



1985 Annual Report

Organizational Structure

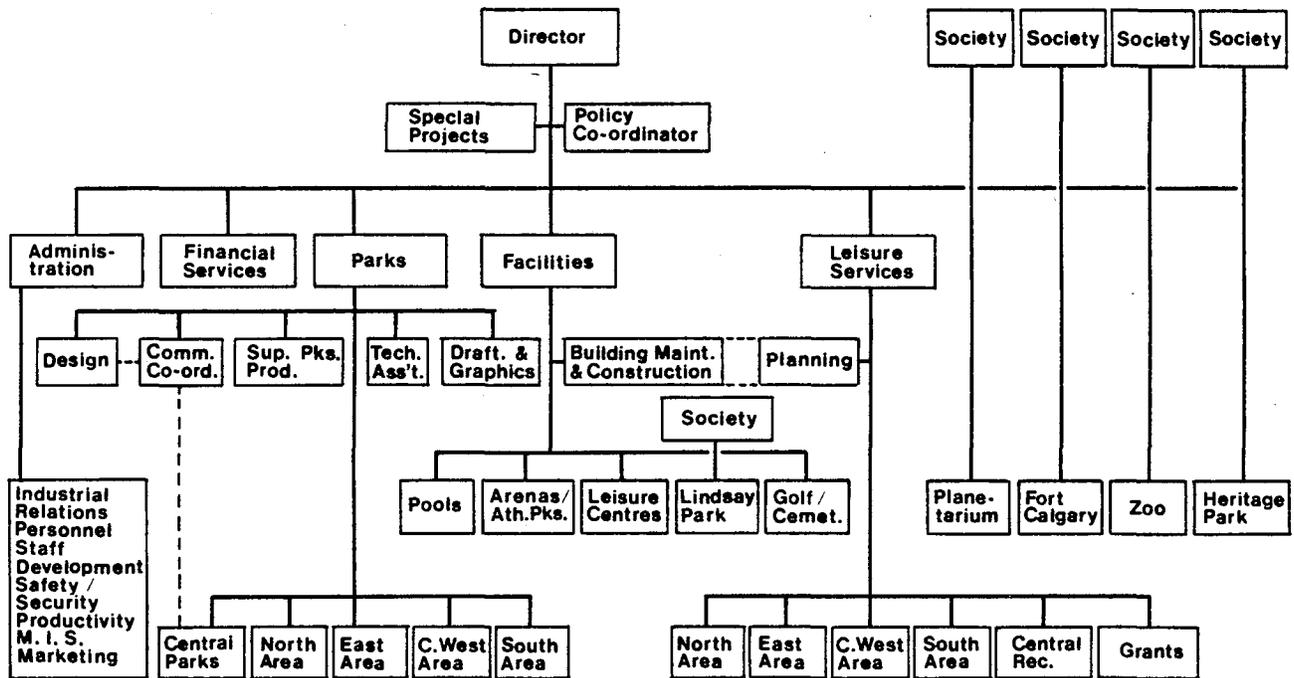


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From the Director

Fred McHenry
Director

The 1985 Annual Report provides a record of the operations and achievements in Parks/Recreation.

The Report is presented in three parts:

- Overview - Summary of 1985 Operations. (Color)
- Chapters 1-6 (white) - information on each Division within the Department and Associated Operations.
- Statistics and References. (Color)

The report affirms the Department's commitment to ensuring the provision of leisure opportunities for all Calgarians and to protecting and enhancing our environment.

1985 Parks/Recreation Board

Aldermanic Representatives

- Alderman Ron Leigh
- Alderman Theresa Baxter

Public School Board Representative

- Trustee Joyce Patten

Separate School Board Representative

- Trustee Shirley Valentine

Members at Large

- Margaret Lounds (Chairman)
- John Siminot (Vice Chairman)
- Joyce Bellows
- Rabie Sohil
- Stuart Harris
- Marie-Jose Lagace

Items dealt with by the Board in 1985 included the following:

1. Initiation of the Community Recreation/Cultural Grant Program; including development of policy and guidelines, allocation of grant funds.
2. Department Fees and Charges for 1986.
3. Proposed 1986 Capital and Operating Budgets; priority setting and recommendations to Council.

4. Other:

- Arts Policy Plan
- Initiation of the "Parks Use Appeal Committee"
- Carburn Park - Provincial Assistance for Lake Development
- Proposal for the Olympic Plaza
- Inner City Open Space Study
- Service Satisfaction Survey - of clients working with the Leisure Services Division
- Department Five Year Capital Forecast
- Southwest Arena Society Facility Development
- Family Leisure Centre of S.E. Calgary

Department Overview

Summary of 1985 Operations

GOALS

- To facilitate the provision of, and participation in, leisure opportunities which meet the needs of the people of Calgary for mental, physical and social well-being.
- To ensure that all Parks/Recreation services, programs, facilities and open spaces are available to the public on a non-discriminatory basis.
- To protect, preserve and promote appreciation of the environmental resources of Calgary.

OBJECTIVES

Facilitation

- To facilitate the provision of a diverse system of leisure services which effectively serve a population with varied needs, interests and backgrounds.
- To encourage other groups, organizations and individuals to provide leisure services for their own members as well as for public use.

Coordination

- To encourage coordination in the delivery of leisure services between government, groups, organizations and individuals so that available resources are effectively utilized.
- To promote full utilization of all available leisure services in the Calgary region.

Provision

- To provide leisure services for public use which complement the services provided by other governments, groups, organizations and individuals.
- To provide leisure services only when other groups or organizations are unable to provide the quantity and/or quality of service commensurate with priority and need.

Evaluation

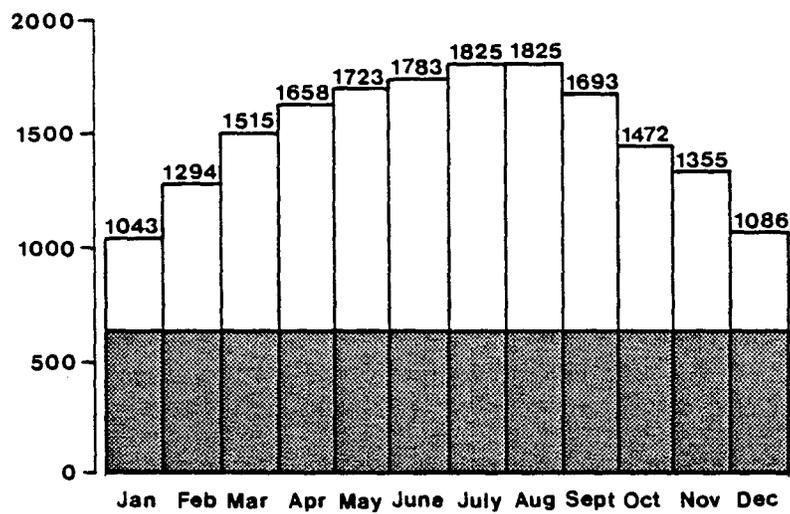
- To regularly evaluate the leisure service system of the City of Calgary to ensure that it is responsive to the recreational needs and preferences of the people.

ADMINISTRATION

Number of Permanent and Limited Term Employees are shown in the following chart.

