealt with by the Board in 1983 included the following:

1. Update of the Policy and Systems Plan

- Cemeteries
- Devonian Gardens
- Operating Grants Programs

2. Rates and Fees for 1984

3. Grant Allocations

- 1983 Major Cultural/Recreation Grant Funds
- 1983 Project Co-operation Grants Funds
 - Community/Service Org.
 - Community/School Incentive
 - Municipal Assistance
 - Basic Assistance
- 1983 Operational Program Assistance

4. Lease Agreements

- Foothills Indoor Tennis Ltd.
- Killarney Seniors Activity Centre
- Kingsland Athletic Park
- Main Baseball Diamond at Foothills Athletic Park

5. Other

- Financial Health of Community Associations
- Fort Calgary Master Plan
- Pilot Project on Exchange of Swimming Pool use for School Gymnasium use
- Guidelines and Procedures for Volunteers
- Natural Ice Rinks
- Philosophy and Practise of leasing Parks/Recreation Facilities

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Departmental Role

1

Traditionally, the Parks/Recreation Department has been charged with the responsibility of providing leisure services, recreational facilities, programs and open spaces for the citizens of Calgary. However, over the past few years the City has consciously placed greater emphasis on facilitation, working with the voluntary sector to ensure that identified needs are met.

The reasons for this shift include:

- a belief that the community is best able to identify its own needs and to plan accordingly
- ample proof that community leadership is available to manage and operate even the most complex program or facility (e.g. Lindsay Park, the Zoo, Heritage Park)
- the dependency that had developed on government, ultimately undermining Calgary's volunteer and community spirit; a desire to reestablish government's residual role, a supplier of last resort.

1983 with its severe downturn in the economy, required that even greater emphasis be placed on this approach. Groups and services dependent on tax supported programs would see only reductions otherwise.

The following goals and objectives have not changed, but were simply reinforced during 1983:

Goals:

- To facilitate the provision of, and participation in, leisure opportunities which meet the needs of the people in Calgary for mental, physical and social well-being.
- To ensure that all Parks/Recreation services, programs, facilities and open spaces are available to the public on a non-discriminatory basis.

- To protect, preserve and promote appreciation of the environmental resources of Calgary.

Objectives:

1) Facilitation

- To facilitate the provision of a diverse system of leisure services which effectively serve a population with varied needs, interests and backgrounds.
- To encourage other groups, organizations and individuals to provide leisure services for their own members as well as for public use.

2) Co-ordination

- To encourage coordination in the delivery of leisure services between government, groups, organizations and individuals so that available resources are effectively utilized.
- To promote full utilization of all available leisure services in Calgary region.

3) Provision

- To provide leisure services for public use which complement the services provided by other governments, groups, organizations and individuals.
- To provide leisure services only when other groups or organizations are unable to provide the quantity and/or quality of service commensurate with priority and need.

4) Evaluation

- To regularly evaluate the leisure service system of the City of Calgary to ensure that it is responsive to the recreational needs and preferences of the people.



Departmental Organization 2

PHASE #I - Restructuring Along Functional Lines

In response to a number of changing conditions over the last decade, and in recognition of the extreme need to obtain maximum effectiveness and efficiency, a major structural reorganization of the Parks/Recreation Department took place 1983 June. (Figs. 2.1 & 2.2)

PHASE #II - Reduction in Number of Areas: Consolidation of Construction

Because of the economic constraint, further reshaping and refinement of the Parks /Recreation Department organization was necessary.

The second phase reorganized structure (Fig. 2.3) was introduced 1984 January and consisted of the following:

- The number of areas for both Parks and Leisure Services was reduced from five to four. (Figs. 2.4 & 2.5).
- Parks construction was consolidated within Central Parks Operation.
- "Community Development Division" was changed to "Leisure Services Division".
- A Facility and Building Maintenance /Construction Section; with greater emphasis on Mechanical and Protection of Assets, refaced the construction section. This section also implements energy conservation program.

Fig. 2.1 Original Organization

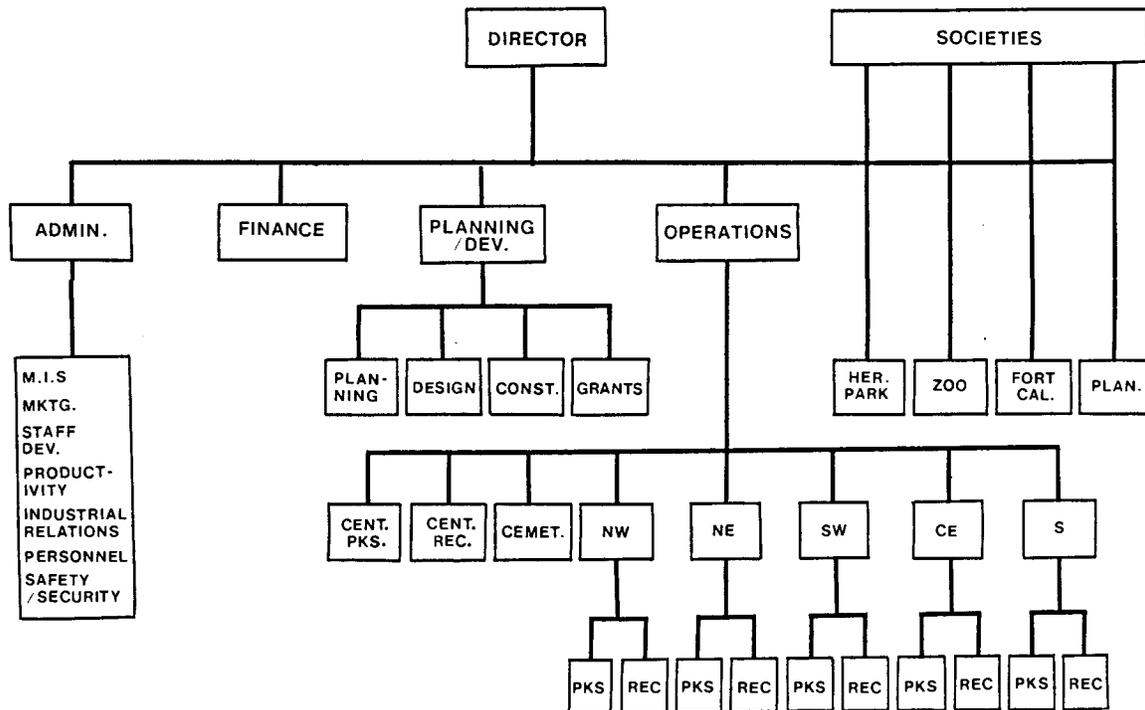


Fig. 2.2 Functional Organization (83 June)

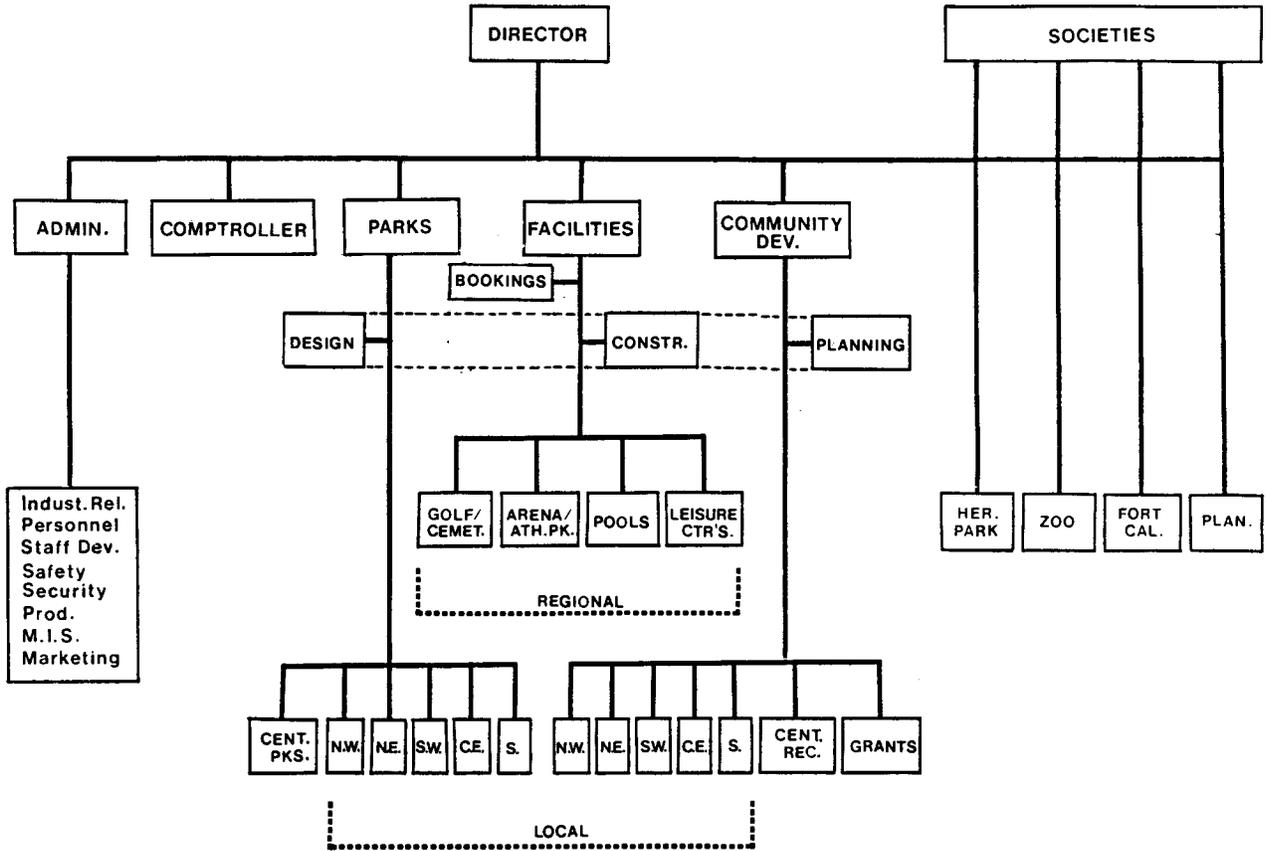
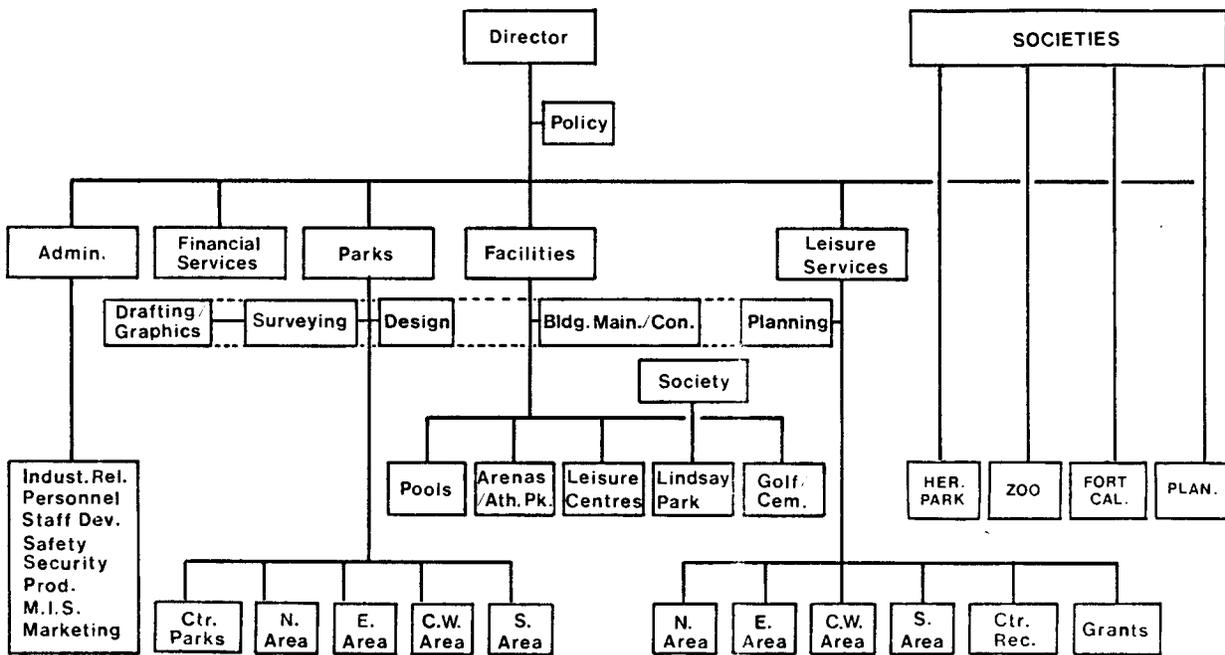


Fig. 2.3 Final Organization (84 January)



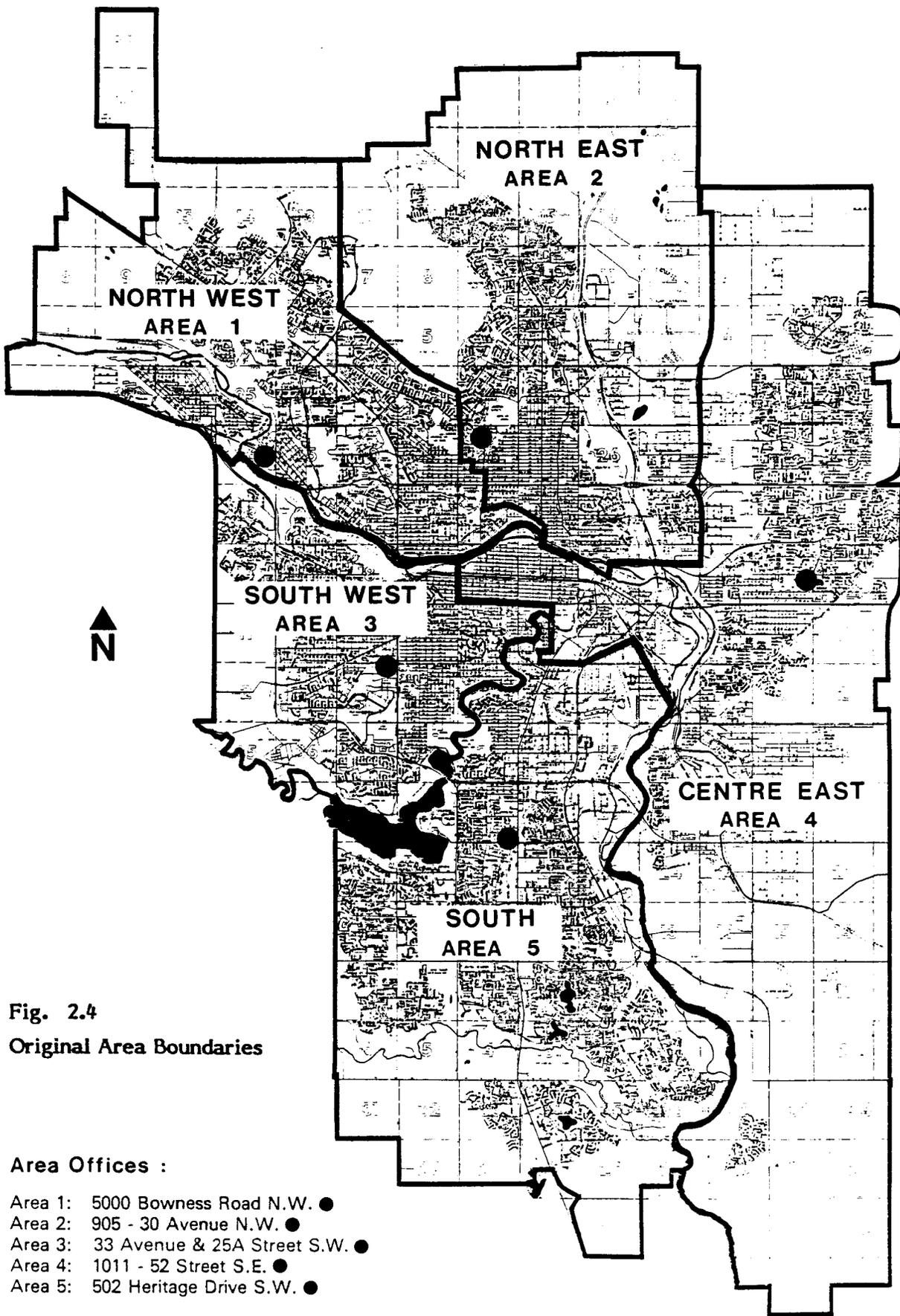
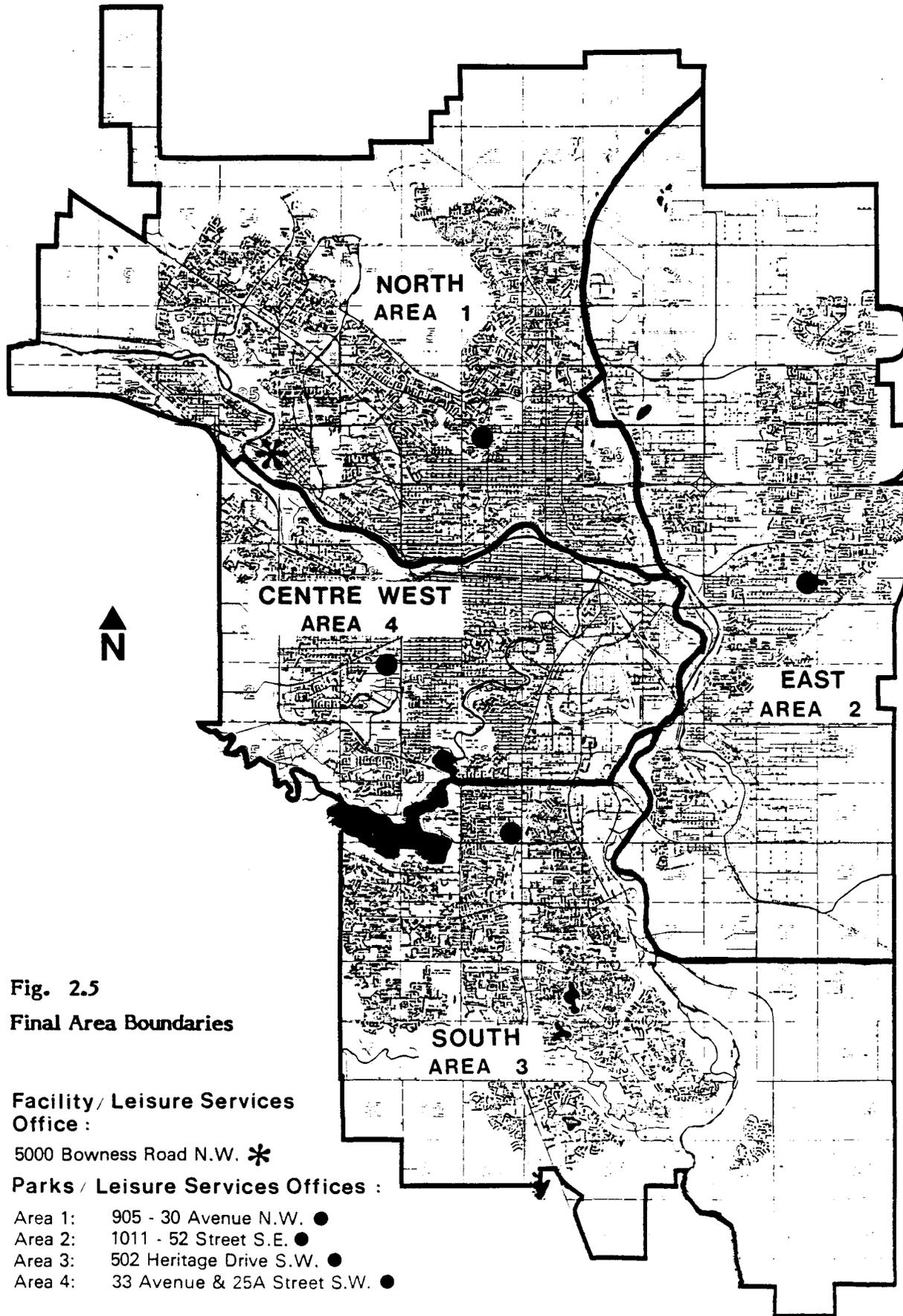


Fig. 2.4
Original Area Boundaries

Area Offices :

- Area 1: 5000 Bowness Road N.W. ●
- Area 2: 905 - 30 Avenue N.W. ●
- Area 3: 33 Avenue & 25A Street S.W. ●
- Area 4: 1011 - 52 Street S.E. ●
- Area 5: 502 Heritage Drive S.W. ●



3.1 INTRODUCTION The department reorganization with a shift in emphasis from area disbursement to functional responsibility was a major accomplishment. As the full effect of the economic recession became a reality for the City of Calgary, the Administration Division dealt with the following:

- A city-wide redeployment exercise to accommodate the placement of employees whose jobs were redundant.
- Introduction of the Parks Maintenance Management System to the five areas of the department (introduced in the South Area).
- Initiation of productivity studies for pools, arenas and cemeteries.
- Initial presentation of the report of the Council appointed Vandalism Task Force.
- Introduction of a more flexible policy for fees and charges to enable facility manager/supervisors to respond to one-time needs.
- An increased publicity workload as the department completed Lindsay Park Sports Centre, Village Square Leisure Centre, Southland Leisure Centre, completion of a new fitness centre which was added to Renfrew Swimming Pool and others.
- Participation in reorganizing the swimming pool staff shift offerings.
- The preparation and introduction of micro-computers to the department.
- Cooperation with the Planning Section in initiating a number of marketing studies through grants and educational institute student projects.
- Implementation of the Phase II of the Foreman Training Course.
- Preparation for contract negotiations with C.U.P.E. Locals 37, 38 and 709.
- Attendant administration detail to implement the functional reorganization.
- Preparation of the 5 areas to 4 areas reorganization.
- Preparation of an internal department redeployment in response to the redundancy of the majority of the construction responsibilities of the Department.
- Participation in a Value for Money Audit.

The year 1983 was a year of change resulting from management initiated approaches to improving the effectiveness and efficiency of its services and from reactive responses to the economic downturn.

3.2 LABOUR INDUSTRIAL RELATIONS

1983 was a very active year in terms of dealing with the three Union Locals; 37, 38 and 709.

- The Department recorded 114 grievances, which represents an increase of 143% over 1982:
 - 94 from Local 37
 - 4 from Local 38
 - 16 from Local 709.

This increase was attributed to the following:

- the birth of a new Union Executive
- the redeployments and layoffs of employees
- the institution of a new shift offering procedure for swimming pools.

- Seminars related to grievance and discipline procedures were conducted for 183 supervisory staff.
- In view of the fact that our existing contracts expire at the end of 1983, negotiations commenced in November 1983, with all three Union Locals.

3.3

MANAGEMENT INFORMATION SYSTEM

The increasing demand for more information resulted in greater usage of the MIS Section in the acquisition and use of data processing resources. Management's support of productivity improvement programs facilitated the acquisition of micro-computers and the development of computerized systems to support the operations. A considerable effort was directed towards computer awareness, training and educational programs.

1983 saw MIS participate in the following activities:

- acquisition of five micro computers and software
- acquisition of hardware for upgrading Fort Calgary audio-visual display
- acquisition of hardware (cash registers and computers) for the two leisure centres.
- development of computer programs and training for Parks Maintenance Management System
- training word processing operators
- publication of MIS Systems Plan, identification of MIS projects and the preparation of relevant budgets to implement the plan in 1984.

Future plans are being made to develop several applications using the computers at area offices, expansion of main computer access to area offices and testing the usage of corporate systems such as AMRS, PERMIS and Electronic Mail. The training of staff will be continued for use of micro-computers and main computers.

3.4 MARKETING The Public Relations Section had one of the busiest years in recent memory.

Many capital projects came on stream in 1983 which involved the Public Relations Section in spearheading the opening ceremonies and promotional programs for these new facilities and other special events.