Permanent 
 Limited Term 

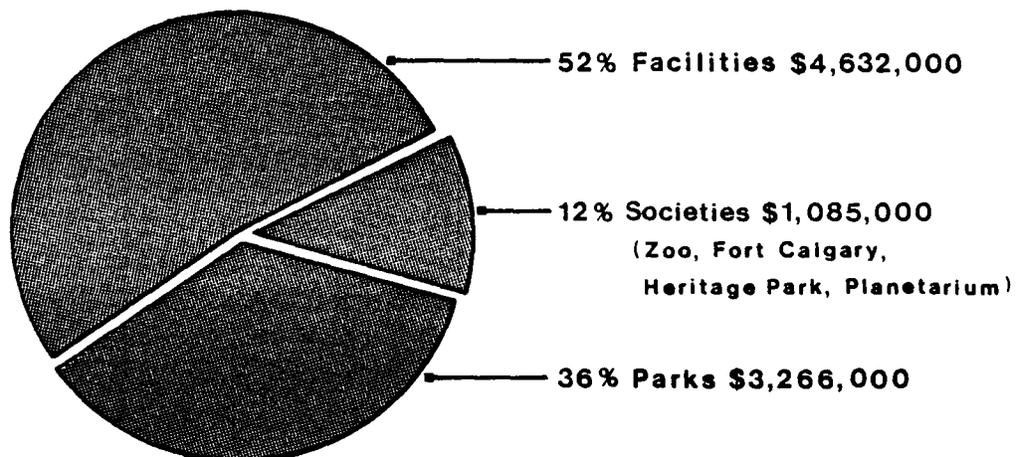
PERMANENT / LIMITED TERM EMPLOYEES 1985



FINANCE

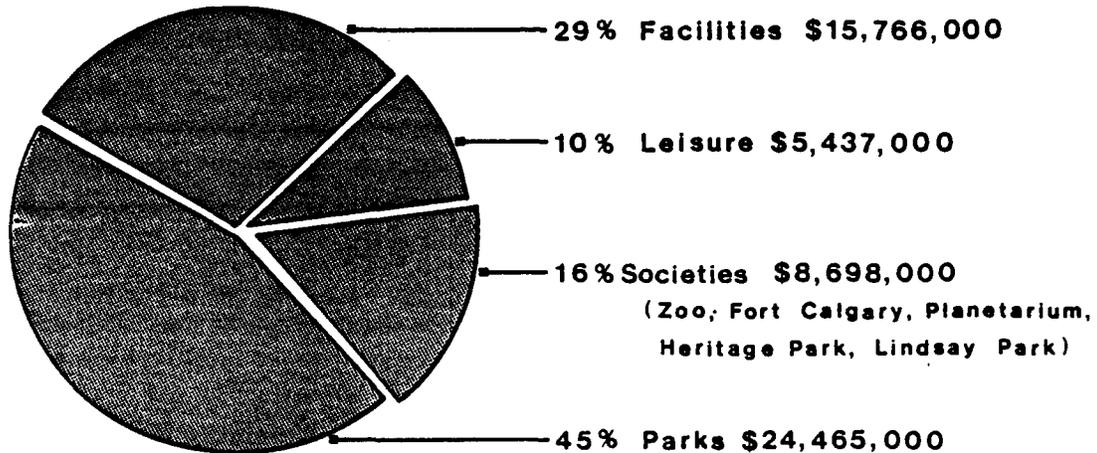
- 1985 Capital Budget.

1985 CAPITAL EXPENDITURES : TOTAL \$8,983,000



- 1985 Net Operating Budget.

1985 NET OPERATING EXPENDITURES : TOTAL \$54,366,000



PARKS

The Parks/Recreation Department is responsible for the following park areas.

Park Classification	No. of Hectares	No. of Parks or Locations
Regional	2617	86
Community	1063	307
Neighbourhood	794	1160
Roadway Green	1107	600
Environmental Reserve	376	106
Totals	5957	2259

- The following activities are offered on a centralized basis: civic greenhouse, nursery and tree farm, environmental control, Devonian Gardens, horticultural extension services, playground equipment (maintenance and construction).

FACILITIES

The Department was responsible for the operation of the following facilities in 1985:

- Arenas (10 locations) 13
- Athletic Parks 15
- Golf Courses
 - 18 hole 2
 - 9 hole 3
 - Par 3/ 3
- Cemeteries 5
- Pools
 - Indoor 12
 - Outdoor 10
- Leisure Centres 2

LEISURE SERVICES

The total number of programs, workshops and conferences offered by the Department and the number of participants are presented in the following chart.

PROGRAM	NUMBER		NUMBER OF PARTICIPANTS
	DIRECT	CO-SPONSORED	
Area Programs	361	917	28,063
Area Special Events	29	103	19,746
Art/Rec. Centres Programs	134	9	1,386
Art/Rec. Centres Special Events	2	—	700
Cultural Programs	149	163	329,700
Cultural Special Events	3	—	79,000
Seniors Programs & Workshops	19	—	408
Seniors Special Events	502	—	17,495
Outdoor Nature	97	65	50,088
Athletic Services	258	—	6,186
Community Leadership	44	—	1,039
Rec. for Disabled Programs	207	—	2,573
Rec. for Disabled Workshops	179	—	4,039
Leisure Learning Programs	967	—	18,327
Leisure Learning Workshops	2	—	564
TOTALS	2,953	1,257	559,284

ASSOCIATED OPERATIONS

The Calgary Parks Foundation and involvement in preparation for the 1988 Olympics were added to Associated Operations in 1985.

Administration

1

1.1 INTRODUCTION:

Objective in 1985 was to determine how the Administration Division could respond more effectively and efficiently to the operational needs of the Department.

1985 Highlights

- Organizational Health Survey completed.
- Performance Appraisal system tested.
- Supervisory Training, Group Action and Performance Appraisal courses (100+ trained).
- Senior management involved with interactive mailing system on computer (PROFS).
- Retreat with Union Executives (Locals 37 and 709) (facilitated by Provincial Government - second group in Alberta to be involved in this proactive process).
- Reorganization: Public Relations, Marketing and Information Lines combined into one section. Labour Industrial Relations, Personnel and Service Improvement combined into a single section.
- First major pilots tested with private co-sponsorship programs (Coca-Cola, Pepsi, Air Canada, Swimco, 66 CFR, Bullwinkle's).
- Improvement of overall safety record.
- Vandalism Prevention Program had a major set-back with unfortunate death of Coordinator.

1.2 LABOUR AND INDUSTRIAL RELATIONS

- 29 grievances were recorded compared with 61 in 1984.
 - 17 from Local 37
 - 8 from Local 38
 - 4 from Local 709

1.3 MANAGEMENT INFORMATION SERVICES

Main activities were in giving assistance in the development of management information systems, acquisition of hardware and software, arranging for computer training and accessing of computer stored data.

- Refinement of Parks Maintenance Management System.
- Testing of electronic mail and calendar.
- Development and installation of a computer system for record keeping and processing of Grants applications.
- Study of a computer system for Recreation Program Registration.
- Publication of Parks/Recreation Systems Plan, November 1985.

1.4 MARKETING SECTION

Key Developments

- April 1985, Council extended the Marketing Specialist's contract by three years (ends August, 1988).
- September 1985, The Parks/Recreation Executive developed new marketing section consisting of: Marketing Specialist, Public Relations Coordinator, Communications Coordinator, and Information Phone Lines.

Pools

Development of a Pool Marketing Task Force which works towards various promotional/marketing efforts:

- New pool schedule brochure format (more effective).
- Bonzai/Bullwinkle's/City Pool summer promotion.
- Slide show for promotions and schools.
- "Oh, Water Feeling" Promotion.
- Promotional kick off to the opening of outdoor pools in 1985.
- Coke and Swimco sponsorships.
- Pool marketing plan.
- Program planning/marketing workshop.

Leisure Centres

- Marketing Plans.
- Trade Shows.
- Investigation of corporate efforts 1986.
- Support in various promotions.
- Ideas for promotional opportunities.

Leisure Services

- Development of a Marketing Plan.
- Plan for co-sponsorship for 1986.
- Imagery problems/concerns within the Department.
- Support of Pepsi Cola in summer program sponsorship.
- Offering of marketing workshops to community associations.

Arenas

- Exploration of revenue opportunity during non-prime time.
- Investigation of 66 CFR skating parties.
- Assessment of new marketing ideas with all arena supervisors.
- Promotional push towards learn-to-skate programs.

Other Projects

- Marketing research projects.
- Student and general projects.
- Air Canada/Coke/City Pools/Recreation Department/Surf 'n Swim Promotion (\$80,000).
- Swimco, 66 CFR, Bike Rally at Glenmore Pool.
- Working towards a complete new Departmental imagery package (new slogan, theme and logo).
- Evaluation of the Department's working relationship with Public Information.
- Promotional support and involvement with Calgary Cannons, National Volleyball Team, Dive Calgary, Calgary Wranglers.

1.5 PERSONNEL

The Personnel Section's mandate is to assist in all aspects of the following:

- Hiring employees for the Department.
- Providing up-to-date information on all employees within the Department.

Figures pertinent to this mandate are reflected in the Department Summary.

A 21% staff turnover (vacancies and transfers) in existing permanent positions took place, compared with 11% in 1984.

1.6 SERVICE IMPROVEMENT

- Report on the Department's service improvement initiatives and accomplishments in 1984 was completed during the first quarter of 1985.
- The focus on Service Improvement changed from looking at management systems to reduce the budget, to involving all levels of employees in improving service.
- 1985 was a planning year for the introduction of employee teams in 1986. Workshop for senior staff (100) constituted the initial Service Improvement Trust.
- Training of 'group leaders' will commence in January, 1986 with 'teams' being introduced in early 1986. Two new positions with a service improvement mandate will be implemented in 1986 (Parks and Facilities).

1.7 SAFETY

1.7.1 Occupational Health and Safety

	<u>1984</u>	<u>1985</u>	<u>Change</u>
Lost Time	31	26	-5
W.C.B. Costs	\$304,058	\$166,125	-45%
Accident Lost Time Days	1,506	1717	+14%

- 1986 program will place a concerted effort on educating our employees concerning the cost of injuries both to the staff and Department.

1.7.2 Public Safety

- Employee awareness programs and streamlined reporting procedures have produced a clearer picture of public injuries and their causes.
- **Public Injuries:**

<u>1984</u>	<u>1985</u>	<u>Change</u>
885	758	-14%

- Studies to date indicate that less than 1% of these accidents are critical.
- Of the accidents reported 66 were due to facility design or maintenance problems. This is less than 9%. Remedial action was taken in all 66 incidents.

1.8 SECURITY

- **Break, Enter & Theft**

<u>1984</u>	<u>1985</u>	<u>Change</u>
33	17	-48%

Decrease is attributed to design, hardware, and general facility material improvement.

- **Theft**

<u>1984</u>	<u>1985</u>	<u>Change</u>
24	39	+62%

Emphasis is being placed on security education particularly regarding security of tools and equipment at the worksite. Ten incidents involved theft of evergreen trees during the pre-Christmas season.

- **Vandalism**

<u>1984</u>	<u>1985</u>	<u>Change</u>
133	212	+59%

Increase in vandalism incidents is attributed to better reporting systems.

1.9 STAFF TRAINING AND DEVELOPMENT SECTION

Major activities included a Departmental Training Plan (August 1985) with managements' commitment to a Supervisory Training Program (12 components: nine modules, Situational Leadership, Targeted Selection Interviewing and Performance Appraisal Evaluation).

Activities included:

- Certified 9 additional line operations supervisors and managers as instructors in the Supervisory Training Program (now totals 15).
- Instructed Situational Leadership Workshop to 44 staff (Management Group).
- Instructed Group Action, Customer Service, Standard Operating Procedures and Proofamatics Workshops to support staff.
- Processed 114 Conference applications, 722 training applications, and 124 membership applications.
- Arranged for 36 supervisors to take Targeted Selection Interviewing.
- Initiated a lending resource library system of audio, video cassettes and books for staff.
- Facilitated a team building process with one staff Area Office.
- Arranged Sexual Harassment Workshop for 400 staff.
- 409 staff attended 28 workshops instructed by the Staff Training/Development Section. 21 Additional workshops were arranged and instructed by Personnel Department/or external consultants and were attended by 646 staff.
- 3,720 hours of instruction were received by staff.
- Introduced Management Exempt and Local 38 employees to a tailored Performance Appraisal System including forms and guidebook. Designed and instructed Performance Appraisal Evaluation Training to 26 supervisors.

2.1 FINANCE DIVISION RESPONSIBILITIES

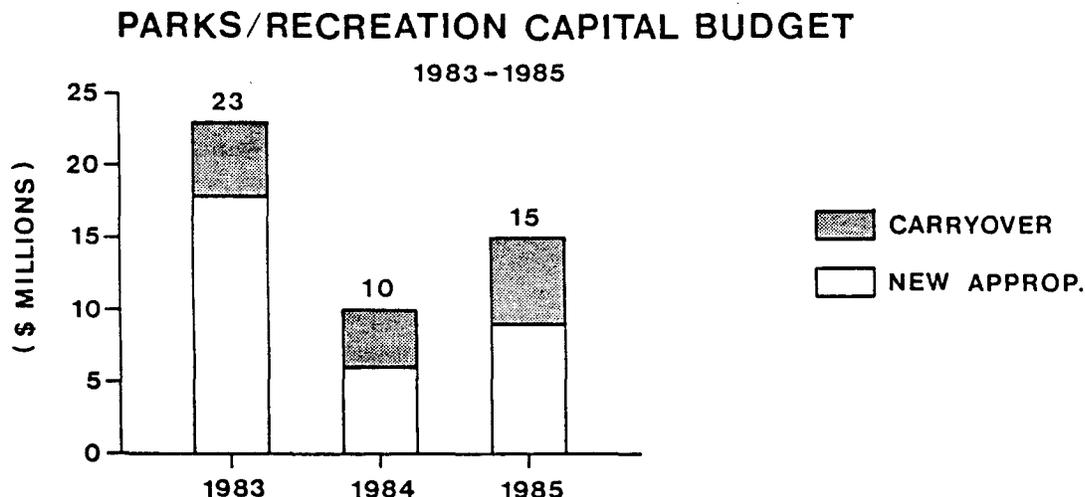
- Member of the Department's Management team.
- Integral part of the corporate financial management team in reviewing city-wide financial and accounting policies.
- Financial input to the Department's long range and short-term organizational and operational plans.
- Adherence to accounting and financial policies.
- Policies and procedures for internal control for all operations.
- The preparation and presentation of the Department's annual operating and capital budgets.
- Development and maintenance of effective management reporting systems for budget/expenditure control and cost control.

- Issue the Department's annual Financial Statements and Senior Government Reports.
- Administer and control all Department accounting activities.
- Provide financial input to union negotiations.