Some highlights for the section included:

- the opening ceremonies for the Village Square and Southland leisure centres
- the Lindsay Park Sports Centre
- the Renfrew Fitness Centre (which was held in conjunction with Lady Mountbatten of Burma's civic tour)
- the dedication ceremonies for the Pop Davies Park and the Eric Harvie Bridge (Fig. 3.1)
- the 25th anniversary of Arbor Day
- reception for the Western Canada Summer Games
- proclamations for the National Physical Activity Week and Environment Week campaigns
- Canada Day
- Fort Calgary Salmon Bar-be-cue
- Heritage Day
- promotions for the Employee Suggestion Program



Fig. 3.1 Eric Harvie Bridge

Because of the openings of many new facilities, the Public Relations Section assisted in the publication of many new brochures, flyers, advertisements and special materials. Additional public information and regular news releases were released through the City of Calgary's Information Service on cable T.V. The department spent nearly \$190,000 on advertising and promoting the various facilities and special events during 1983.

As there was a need for the department to take a more proactive approach to marketing, the Public Relations section began a transition into this field:

- name of section changed to marketing section
- co-operation with planning section in co-ordinating a number of research market studies through grant hirings and student volunteers from S.A.I.T., Mount Royal College and the University of Calgary
- preparation of "Framework for Marketing" strategy.

3.5 PERSONNEL The Personnel Section's mandate is to assist in all aspects of the following:

- hiring employees for the Department and
- providing up-to-date information on all employees within the Department.

Figures pertinent to this mandate are reflected in Fig. 3.2.

It is interesting to note that:

- some 35 new positions were created because of Southland Leisure Centre coming on stream, as well as
- a 6.8% staff turnover in existing permanent positions took place. This low figure reflects poor economic conditions.

Telephone Information Lines:

- The mandate is to provide information on all Parks/Recreation Facilities and services
- A total of 150,800 calls were received through the Lines.

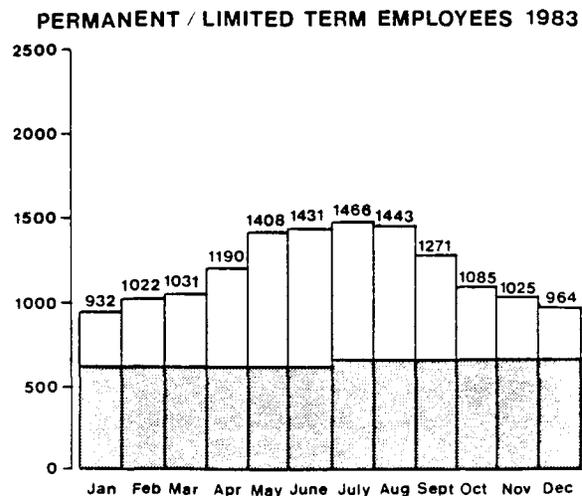
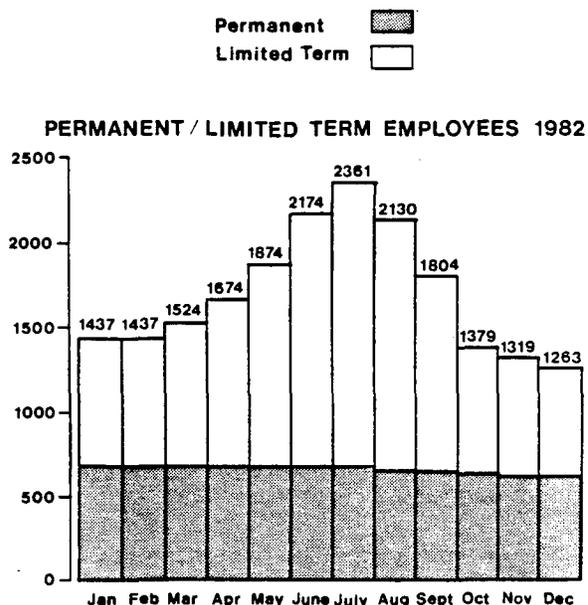


Fig. 3.2 Parks/Recreation Permanent/Limited Term Employees

3.6 PRODUCTIVITY During 1983 a number of productivity projects were initiated:

- Parks Management Maintenance Program - expanded to all areas of the city. Work began on facilitating data analysis on micro-computers.
- Athletic Fields
 - introduced management maintenance program.
- Arenas
 - worker standards introduced
 - staff scheduling analysis initiated
- Pools
 - attendance/recovery rate statistics computerized for more effective analysis
 - additional pool covers purchased - saves heat energy costs
- Job Procedures
 - 80 job tasks analyzed in first step towards greater standardization (co-ordinated through safety personnel).

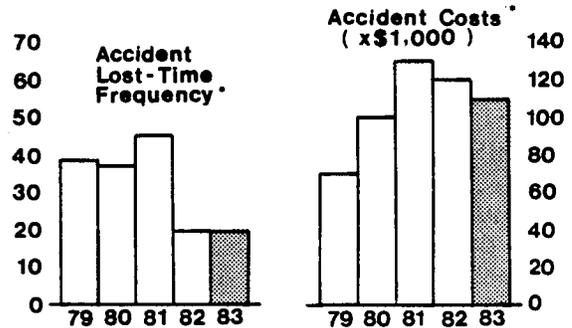
These productivity projects in conjunction with a department reorganization enabled the department to address the increased service load within a stabilized budget.

The bottom line in any productivity measurement is a direct reflection of employee efforts. The employees of the department are recognized for outstanding effort under the dramatic organizational change and constrained economic conditions.

3.7 SAFETY

3.7.1 Occupational Health and Safety:

- 1983 met with positive results in our objective to keep on-the-job injuries and accidental loss to a minimum. This can be seen in the "Lost Time Frequency Rate" and "Accident Cost" figures for the year. (Fig. 3.3)



* Frequency is the number of accidents per million man hours worked which resulted in loss of time more than part of a shift.

** Costs include medical aid, hospitalization, Workers Compensation Board benefits and makeup wages paid while employees were off work.

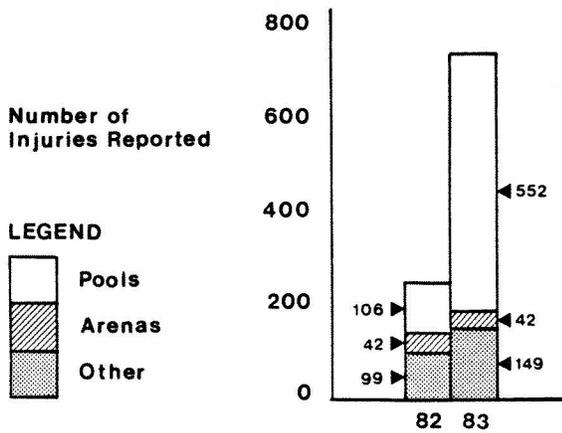
Fig. 3.3 On-The-Job Injuries

- During the year, Standard Job Procedures were designed, for 84 tasks analyzed.
- In 1984, due to program evaluation and expansion, positive results should continue.

3.7.2 Public Safety:

- In 1983 employees were encouraged to report all public injuries. Due to these efforts and the opening of two leisure centres, a noticeable increase in the number of injury reports resulted. These reports should give a better understanding of injury causes and remedial action required.
- 1984 efforts will be taken to involve members of the public in our identification program. (Fig. 3.4)

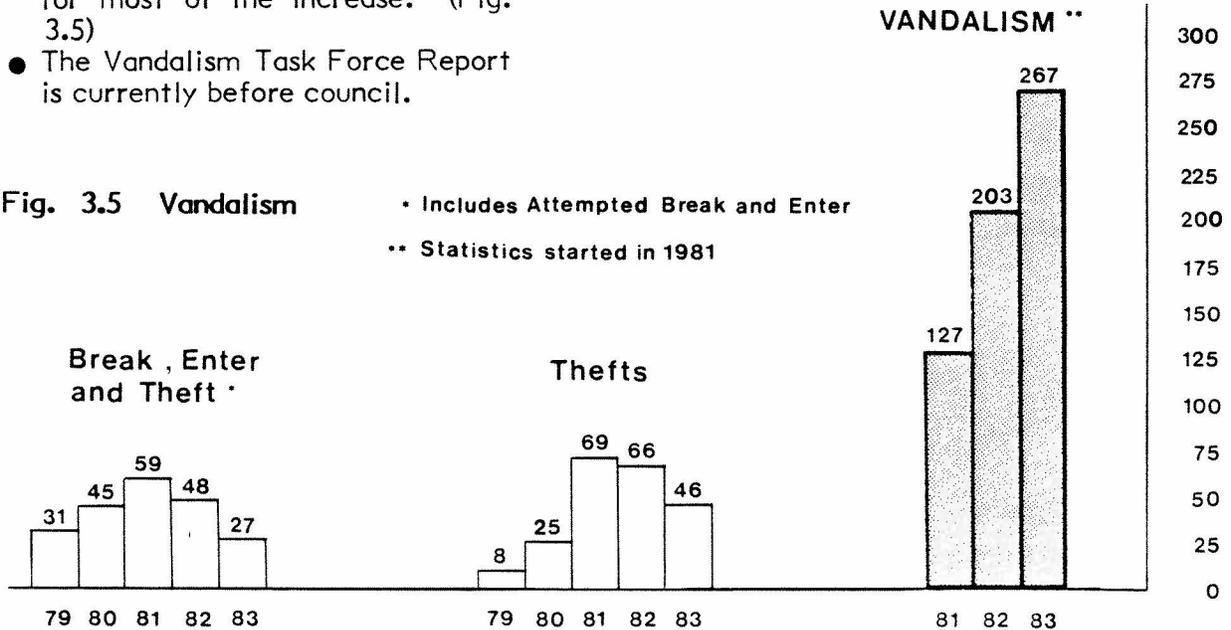
Fig. 3.4 Public Injuries



3.8 SECURITY

- In 1983 there was a concentrated attack on the problem of break and enter through target hardening by the installation of appropriate locking devices and electronic alarm devices, achieving a 44% reduction in break and enter was achieved. (Fig. 3.5)
- Incidents of vandalism are being more widely reported and account for most of the increase. (Fig. 3.5)
- The Vandalism Task Force Report is currently before council.

Fig. 3.5 Vandalism



3.9 STAFF DEVELOPMENT

The major activities in 1983 for the Staff Development Section focused on developing a workable model and data base for integrating job analysis, selection of staff, staff development and performance appraisals.



Activities included: (Fig. 3.6)

- second level Supervisory Training Modules for Parks Foreman (first time)
- job analysis project initiated
- discipline module and seminar
- Parks planning seminar and a marketing seminar
- six Consultative/Facilitator training workshops for District Recreation Supervisors
- Staff Development Policy and Procedures manual
- client satisfaction survey.

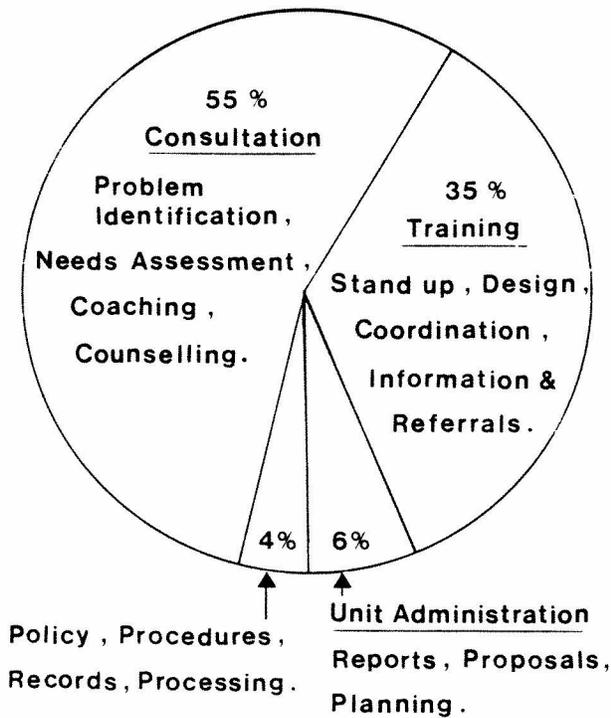


Fig. 3.6 Staff Development Activities



4.1 INTRODUCTION Consistent with the policy established by the Finance Department, a financial controllership position has been established in the Parks/Recreation Department.

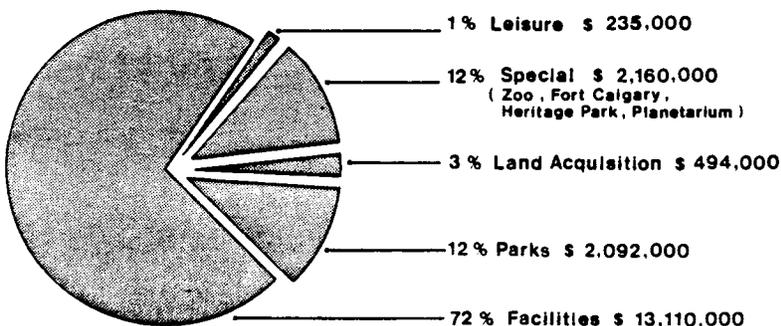
4.1.1 Departmental Controller Responsibilities: The typical responsibilities of the Departmental Controller include:

- 1) Planning for control of operations.
- 2) Reporting and interpreting to compare actual performance with operating plans and standards.
- 3) Evaluating and consulting.

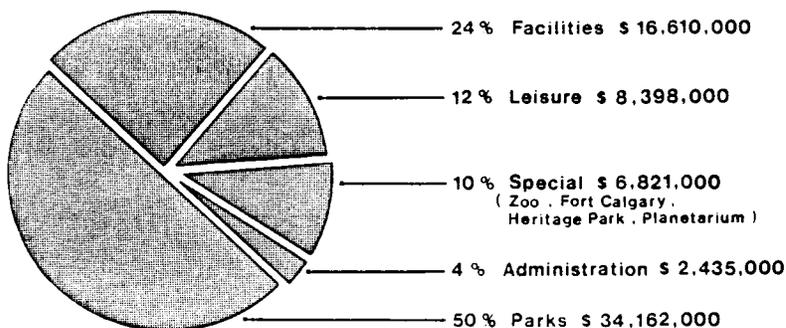
- 4) Protecting assets through internal control.
- 5) Economic appraisal - to interpret the effect of economic forces upon the department.

In addition, the Controller will function as a member of the Department's Management Team, review financial and accounting policies, develop accounting policies for the department, coordinate the preparation of the department's annual budgets, and prepare and issue the department's annual financial statements.

1983 CAPITAL EXPENDITURES : TOTAL \$ 18,091,000



1983 OPERATING EXPENDITURES : TOTAL \$ 68,426,000

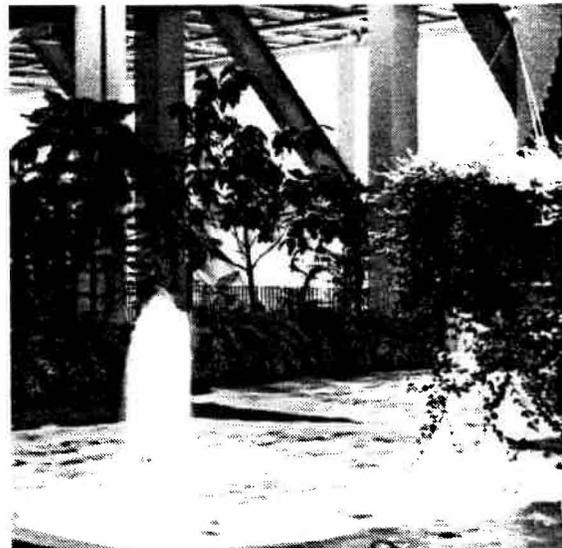
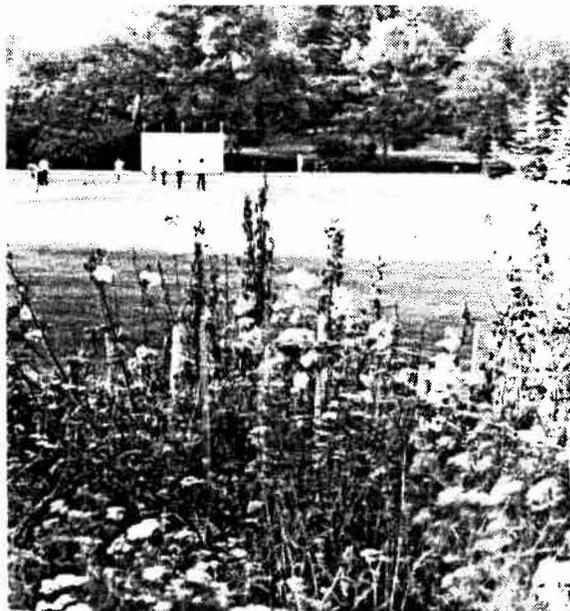




5.1 INTRODUCTION The reorganized Parks/Recreation Department includes the new Parks Division unit. The goals of the Division are to provide a higher quality environment for the citizens of Calgary by acquiring, planning, designing, developing and maintaining open space effectively and efficiently. This Division is composed of: (Fig. 2.3)

- 4 Parks Areas - Operations
- Central Operations including:
 - Environmental Control
 - Devonian Gardens
 - Civic Nursery
 - Horticultural Extension Services
- Design
- Drafting/Graphics
- Surveying

5.2 PARKS AREA OPERATION The Parks Areas are responsible for more than 1800 parks totalling more than 3580 hectares of land.



5.2.1 Parks Maintenance Responsibilities: Each Parks Area undertakes the following operations:

- grounds maintenance; mowing, watering, fertilizing and weed control of turf areas
- tree and shrub maintenance -watering, fertilizing, pruning, cultivating
- parks facilities maintenance - maintenance of buildings in Parks, maintenance of grounds around buildings, parks furniture, tot lot equipment and tennis courts
- construction and maintenance of pathways
- installation and maintenance of fencing
- planting and maintenance of floral displays
- maintenance of natural ice rinks i.e. Bowness Lagoon, Marlborough Park and small rinks in neighbourhood parks
- maintenance of ball diamonds and soccer pitches, and other playfields

The Centre West Area has additional responsibilities in the maintenance of the Stephen Avenue Mall and the Downtown trees.

5.2.2 Capital Development: In 1983 the Parks Areas;

- worked on various phases of development for 125 Community Parks
- installed playground equipment in approximately 20 locations
- developed approximately 60 new ball diamonds
- upgraded irrigation in approximately 10 parks
- installed approximately 35 new soccer goals.

5.2.3 1983 Construction Highlights:

- development of City portion of Lindsay Park
- co-operative development of Joint Use Sites in Woodbine, Shawnessy, Woodlands, Erin Woods
- completion of Nimmons Park including playground and sculpture installation.

5.3 CENTRAL OPERATIONS Central Operations carries out a number of programs which do not lend themselves to decentralization. General management and services provided are:

- Environmental Control
- Horticultural Extension Services
- Playground Equipment (Maintenance/Construction)
- Civic Greenhouse
- Devonian Gardens
- Nurseries and Tree Farm

5.3.1 Environmental Control:

5.3.1.1 Weed Control: Approximately 2,000 work orders were issued to clean up weeds on parcels of land involving City responsibility. Co-operation continued between Alberta Agriculture and the City regarding:

- the prevention of the spread of noxious and nuisance weeds
- the eradication of restricted weeds, i.e. Nodding Thistle.

- the control of grass or plants which present a potential fire hazard or an unsightly appearance on both private and city-owned land.

5.3.1.2 Mosquito Abatement: This program is permitted and regulated by an Alberta Environment permit and a City of Calgary By-law. A Provincial funding grant calculated by a formula based on the expenditures for chemicals and operating costs, is provided to the City each year upon submission of detailed reports and expense statements.

- In 1983, the Provincial grant provided 57% of costs for City applications of approved chemicals to mosquito-bearing 11,500 hectares of standing water.
- In 1983, the average female mosquitoes caught in a light trap dropped to 3.97 from 6.32 in 1982.

5.3.2 Horticultural Extension Services: The Horticultural Extension provides the following services:

- telephone inquiries
- office consultations
- publications
- an information booth at agricultural trade shows.

5.3.3 Parks Playground Equipment Repair Shop: This shop is located in the Mayland Heights Complex. Responsibilities include:

- manufacturing, purchasing, distribution and repair of playground equipment and parks furniture

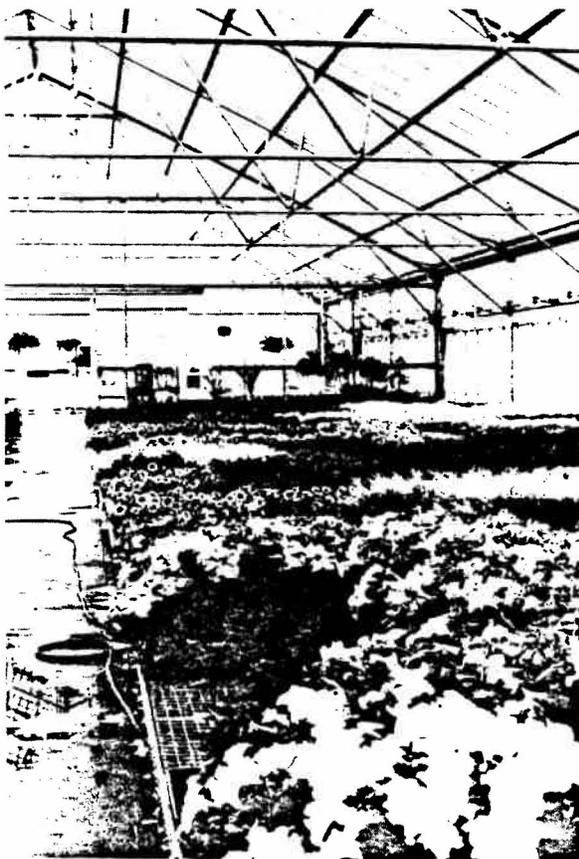
Expenditures are recovered through allocation of job costs to appropriate operating and capital budget programs. (See Statistics and Reference, Item . . .)

5.3.4 Vehicle and Equipment Co-ordination: The vehicle and equipment co-ordinators responsibilities include:

- acting as a liaison between MSD and all user groups within the Department
- maintaining specialized vehicles and equipment for distribution to Parks Areas as requested
- providing special services such as snow removal, furniture moving, etc.

5.3.5 Civic Greenhouse:

- Plant production demand is achieved by utilizing an area of 2,160 square metres per greenhouse.



- With a 1983 variable inventory of approximately 25,000 to 350,000 plants, the greenhouse propagates and produces tropical, flowering and annual plants for City indoor and outdoor parks, offices, functions and displays.
- The related recoveries/expenditures of the greenhouse operation are reflected in Fig. 5.1.

5.3.5.1 Terrace Gardens: Weekly maintenance of gardens located in the Calgary Convention Centre, arranging displays of flowering plants in season, and plant replacement as necessary.

5.5.4.2 Office Interiorscape:

- This section maintains 2,800 plants in 16 City Departments. Replacement and new planting is carried out as requested.
- 1984 will emphasize office workers carrying out their own watering program. Gardening staff will continue plant maintenance and provide advice and assistance.

5.3.5 Devonian Gardens: This unique downtown park in Toronto-Dominion Square provides an indoor decorative garden featuring 23,000 plants of 138 varieties in 10,500 square metres of passive recreation area for the public.

1983 Highlights:

- More than 800,000 visitors viewed the Gardens.
- Nearly 200 performances and displays were held in the Gardens.
- Special plant displays were featured.

5.3.6 Nurseries and Tree Farms:

This Section has the responsibility of providing trees and shrubs in the quantity and variety required for various City Operating and Capital Budget programs. The related recoveries and expenditures of the nurseries are reflected in Fig. 5.1. This Department operates 2 nurseries: N.E. Nursery and Glenmore Nursery and 3 tree farms, Edworthy Tree Farm, Shepard Tree Farm, and Queen's Park Tree Farm.

Arbor Day was again supported by the Nursery in 1983; 10,000 spruce seedlings were packaged and distributed to Grade III students in Calgary. A donation of mature trees was made to Don Boscoe School, host of the 1983 ceremony.