2.2 1985 CAPITAL EXPENDITURES

- Total expenditures \$8,981,000.
 - 52% Facilities
 - 37% Parks
 - 11% Special (Zoo, Fort Calgary, Heritage Park)
- Figure 2.1 shows new appropriation and carryover of capital budget for 1983-1985.

Fig. 2.1



2.3 OPERATING BUDGET

	Budget	Actual
Expenditures	\$77,183	\$76,357
Revenues	21,867	21,991
Net	55,316	54,366

(000's dollars)

- Breakdown of Operating Budget
 - 29% Facilities
 - 10% Leisure Services
 - 45% Parks
 - 16% Special (Zoo, Fort Calgary, Planetarium, Heritage Park, Lindsay Park)

- Figure 2.2 details debt percentage of expenditures for 1983-1985.
- Figure 2.3 shows revenue as % of expenditure (excluding debt) for 1983-1985.
- Detailed budget information is provided in items 1-7 Statistics and Reference.

Fig. 2.2

OPERATING BUDGET COMPARISON DEBT AS % OF EXPENDITURES

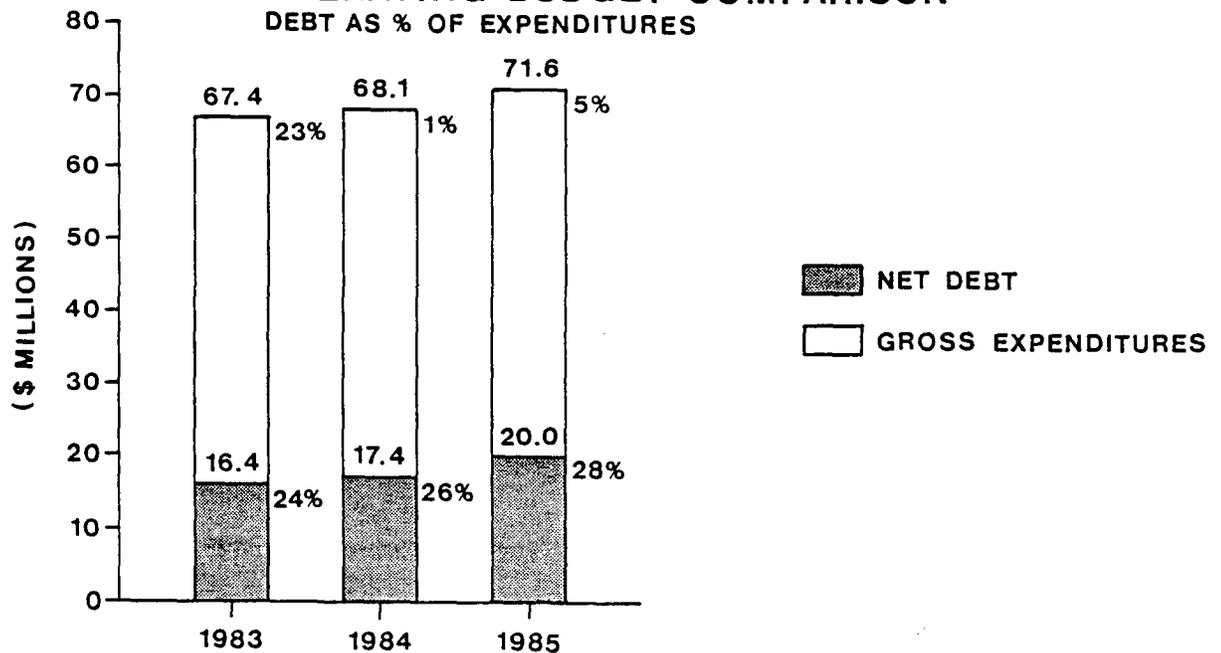
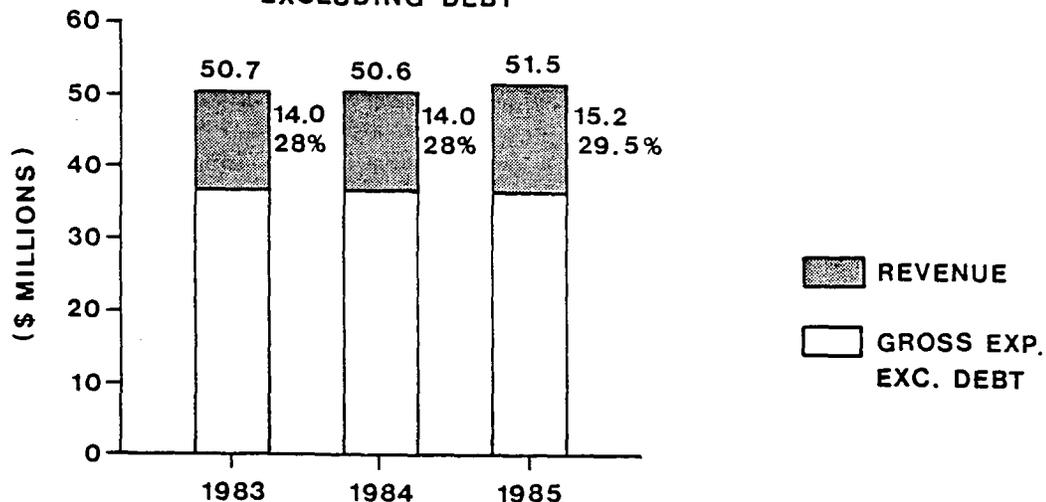


Fig. 2.3

REVENUE AS % OF EXPENDITURES EXCLUDING DEBT



Parks

3

3.1 INTRODUCTION

- 4 Parks Areas - Operations.
- Central Operations including:
 - Environmental Control (Weed Inspection, Mosquito Control)
 - Devonian Gardens
 - Civic Nursery
 - Horticultural Extension Services
- Design.
- Drafting/Graphics.
- Surveying and Land Forming.
- Adopt-a-Park Program.

3.2 PARKS AREA OPERATION:

3.2.1 Parks Maintenance Responsibilities

- Grounds mowing, watering, fertilizing and weed control of turf areas.
- Tree and shrub maintenance - watering, fertilizing, pruning, cultivating.
- Parks facilities buildings, parks furniture, tot lot equipment and tennis courts.
- Pathways.
- Fencing.
- Floral displays.
- Natural ice rinks i.e. Bowness Lagoon, Marlborough Park and small rinks in neighbourhood parks.
- Ball diamonds and soccer pitches, and other playfields.

The Centre West Area has additional responsibilities in the maintenance of the Stephen Avenue Mall and the Downtown trees.

3.2.2 Parks and Open Space Development

- New parks and open space
- Upgrading of existing parks
- Joint use sites
- Tree planting
- Pathway development

3.2.3 Land Acquisition

Land acquisition for 1985 occurred on an opportunity basis. A total of \$1,071,875 was spent on acquiring open space in the following areas:

- Elbow Riverbank (Sisters of the Precious Blood)
- Killarney Glengarry School Site
- Inglewood CNR land survey

3.3 CENTRAL OPERATIONS:

Activities which are more efficiently dealt with on a centralized basis:

- Civic Greenhouse.
- Nurseries and Tree Farm.
- Environmental Control.
- Devonian Gardens.
- Horticultural Extension Services.
- Playground Equipment (Maintenance/Construction).

3.3.1 Environmental Control:

3.3.1.1 Weed Control:

3,000 work orders were issued to clean up weeds on parcels of land involving City responsibility. Cooperation continued between Alberta Agriculture and the City regarding:

- The prevention of the spread of noxious and nuisance weeds.
- The eradication of restricted weeds, i.e. Nodding Thistle.
- The control of grass or plants which present a potential fire hazard or an unsightly appearance.

3.3.1.2 Mosquito Abatement:

This program is regulated by an Alberta Environment permit and a City of Calgary By-law. A Provincial funding grant calculated by a formula based on the expenditures for chemicals and operating costs, is provided to the City each year upon submission of detailed reports and expense statements.

In 1985, the Provincial grant provided 51% of costs for City applications of approved chemicals to mosquito-bearing 3,651 hectares of standing water.

3.3.2 Horticultural Extension Services:

The Horticultural Extension Program provides the following services:

- 11,720 telephone inquiries.
- 279 office consultations.
- 500 publications.
- Tree Bank Project.

3.3.3 Parks Playground Equipment Repair Shop:

Shop is located in the Mayland Heights Complex. Responsibilities include:

- Manufacturing, purchasing, distribution and repair of playground equipment and parks furniture.

Expenditures are recovered through allocation of job costs to appropriate operating and capital budget programs.

3.3.4 Vehicle and Equipment Coordination

The vehicle and equipment coordinator's responsibilities include:

- Liaison between Mechanical Services Division and all user groups within the Department.
- Maintaining specialized vehicles and equipment for distribution to Parks Areas. (620 vehicles in 1985).
- Special services such as snow removal, furniture moving etc.

3.3.5 Civic Greenhouse:

- Plant production demand is achieved by utilizing an area of approximately 13,000 square metres.
- With a 1985 variable inventory of approximately 25,000 to 350,000 plants, the greenhouse propagates and produces tropical, flowering and annual plants for City indoor and outdoor parks, offices, functions and displays.

3.3.5.1 Terrace Gardens:

Responsibilities include: weekly maintenance of gardens located in the Calgary Convention Centre, arranging displays of flowering plants in season, and plant replacement as necessary.

3.3.6 Devonian Gardens:

This unique park in Toronto Dominion Square provides an indoor decorative garden featuring 23,000 plants of 138 varieties in 10,500 square metres of passive recreation area for the public.

1985 Highlights:

- 850,000 visitors viewed the Gardens.
- 45 performances and displays were held in the Gardens.
- Special plant displays were featured.
- 359 rentals and special events were held in the gardens.

3.3.7 Nurseries and Tree Farms:

This Section has the responsibility of providing trees and shrubs in the quantity and variety required for various City Operating and Capital Budget programs.

- Nurseries
 - North East
 - Glenmore
- Tree Farms
 - Edworthy
 - Shepard
 - Queen's Park

Arbor Day was again supported by the Nursery in 1985; 10,000 spruce seedlings were packaged and distributed to Grade III students in Calgary. A donation of mature trees was made to Dr. Carl Safran School, host of the 1985 ceremony.

3.4 DESIGN

Design projects included:

- Community facilitation.
- Working drawings and documentation.
- Site supervision.
- Specification writing.
- Feasibility studies.
- Consulting for other Departments.
- Costing and material standards.
- Policy development.

The Design Section also represents the Department's concerns on:

- Site Planning Team.
- Area Structure Plans.
- Land Use Amendments.
- Outline Plans.
- Development Standards of MR, MSR and ER.
- Land strategies and inquiries.
- Development Permit applications.
- Utility circulations.

3.5 DRAFTING/GRAPHICS

- Total Projects 600
 - Graphics 480
 - Technical 120

3.6 SURVEYING AND LAND FORMING

- Assistance to the Area Parks personnel during the construction phases of new parks.
- Property lines re-established for fence installation before park development took place.
- Assistance to Design Section in collecting field data information required for design purposes.
- Assistance to the Drafting Section by collecting "as built", field data for upgrading community park plans.
- Assistance to the Cemetery Section in laying out road and cemetery sections.
- New playfields (soccer, baseball, etc.), were surveyed in many community parks and athletic parks.

3.7 ADOPT-A-PARK

In 1985 there were 153 park adoptions which represents a 13% increase over 1984. Forty-five rinks were adopted (an increase of 20% over 1984). In total 300 individuals and organizations participated in the Adopt-a-Park Program in 1985.

Facilities

4

4.1 INTRODUCTION

The responsibilities of this Division include:

- Operation and maintenance of all City recreation facilities.
- Planning and coordinating of new construction.
- Management of a comprehensive maintenance program for all Park/Recreation buildings.

Facilities are grouped into four categories:

- Arenas/Athletic Parks.
- Golf Courses/Cemeteries.
- Sports/Leisure Centres.
- Swimming Pools.

4.2 ARENAS

- Arena upgrading was completed at Shouldice, Thornhill, Ernie Starr, Optimist, Renfrew and Viney arenas.
- Net underexpenditure in operating budget of \$147,000.
- Per cent recovery (revenue to expenditures) was 50%.

4.3 ATHLETIC PARKS

- Foothills Baseball facility was upgraded to Triple 'A' standards at a cost of \$2.1 million.
- Field restoration completed at Mewata, Foothills, Glenmore and Optimist.
- Repair completed to the Glenmore Valedrome.

4.4 GOLF COURSES

- The City operates two 18 hole, three 9 hole and three par three/executive 9 hole courses.
- Increase in attendance of 12,920 or 4% was recorded in 1985.
- Per cent recovery was 111%.
- All courses showed a marked improvement in the quality of tees, fairways and greens as new approaches to maintenance were continued.
- Pathway upgrading at McCall and Shaganappi courses.
- Various courses were used during the winter months for skiing. Confederation and Maple Ridge were used by the general public for cross-country skiing, with lessons organized by Central Recreation Services. Richmond Green was available to blind skiers exclusively. Shaganappi offers cross-country skiing with floodlit trails for night use.

4.5 LEISURE CENTRES

- Two municipal Leisure Centres
 - Village Square
 - Southland
- Increased emphasis on customer relations, by holding workshops and encouraging user feedback.
- Substantial growth of annual pass sales (approximately \$75,000).
- Adopted Fun Guard and Super Duck as official Leisure Centre mascots.
- Pool Foreman positions were added to both Leisure Centres.
- A 200' long "Super Slide" was added to Village Square.
- Energy savings were realized with the addition of capacitors, lighting controls and water recapture systems.
- Attendance

	<u>1984</u>	<u>1985</u>	<u>Change</u>
	1,589,185	1,706,449	+7%
- Program Revenue Growth

	<u>1984</u>	<u>1985</u>	<u>Change</u>
	\$200,437	\$349,071	+74%
- Combined recovery rate of 61.8%.

4.6 SWIMMING POOLS

- Continued effort shown in productivity improvement - \$104,000 under expenditure in operating budget.
- 2nd year successful contracting out of Silver Springs Pool to Silver Springs Community Association.
- Major renovations and upgrading of Acadia and Glenmore pools.
- Increased staff training and development programs, both technical and supervisory skills.
- Installation of dehumidification systems at Bob Bahan and Glenmore pools.

- Marketing further developed. Many special events held at Indoor and Outdoor pools under the theme "Oh, Water Feeling".
- Improved swimming pool publicity brochures and advertising.
- User satisfaction expressed an improvement of 2% over 1984 to 84% satisfaction.