5.4 DESIGN Landscape architects and technicians worked on:

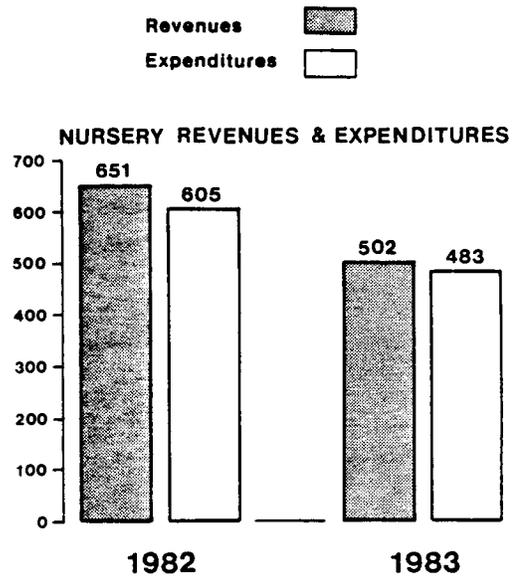
- 25 landscape design projects
- 12 landscape development projects as project consultants
- 17 policy development projects
- 4 community oriented design projects
- 3 design projects for special groups.

5.5

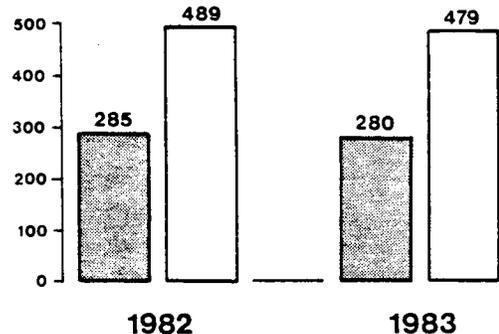
DRAFTING/GRAPHICS 1983 saw the increase in graphic projects to more than 60% of the section's work.

- Total Projects 450
- Graphics 297
- Technical 153
- This section includes a supervisor and 4 draftsmen.

Fig. 5.1 Revenues and Expenditures



GREENHOUSE REVENUES & EXPENDITURES



5.6 SURVEYING The decrease in Capital Construction resulted in a decrease in Survey staff by one crew in 1983. Work in this section is related to:

- identifying existing field conditions
- establishing property lines
- establishing fence lines
- plotting playfield locations
- staking grades prior to construction.

Facilities

6

6.1 INTRODUCTION Under the direction of the Co-ordinator of Facilities, the responsibilities of this Division includes:

- the operation and maintenance of all City recreation facilities
- the planning and co-ordinating of new construction
- the management of a comprehensive maintenance program for all Park/Recreation buildings.

Facilities are grouped into 4 categories:

- Arenas/Athletic Parks
- Golf Courses/Cemeteries
- Sports/Leisure Centres
- Swimming Pools

6.2 ARENAS/ATHLETIC PARKS

6.2.1 Municipal Arenas:

1983 Highlights:

- Kinsmen Arena collapsed July 1983.
 - no injuries were involved
 - replacement decision to be made.
- Completion of Crowchild Twin Arenas - community facility (see pg.19).
- Productivity improvement - \$208,000 net under-expenditure in operating budget.

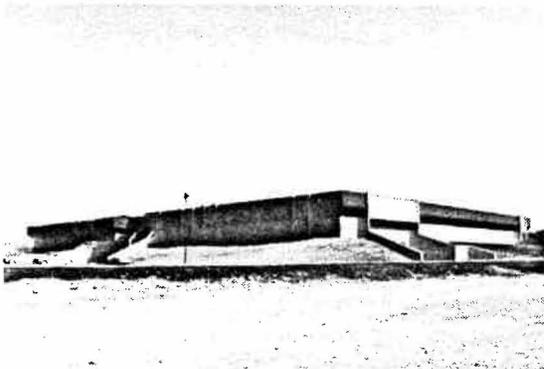


Fig. 6.1 Crowchild Twin Arena

6.2.2 Community Facilities:

6.2.2.1 Crowchild Twin Arena: The Crowchild Twin Arena began operation January, 1983. (Fig. 6.1). This arena was a major cultural/recreation facility grant project, with funds contributed as follows:

● City of Calgary	\$ 900,000
● Province of Alberta	\$1,800,000
● Community Assoc.	\$ 900,000
	<u>\$3,600,000</u>

Silver Springs, Varsity and Scenic Acres Community Associations own and operate this facility. The structure of this twin arena consists of a Board of Directors appointed by the Members Boards.

The executive is comprised of -

- 1 President
 - 1 Treasurer
 - 1 Secretary
- which is elected from within the appointed Directors.

Features of this Arena consist of:

- two concrete ice surface floors
- spectator seating area - 100 on either side
- concession - lobby area
- 8 dressing rooms; 2 referee rooms
- skate sharpening room
- mezzanine area features are:
 - hall area - capacity for 300 people
 - board room - capacity for 60 people
 - equipment/dry sport storage room
 - fast food area
 - Buffalo Room - Double 'A' Buffalo Association utilizes room
 - proposed area for bar and bar storage.

**6.2.3 Athletic Parks:
1983 Highlights**

- Shouldice/Foothills Parks upgraded and improved for accommodation of Western Canada Games.
- Completion of an all weather track at Foothills Park.
- Kingsland Athletic Park was leased to Calgary Rugby Union. (See 7.4.8)
- Productivity improvement - \$82,000 net under-expenditure in operating budget.

6.3 GOLF COURSES/CEMETERIES

6.3.1 Golf Courses: The city operates five 9-hole and two 18-hole courses.

A notable increase in use occurred in 1983. The increase was 9.5% or 27,047 more golfers than in 1982. (Fig. 6.2)

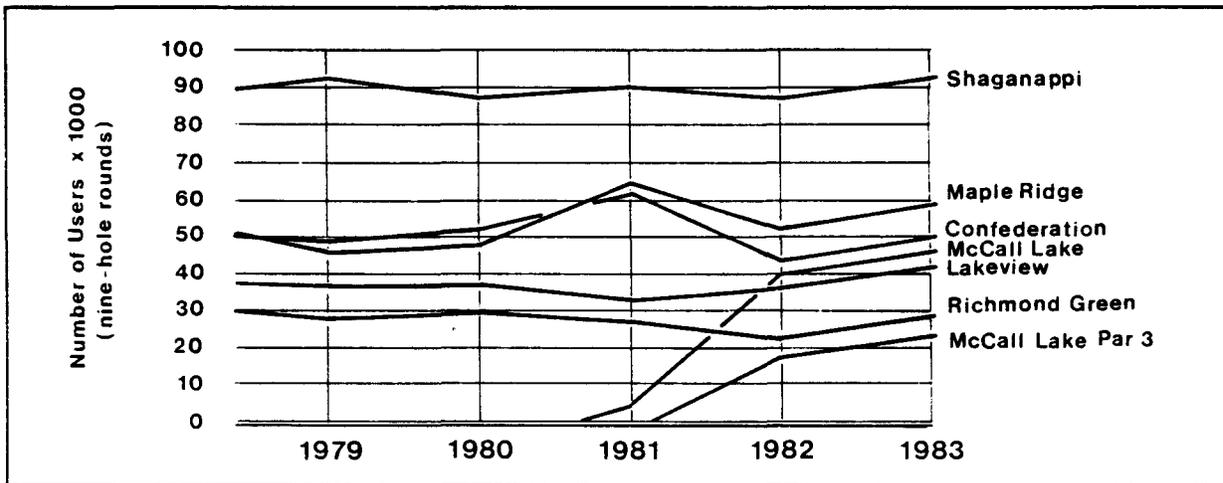
The accepted norm for golf course use is 35,000 rounds per year. Based on this norm the city's courses are an average 5,750 rounds above the norm.

- **Golf Lessons** - A salaried professional is under contract to teach golf at Confederation, McCall Lake, Maple Ridge, Richmond, and Lakeview golf courses. His time is divided between the courses dependent upon class registration. From time to time the pro will hire additional staff to accommodate a heavy registration. Golf supplies are available at all the courses, clubhouses, and sold by cashiers for the professional as part of his contract.

A contracted golf professional is on staff at Shaganappi Golf Course who at this location provides lessons and pro shop services.

- **Summer Programs** - Shaganappi, Maple Ridge, Confederation, and McCall Lake each have a booking system which allows golfers to plan their games. Weekday golfers can phone twenty-four hours in advance to book specific times. Friday golfers can book after 6:00 p.m. on Wednesdays to avoid the congestion caused by weekend bookings on Thursday mornings. Generally, all available times are booked within the first hour of operation.

Fig. 6.2 Golf Course Use

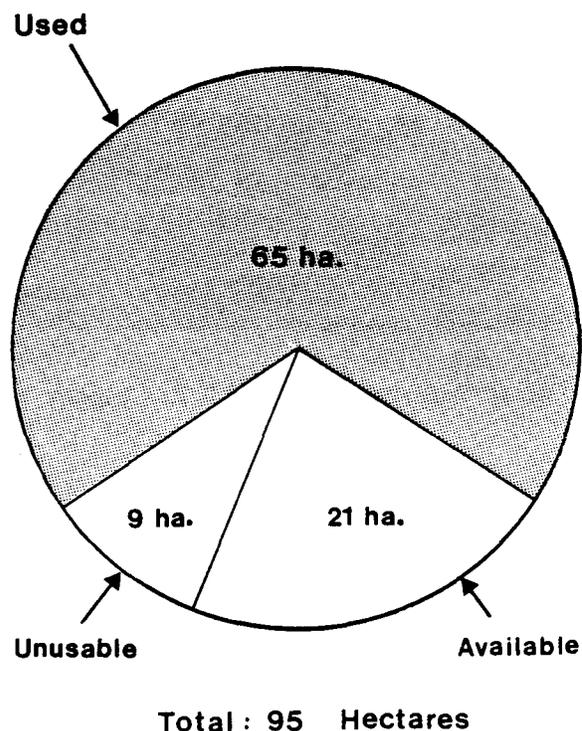


- Winter Programs - The various courses are used during the winter months for skiing. Confederation and Maple Ridge are used by the general public for cross-country skiing, with lessons organized by Central Recreation Services. Richmond Green is available to blind skiers exclusively; it is totally fenced and can be better controlled than other areas. Shaganappi offers cross-country skiing with floodlit trails for night use.

6.3.2 Cemeteries:

- The department is responsible for the operation of five cemeteries in Calgary.
 - 1) Queen's Park Cemetery opened in 1940 (Office 3219 - 4 Street, N.W.)
 - 2) St. Mary's Cemetery opened in 1935
 - 3) Union Cemetery opened in 1890 (Office 3000 Spiller Road, S.E.)
 - 4) Burnsland Cemetery opened in 1923
 - 5) Chinese Cemetery opened in 1938.
- The cemeteries total 95 hectares with approximately 21 hectares of land still available; sufficient to meet the needs until the end of the century. (Fig. 6.3)
- Approximately one hectare of land was developed for grave use in Queen's Park Cemetery. Ribbon headstone foundations were installed on 448 graves.
- In co-operation with the Last Post, 160 metres of new footpath (paving stone) were installed in the Field of Honour.
- The Rose Garden at Queen's Park Cemetery has been land formed, loamed and seeded, to grass.

Fig. 6.3 Cemeteries: Hectares Available



6.4 SPORT/LEISURE CENTRES

6.4.1 Community Facilities:

6.4.1.1 Family Leisure Centre of S.E. Calgary: The Family Leisure Centre began operation January 1983 (Fig. 6.4). This multi use complex was a major cultural/recreation facility grant project, with funds contributed as follows:

● City of Calgary	\$2,353,250
● Province of Alberta	\$4,706,500
● Community Assoc.	\$2,353,250
	<u>\$9,413,000</u>

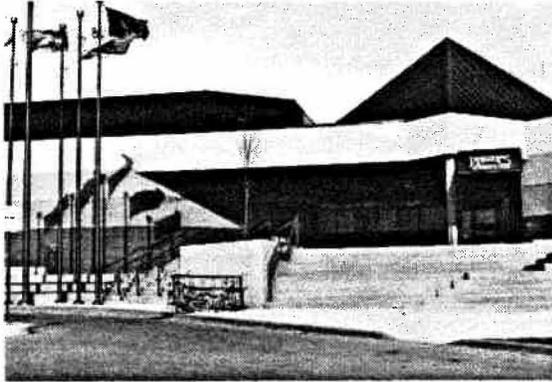


Fig. 6.4
Family Leisure Centre of S.E. Calgary

This complex is owned and operated by the following group of Community Associations:

- Queensland
 - Willow Ridge
 - Deer Ridge
 - Parkland
 - Bonavista Downs
- and operates under the following structure:
- 1 President
 - 1 Past President
 - 1 Vice President
 - 1 Secretary
 - 1 Treasurer
 - 15 Members-at-Large

Features of this complex consist of:

- Wave Pool
- Steam Room
- Sauna Room
- Hot Tub
- Arts/Crafts Room
- Seniors Room
- Weight Training Room
- Racquet and Squash Courts
- Arena
- 6 Sheets of Curling Ice
- Gymnasium
- Creche (Daycare)

In addition, the facility operates a lounge for members and guests. There is also a restaurant, lounge and fast food area under lease to a commercial operator.

6.4.2 Municipal Facilities:

6.4.2.1 Village Square/Southland Leisure Centres: In 1983, the Calgary Parks/Recreation Department introduced a major new concept to North American Recreation. Two large Leisure Centres began operation; **Village Square Leisure Centre** and **Southland Leisure Centre**. These Centres feature the following:

- Indoor Leisure Wave Pools
- Water Slides
- Weight/Exercise Rooms
- Gymnasiums
- Arts/Crafts Centres*
- Twin Arenas
- Ancillary Facilities

*(Fig. 6.5)



Village Square Leisure Centre:

- Started operation January 1983 and includes the following services:
 - A Calgary Public Library
 - A Social Services Branch Office*
 - A Calgary Health Services Well Baby Clinic

*(Fig. 6.6)

Fig. 6.5 Arts/Crafts Centre - Village Square



Fig. 6.6 Social Services - Village Square

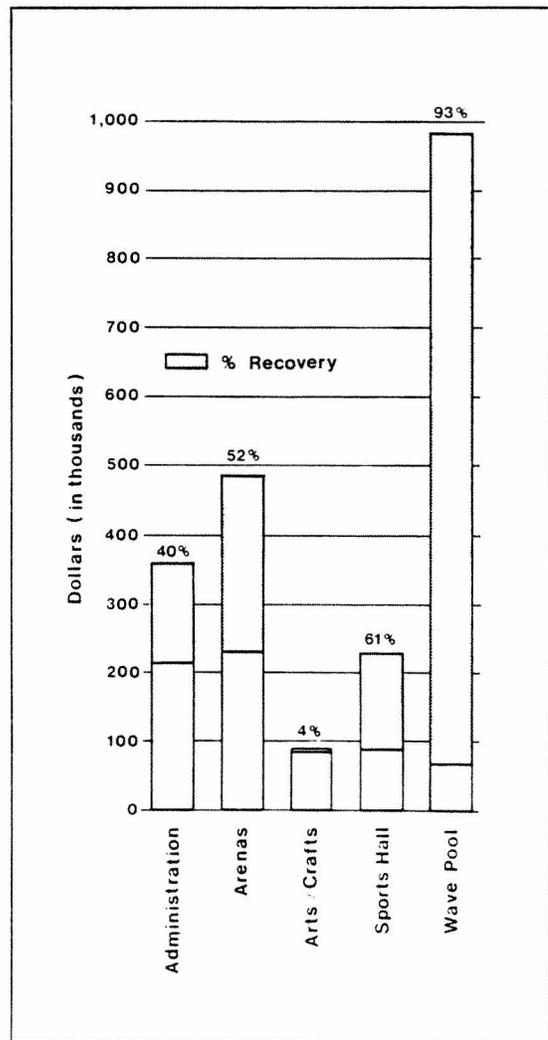
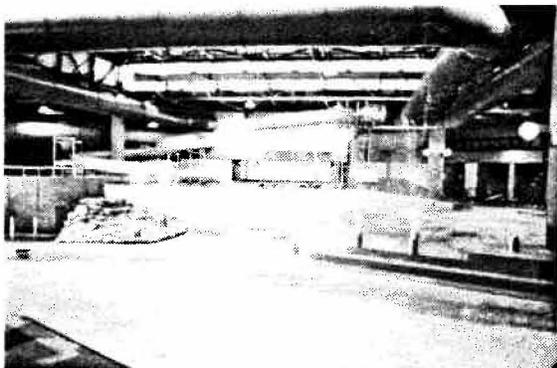


Fig. 6.7 Revenue Recovery - Village Square

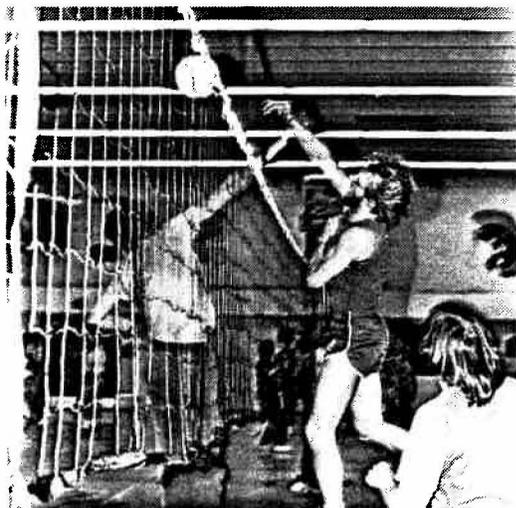


Southland Leisure Centre:

- Started operation July 1984 and includes the following sports courts:
 - Squash Courts
 - Racquetball courts

Unique operational concepts incorporated into the Centres' programs and booking activities include the following:

- Calgary families have the opportunity to participate together at one Centre in a variety of different activities.
- Leisure Centre facilities are always open for drop-in use during the 364 day operating schedule.



The future of these centres seems bright, as in their first year of operation they have been highly accepted by the public and have shown that they are able to recover a larger percentage of their operating costs than traditional facilities. (Figs. 6.7, 6.8)

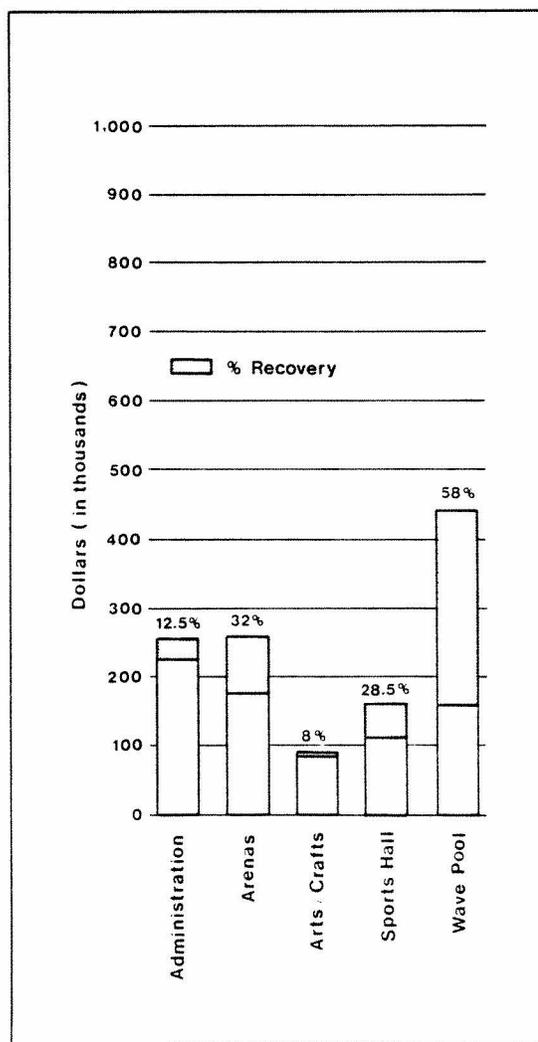


Fig. 6.8
Revenue Recovery - Southland

6.5 SWIMMING POOLS

1983 Highlights:

- o June 1983, saw the completion of a new fitness centre which was added to the Renfrew swimming pool. (Figs. 6.9, 6.10)

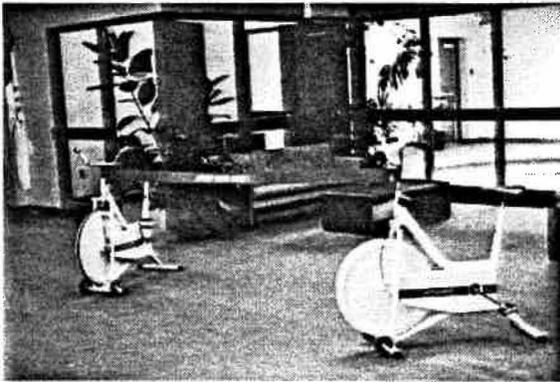


Fig. 6.9 Renfrew Fitness Centre

- o Energy conservation measures were taken in the following areas:
 - purchase of pool blankets as a pilot in two outdoor and one indoor pool to conserve heat
 - purchase and installment of automatic chemical controllers for more consistent and higher quality of water
 - purchase and installment of heat pump (dehumidifer) to save on energy consumption and prevent building deterioration
 - change of building lighting from incandescent to fluorescent light fixtures for lesser power consumption
 - Diatomaceous Earth chemical recirculation to reduce quantity purchase requirement.

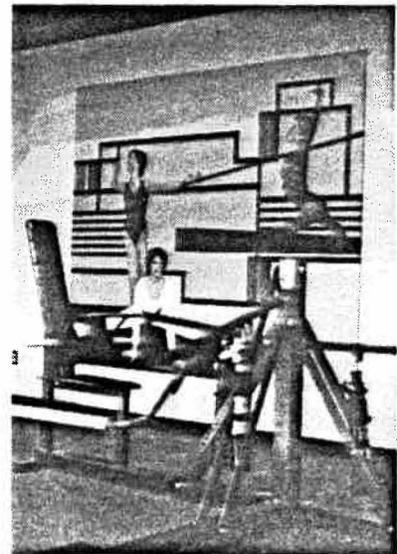


Fig. 6.10 Renfrew Fitness Centre

Leisure Services

7

7.1 INTRODUCTION The role and mission of the Division is:

"to ensure that a broad range of leisure services is available to all citizens of Calgary"

Staff are committed to:

- promoting a broad range of leisure opportunities including physical, artistic/creative, social and cultural, and outdoor recreation
- serving all age groups (children, teens, adults, seniors and families)
- placing special emphasis on disadvantaged groups (disabled, seniors, economically disadvantaged).

The primary operating style of the Division is through support of community initiative. Examples:

- assist community groups to market research, plan and assess the feasibility of intended programs and projects
- administer grant programs (City, senior government and foundations) to promote community responses to identified need
- promote access to existing facilities; a bookings service for City and school board facilities
- co-sponsored programs to use the financial resources of both the City and a voluntary association or groups to offer over 1,000 co-operative programs per year
- advice and consultative services for community associations, sport groups, arts and cultural groups, outdoor clubs, seniors clubs, and other special interest groups (yielding an impressive range and number of indirect programs not requiring direct government subsidy)
- co-ordinate many special events, displays/exhibits, presentations/workshops, and outings for seniors to enrich and excite Calgary's community involvement, pride and spirit

The Division also runs over 1,500 direct programs where the community for one reason or another, cannot take direct responsibility. Examples include:

- Adult Leisure Learning - the partnership with the Calgary Board of Education to offer adult programs after hours in the schools
- summer programs for children - when the need is highest (no school) and the voluntary sector is 'on holiday'
- artistic and creative programs at the City's art centres -programming our own facilities.

Support is also offered to other Divisions within the Department ranging from attempting to interest a community group in the "Adopt-a-Park Program" to using programming expertise and community contact to fully utilize city facilities (pools, arenas and leisure centres).

7.2 PLANNING 1983 saw a considerable shift in planning activities. Although several master plans continued to move toward completion in 1983 the majority of the work load of the Planning Section dealt with Policy Planning, Market Research, and Interdepartmental Reports aimed at specific action items. Specifically the Planning Section achieved the following in 1983.

- Revisions to Carburn Park Master Plan and negotiation of the Park Development Agreement
- Draft completion of Glenmore Park Master Plan
- Developed a policy for open space in conjunction with storm water retention/detention ponds
- Completed the draft Trails and Pathways Policy

- Pool User Survey in which over 1000 interviews were conducted at city pools to establish the level of user satisfaction, pool market areas, market development potential, and user profiles
- A Trails and Pathway Survey was undertaken on all major pathway routes providing information on the type of pathway user (jogger, walker, biker), the frequency of use levels of satisfaction and areas for improvement
- Leisure Centre Survey - a series of three questionnaires at each city leisure centres to establish attitudes toward pricing, a visitor profile, activity preferences and use of time
- SAIT marketing students conducted a downtown fitness survey and conducted the Village Square Leisure Centre business attitude survey under the direction of the Planning Section
- Planning section worked with the Planning Department on the open space/recreation elements of Area Redevelopment Plans and Area Structure Plans
- Established a planning framework for regional parks in the southeast and northeast
- Emphasized community development by assisting in several community needs and preference studies.

7.3

COMMUNITY LEISURE SERVICES

In 1983, Council contributed \$1,900,000 to the development of leisure opportunities in Calgary's neighbourhoods and communities. Area office staff played its part by:

- offering direct recreation programs, particularly in the summer months
- co-sponsoring programs with a wide range of groups working at the local level

- providing advice and assistance to associations and other agencies related to program development, facility development and management, grants, leases, special events, adopt-a-park and organizational development.

7.3.1 Support for Community Projects: Calgary can be proud of its strong community involvement in recreation; just as the City can be proud of its support role.

1983 saw the completion of a number of significant capital projects developed by the community with provincial grant support:

- the Ogden Legion Curling and Recreation Centre
- expansion of the Haysboro Community building
- Greater Forest Lawn Seniors Centre
- major expansion of Thorncliffe-Greenview community facility
- Crowchild Twin Arenas (Varsity, Silver Springs and Scenic Acres) (see Pg.19)
- the South-East Calgary Family Leisure Centre; (see Pg.21) Queensland, Willow Ridge, Deer Ridge, Parkland, and Bonavista Downs

The latter two were supported also by a 25% grant from the City.

Although MCR funds had been largely used up, communities made extensive use of Project Co-operation (see Statistics & Reference Items 55-61) and were successful in obtaining manpower related grants to support a number of projects. Examples include:

- grants to run recreation programs
- federal grants (Summer Canada Works) to help inner city community schools; Ramsey CA offering a childrens program with the City (Fun in the Sun); and inner city seniors

residences co-sponsoring 'Keeping Mentally Active'

- provincial Recreation Work Experience Program grants to assist Dover CA and West Hillhurst CA to offer summer programs. RWEP also supported a summer drama program at Wildflower Art Center
- GW Skene School (Penbrooke Meadows) was successful in obtaining designation as a community school and a five-year grant to get started
- a federal Canada Works grant made it possible for the Federation of Calgary Communities, the Department, and six north area communities to conduct a major needs assessment.

1983 was also a 'year of studies' as the recession forced the City and community groups to seriously assess needs and priorities:

- the six community study referred to above addressed issues of interest to the communities, the Federation, and a number of City departments (Parks, Social Services, Police, Transportation)
- inventories of pre-school and teen services and opportunities were completed in the Centre East area
- Bridgeland/Riverside worked on a human resource inventory (skills and interests) to maximize use of volunteers
- Elbow Park CA assessed leisure needs and interests with emphasis on identifying volunteers
- Bonavista Downs, Acadia, the Family Leisure Centre, Mission CA, and Glenbrook CA all completed program needs surveys
- extensive work was administered by the Department and a number of community groups to determine the main needs to be met at the proposed ACT Action Centre for the disabled and adjacent communities.

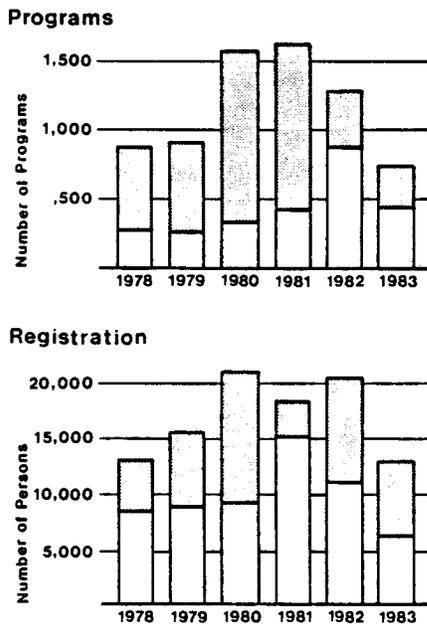
Working in partnership with the Department, 1983 saw the continuation of a gradual transfer of responsibility for leisure services back to the community:

- the Killarvey Senior Citizens Centre was leased to the Good Companions
- approximately 30 smaller parks were partially adopted by the community (notable mention to Bonavista Downs and the Family Leisure Centre)
- Silver Springs CA took over swim classes at the outdoor pool with great success
- South Calgary CA made financial contributions that resulted in their outdoor pool opening an additional two hours per day
- and groups throughout the City began to assume responsibility for a large number of leisure opportunities that had become governments responsibility over the past couple of decades (special recognition to successes in Rosscarrock, Dover, West Hillhurst, Deer Run, Oakridge, Acadia, Fairview, Silver Springs and at the Sherwood Community School)
- a City gymnastics program at Glenbrook School was taken over by participants and became the Bow Trails Gymnastics Club.

7.3.2 Programs: In 1983, the Area Offices (Community Leisure Program) offered 219 direct programs and co-sponsored an additional 517 with community groups. As usual, the majority of direct programs were offered in the summer when the voluntary sector is traditionally 'on holiday' however, 1983 saw community associations taking more summer initiatives; Fairview ran its' first summer program and programming expanded in Rosscarrock, Deer Run, Oakridge, Acadia, Silver Springs, West Hillhurst, and Dover. (Fig. 7.1)

Fig. 7.1
Community Programs/Registration

 Summer Programs
 Fall, Winter, Spring Programs



Seniors groups also participated enthusiastically in the process of taking control of their own program needs; of 219 seniors programs that required financial assistance from the Department only 12 were direct (no involvement by a co-sponsoring group). And other groups began to assume more responsibility for assisting the seniors; the best 1983 example was Sherwood Community School offering a full slate of seniors programs for the first time. (Fig. 7.2)

Two 1983 initiatives expanded the range of precedents for co-sponsored programming: the summer Horse Sense program was offered in cooperation with a commercial operator (Griffin Ranch), and a Sunshine Capers childrens summer program in Bowness was spon-

sored jointly with the City of Calgary Social Services Department. Both approaches a recognition of the impact of a recession environment on the delivery of leisure opportunities.

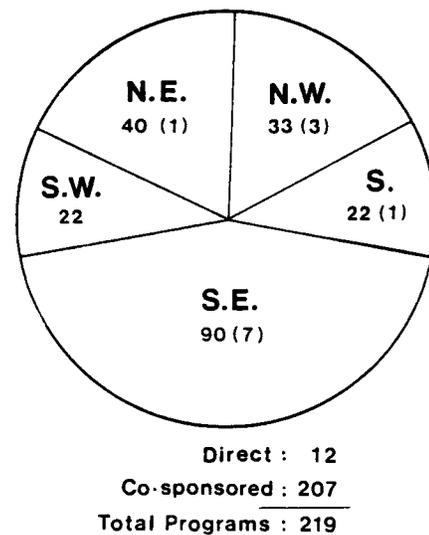


Fig. 7.2 Senior Citizen Programs

7.3.3 Art and Recreation Centres: Wildflower and Munro Park Art Centres also placed more emphasis on cosponsored programs in 1983, drastically increasing the number of cooperative programs and permits issued to non-profit groups, with a corresponding decrease in city programs.

A market research survey was conducted for Bowness Recreation Centre to test the potential for leasing the facility to a community group for development as a local and regional art centre. Results were positive and at year end a report was being prepared to recommend that Council lease the facility to the Bowmont Kinsmen.

7.4 CENTRAL RECREATION SERVICES

In 1983, Council approved a budget of \$1,934,600 (net) for Central Recreation Services to provide programs and services that:

- respond to city wide programming needs
- support groups and organizations that serve all geographic areas in Calgary (city wide)
- require specialized recreation staff to support either the voluntary sector or decentralized offices (generalist staff).

As in previous years, the services offered focused on:

- the booking of arenas, athletic parks, schools and gymnasiums and specialized park facilities
- athletics and sports
- arts and culture
- outdoor recreation and natural history
- retired and senior citizens groups
- recreation needs of the disabled
- community leadership.

The predominant operating style in Central Recreation Services is facilitation or support of initiative in the voluntary sector. The main exception to this is the Leisure Learning Program which has a mandate to offer direct adult programs in co-operation with the Continuing Education staff of the Calgary Board of Education.

In 1983, staff worked closely with 780 groups and supported over 1,923 programs, workshops, presentations and special events involving 350,000 participants. (see Statistics & Reference section)

7.4.1. Leisure Learning Services: In 1983, the recession economy affected both management and participation levels of adult leisure learning opportunities. Budget adjustments and revised pricing formulas required an average 63% increase in fees; combined with lowered discretionary income in the community, the programs suffered a decline in registration from the previous year.

However, the unit was successful in introducing 12 new programs:

- Billiards and Snooker
- Cross-Country Downhill Skiing
- Getting the Exercise Habit
- Prenatal Fitness
- Modern Rhythmic Gymnastics
- Continuing Calligraphy II B (Blackletter)
- Calligraphy II C (Italic Refinement and Variations)
- Sweater Fashions (Knitting)
- Soft Sculpture Birds
- Cross Stitch Embroidery
- Ceramic Combination Level III
- Porcelain.

In addition, 17 special events and 54 workshops were offered. Leisure Learning sponsored and operated two well received conferences:

- the 'Fitness Round Up' (Fig. 7.3)
 - held at the Banff Centre in June
 - 297 participants, 40 resource and advisory staff
- 'A Patch in Time' Quilting Conference (Fig. 7.4)
 - held at the Banff Centre in September
 - 267 participants, 18 resource and advisory staff.

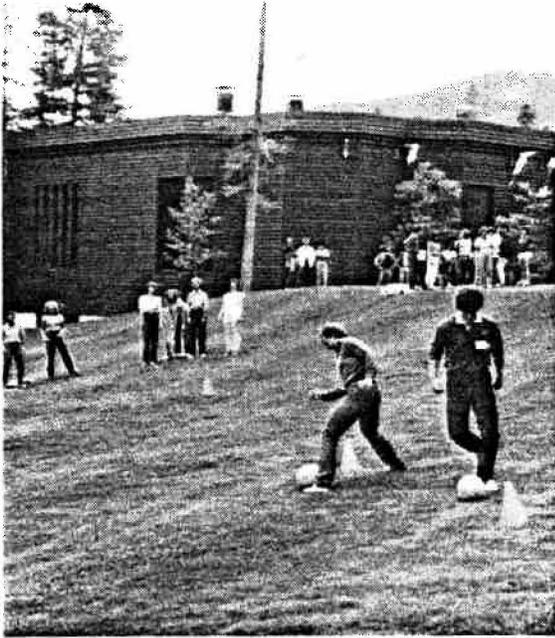


Fig. 7.3 "Fitness Round Up"



Fig. 7.4 Quilting Conference Entry

7.4.2 Retired/Senior Citizens Services: Central Rec. Services provided support to area staff (Program 434 - Community Leisure) as 219 programs were offered to 5,350 seniors. All but 12 of these were co-sponsored, involving major input and contributions from seniors groups and clubs.

However, the primary role of central staff was:

- to provide assistance to 25 seniors groups having a city wide interest
- to offer pre-retirement and leisure education sessions
- to co-ordinate in-city transportation to leisure opportunities (380 trips involving 11,761 seniors)
- leadership development
- special events (in 1983 - 'Wildrose Country Barbeque' and 'Seniors Afternoon in the Park').

In 1983, interest in leadership training increased in the areas of arts and crafts and seniors fitness. Co-sponsored leadership development opportunities were offered in cooperation with the West Hillhurst Go-Getters, Mount Royal College, the Senior Citizens Council and the Seniors Programming Partnership.

A particular highlight of 1983, was the Senior OL-Lympxs involving 30 events and approximately 1,200 participants. (Fig. 7.5)

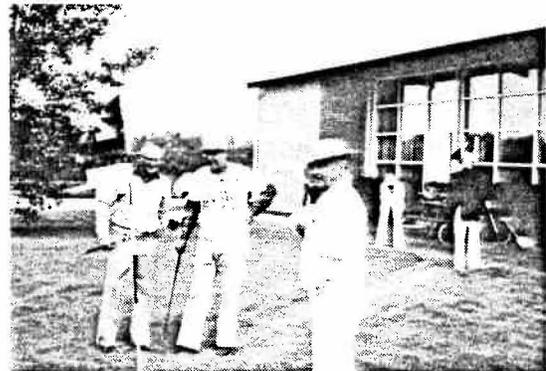


Fig. 7.5 Senior OL-Lympxs

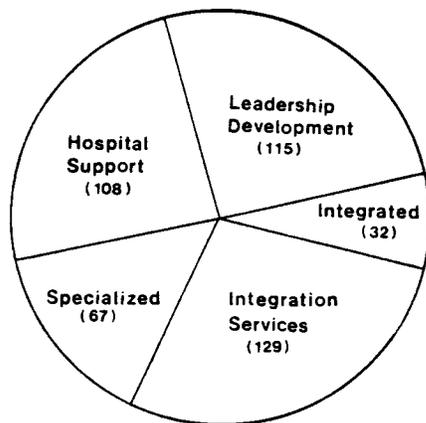
7.4.3 Recreation Services for the Disabled: This Section attempts to expand leisure opportunities for the disabled in Calgary by:

- Working with interested groups and agencies to develop specialized skill programs for disabled
- Providing support to hospital staff in their attempts to expand institutional recreation programs and opportunities
- Encouraging the integration of programs to challenge both disabled and non-disabled participants
- Developing Leadership.

(Fig. 7.6)

1983, saw a focus on coordination and information sharing:

- hosting of three interagency information meetings
- joint workshops and increased cooperative programming
- increased emphasis on the school system (principals, staff and diagnosticians) to identify needs, develop programs and inform parents



Children Programs : 179
 Adult Programs : 272
 Total Programs : 451

Fig. 7.6 Programs for the Disabled

- publications of an interagency newsletter three times per year with a circulation of approximately 800.

Policies and procedures were developed with the Continuing Education staff of the school boards to increase accessibility to learning opportunities for the disabled adult. Work began on the development of a Guide to Community Involvement for disabled adults, service workers and residential staff.

1983 also saw the completion of Phase I of the facility accessibility project, identifying priorities for improving physical access to City pools and arenas. Phase II, development of an information manual for public use, was initiated.

7.4.4 Community Leadership: In 1983, the Community Leadership unit offered 14 courses increasing the leadership skills of 648 community leaders in Calgary.

Special emphasis was placed on preparing the community volunteer for an increased role in program planning and management in keeping with the Department's attempts to transfer programming responsibility to the voluntary sector:

- a Program Planning Manual was developed and workshops given
- two training sessions were provided in co-operation with the Social Services Department for Day Care workers (program planning)
- the training session for summer staff was opened to staff working for community associations and other groups providing summer recreation programs.

7.4.5 Cultural Services: The Cultural Resource Centre has developed links with some 600 arts (performing and visual) and ethnocultural groups in Calgary. In 1983, staff provided support for programs, events and presentations that reached 319,850 people (Fig. 7.9) and responded to 35,000 telephone enquiries.

Staff worked aggressively to bring artistic and creative experiences to the Calgary public. In 1983:

- Wagonstage Touring Players performed two plays reaching 18,000 children
- 18 Band Concerts, co-sponsored by local business and the Musicians' Performance Trust Fund, were enjoyed by 23,000
- Devonian Gardens hosted 30 performances and 24 exhibitions (estimated audience of 120,000)
- Five community art displays were co-ordinated reaching 1,200.

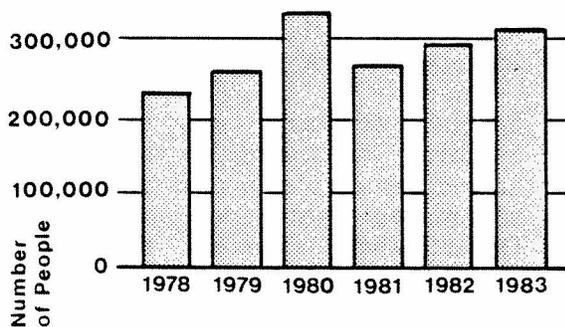
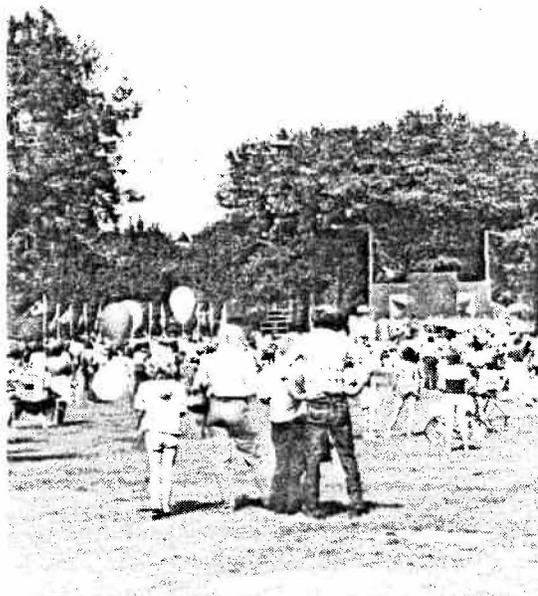


Fig. 7.9 Cultural Activity Attendance

Three major events were hosted on Prince's Island:

- Canada Day - concerts, exhibits and family activities for 7,500 (Figs. 7.7 & 7.8)
- Heritage Day - co-sponsored with Calgary Folk Arts Council, 8,000 people in 1983

- Calgary Caribbean Festival - run almost totally by the groups themselves, 7,000 in attendance.



Figs. 7.7, 7.8 Canada Day

Cultural Services also provided support for community groups interested in offering artistic and/or cultural events. Festival equipment (stages, tents, lights, seating, etc.) can be loaned and advice provided. In 1983, staff assisted in community programs and events reaching 120,300.

New events sponsored or co-ordinated by Cultural Services in 1983 included:

- 'Locations', a national program to encourage the placement of temporary public artwork (in co-operation with the 'Off Centre Centre' in Calgary).
- 'The Games I See', children's art from over 35 countries in conjunction with Universiade '83 (the University Games held in Edmonton).

And the Department role in providing information was enhanced in 1983 with the publication of:

- 'A Guide to Calgary's Public Galleries', co-sponsored with the galleries as part of the 'Public Gallery Awareness Program' in Calgary
- an 'Ethnocultural Playground Manual' produced in association with Alberta Culture.

7.4.6 Outdoor Recreation/Nature Services: This Section is responsible for the provision of services and programs to outdoor related clubs, agencies and individuals on a city-wide basis.

In 1983, it continued to offer a number of specialized programs:

- Glenmore Sailing School - 1900 individuals
- Two Department Day Camps - 185 children
- A co-sponsored day camp with the YMCA at Riveredge - 160 children
- Tipi Camp - 15 groups involving 300 participants - became a year round

facility in 1983

- Clinics and leadership courses in cross-country skiing with Foothills Nordic Ski Club, Alberta Ski Association and the Canadian Association of Nordic Ski Instructors - 185 participants (Fig. 7.10)
- River Rescue Leadership - 10 teens
- Outdoor programs and symposia for disabled - 100 participants
- Canoe and Rowing lessons co-sponsored with Calgary Canoe Club and Calgary Rowing Club - 3500 participants.



Fig. 7.10 Cross-country Skiing

The Natural History and Interpretive Programs were also active and successful:

- 14 adult education courses in natural history
- nature walks in five natural areas /parks
- displays at Wild Rose Days, Canada Day and the Calgary Teacher's Federation, Sportsman's Show, Mainstreet, Fort Calgary
- illustrated lectures for clubs and societies
- 144 bookings at Inglewood Bird Sanctuary
- 21,200 visitors to Inglewood
- input into Glenmore Master Plan, Carburn Park, North West Bypass reports.

Perhaps the greatest achievement for 1983 was the establishment of the Calgary Area Outdoor Council. The Outdoor Recreation Section, in consultation with the Outdoor Recreation Section of Alberta Recreation and Parks Department and various outdoor organizations established the Calgary Area Outdoor Council (C.A.O.C.).

C.A.O.C. was set up to provide a mechanism through which the common interests and activities of organized groups in the Calgary Area, with an interest in non-motorized outdoor recreation, conservation, education and leadership, can be co-ordinated and represented to governments and the public.

C.A.O.C.'s objectives are to promote, encourage and facilitate

- Communication
- Co-ordination
- Representation
- Services.

Following are two very successful events that were organized by C.A.O.C.:

- Managerial Workshop held at Camp Horizon (Fig. 7.11)
- Cross Country Information Show held at Fort Calgary.



Fig. 7.11
C.A.O.C. Management Workshop

7.4.7 Facility Booking/Scheduling:

In 1983, the Bookings staff issued 14,000 permits providing access to 435 facilities (arenas, athletic parks, picnic sites, school gyms and playing fields) for 4,100 teams and groups.

In an attempt to further expand public use of city and school facilities and to reduce administrative overhead, a pilot project was developed with the Separate School Board to exchange City pool time for school gym time.

7.4.8 Athletics: In 1983, Athletics staff worked with 41 groups to expand and improve the quality of sport/athletic opportunities in the City.

A few direct programs were provided:

- summer hockey school (493 participants), power skating (1,629) and hockey goaltenders clinic (72)
- tennis lessons (410) and golf lessons (960)
- City of Calgary Horse Show (67)

But the majority of programs were co-sponsored:

- skill schools (soccer 800; baseball - 217)
- coaching and officials clinics (hockey - 680; tennis - 26; baseball - 184; ringette - 120; soccer - 150).

In keeping with the Department's community development approach, this Section in 1983 successfully:

- assisted the Calgary Rugby Union in their efforts to lease the Kingsland Rugby fields. This field was operated by the Parks/Recreation Department prior to 1983 but is now maintained by the Calgary Rugby Union
- assisted the Calgary Slowpitch Association to lease land to build a slowpitch complex in Northeast Calgary. This complex will be developed and operated by this association

- turned the City of Calgary Boys' Baseball School program over to the various Little League Baseball Leagues in the City. This program has, in the past, been operated by the City of Calgary
- turned the City of Calgary Soccer School over to the Calgary Minor Soccer Association. This program was previously run by the Athletic Section
- assisted the Calgary Minor Soccer Association in their efforts to develop a quality indoor soccer program in the City. The soccer association opened their new indoor soccer facility (two indoor fields) in October of 1983.

- McCall Lake Pistol Range (indoor)
- Chinook Archery Range
- Black Diamond Cross Country Course (Equestrian)
- Calgary Trap and Skeet Club
- Calgary Velodrome
- Glenmore Lake Sailing Site
- Steve Johnson Rifle Range
- Athletic Supervisor seconded to Western Games for approximately one year, nine months.

7.4.9 Western Canada Summer Games: The City of Calgary hosted the 1983 Western Canada Summer Games, July 31 to August 06, 1984 (Fig. 7.12). These games left behind them a legacy of facilities and equipment.

- 2,400 athletes from the four Western provinces participated in 24 sporting events. Student residence and classrooms at the Southern Alberta Institute of Technology housed these athletes.