4.7 CEMETERIES

- The Department is responsible for the operation of five cemeteries in Calgary.
 - 1) Queen's Park Cemetery.
 - 2) St. Mary's Cemetery.
 - 3) Union Cemetery.
 - 4) Burnsland Cemetery.
 - 5) Chinese Cemetery.
- The cemeteries total 95 hectares with approximately 19 hectares of land still available; sufficient to meet the needs until the end of the century.

Leisure Services

5

5.1 INTRODUCTION

The role and mission of the Division is:

"to ensure that a broad range of leisure services is available to all citizens of Calgary"

The primary operating style of the Division is through support of community initiative.

The Division also runs over 1,500 direct programs where the community for one reason or another, cannot take direct responsibility.

Support is also offered to other Divisions within the Department ranging from attempting to interest a community group in the "Adopt-A-Park" Program to using programming expertise and community contact to fully utilize city facilities (pools, arenas and leisure centres).

5.2 PLANNING

1985 Highlights

- Completion of the first draft of Stanley Park Master Plan.
- Strategy for Arena Development and Operation.
- Report on the Impact of Subsidized City Activities on Community Run Programs and Facilities.
- Assisting Dalhousie, Britannia, Elbow Park, Hillhurst/Sunnyside and Chinatown in Needs and Preference Studies.
- Completion of a 5 year Capital Improvement forecast consistent with Open Space and Facility Standards.

- User surveys for
 - pools
 - arenas
 - golf courses
 - leisure centre food services
 - leisure services suppliers
 - major parks
- Community Open Space evaluation and computerization of all comments for Community Profiles Update.
- Assisting Calgary Soccer Fed, Contemporary Arts Society, Crowfoot Recreation Society with major Needs and Preference studies.
- Completion of a policy study on the community's role and involvement in leisure program delivering.

5.3 COMMUNITY LEISURE SERVICES

- Provide advice and assistance to associations and other agencies related to program development, facility development and managements, grants, leases, special events, Adopt-A-Park, and organizational development.
- Co-sponsored programs with a wide range of groups working at the local level.
- Offered direct recreation programs, particularly in the summer months.

5.3.1 Support for Community Projects:

- Community Recreation/Cultural Grant Programs.

Introduction of the Province's Community Recreation/Cultural grant program for capital, operating and debt-retirement purposes

- International Youth Year Support.
 - \$100,000 to 60 community-based youth, social and recreation programs
 - \$39,000 to 3 Department programs (Something for Everyone, Capacity for Wonder and Youth Action Line)
- Department Mascot Development Program.

Recky made 143 appearances and entertained 45,000 people. 1985 also saw the introduction of a standardized graphic system for use in promotional materials; a training program and manual for mascot performers; establishment of promotional materials such as balloons, posters, slide presentation and activity book.
- Alberta Recreation and Parks Association Conference Host Conference and General Meeting was hosted by Calgary Parks/Recreation Department staff and volunteers. Approximately 300 individuals from across the Province were in attendance.
- Community Training Support.

Eight Community training workshops were held during 1985 with approximately 240 participants. A City-wide orientation session for City and District summer program leaders was initiated.

- Burns Funding.

The Burns Foundation, assisted in providing recreation program subsidies to Calgary youth who suffered from financial hardship.

- Other Grant Support.

Funds made available by the Advanced Education Department of the Province were used to assist local groups in the provision of 343 adult and senior citizen instructional programs (5,077 participants).

- Community Support and Facilitation.

With the continued effort to support co-sponsorship related programs and activities, the Department demonstrated involvement with over 120 community based groups and organizations.

5.3.2 Programs

- 361 direct programs.
- 917 co-sponsored programs.
- 132 Department initiated special events which focused on family and children related activities - 19,746 participants.
- Funds made available to the Department through the Advanced Education Department of the Province were made directly available to local groups for adult and senior citizen instructional programs.
- Community training opportunities: workshops in the areas of Summer Leader Orientations, Volunteer Workshops, etc.
- Senior citizen group support expanded, encouraging further control by community based groups. Total number of activities supported by the Department was ***.

5.3.3 Arts and Recreation Centres

- Wildflower Arts Centre

The Wildflower Arts Centre continued to place emphasis on negotiating co-sponsored programs and services with such organizations as Spruce Cliff After School, the Y.W.C.A. and Quest Theatre. Wildflower participants and users indicated support to the introduction of new programs in the area of Literary Arts (fall), and Theatre Dance (winter).

- Mount Pleasant Arts Centre

North Mount Pleasant Art Centre was started in 1985 combining programs and services from Munro Park Art Centre and Adult Leisure Learning Fibre Arts Programs. As a result of this combined effort participation increased approximately 200% from previous operations with a marked increase in volunteers. 1985 saw the facility as a viable, growing operation serving the needs of the Art Community.

- Wildflower and Mount Pleasant Art Centres provided 134 direct programs and 9 co-sponsored programs - 1386 participants.

5.4 CENTRAL RECREATION SERVICES

Services offered focused on:

- The booking of arenas, athletic parks, schools and gymnasiums and specialized park facilities.
- Athletics and sports.
- Arts and culture.
- Outdoor recreation and natural history.
- Retired and senior citizens groups.
- Recreation needs of the disabled.
- Community leadership.

The predominant operating style in Central Recreation Services is facilitation or support of initiative in the voluntary sector. The main exception to this is the Leisure Learning Program which has a mandate to offer direct adult programs in cooperation with the Continuing Education staff of the Calgary Board of Education.

In 1985, staff worked closely with 2,000 groups and supported over 2,100 programs, workshops, presentations and special events involving 385,000 participants. (See Statistics and Reference section item 52 and 53).

5.4.1 Leisure Learning Services:

- The following are new courses which the Section successfully introduced to the public during the 1985 program year:

- An Introduction to Advertising
- Stencil on Fabric
- Contemporary Log Cabin
- Machine Embroidery
- Backpack to Mt. Assiniboine
- Glacier Travel (workshop)
- Ice Climbing
- Heli Ski Mt. Assiniboine
- Bicycle Mechancis course
- China Painting
- The second "Employee Fitness" class (City Transit Department)
- Knit-Quilt Sweater Combo
- Cycle the Gulf Islands
- Sillum Hung (martial arts)
- Cave Exploration
- General Cycle Maintenance

- The following are special events which the Section conducted during the year:

- Dance Alongs (ballroom dancing)
- Bridge tournaments
- Badminton tournaments
- Fall Ball (ballroom dancing)
- Spring Ball (ballroom dancing)
- Volleyball tournament

- Major events were the third "Fitness Round Up" fitness conference (284 delegates) and "A Patch In Time" quilt conference (280 delegates).
- The Spring program growth exceeded all expectations.
- There is a large market for social and athletic programs. This was reflected in the dramatic increase in classes offered (1171 classes during spring). It was necessary to reduce the number of programs and classes offered to the public in the Fall due to staff constraints.
- The introduction of pre-registration for the Winter 1985 program was extremely well received by the public and proved a successful addition to the Department's service.
- To coordinate in-city transportation facilitating leisure opportunities (477 trips involving 14,915 participants).
- To provide leadership training opportunities for senior citizens and volunteer/instructors working with seniors (e.g. arts and crafts, fitness, and cross-country skiing).
- To coordinate special events (e.g. Wildrose Country Barbeque, A Country Fair and the Seniors Art Exhibition).
- To develop a Calgary Programs and Services brochure and a fitness manual, "Making Fitness Work", for the older adult.

The market for the services rendered by Leisure Learning Services appears to be increasing rather than diminishing. The disappointment brought about by the economic downturn and increases in fees has turned to optimism in the past year. The trend towards early retirement, shared working conditions and shorter work week will in the immediate future, accentuate the importance of the services now available through Leisure Learning Services.