Facilities Used:

- Lindsay Park Sports Centre (Fig. 7.13) - the major facility - hosted the following sports contests:
 - volleyball
 - fencing
 - competitive swimming
 - diving
 - synchronized swimming
 - water polo
- Foothills Track (was upgraded to international standards)
- Glenmore Reservoir Rowing and Canoeing Course

Fig. 7.12 W.C.S.G. Venues

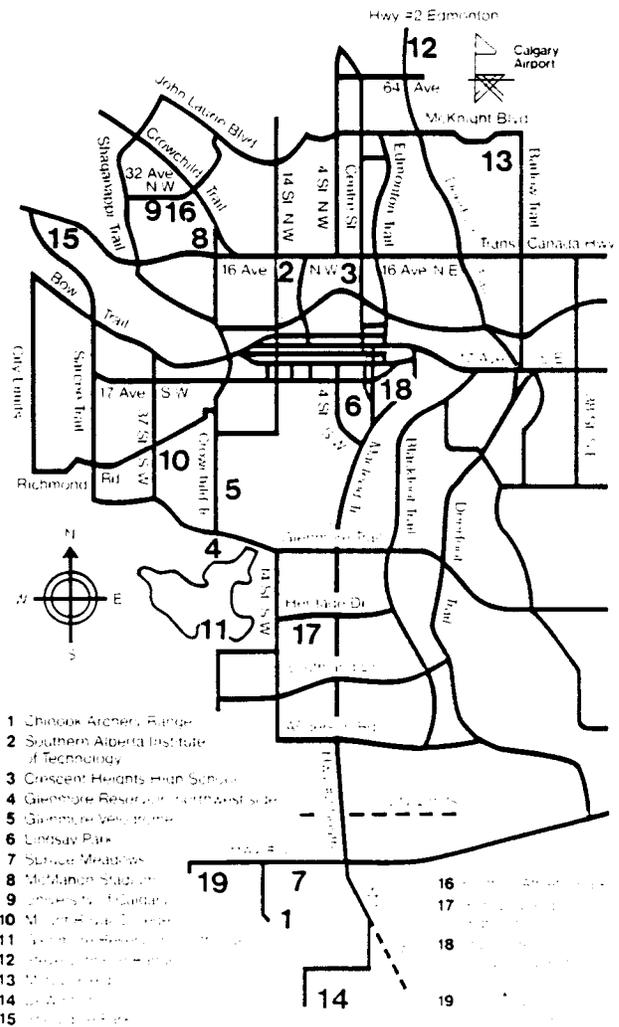
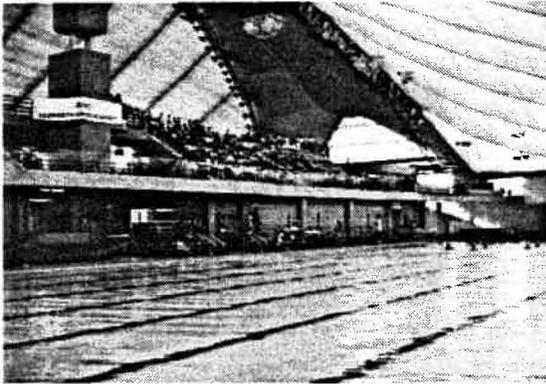


Fig. 7.13 Lindsay Park Sports Centre



7.5 GRANTS AND LEASES In the provision of leisure services, this section provides administrative services to other Department staff, community organizations, other government and quasi-public agencies in the following areas:

- Federal, Provincial and City grant programs
- Preparation and execution of leases, undertakings and special agreements as required by the City as in accordance with Provincial grant programs.
- Information, liaison and training regarding grants and leases policies and procedures. (see Statistics & Reference section)

7.5.1 Grant Administration: This section includes the coordination and provision of administrative services for incoming and outgoing recreational, cultural and educational grant programs for which the City, community organizations, and School Boards are eligible.

Incoming Grants - that are available to assist in the development of recreation /cultural facilities and services include:

- Major Cultural/Recreation Facility Development Program

- Project Cooperation:
 - Municipal Assistance
 - Community/Service Organization Assistance
 - Community/School Incentive Program
 - Basic Assistance
- Operational Program Assistance
- Further Education

In 1983, Calgary experienced its first drop in population of 2,441 which resulted in a shortfall of \$2.5 million of anticipated Provincial grants. In particular, the availability of Major Cultural/Recreation grants funds for community projects was impacted. With the termination of the Major Cultural/Recreation Facility Development Program by 1984 December 31, the section placed priority on development of a grants brief to the Provincial government that substantiates the need/demand for continuation of this program, or an equivalent program.

Outgoing City Grants - provide financial assistance to local community organizations who provide recreational /cultural programs, events and services of benefit to the community. Grant programs included in this area are:

- Sport/Athletic Hosting (general)
- Sport/Athletic Hosting (general)
- Special Events Athletic Hosting
- Ethno-Cultural Hosting (general and special)
- Ethno-Cultural Travel (general)
- Lawn Bowling
- Minor Sports Associations (administration)
- Grants and Fee for Service Policy (special operating requests)
- 25% City Capital Grant (M/C/R applications).

In 1983, special emphasis was given in the following areas:

- New hosting and travel grant programs for ethno-cultural organizations were established.

7.5.2 Leases and Agreements Administration: This section includes the coordination and provision of administrative services in the preparation and execution of leases, undertakings, and special agreements related to assignment of City-owned lands and Provincial and City grant requirements. City policies applicable to this area include:

- Community Association Lease Policy
- Policy Guidelines for Leasing City-owned lands to Non-Profit Recreation/Social Organizations
- Standard Undertaking Agreement
- Standard Consent to Mortgage Agreement

In 1983, special emphasis was given to the following areas:

- Policy Guidelines for Leasing City-owned Lands to Non-Profit Recreation/Social Organizations were established.
- Special agreements were established with the Polish Canadian Club and the Calgary Italian Club relating to a City's capital contribution and provisions for reimbursement.

7.6 VOLUNTEERS CO-ORDINATION

The Policy and Systems Plan commits the Department to:

"Encourage and incorporate the use of volunteers within leisure services throughout the City."

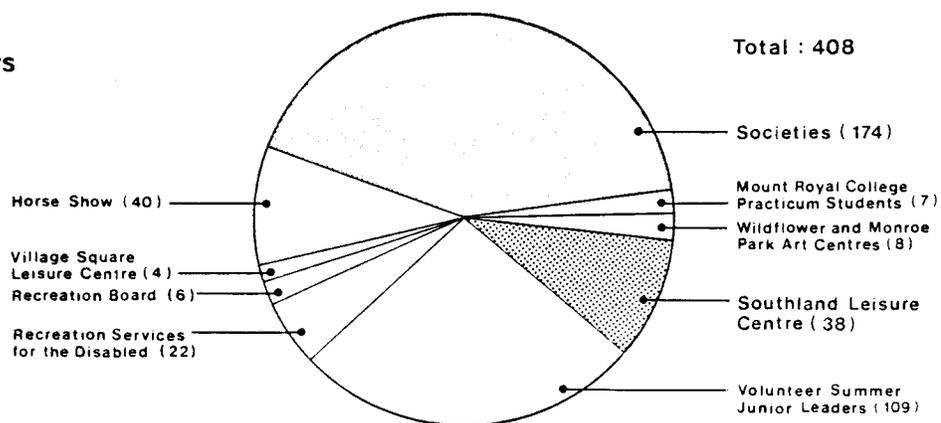
The Societies (Zoo, Heritage Park, Fort Calgary, Planetarium) have traditionally made excellent use of volunteers and many sections of the Department were accustomed to working with voluntary groups. However, in 1983 significant steps were taken to ensure the broadest possible support for volunteer involvement.

An operating manual was developed giving staff direction in all aspects of managing volunteers (promotion, placement, training, supervision, and recognition). Management positions were realigned to permit assignment of a full time volunteer coordinator to:

- promote the volunteer program
- support the development of pilot projects demonstrating both benefits and procedures
- act as a clearing house for information and necessary records.

Particular credit is due the staff at Southland Leisure Centre who developed 38 volunteer positions during the first year of operation. (Fig. 7.14)

Fig. 7.14 Volunteers





Associated Operations

8

8.1 CALGARY ZOO

8.1.1 Introduction:

- The Calgary Zoo adopted a ten-year Master Plan in 1975 for redevelopment of the Zoo. (Fig. 8.1) The Plan was formed with the input of a renowned zoo consultant firm, the Zoological Board, the Parks/Recreation Department and Zoo staff. It calls for an exhibition of fauna and flora, with an emphasis on quality, to build a facility that meets educational and conservational needs and above all serves the recreational expectations and needs of Calgarians and visitors to our City.
- The animal collection will show a cross section of the animal kingdom to represent more species such as fish and invertebrates. St. George's Island will have non-native species and house exhibits for exotic animals. The Island will be the prime winter visiting portion with the concentration of indoor exhibits. The land north of the Bow River south of Memorial Drive bordering Nose Creek to the east will be the special exhibit area for North American animals. The Prehistoric Park has been relocated to the area immediately north of St. George's Island. A two-hectare land parcel was acquired east of Nose Creek at its confluence with the Bow River to house the Animal Hospital and Quarantine facility.

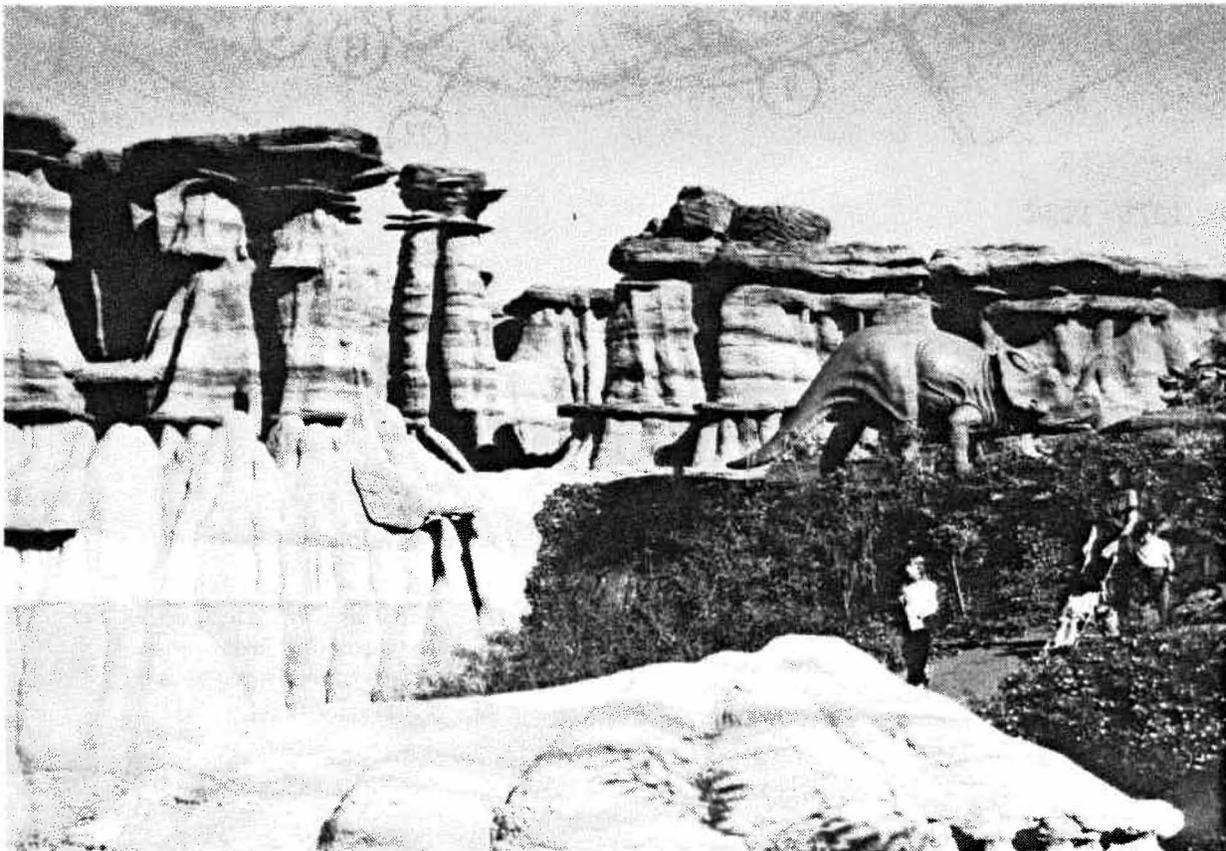
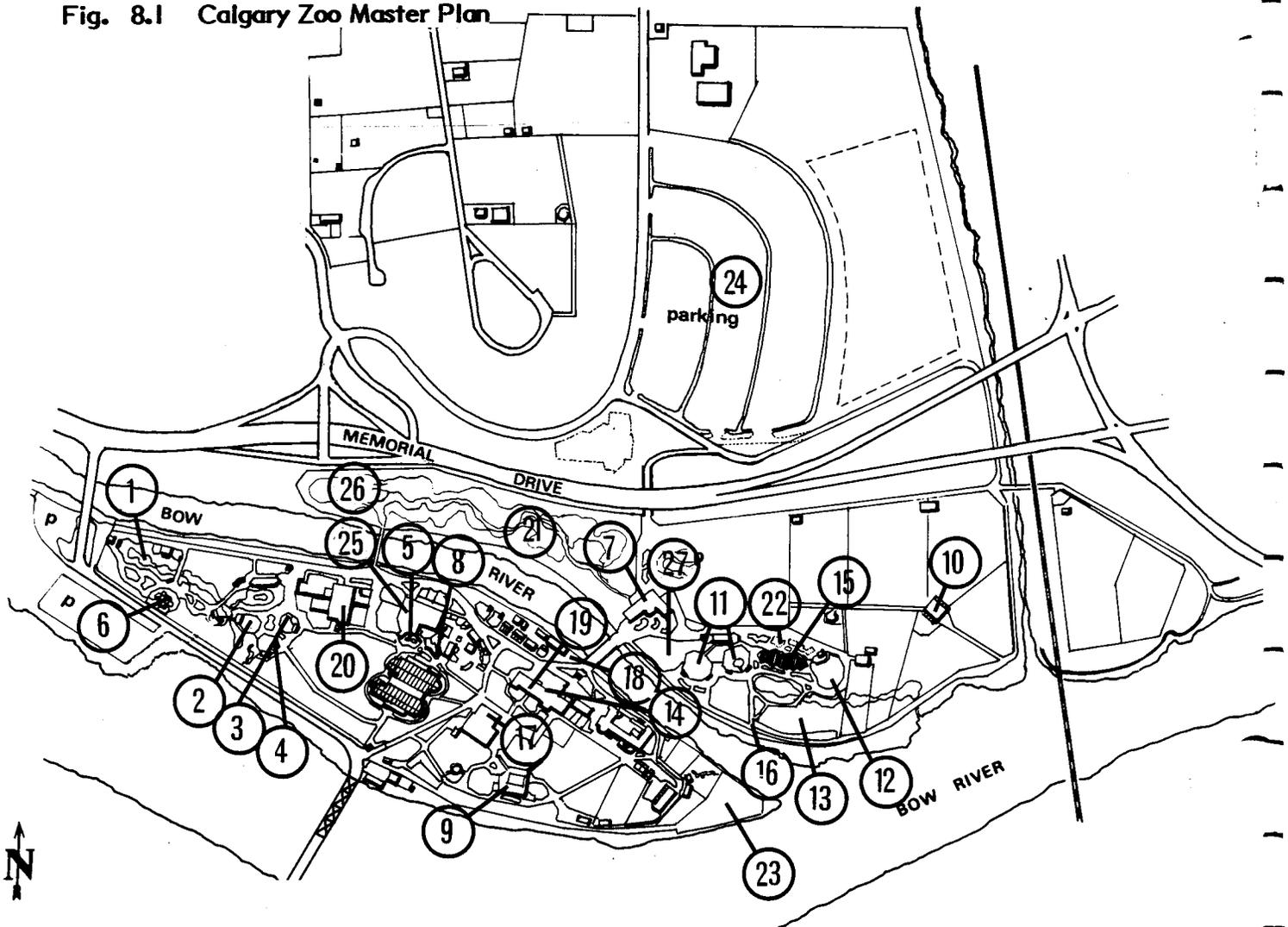


Fig. 8.1 Calgary Zoo Master Plan



1976 - 1982

- 1. Siberian Tiger
- 2. Japanese Macaque
- 3. Snow Leopard
- 4. Black Leopard
- 5. Gibbon
- 6. Ibex
- 7. Entry Building and Plaza
- 8. Children's Contact Centre
- 9. Nocturnal World/Australian House
- 10. Musk-ox/Bison Barn
- 11. Grizzly Bear Exhibits
- 12. Wolf Exhibit
- 13. Mule Deer
- 14. Temporary Primate Facility
- 15. Eagle Aviary - North American Exhibit
- 16. Landscaping, Roadways - North American Exhibit
- 17. Snack Bar Addition
- 18. Hospital Renovations
- 19. Reptile House
- 20. Elephant House Addition

Construction Completed 1983

- 21. Prehistoric Park Phase I
- 22. Birds of Prey Phase II
- 23. Swift Fox Breeding & Research Enclosure

Under Development 1984

- 24. Zoo Parking and Access
- 25. Permanent Primate Complex and Neighbouring Areas
- 26. Prehistoric Park Phase II
- 27. Cougar Exhibit

- The Devonian Foundation arranged to purchase ¼ section of land south of the city for the zoo to use as a support area for the core zoo and as a breeding area for endangered species. This project is scheduled to be turned over to the zoo by August 1984.

8.1.2 Development Projects 1983/84:

- Three major projects were completed in 1983 as well as further development is being planned for the Calgary Zoo in 1984. (Fig. 8.1)

8.1.3 Animal Collection: The 1983 inventory includes: 290 species and 1367 specimens. (see Statistics & Reference section)

- **Births and Hatchings:** The animal collection remained relatively unchanged. Acquisitions were made to complete breeding groups and pair structures. (Several of the more noteworthy births and hatchings are specified in Statistics & Reference section).
- The value of the existing animal collection as of December 1983 based on replacement value suggests that the collection is worth a minimum of \$726,000.

8.1.4 Horticultural Collection:

- 1983 saw some significant changes to the horticultural collection. In the early spring the Birds of Prey exhibits were landscaped by recreating various habitats from a simulated arctic tundra to northern forests, parkland and prairie desert. Ongoing at the same time was the largest landscape project ever at the zoo, the Prehistoric Park. Over 125 species of trees, shrubs and ground covers were planted. Since grasses had not evolved in Prehistoric times, the entire park was planted without using

grass.

- The north house of the Conservatory was replanted in the fall of the year. Many new species were added to the collection with a new labelling and inventory system being developed. The coming year should see an up-to-date and accurate plant inventory available for the entire plant collection.



8.2

LINDSAY PARK SPORTS SOCIETY

8.2.1 Introduction:

- The Lindsay Park Sports Centre is a result of a decision to combine the aquatic centre being built for the Western Canada Games with the Alberta 75 Fieldhouse project initiated by Minor Sports Calgary. Early in 1983, the Parks/Recreation Department suggested that a society be established to operate the centre with a view to being more responsible to the needs of the user groups as well as realizing some economic savings to the City.
- The Lindsay Parks Sports Society was established and registered May 1983 and operates under a Board of Directors consisting of:
 - 1 Alderman as appointed by the City
 - 1 City Parks Department Representative as appointed by the City
 - 2 Community Association Representatives
 - 1 Minor Sports Representative
 - 2 School Board Representatives
 - 4 Dry Land Sports Representatives
 - 5 Aquatic Sports Representatives
 - Vice-President to be President Elect.



- The Devonian Foundation contributed \$850,000 towards the completion of landscaping approximately ten acres of land west of the Lindsay Park facility.

8.2.2 Facility Use/Group Users: The Society operates and manages the Centre for the following purposes:

- For training and competition facility for the athletes of Calgary in appropriate dry land and aquatic sports.
- To serve the general recreational needs of the inner city communities, the downtown business people, and the general public of the City of Calgary.

Athletic Group Users

- Competitive group swimmers
 - Master Age
 - Groups Swimmers
 - Synchronized
 - Divers
 - Water Polo
- Dry Sports
 - Volleyball
 - Basketball
 - Team Handball
 - Track & Field
 - Judo
 - Weightlifting
 - Bobsled
 - Skating
- Others
 - Schools
 - University of Calgary
 - General Public

8.2.3 - 1983 Highlights/84 Emphasis:
1983 Highlights

- Hosted the 1983 Western Canada Summer Games
- Opened to the general public 1983, October 17
- Involved volunteers extensively

1984 Emphasis

- Provision of greater services to user groups
- Application for a casino license

Society Fund Raising

Contribution and monies received

	<u>1983</u>
● Minor Sports Calgary	\$ 20,000
● Western Canada Games Foundation	\$100,000
● Stampede Parking	\$ 3,000

8.3 HERITAGE PARK

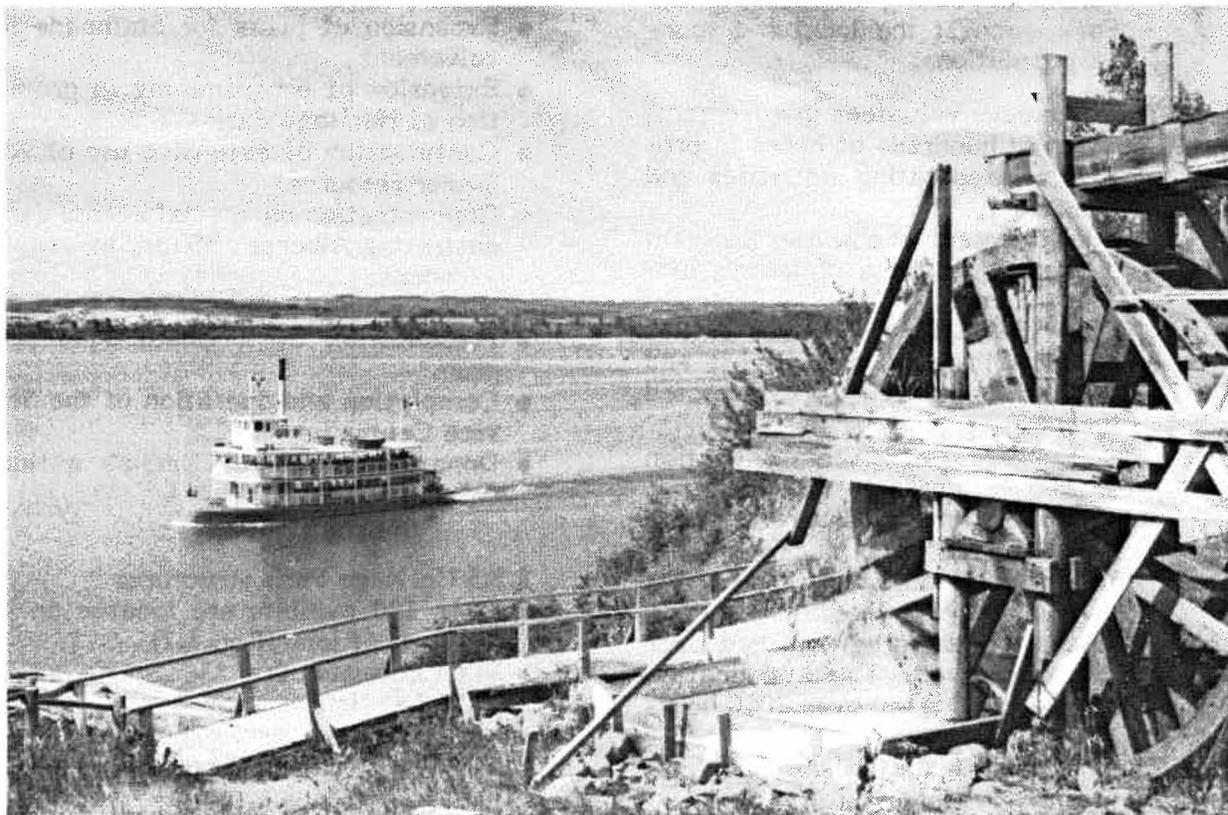
8.3.1 Introduction: The notion of Heritage Park's success in 1983 is incompatible with the serious decline in tourism province-wide, and the sluggish economy locally. During this, our twentieth operating season, provincial tourism registered a 40% drop since 1981. Yet, all things considered, the Park had a relatively successful year. The total attendance for Heritage Park's 20th operating season was 304,376. Gross revenues from operations in 1983 amounted to \$2,118.636.

Additions to fixed assets of \$1.9 million brought investment to over 10 million dollars. The City of Calgary contributed \$921,000 which was used for the

operation and maintenance costs of Heritage Park.

The Park's response to the hard economic realities hitting all attractions and tourism-related facilities through the province necessitated decisive marketing action. But the key marketing plank in 1983, and will be for 1984, is imaginative growth while maintaining historical accuracy and authenticity.

With this philosophy rigidly adhered to, many new programs were added judiciously to the Park's roster and are, to a large degree, credited for slowing the hasty decline in gate attendance to a respectable 4%, instead of 8% in 1982.



8.3.2 1983 Highlights & Developments:

1983 Highlights

- The Sunday breakfast/buffets: an average of 600 people came each Sunday.
- The Calgary Stampede four-pronged program, which includes:
 - 1) Rope Square Heritage Park had a continuous, high profile on the downtown mall each day of Stampede through the distribution of Park brochures (and goodwill) from the old Pie Wagon
 - 2) Award-winning Stampede Parade entry (best in the historical and western section)
 - 3) Mini-Parades at Stampede Park in the evenings; and
 - 4) A large, attractive booth in the Round-up Centre at the Stampede generated strong interest in the Park amongst the local and tourist populations.
- The extensive volunteer involvement; donation of hundreds of hours in promoting and operating activities and functions.
- The development of a winter program in conjunction with a children's luncheon theatre.
- The old 5934 Locomotive was outlined in sparkling Christmas lights and had a Christmas Tree Corral erected by its side.
- The success of the education programs:
 - twenty structured programs, conducted by docents, and the self-guided focus tours, saw 27,161 students during the year. Continuing Education's six programs had over 200 participants. The 39 education volunteers donated over 2000 hours on site.
- The hosting of the School Social (a real family event) and Police Day.

- The commenced construction of a new Service Centre, which will receive all shipments into the Park and will be the main storage facility for bulk food products.
- The serious fire damage to Millarville Ranchers Hall; renovations were completed by the end of 1983.

1983 Park Development included the following projects: (Fig. 8.2)

- continued construction of Service building
- acquisition of Depot Hack
- completion of Weedon School wash-rooms
- staff parking lot completed
- installation of Roundhouse hoist
- restoration of Car 63 completed
- restoration of Car 62.

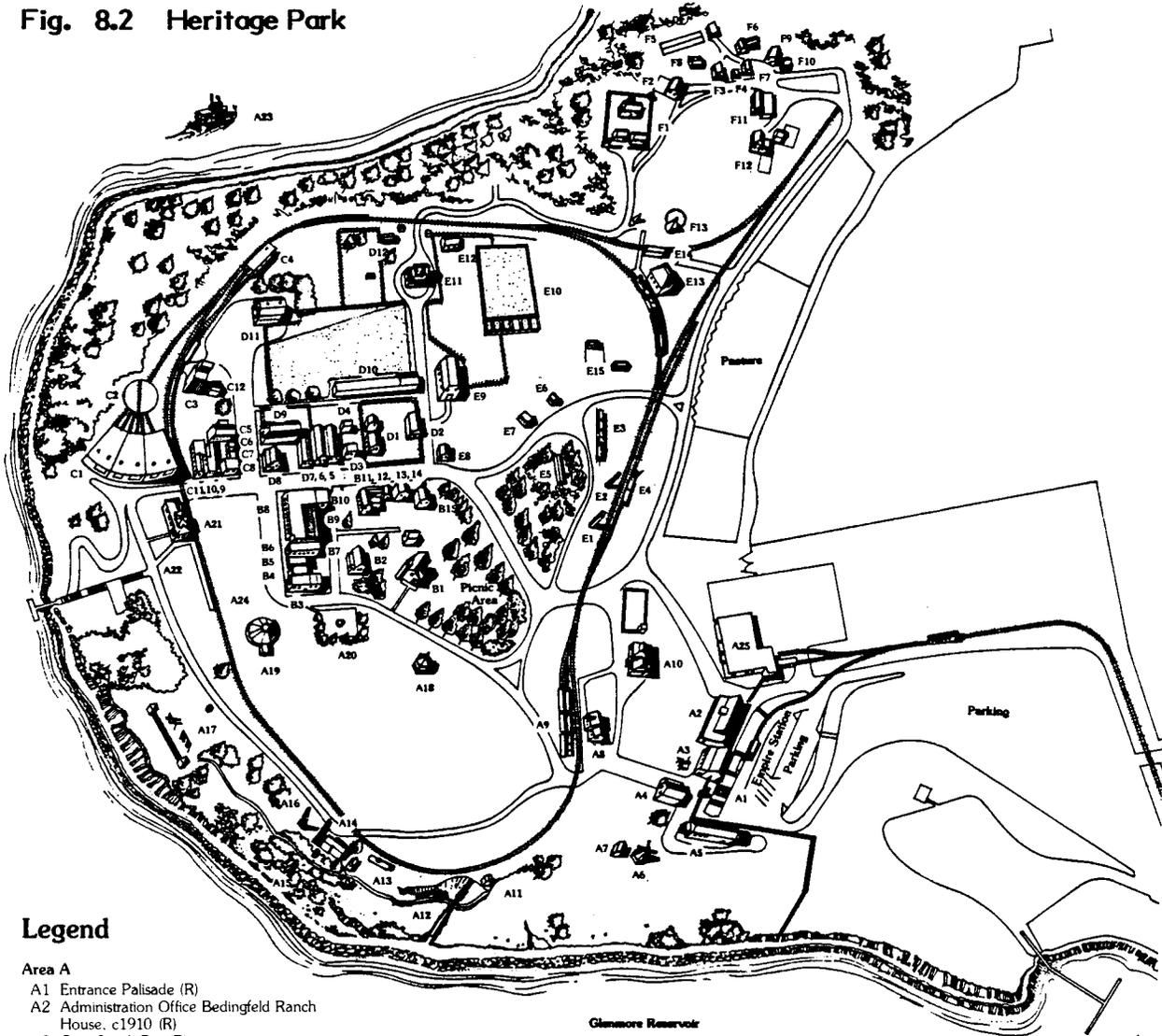
1984 Emphasis:

- Expansion of plans for Stampede involvement
- Extension of programming in promotion of Heritage Park
- Continuation of extensive use of volunteer resources
- Concentration on special events demonstrating Alberta's history in:
 - rodeos
 - heavy horse pulls
- Presentation of a Chautauqua program
- Completion and operation of the Service Centre
- Donation of Conklin Show's antique carnival rides

8.3.3 Heritage Park Structure:

- Over 100 exhibits are located on its 66 acres of land (Fig. 8.2)
- Staff consists of:
 - 50 full time employees
 - 46 part-time employees
 - 200 seasonal employees
 - over 250 volunteers

Fig. 8.2 Heritage Park



Legend

Area A

- A1 Entrance Palisade (R)
- A2 Administration Office Bedingfield Ranch House. c1910 (R)
- A3 Gate Snack Bar (R)
- A4 Curio Shop (R)
- A5 Canmore Opera House. 1896
- A6 Bruderheim Windmill. c1910
- A7 Miller's Cabin. Langdon Town Hall. c1886
- A8 Midnapore Station. 1910
- A9 Railway Exhibit. Historic Coaches
- A10 Hull Carriage House. 1905
- A11 Miner's Cabin. 1883
- A12 Water Wheel & Tunnel (R)
- A13 Oil Tank Car
- A14 Dingman Discovery Well. 1913 (R)
- A15 Trapper's Cabin
- A16 Cable Tool Water Drilling Rig. c1890
- A17 Children's Palisade and Playground
- A18 Didsbury Bandstand. 1904 (R)
- A19 Bowness Carousel. 1905
- A20 Eugene Coste Park (R)
- A21 Shepard Station and Boat Ticket Office. 1910
- A22 The Boat Dock Entrance (R)
- A23 The S.S. "Moyie" (R)
- A24 Carnival Rides (Temporary Location)
- A25 Warehouse (Not Open To Public) (R)

Area B

- B1 Prince House. 1894
- B2 Sandstone House. 1891 (R)
- B3 Vuican Ice Cream Parlor. 1910
- B4 Claresholm General Store. 1904
- B5 Black's Jewelry Store. c1904
- B6 Botsford Harness Shop. 1906
- B7 Gledhill's Drug Store. c1908
- B8 Wainwright Hotel. 1906 (R)
- B9 Two Storey Outhouse. c1906
- B10 Post Office & Telephone Exchange. c1908
- B11 Thorpe House. 1886
- B12 Airdrie House. 1906
- B13 Rectory. 1899
- B14 St. Martin's Anglican Church. 1896
- B15 The Graveyard. 1890

Area C

- C1 Railway Roundhouse and Historic Coaches (R)
- C2 Railway Turntable
- C3 Shont's Grain Elevator. 1909
- C4 Train Shed (not open to the Public) (R)
- C5 Cochrane Fire Hall. 1909
- C6 Wing Chong Laundry. c1905
- C7 High River Law Office
- C8 Dentist's Office. 1914
- C9 Trader's Bank of Munson. c1904
Second Storey - Masonic Lodge. 1844 (R)
- C10 Strathmore Insurance Agent's Office. 1908
- C11 Atlas Lumber Yard & Office. 1901
- C12 Mannix Road Machinery. 1904

Area D

- D1 Weedon School & Barn. 1910
- D2 Weedon Washrooms (R)
- D3 Webster House. 1911
- D4 Toole Barn. 1903 (not open to the public)
- D5 Strathmore & Bow Valley Standard. 1909
- D6 Baron's Snooker Parlor c1910
- D7 Alberta Bakery. 1897
- D8 Flett's Blacksmith Shop. 1904
- D9 Nanton Livery Stable. c1901
- D10 The Machine Shed (R)
- D11 Gunn Barn. c1908
- D12 The Sod Shack (R)

Building names followed by (R) designate a reproduction.
All others are originals.

Area E

- E1 C.P.R. Water Tower. 1902 (R)
- E2 Railway Sand Tower. 1904
- E3 Narrow Gauge Railway (temporary location)
- E4 "The Hook" or Railway Steam Crane. c1913
- E5 Maintenance Storage
- E6 Maintenance Storage
- E7 Peter Dewar House. 1907 (temporary location)
- E8 Banff Royal North West Mounted Police Barracks. c1890
- E9 Burns Barn & Devonian Carriage Collection
- E10 Rodeo Arena
- E11 Burns Ranch House. 1904
- E12 Copithorne Barn. 1907 (not open to the public)
- E13 Laggan Station. c1890
- E14 Bowell Station. 1909
- E15 Nightingale Colony House & Barn. 1910

Area F

- F1 Hudson's Bay Company Fort. Rocky Mountain House c1830 (R)
- F2 Walter Grant McKay Cabin. c1884
- F3 Gleichen School. 1886
- F4 Bachelor's Tent Cabin (R)
- F5 Banff Curling Club House. 1898
- F6 North West Mounted Police Sawmill. c1875 (R)
- F7 Berry Creek North West Mounted Police Post. 1905
- F8 Homesteaders Tent Cabin (R)
- F9 Drew's Saloon. c1884
- F10 McVittie Cabin. c1882
- F11 Millarville Ranchers' Hall. c1895
- F12 Sam Livingston's Farm. 1883
- F13 Indian Tipi Ring & Pole Tipi (R)

8.4 FISH CREEK PROVINCIAL PARK

8.4.1 Introduction: Fish Creek Provincial Park was officially opened to the public on June 29, 1976. It is an urban provincial park which occupies the entire Fish Creek Valley and a portion of the Bow River flood plain adjoining the confluence. From the Sarcee Indian Reserve in the west the 1170 hectare park runs 9.7 km. east to meet the Bow River.



Fig. 8.3 Sikome Lake

- Capital development of the Park was a joint Provincial-Municipal project with funding from the Heritage Savings and Trust Fund.
- On-going operation of the park is the responsibility of the Operations and Maintenance Division of Alberta Recreation and Parks.
- As development of the park is virtually completed, with the exception of on-going liaison, the City exercises no operating control over the park. Fish Creek will not be included in the 1984 report.
- Recreational opportunities provide its' users with hours of enjoyment. Examples are:
 - hiking
 - cycling
 - interpretive trails
 - horseback riding concession
 - wildlife observation
- Public also benefit from interpretive programs which are conducted by park staff on regular basis.

Park Data:

Park attendance:
over 900,000/year

Admission:
no charge

8.4.2 1983 Highlights & Development:

- 1983 saw the completion of the following construction:
 - 3 amphitheatres
 - 2 washrooms
 - pedestrian trails
 - bicycle trails
- Major facilities in the park include:
 - visitor centre with exhibits and theatre
 - individual picnic areas
 - environmental education centre
 - Sikome Lake Recreation area (Fig. 8.3)

8.5 CENTENNIAL PLANETARIUM AND PLEIADES THEATRE

8.5.1 Introduction: The Centennial Planetarium Complex was opened to the public on July 1, 1967 as the Centennial Project of the City of Calgary and the surrounding municipal districts. Since then, more than 1.7 million visitors have attended a variety of functions in the building.

The 1983 attendance was 81,230, a decrease of 12% of the 1982 attendance and 2% under the 1983 objective. (Fig. 8.4)

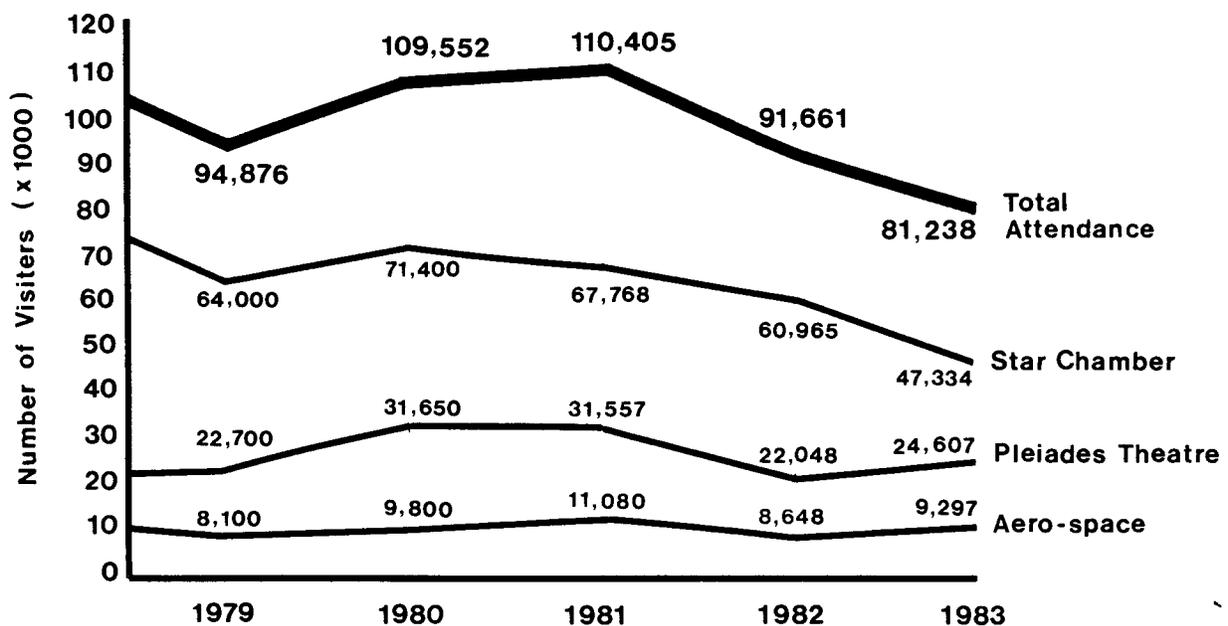
In October, the Advisory Committee System for the Planetarium formed the Calgary Centennial Planetarium and Pleiades Theatre Society. The objective is to assume operational responsibility of the Centennial Planetarium Complex on behalf of the City of Calgary. The agreement between the Society and the City is under negotiation

and is expected to be consolidated in 1984.

8.5.2 The Planetarium Complex consists of the following:

- Administration Section: responsible for planning, staffing and administering the division's programs
- Maintenance Section: responsible for building and equipment maintenance
- Star Chamber Section: responsible for development and presentation of astronomical and audio visual shows
- Pleiades Theatre Section: responsible for assisting the development and presentation of performing arts within the City
- Aero Space Science Section: responsible for the development of science displays within the planetarium complex, and for the temporary preservation of the aircraft collections until further disposal.

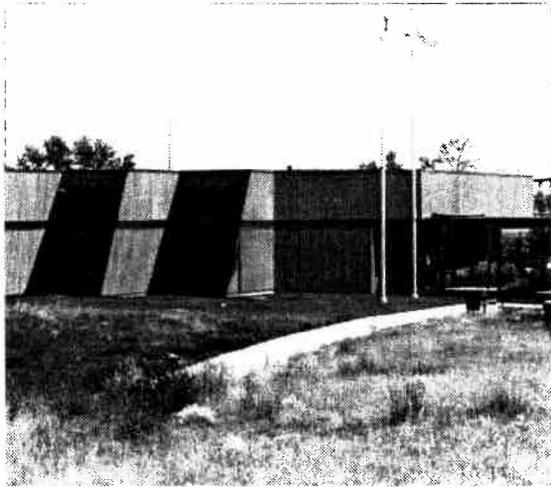
Fig. 8.4 Planetarium Attendance



8.6

FORT CALGARY

8.6.1 Introduction: The Fort Calgary Interpretive Centre was opened to the public in May, 1978. In 1983, The City of Calgary and the Fort Calgary Preservation Society developed an agreement which will enable the Society to operate Fort Calgary in close consort with the City.



8.6.2 Master Plan: In 1983, The Associated Consultants completed A Master Plan for Fort Calgary (Fig. 8.5). It illustrates four major areas of capital development which include the following:

- East bank
- Fort Site
- Interpretive Centre
- Landscape

The Master Plan also includes operating philosophies and financial forecasts.

8.6.3 Programs and Events: Fort Calgary offers a variety of programmes and events designed to stimulate an awareness of the City's history from 1875 to the present day. No admission charges have been levied, however, donations are gratefully accepted.

Special Events

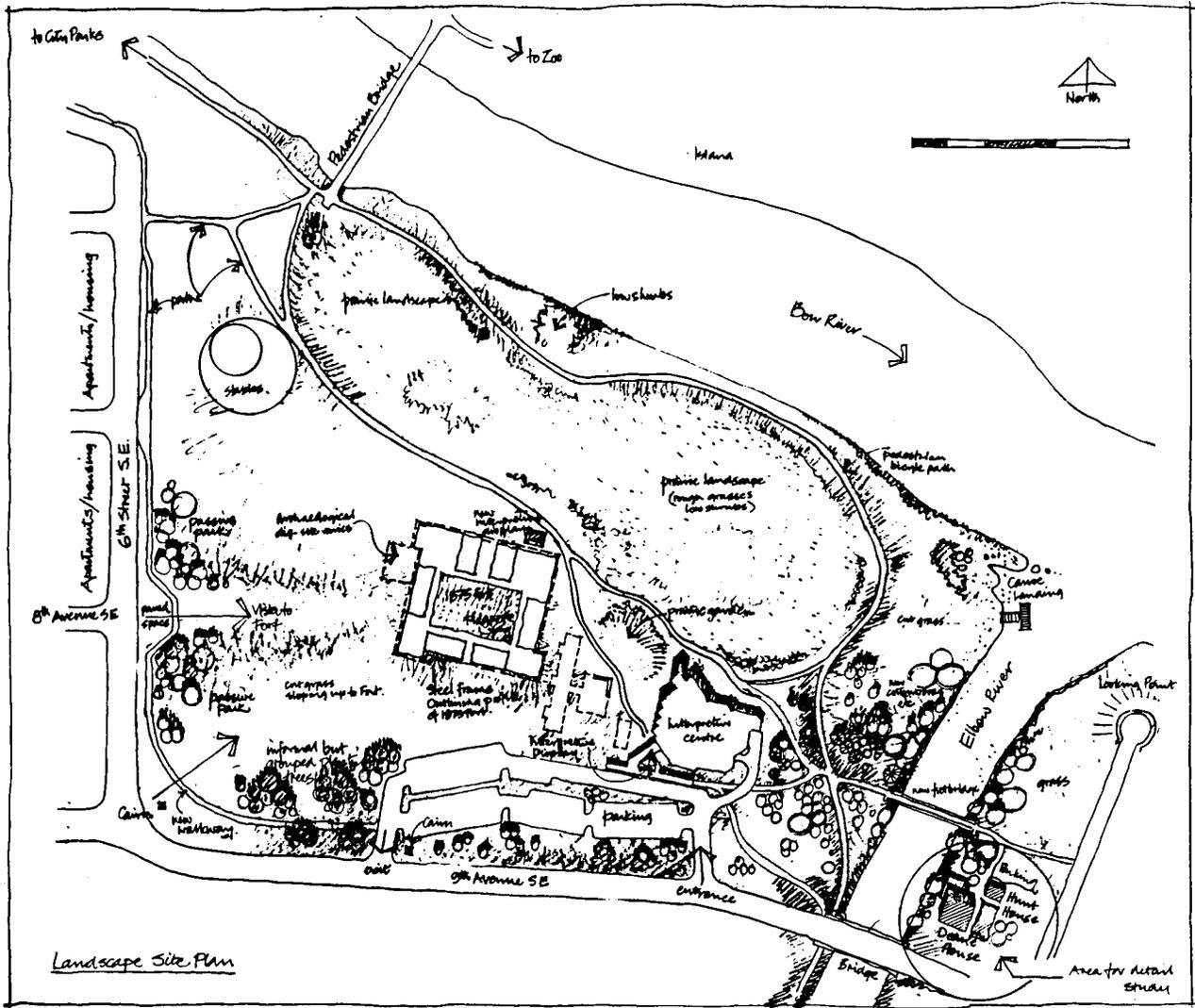
- Heritage Festival
- Winter Festival
- Wild Rose Day
- Salmon B.B. Que
- Polo Match
- Fort Calgary Day
- Bow River Rendez-vous Race
- Hallowe'en for children
- Christmas at the Fort

Special Exhibitions

- Alberta College of Art Grad's
- Jane Sartorelli Tapestries
- CPR Model Railways
- Clarence Tilenius
- Illingworth Kerr Paintings
- Teddy Bears



Fig. 8.5 Fort Calgary Master Plan



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Item I: Employees

Permanent/Limited-Term Employees

MONTH	1982		1983	
	Permanent	Limited-Term	Permanent	Limited-Term
Jan.	687	750	627	305
Feb.	687	750	627	395
March	687	837	627	404
April	687	987	627	563
May	687	1187	627	781
June	687	1487	627	804
July	687	1674	662	804
Aug.	665	1465	662	781
Sept.	652	1152	662	609
Oct.	638	741	662	423
Nov.	627	692	662	363
Dec.	627	636	662	302
Zoological Society Staff	50	25-100	33	25-120
Heritage Pk. Society Staff	42	10-300	42	10-300

Associated Operations Staff: In addition to staff employed by the City of Calgary, the Zoo and Heritage Park include staff employed directly by their respective societies:

Item 2 Activity Summary

467 staff attended **25** workshops/courses/seminars sponsored by Staff Training & Development Section.

39 staff attended workshops sponsored by HRD Division, Personnel Department.

1,250 requests for services/information came in to Staff Training & Development Section (in person, telephone, in writing).

56 conference applications processed.

83 membership applications processed.