5.4.2 Retired/Senior Citizens Services:

Central Recreation Services provided support to area staff as 375 programs were offered to 13,828 seniors.

The primary role of central staff was:

- To liaise with and provide support to 20 seniors' groups and agencies working with seniors on a city-wide basis.
- To offer pre-retirement and leisure education sessions.

5.4.3 Community Leadership

In 1985, the Community Leadership Section offered 43 courses and workshops, providing leadership skills to 677 community leaders in Calgary.

Continued emphasis was placed on preparing the community volunteer for an increased role in program planning and management in keeping with the Department's efforts to transfer programming responsibility to the voluntary sector:

- Eleven training workshops ranging from how to recruit volunteers to organizing community festivals were offered to organizers of community recreation services.
- Community program leaders had an opportunity to attend up to 16 different workshops on topics ranging from safety in programs to aquatic games.
- Community Leadership was involved in youth leadership programs with Scouts Canada, Calgary Board of Education and Community Associations.

- The resource library was expanded to include training modules which contain prepared overheads and handouts to use by Department Staff or outside organizations. Topic areas developed in 1985 include planning leisure and recreation time and dealing with youth.
- Emphasis was placed on new approaches for youth leadership training.

5.4.4 Cultural Services

The Cultural Resource Centre has developed links with some 600 arts (performing and visual) and ethnocultural groups in Calgary. In 1984, staff provided support for programs, events and presentations that reached 357,600 people and responded to 15,000 telephone enquiries.

Staff worked aggressively to bring artistic and creative experiences to the Calgary public. In 1985:

- Wagonstage Touring Players performed 69 performances of two plays reaching 18,000 children.
- 17 Band Concerts, co-sponsored by the Musicians' Performance Trust Fund, were enjoyed by 165,000.
- Devonian Gardens hosted 25 performances and 23 exhibitions (estimated audience of 52,500).
- Nine community art displays were coordinated reaching 1,200.

Three major events were hosted on Prince's Island:

- Canada Day - concerts, exhibits and family activities for 42,000.
- Heritage Day - co-sponsored with Calgary Folk Arts Council, 25,000 people in 1984.
- Calgary Caribbean Festival - run totally by the groups themselves, 12,000 in attendance.

Cultural Services also provided support for community groups interested in offering artistic and/or cultural events. Festival equipment (stages, tents, lighting, seating, etc.) can be loaned and advice provided.

5.4.5 Outdoor Recreation/Nature Services

1985 saw continued expansion in co-sponsored programs and information to the general public through the media, Wildlife Information Line and Rare Bird Alert, 24-hour answering phone.

- Calgary Area Outdoor Council (C.A.O.C.) increased membership to 76 member groups (33,000 members). Several programs were co-sponsored.
- Glenmore Sailing School increased their number of participants to 1,980.
- Glenmore Boat Patrol made 1,500 rescues and issued 250 warnings re by-law infractions.
- Co-sponsored Day Camp increased from four to six - 2,500 children.
- Co-sponsored lessons with
 - Canoe Club 700 participants
 - Rowing Club 150 participants
- Teen Camping Programs coordinated with Community Leisure i.e. Rollers and Rapids - 140, Backpacking - 78, Canoeing - 62, Klunker DeBunker - 11, Rafting - 110.
- Foothills Nordic Ski Club using Parks/Recreation equipment took over the setting of cross-country ski tracks.

The Department's Environmental Programs and Services have been increased significantly this year by Outdoor/Nature Section's two full time Naturalist/Rangers.

- Inglewood Bird Sanctuary had 199 group bookings for walks in the Sanctuary with 5,180 people. Total attendance at the Sanctuary was +24,000.
- 15 Natural History courses (411 people).
- Co-sponsoring of young Ring-necked Pheasants with Calgary Fish & Game Association resulted in the release of 1,000 pheasants into the natural areas.
- Number of birds looked after and released by Sanctuary staff was increased by 28%.
- Sanctuary staff provided information to 5,330 individuals and 1,491 groups; 70% of contacts dealt with Natural History programs, Sanctuary and Wildlife Information.
- The Sanctuary expanded in size this year by taking in a new parcel of land formerly held by Gulf Oil.
- The Peregrine Falcon Program was done again this year with Alberta Environment and Alberta Government Telephones; 9,747 people attended the display and lectures at A.G.T. The attendance at lectures increased by 95%.
- 16 Weekend Guided Walks co-sponsored with the Calgary Field Naturalists were offered to the general public, 490 attended.
- 8 Natural History Lectures were offered at Fort Calgary. Attendance was 477, and two Library Lectures - 143 attended.
- 6 co-sponsored courses were offered with the Zoo, Fort Calgary, Mt. Royal College and two community groups - 194 attended.
- 1,500 enquiries related to wildlife, parks and other natural history subjects were handled by the naturalist located in the Public Building.

5.4.6 Facility Bookings/Scheduling

In 1985, the Facility Bookings staff issued 13,495 permits providing access to 465 facilities (arenas, athletic parks, picnic sites, school grounds and playing fields). In doing so, playing facilities were provided to some 4,200 teams, groups and associations.

The 1984 program that saw the Separate School Board exchange gymnasium time for the use of City 'pool' time, was expanded to allow for an exchange of arena time as well.

5.4.7 Athletic Services

- Direct Programs:
 - Hockey School (416 participants)
 - Power Skating School (1,440 participants)
 - Hockey Goaltenders Clinic (72 participants)
 - Tennis Lessons ((360 participants)
 - Golf Lessons (1,065 participants)
 - City of Calgary Horse Show (165 participants)
- Co-Sponsored Programs:
 - Summer Soccer School (640 participants)
 - Boys Baseball School (328 participants)
 - Coaching & Official Clinics (1,100 participants)
 - Minor Softball Summer School (300 participants)
 - Minor Softball Spring Player Clinics (200 participants)
- Continued cooperation with the Alberta Sport Council which saw approximately 1,500 participants take part in various Olympic Sport Information projects.
- Assisted in the formation of a City-wide Track and Field Association which will serve some 2,000 track and field athletes.

- Assisted the Minor Soccer Association with plans to build a 5-million dollar indoor soccer complex.
- Assisted the Calgary Slow Pitch Association with construction of the new slow pitch complex that will open in 1986.

5.4.8 Recreation Services for the Disabled

In the Recreation Services for the Disabled Section, 1985 was a year for initiating and demonstrating new projects, developing resources to enrich and complement existing programs, expansion and diversification of highly successful programs, extending the recreation service network within the community and increasing leadership development opportunities for disabled persons and those involved in service provision to disabled persons.

- Over 1400 children and adults were involved in Creative Environment workshops and special events over the summer of 1985.
- "Start With Knowledge Not Labels" -a slide/tape presentation was developed as a resource to utilize in training volunteers and program leaders.
- Demand for School Noon-Hour Recreation Integration Programs increased in both school systems resulting in development of new programs and offering education and awareness experiences to 597 children.
- The Awareness Team, offering leisure and disability awareness workshops was made available on a year round basis with approximately 2800 children and adults participating in presentations.

- Recreation Discovery, compiled and printed by the Department three times yearly, became accepted as one of the primary forms of advertising for programs designed specifically for disabled persons.
- Demand for leisure awareness, and leisure education presentations designed to increase the leisure independence of disabled persons resulted in several successful workshops being presented.