Item 3 Additional Staff Development Data

Staff Development = 1/306
Permanent Staff

Staff Development
including courses, memberships,
conferences and travel = .4%
Operating Budget

Item 4 Operating Budget (\$000's)

Prog No	Program Description	Appropriation		Actuals	
		Expenditure	Revenues	Expend.	Revenues
269	Weed Control	179	--	138	--
270	Mosquito Control	298	154	263	281
425	Department Administration	2,633	--	2,435	--
426	Central Parks Operations	200	20	209	46
427	Planning and Development	1,213	32	1,217	200
429	Other Costs And Recoveries	21,070	7,945	20,969	7,631
430	Parks Maintenance	12,117	96	11,555	199
431	Devonian Gardens	806	--	757	--
432	Pools And Aquatics	6,100	1,905	5,626	1,727
433	Arenas	3,108	1,285	2,959	1,391
434	Community Leisure Services	2,354	530	1,746	292
435	Athletic Parks	1,177	241	1,074	221
436	Sports/Leisure Centres	4,215	2,987	3,807	1,920
441	City Grants	505	--	527	--
442	Provincial Grants	--	--	--	--
444	Central Recreation Services	3,285	1,303	3,208	1,396
451	Zoo	4,415	485	4,421	490
452	Heritage Park	1,016	27	1,038	33
453	Planetarium	1,157	332	1,032	246
454	Golf Courses	1,929	2,130	1,994	2,396
456	Cemeteries	1,198	870	1,150	827
457	Area Management	1,673	--	1,700	--
458	Fort Calgary	390	59	330	38
754	Parks Playground Equip Shop	-58	--	38	--
755	Nursery And Greenhouse	53	53	233	53
Total		71,033	20,454	68,426	19,387
NET EXPENDITURES		50,579		49,039	

Item 5 Capital Program Summary (\$000's)

Prog. No.	Description	'83 Budget	'83 Expended	83 Unexpended
500	Maj. Park Develop.	724	456	268
501	Community Park Develop.	2,181	1,355	826
502	Community Service Bldg.	235	235	--
504	Cemetery Develop.	90	75	15
505	Municipal Golf Courses	64	61	3
506	Heritage Park	13	13	--
507	Develop.of Natural Areas	199	167	32
508	Downtown Park Develop.	74	49	25
509	Depots & Service Bldgs.	18	2	16
510	Zoo Expand.(City Share)	4,103	2,080	2,023
511	Planetarium	34	21	13
512	Fort Calgary	42	31	11
516	Prks./Rec Misc. Cap.	82	63	19
517	Arenas	200	19	181
518	Pools	1,026	744	282
519	Leisure Centres	12,703	11,684	1,019
527	Athletic Parks	600	527	73
534	Zoo Expansion/Society	--	15	(15)
Sub Total		22,388	17,597	4,791
515	Acquisition Of Parkland	591	494	97
Totals Parks/Recreation		22,979	18,091	4,888

Item 6 Balance Sheet (\$000's)

Dec. 31/83

ASSETS	1982	1983
Cash	478	1,075
Investment & Accrued Interest	6,206	--
Due from Senior Government	4,016	2,308
Other Receivables	729	1,091
Inventories	1,652	1,422
Due from Other Funds	7,415	--
Other Current Assets		
Work in Progress	222	347
	-----	-----
	20,718	6,243
	-----	-----
Uncompleted Capital Projects	42,447	6,242
Fixed Assets	190,708	244,722
Less Accumulated Depreciation	(93)	(93)
	-----	-----
	233,062	250,871
	-----	-----
Deferred Charges	3,956	4,145
	-----	-----
	257,736	261,259
	=====	=====
 LIABILITIES		
Accounts Payable	6,142	3,367
Accrued Interest	6,626	6,524
Contractor's Holdbacks	4,230	1,566
Deferred Revenue	449	401
Due to Other Funds	--	8,165
	-----	-----
	17,447	20,023
	-----	-----
Long Term Debt	142,029	139,318
Capital Deposits	10,093	1,121
	-----	-----
	152,122	140,439
	-----	-----
 EQUITY		
Equity in Fixed Assets	88,167	100,797
	-----	-----
	257,736	261,259
	=====	=====

Item 7 Statement of Equity (\$000's)Yr. Ended Dec. 31'83
(\$000's)

Equity In Fixed Assets	1982	1983
Contributions From Operations		
	-----	-----
Opening Balance	16,925	18,290
Debentures Redeemed	1,365	2,690
	-----	-----
Closing Balance	18,290	20,980
	-----	-----
Capital Donations		
	-----	-----
Opening Balance	52,707	69,877
Private Sources		15
	-----	-----
Transfer From/To Capital Deposits		
	-----	-----
Senior Government	14,793	9,484
Private Sources	2,377	441
	-----	-----
Closing Balance	69,877	79,817
	-----	-----
	88,167	100,797
	=====	=====

Item 8 Statement of Revenue and Expenditure (\$000's)

Yr. Ended Dec. 31'83
(\$000's)

REVENUE	1982	1983
Goods And Services		
User & Registration Fees	7,529	9,670
Concession Fees	153	303
Zoological Society Contributions	74	175
Concession Sales	244	195
	8,000	10,343
Other Revenue		
Investment Income	1,335	104
Conditional Tranfers From Province		
Grants	2,418	2,578
Debenture Interest Rebates	4,502	6,106
	16,255	19,131
EXPENDITURES		
General Government		
Public Information Services	64	56
Other Protective Services		
Mosquito Control	276	268
Streets And Traffic		
Greenery Maintenance	1,815	1,410
Control Of The Environment		
Cemeteries	1,126	1,154
Weed Control	206	138
	1,332	1,292
Parks Facilities & Recreation		
Recreation Facilities Programmes	15,644	18,372
Parks And Open Space	12,887	12,801
Calgary Zoo-City Share	2,964	3,339
Heritage Park-City Share	832	921
Planetarium & Fort Calgary	1,399	1,362
General Administration	4,561	4,286
Planning & Development	1,188	1,057
City Grants To Other Organizations	244	526
Overhead Recovered	(1,307)	(632)
Nursery/Greenhouse/Shops Net Recoveries	161	219
Amortization Of Deferred Charges	--	21
	38,573	42,272
Fiscal Charges	15,809	22,768
	57,869	68,066
EXCESS (DEFICIENCY) REV.OVER EXPEND.	(41,614)	(48,935)
Allocated As Follows:		
Tranfers To Capital Deposits	1,335	104
General Fund Net Expenditures	(42,949)	(49,039)
	(41,614)	(48,935)

Item 9 Statement of Changes in Financial Position (\$000's)

	1982	1983
SOURCE OF FUNDS		
Excess (Deficiency) Revenue over Expenditure	-41,614	-48,935
Add (deduct) non working capital transactions		
Amortization of deferred charges	-	21
Net Contributions from Operations	<u>-41,614</u>	<u>-48,914</u>
Long Term Debt Issues	64,000	-
Contributions		
Senior Governments	-	-
Private Sources	-	15
Allocation of General Revenues	42,949	49,039
Capital Deposits		
Senior Governments	11,454	408
Private Sources	2,377	441
	<u>79,166</u>	<u>989</u>
APPLICATION OF FUNDS		
Fixed Assets		
Purchased by City	46,423	17,369
From Real Estate Service Fund	3,532	440
Deferred Charges	3,647	210
Debentures Redeemed	-	21
	<u>53,602</u>	<u>18,040</u>
INCREASE (DECREASE) IN WORKING CAPITAL	25,564	-17,051
Opening Working Capital (Deficiency)	-22,293	3,271
Closing Working Capital (Deficiency)	<u>3,271</u>	<u>-13,780</u>

Item 10 Schedule of Fixed Assets (\$000's)

	ASSET		BALANCES	AT YEARS	END	
	Uncompleted Capital Projects	Land	Buildings	Systems And Structures	Machinery Equipment Furnishings	TOTAL
PARKS/RECREATION	6,242	65,318	106,817	75,101	2,785	256,270

Item 11 Weed Control

	1980	1981	1982	1983
	-----	-----	-----	-----
Work Orders				
City(charged)	250	483	853	1,893
Private(charged)	189	287	274	432
Maintained By Owner (City & Private)	5,432	9,010	6,831	6,582
Weed Appeal Committee Hearings	0	0	1	0

Item 12 Horticultural Extension Services

	1979	1980	1981	1982	1983
Telephone Inquiries	8,540	9,412	8,747	10,458	9,000
Office Consultations	400	398	539	610	500
Publications Mailed	5,000	5,913	3,979	4,863	3,800

Item 13 Provincial Government Grants Received

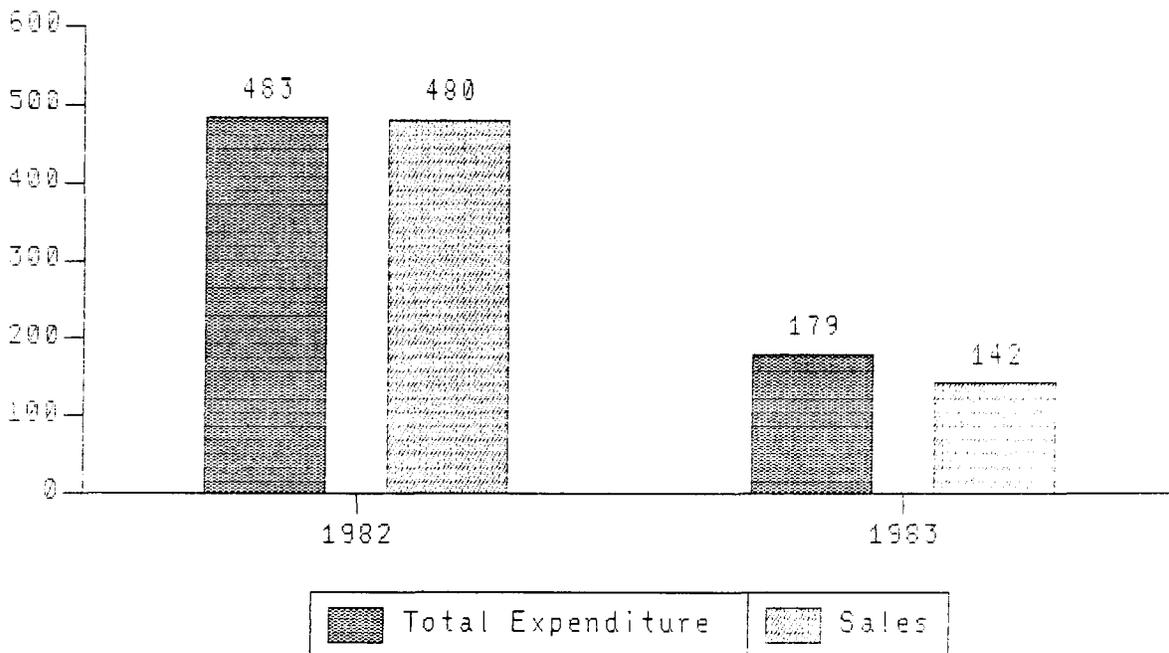
	1982	1983
Restricted Weed Control (Nodding Thistle)	17,200	--
Mosquito Abatement	150,700	154,000
Horticultural Information	7,000	20,000
	-----	-----
	174,900	174,000

Item 14 Parks Playground Equipment Shop (\$000's)

EXPENDITURES	1982	1983
Direct Cost (Manf.Gds.)	395	152
Overhead Cost	88	27
Total Expenditure	483	179
SALES	(480)	(142)
Net (Profit) Loss	3	37

Item 14a

PARKS PLAYGROUND EQUIPMENT SHOP
EXPENDITURES AND SALES
(\$ 000's)



Item 15 Greenhouse Revenue and Expenditure (\$000's)

	1982	1983
Operating Exp.	328	239
Inventory Adj.	(8)	71
Debit Pl	169	169
	-----	-----
Total Exp.	489	479
Operating Rev.	(231)	(227)
Debt Subsidy	(54)	(53)
	-----	-----
Total Rev.	(285)	(280)
Net (Profit)/Loss	204	199
INVENTORY	1982	1983
	-----	-----
Opening	72	80
Closing	80	9

Item 16 Bedding Plant (Annuals) Sold

	1982	1983
Flats	3,964	3,564
Pots	15,185	12,364
Value(\$000's)	82,492	80,373

Item 17 Plant Materials (new and replacement) Sold

	1981	(\$000's)	1982	(\$000's)	1983	(\$000's)
	Pots	Value	Pots	Value	Pots	Value
Flowering Plants	13,530	76,987	11,942	64,635	6,656	12,364
Tropical Plants	18,063	93,464	8,831	80,020	2,504	23,030
Special Displays	--	1,055	--	2,798	--	4,600
	-----	-----	-----	-----	-----	-----
TOTAL	31,593	171,506	20,773	147,453	9,160	39,994

Item 18 Nursery Revenue and Expenditure (\$000's)

	1982	1983
Operating Exp.	631	533
Inventory Adj.	(26)	(50)
Debit Pl	--	--
Total Exp.	605	483
Operating Rev.	(651)	(502)
Debt Subsidy	--	--
Total Rev.	(651)	(502)
Net (Profit)/Loss	(46)	(19)
INVENTORY	1982	1983
Opening	417	443
Closing	443	492

Item 19 Trees and Shrubs by Method of Planting

NURSERY & TREE FARMS

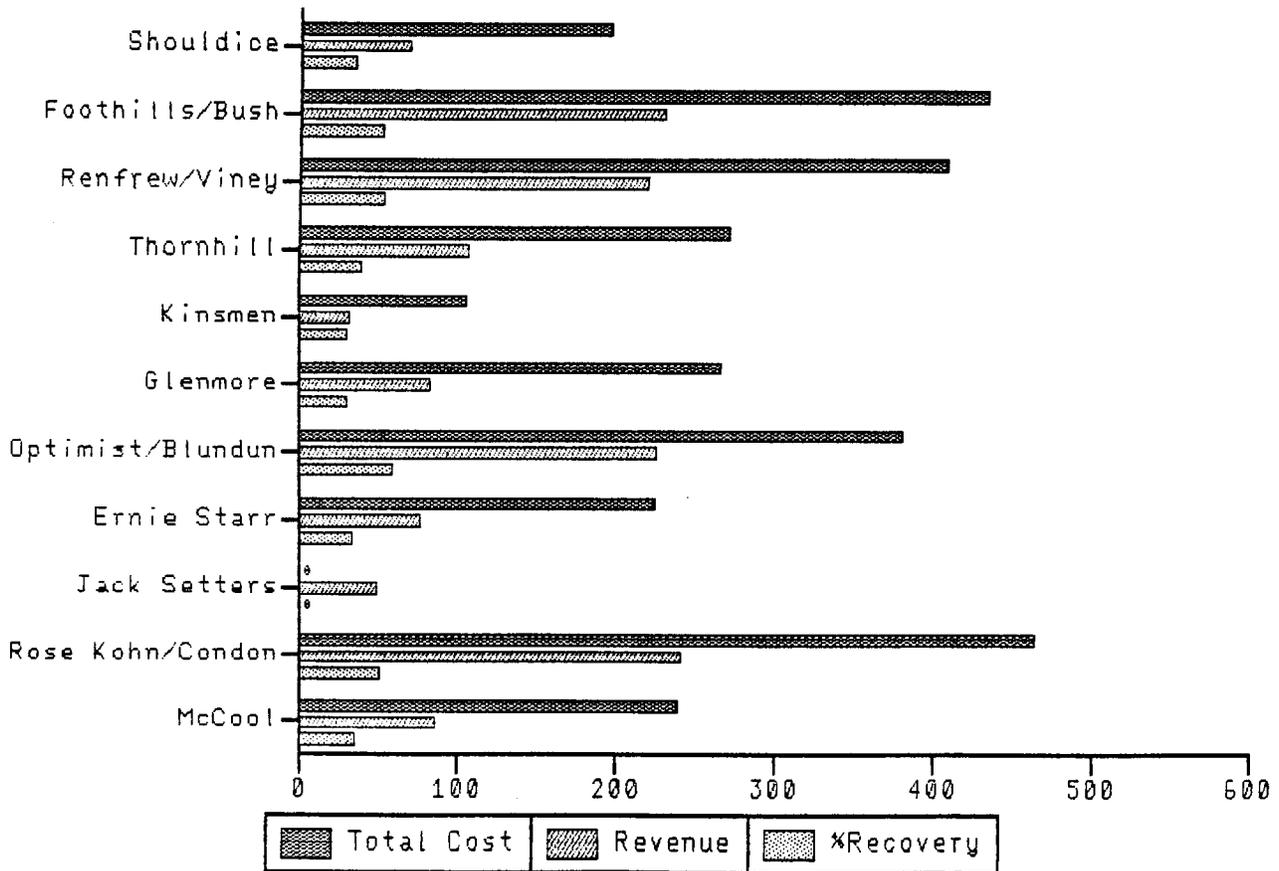
	1979	1980	1981	1982	1983
Trees Planted by Tree Spade	3,850	2,950	3,920	2,289	2,810
Trees Planted by Hand	3,000	3,650	2,330	1,455	2,316
Trees Basketed	2,050	2,420	3,560	4,632	1,747
Shrubs Planted	11,300	18,980	10,690	9,181	11,738
TOTAL	20,200	28,000	20,500	17,557	18,611

Item 20 Arenas Revenue and Expenditure (\$000's)

FACILITY	EXPENDITURE	MAINTENANCE	TOTAL COST	REVENUE	NET	%RECOVERY
Shouldice	185	11	196	69	127	35.2
Foothills/Bush	407	27	434	230	204	53.0
Renfrew/Viney	379	30	409	220	189	53.8
Thornhill	249	22	271	107	164	39.5
Kinsmen	90	16	106	33	73	31.1
Glenmore	217	49	266	83	183	31.2
Optimist/Blunden	334	47	381	226	155	59.3
Ernie Starr	210	15	225	77	148	34.2
Rose Kohn/Condon	445	20	465	242	223	52.0
McCool	224	16	240	87	153	36.3
Sub Total	2740	253	2993	1374	1619	45.9
Jack Setters	0	0	0	50	-50	--
TOTAL	2740	253	2993	1424	1569	47.6

Item 20a

**% Recovery In Relationship To Total Cost
And Revenue Per Arena**

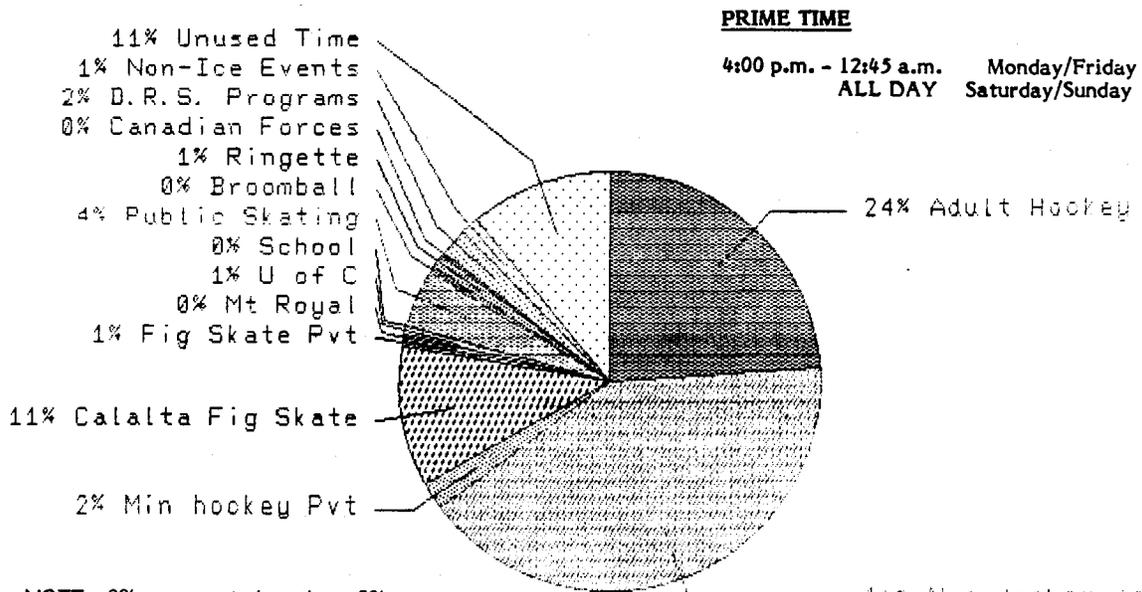


Item 21 User Hours by Group

USER GROUP	Prime Time User Hrs	1983 %Avail Hrs	Non-Prime User Hrs	1983 %Avail Hrs
Adult Hockey	8,066	24	1,350	11
Minor Hockey Assoc.	13,788	41	4	0
Minor Hockey (Private)	691	2	577	5
Calalta Figure Skate	3,684	11	847	7
Figure Skate (Private)	174	1	1,212	10
Mount Royal	106	0	75	1
University of Calgary	240	1	228	2
School/Kindergarten	5	0	337	3
Pubic Skating	1,501	4	421	4
Broomball	139	0	--	--
Ringette	392	1	13	0
Canadian Forces	85	0	259	2
D.R.S. Programs	711	2	104	1
Non-Ice Events	475	1	247	2
Total Used Time	30,057	89	5,674	47
Unused Time	3,689	11	6,324	53
Available Time	33,746		11,998	

Item 21a

Percent Prime Time Used

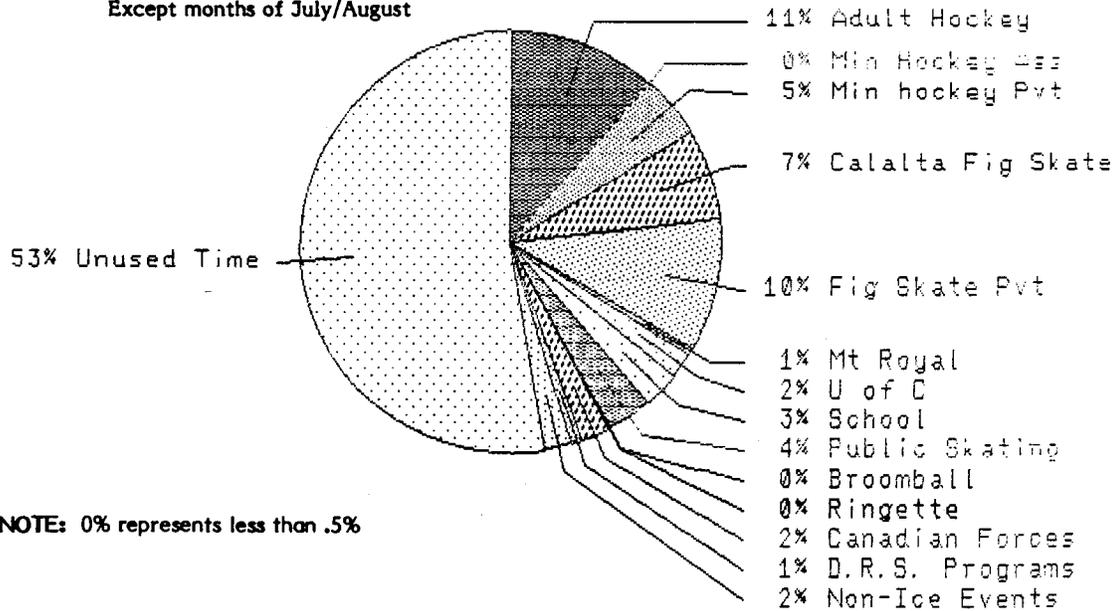


Item 21b

Percent Nonprime Time Used

NON-PRIME TIME

6:45 a.m. - 4:00 p.m. Monday/Friday
Except months of July/August



NOTE: 0% represents less than .5%

Item 22 Hours of Operation and Usage

ARENA	Total Operating Hrs.			Avail. Useable Hrs.			Hours Used			% Used
	Prime Time	Non-Prime	Combined	Prime Time	Non-Prime	Combined	Prime Time	Non-Prime	Combined	
Footbrills	3,144	1,700	4,844	2,727	1,508	4,235	2,129	728	2,857	64
Norma Bush	3,280	1,900	5,180	2,640	1,653	4,293	2,228	504	2,732	64
Kenfrew	2,220	1,350	3,570	2,170	1,060	3,230	2,058	388	2,446	76
Henry Vinoy	3,204	1,640	4,844	3,169	1,109	4,278	2,702	472	3,174	74
Rose Kohn	3,749	2,247	5,996	3,212	1,975	5,187	2,910	925	3,835	74
Jimmy Condon	2,804	1,761	4,601	2,474	1,467	3,941	2,310	253	3,193	81
Optimist	3,346	1,250	4,596	2,791	950	3,741	2,498	712	3,210	86
George Blunden	2,292	1,368	3,660	2,031	1,144	3,175	1,868	487	2,355	74
Glenmore	3,437	200	3,637	2,500	144	2,644	2,189	144	2,333	88
Ernie Starr	2,374	524	2,898	1,966	392	2,358	1,826	140	1,966	83
Thornhill	2,957	250	3,207	2,900	186	3,086	2,557	130	2,687	87
Shouldice	2,297	--	2,297	1,954	--	1,954	1,799	--	1,799	92
Frank McCool	2,712	--	2,712	2,415	--	2,415	2,261	--	2,261	94
Kinsmen	839	475	1,314	797	410	1,207	722	91	813	67
TOTAL	38,655	14,665	53,456	33,746	11,998	45,944	30,057	5,674	35,661	78

78% INCLUDES PRIME AND NON-PRIME TIME.

BREAKDOWN SHOWS 89% PRIME AND 47% NON-PRIME.

IT SHOULD ALSO BE NOTED THAT SUMMER ICE % USAGE RUNS LESS THAN IN THE FALL/WINTER PERIOD.

Item 23 Arena Use by Attendance/User Hours

	1979	1980	1981	1982	1983
Total User Hrs.	38,800	41,100	44,000	48,000	46,000
Total Attendance	968,000	961,000	1,092,000	985,000	930,000
No. Of Arenas	13	13	15	15a	14b

a-Jack Setters Leased June 1982
b-Kinsmen Collapsed July 1983

Item 24 Arena Attendance

ARENA	PUBLIC SKATING			Parts./ Session	SHINNY HOCKEY			Paid Adm. Spectators	Hourly Rentals
	Total Hours	Adult Users	Non-Adult Users		Total Hours	Adult Users	Parts./ Session		
foothills	--	--	--	--	--	--	--	15,400	
Norma Bush	240	--	--	8	--	--	--	--	
Renfrew	168	1,200	722	7	78	1,600	31	4,800	
Henry Viney	16	54	137	13	--	--	--	17,600	
Rose Kohn	248	2,250	1,824	11	78	1,020	20	5,085	
Jimmy Condon	20	204	40	3	--	--	--	--	
Optimist	161	709	852	8	68	268	16	6,564	
George Blundun	72	136	238	5	104	1,562	23	8,494	
Glenmore	30	--	236	12	--	--	--	31,500	
Ernie Starr	101	297	457	7	84	294	5	1,520	
Thornhill	144	670	1,197	13	--	--	--	6,176	
Shouldice	168	650	925	8	--	--	--	1,575	
Frank McCool	150	710	900	9	--	--	--	5,317	
Kinsmen	43	15	159	6	31	298	15	1,171	
TOTAL	1,561	6,895	7,687	8	443	5,042	108	105,202	805,000 *

Total Participants = 929,826

*PARTICIPANTS FOR HOURLY RENTALS IS BASED ON 36 PARTICIPANTS PER 1½ HOUR BOOKING.

TOTAL PARTICIPANTS AND SPECTATORS = 930,000

WITH NO ADDITIONAL FACILITIES FOR 1984 WE ANTICIPATE ONLY A MINIMAL INCREASE IN PARTICIPANTS

Item 25 Arena Operation Schedule

ARENA	<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="border: 1px solid black; width: 40px; height: 15px; display: inline-block;"></div> ICE EVENTS</div> <div style="border: 1px solid black; width: 40px; height: 15px; background: repeating-linear-gradient(45deg, transparent, transparent 2px, black 2px, black 4px); display: inline-block;"></div> NON-ICE											
-------	---	--	--	--	--	--	--	--	--	--	--	--

*NORMAL OPERATIONAL HOURS

WINTER (ICE)	6:45 a.m. - 12:45 a.m.	DAILY
SUMMER (ICE)	7:15 a.m. - 11:30 p.m.	DAILY
SUMMER (NON-ICE)	6:00 p.m. - 11:30 p.m.	MONDAY - FRIDAY
	7:15 a.m. - 11:30 p.m.	WEEKENDS

NOTE: NON-ICE EVENTS INCLUDE LACROSSE, BALL HOCKEY, ROLLER SKATING BANQUETS/DANCES

* Operating hours may vary due to demand and budget constraints.

Item 26 Arena Features/Services

ARENA	Const. Year	Seating Capacity	Dressing Rooms	Floor Type	Heating Pad	Plant Capacity	Summer Ice Capacity	Concession Booths	Vending Machines	Skate Sharpening
**Foothills	1964	1950	8	Concrete	--	93T	Yes	Yes	Yes	Yes*
**Norma Bush	1974	--	2	Sand	Yes	43T	Yes	--	Yes	Yes
Shouldice	1970	150	4	Sand	--	54T	No	--	Yes	Yes
**Renfrew	1966	150	8	Concrete	Yes	100T	Yes	Yes	Yes	Yes*
**Henry Viney	1976	400	4	Sand	Yes	100T	Yes	Yes	Yes	Yes
Thornhill	1972	300	4	Sand	Yes	83T	Yes	--	Yes	Yes
***Kinsmen	1956									
**Optimist	1972	300	4	Sand	--	50T	No	--	Yes	Yes
**G. Blunden	1980	--	4	Concrete	Yes	54T	No	--	Yes	Yes*
Glenmore	1963	530	7	Concrete	Yes	55T	No	Yes	Yes	Yes
Ernie Starr	1970	300	4	Sand	--	55T	No	--	Yes	Yes
J. Setters (leased)	1974	200	4	Concrete	--	55Y	No	--	Yes	Yes
**Rose Kohn	1968	350	6	Sand	Yes	75T	Yes	--	Yes	Yes*
**Jimmy Condon	1980	200	4	Concrete	Yes	70T	Yes	Yes	Yes	Yes
Frank McCool	1974	250	4	Sand	Yes	80T	Yes	--	Yes	Yes

*** Collapsed July, 1983

** Twinned arenas

* Combined

P Plexiglass

T Tempered Glass

W Wire

Limited standing room in all arenas.

Arenas with heating pads are more suited to year-round ice operations.

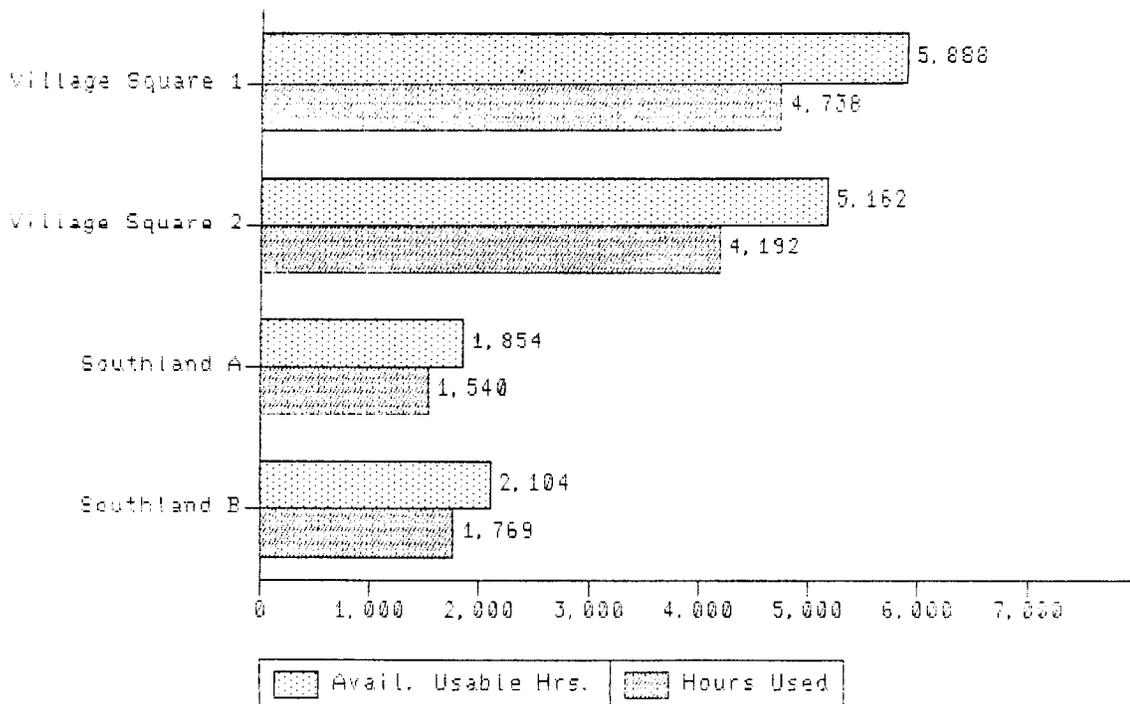
Item 27 Leisure Centre Arenas Hours of Operation and Usage

Arena	Total Operating Hrs.			Available Useable Hrs			Hours Used			%Used
	Prime	Nonprime	Combined	Prime	Nonprime	Combined	Prime	Nonprime	Combined	
Village Square 1	3,854	2,034	5,888	3,238	1,500	4,738	2,830	732	3,562	75
Village Square 2	3,261	1,900	5,162	2,718	1,473	4,192	2,372	639	3,011	72
Southland "A"	1,180	674	1,854	970	569	1,540	966	201	1,168	76
Southland "B"	1,336	769	2,105	1,093	677	1,770	1,009	197	1,206	68
Totals	9,631	5,377	15,009	8,019	4,219	12,240	7,177	1,769	8,947	73

Hours of Usage:
Overall % of 73.1% includes prime and non-prime time.

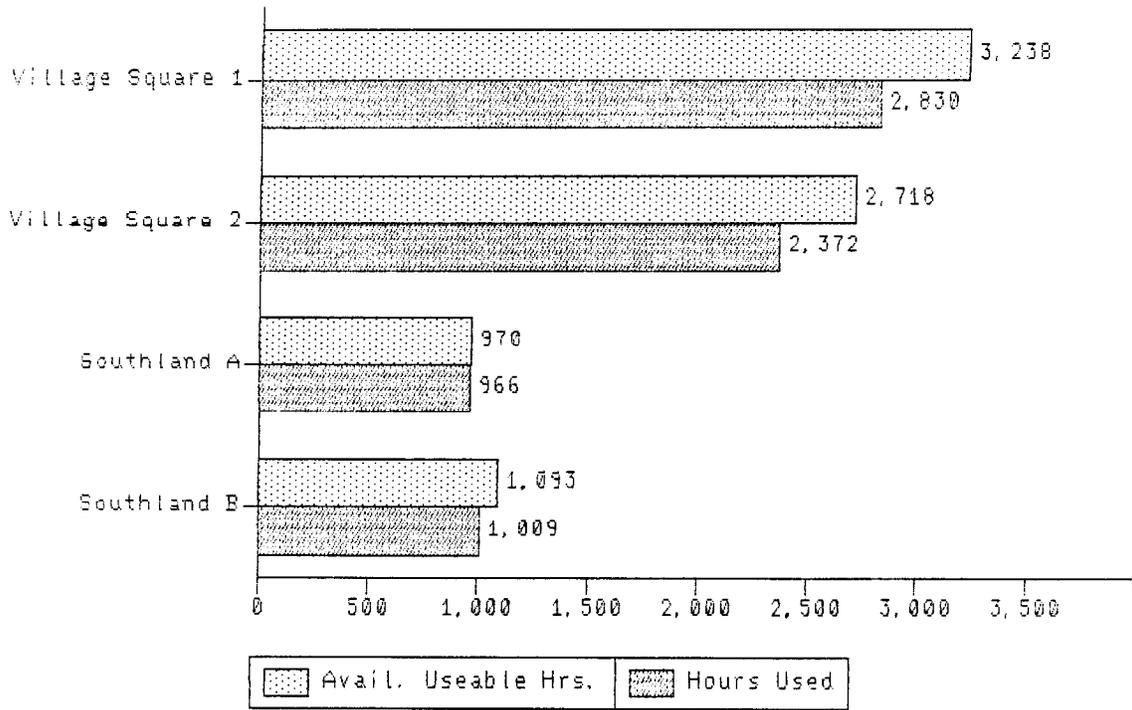
Item 27a

LEISURE CENTRE'S ARENAS
Hours of Operation and Usage 1983
Combined



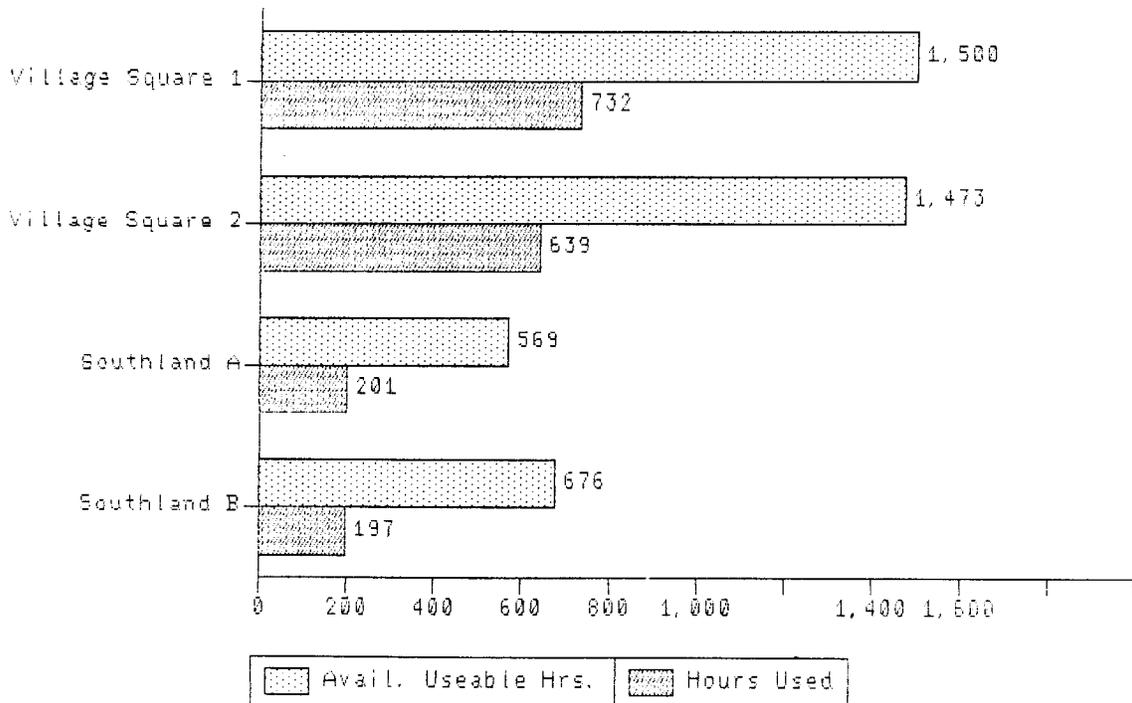
Item 27a

LEISURE CENTRE'S ARENAS
Hours of Operation and Usage 1983
Prime Time



Item 27a

LEISURE CENTRE'S ARENAS
Hours of Operation and Usage 1983
Non-Prime Time



Item 28 Leisure Centre Arenas Attendance

ARENA	Public Skating				Shinny Hockey					
	Total Hrs.	Adult	NonAdult	Part. Sess.	Total Hrs.	Adult User	Part. Sess.	Paid Adm.	Hr. Rental	
Village Square 1	110	9,103	10,652	270	82	2,080	38	--	--	
Village Square 2	413	3,041	3,360	23	150	2,038	21	--	--	
Southland "A"	--	--	--	--	77	1,337	26	--	--	
Southland "B"	154	400	3,804	41	--	--	--	--	--	
Totals	677	12,544	17,816	67	309	5,455	27	--	* 214,715	

Attendances:

* Participants for hourly rentals is based on 36 participants per 1½ hour booking. Participants per session for public skating and shinny hockey are much higher than other arenas. i.e., 67 per session for public skate in leisure centres, as compared with 8.5 per session in other arenas.

Item 29 Leisure Centre Arenas Operation Schedule

1983 OPERATING SCHEDULE

ICE EVENTS  NON-ICE  CLOSED 

ARENA	January	February	March	April	May	June	July	August	September	October	November	December
Village Square 1												
Village Square 2												
Southland 'A'		CONSTRUCTION										
Southland 'B'		CONSTRUCTION										

OPERATIONAL HOURS

WINTER (ICE) 6:45 a.m. - 12:45 a.m. DAILY
 SUMMER (ICE) 7:15 a.m. - 11:30 p.m. DAILY
 SUMMER (NON-ICE) 6:00 p.m. - 11:30 p.m. MONDAY - FRIDAY
 7:15 a.m. - 11:30 p.m. WEEKENDS

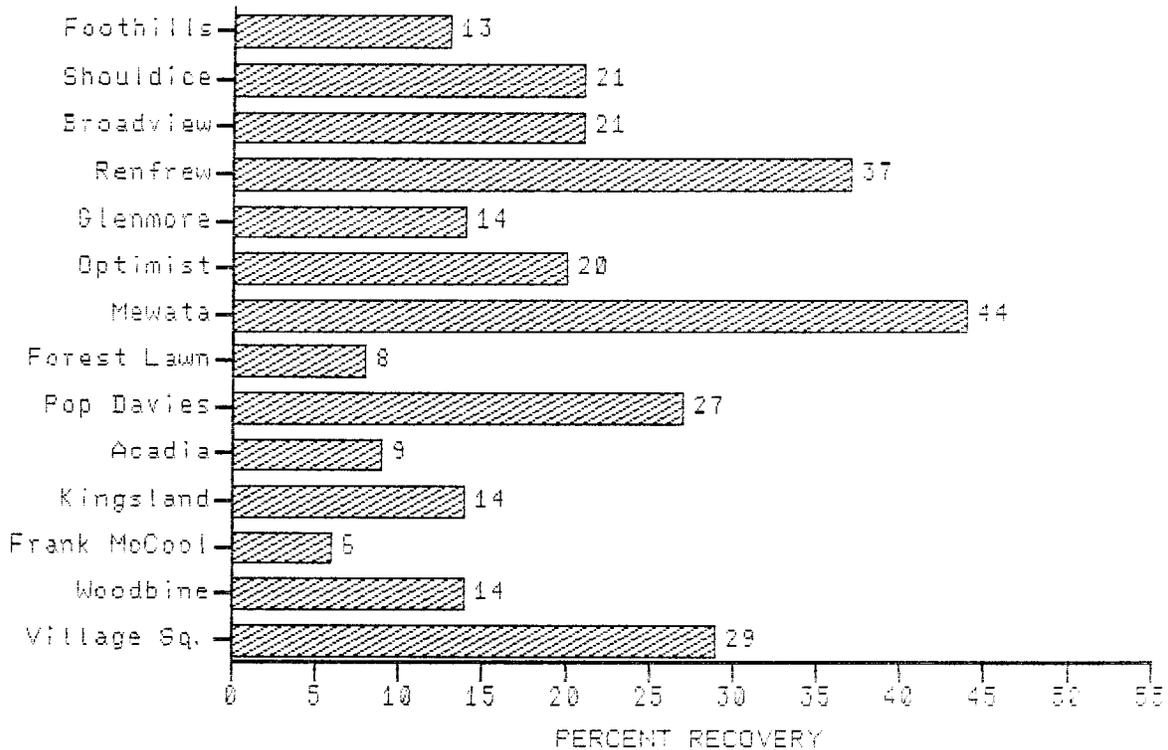
NOTE: NON-ICE EVENTS INCLUDE LACROSSE, BALL HOCKEY, ROLLER SKATING BANQUETS/DANCES

Item 30 Athletic Parks Revenue and Expenditure (\$000's)

FACILITY	Exp.	Revenue	Net.	%Rec.
Foothills	216	29	187	13
Tennis Bubble	--	10	-10	na
Shouldice	192	41	151	21
Broadview	34	7	27	21
Renfrew	59	22	37	37
Glenmore	205	29	176	14
Tennis Bubble	--	7	-7	na
Optimist	163	32	131	20
Mewata	57	25	32	44
Forest Lawn	52	4	48	8
Pop Davies	15	4	11	27
Acadia	23	2	21	9
Kingsland	22	3	19	14
Frank McCool	17	1	16	6
Woodbine	7	1	6	14
Village Sq.	14	4	10	29
TOTAL	1076	221	855	21

Item 30a

PERCENT RECOVERY OF EXPENDITURES
PER ATHLETIC PARK



Item 31 Athletic Parks Attendance

Park	1982	1983	Est. 1984
Foothills	69,000	53,500	70,000
Shouldice	67,000	57,000	84,000
Broadview	7,000	7,400	7,000
Renfrew	31,000	31,000	33,000
Glenmore	93,000	83,700	93,000
Optimist	65,000	65,000	67,000
Mewata	14,000	10,500	14,000
Forest Lawn	18,000	18,500	20,000
Ogden/Millican	23,000	23,000	26,000
Acadia	18,000	18,000	20,000
Kingsland	21,000	4,000	7,000
Frank McCool	16,000	16,000	18,000
Woodbine	---	23,000	26,000
Village Square	---	41,000	46,000
Totals	442,000	451,600	531,000

Item 32 Athletic Park Facilities

PARK	Hectares (acreage)	Seating Capacity	Ath. Pk. Service Building	Dressing Rooms	Combined Soccer Football				Ballfields		Field Hockey ABC	Running Tracks	Tennis Courts	Special Features							
					A	B	C	D	AB	CD											
Foothills	19.8 (48.87)	4200	2	8								1	12	Tennis Bubble							
Shouldice	31.0 (76.60)	1100	2	6	2				2		5		4	Two Lacrosse Boxes (2)							
Broadview	1.7 (4.11)		1	2																	
Renfrew	7.4 (18.25)	1500																			
Glenmore	30.3 (74.90)	3200	1	2				2	3			2	1	13	Velodrome, Speed-skating Oval Tennis Bubble						
Optimist	32.3 (79.90)	1110	1	3							2	8		2	Practise Football Field						
Mewata	3.9 (9.70)	5300	1	4																	
Forest Lawn	11.0 (27.20)		1	2							2			3							
Ogden/Mill.	13.9 (34.22)										2										
Acadia	4.0 (10.00)										2			6	Rugby Field (1) D Class						
Kingsland	7.3 (18.00)	2600		2											Rugby Fields Leased (2) 1 Class A 1 Class B						
Frank McCool	6.1 (15.00)	300		2							2										
Woodbine	6 (15.00)									2		2									
Village Sq.	6.25 (15.45)										3										
TOTAL	181 h	19310	9	31	3	5	1	2	1	7	5	8	2	9	14	12	1	2	2	38	

Facility Specifications

Class "A"

- o Visually enclosed facility with controlled admission entrance, and public parking
- o Individual team dressing rooms
- o Shower, washroom facilities
- o Public washrooms
- o Floodlighting/Score board optional. (Dependent on demand)
- o Public Address System (Portable or fixed)
- o Expendable items supplied and included in cost: i.e. corner flags, goal nets, chain/down markers, padding for football posts, base bags, home plates, all related track and field equipment except javelins, discus and shots.

Class "B"

- Individually open fenced or located in fenced Athletic Park
- o Communal dressing/shower facilities
- o Maximum 200 spectator seats
- o Floodlighting optional. (Dependent on demand)
- o Expendable items supplied and included in cost: corner flags, goal nets, chain/down markers, padding for football posts, base bags and home plates.

Class "C"

- o Located in fenced Athletic Parks
- o Limited spectator seating maximum 100
- o Limited spectator seating maximum 100
- o Expendable items supplied and included in cost: Base bags. (Security deposit required)
- Note: All A,B,C, Facilities have use controlled by athletic staff on duty.**

Class "D"

- o Isolated city fields, permitted for city wide use - standard backstop or goals, standard field size
- o Spectator seating - maximum 50