5.5 GRANTS AND LEASES

The Section provides administrative services to other Department staff, community organizations, other government and quasi-public agencies in the following areas:

- Federal, Provincial and City grant programs.
- Preparation and execution of leases, undertakings, contracts and special agreements.
- Information, liaison and training regarding grants and leases policies and procedures. (See Statistics and Reference section).

5.5.1 Grant Administration

This section includes the coordination and provision of administrative services for recreational, cultural grant programs and fee for service requests.

Provincial grants:

- Community/Recreation/Cultural Program.
- Adult Further Education.

The MC/R program, Project Cooperation with all of its subsections and Operational Assistance grants were terminated by the Provincial Government as of December 1984. In the fall of 1984, Alberta Recreation and Parks announced a new five-year grant beginning in 1985 - Community Recreation/Cultural Grant Program - to replace the three previous programs.

Federal and Provincial manpower grants highlighted: R.W.E.P., S.T.E.P., Canada Works, etc. contributed \$386,220 to programs/services which otherwise would not have been available.

Outgoing City Grants:

- Horticultural.
- Sport/Athletic Housing.
- Sport/Athletic Travel.
- Special Events Athletic Housing.
- Ethno-Cultural Housing.
- Ethno-Cultural Travel.
- Lawn Bowling.
- Minor Sports Associations (administration).
- Grants and Fee for Service Policy (special operating requests).

5.5.2 Leases and Agreements Administration

Applicable policies:

- Community Association Lease Policy.
- Policy Guidelines for Leasing City-owned lands to Non-Profit Recreation/Social Organizations.
- Contracts for CR/C Grants.
- Standard Consent to Mortgage Agreement.

5.6 VOLUNTEER SERVICES

The focus for 1985 was increased support to staff working with volunteers, which in turn would lead to increased support for volunteers. Approximately 700 volunteers were involved in the Department and the number of hours donated increased by 70% over 1984.

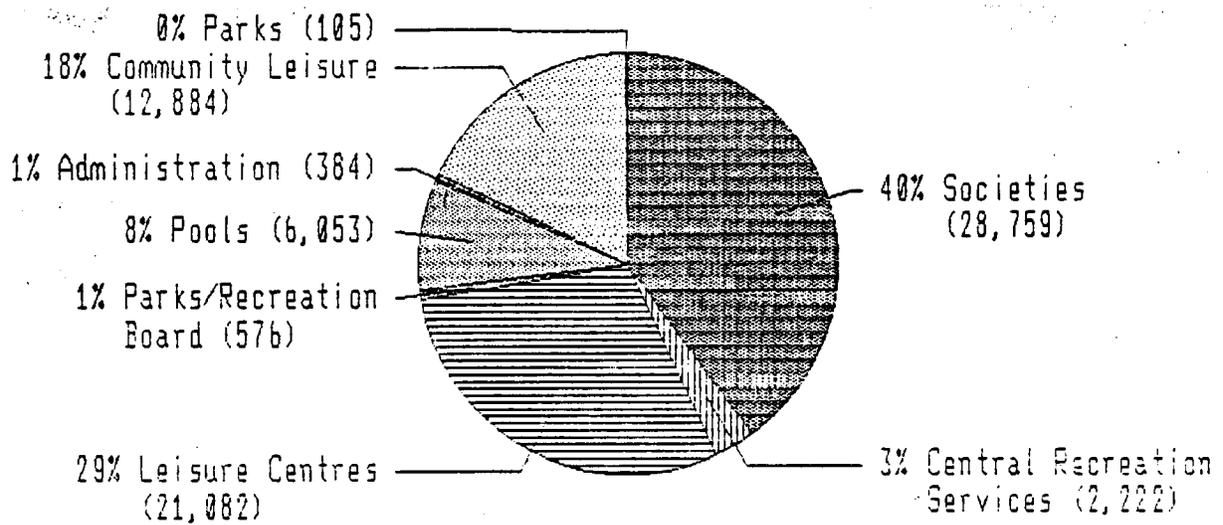
The Volunteer Services Section:

- Worked with 38 work locations from Leisure Services, Administration, Facilities, Parks and the Societies.
- Interviewed and referred 140 volunteers.
- Designed and delivered 19 orientation/training sessions to Parks/Recreation staff and volunteers.
- Delivered 13 presentations to the community for training/recruitment purposes.
- Acted as a resource to Public Information, management Audit and Social Services Departments.
- Further developed policy with respect to Volunteer Travel Expenses, Liability issues and volunteer recognition.
- Computerized Volunteer Registration and Statistics system.
- Coordinated post secondary practicum placements.
- Increased communication between volunteer managers in the Department.
- Initiated the Special Events Crew to help meet Department recruiting needs.

Total volunteer hours donated for 1985 was at 72,000. Breakdown of hours was (Figure 5.1).

Fig. 5.1

VOLUNTEERS



Associated Operations 6

6.1 CALGARY ZOO, PREHISTORIC PARK AND BOTANICAL GARDENS

6.1.1 Introduction

The Zoo is operated and developed by the Calgary Zoological Society with financial and other support by the Parks/Recreation Department.

6.1.2 Community Relations

- Attendance was up from 1984 nearing 738,000. This was felt to be significant as many other attractions in the Calgary area had seen their attendance remain static.
- Significant improvements occurred in press relations particularly with the amount of space in Calgary newspapers covering events at the Zoo.
- The International Union of Directors of Zoological Gardens (IUDZG) was hosted by the Calgary Zoo; the first time that this prestigious conference has ever been held in Canada.

6.1.3 Capital Construction

- The Calgary Zoo Show Gardens surrounding the Conservatory were built and opened.
- A new exhibit for Cougars was opened in the North American area.
- Eleven additional dinosaur restorations were added to the Prehistoric Park.
- Additional animal exhibits were developed and opened including Swift Fox, Red Panda, Bactrian Camel, Addax and Zebra.

- Visitor Services improvements were developed in both major food services areas, at the office entry and at the north parking and entry.
- The Devonian Foundation purchased ¼ section of land adjoining the existing Devonian Conservation and Research Centre for use as additional space for the breeding of endangered species.

6.1.4 Animal Collections

- Inventory at year end was 310 species and 1331 specimens.
- Major animal acquisitions included the acquisition of Red Panda, Golden Lion Tamarin, Japanese Macaque, Matshie's Tree Kangaroo, Green and Black Arrow Poison Frogs and White Storks.
- Major commitments were made by the Zoo to devote time and resources to the development of international Species Survival Programs such as for the gorillas, tiger and panda.
- The Devonian Conservation and Research Centre had an extremely successful first with a high rate of reproduction and successfully raised animals.
- Although there were many births and hatchings at the Zoo the most significant were:

- Spectacled Bear	2
- Snow Leopard	1
- Jamaican Boa	1
- Matschie's Tree Kangaroo	1
- Bactrian Camel	1
- Muskox	2
- Common Marmoset	2

6.1.5 Horticultural Collections

- Major additions of perennial species were planted around the Zoo particularly in the area of the Show Gardens.
- The plant labelling program was upgraded as was the total plant inventory system.
- An automated irrigation system designed to eventually service all outside planted areas was started.

6.1.6 Educational Services

- The Education Department offered more programs and entertained more people than in any previous year.
- Popular member's night activities such as "Zooival" and the "Old Fashioned Garden Party" were once again very successful.
- High profile public speakers working in conservation biology such as Mark and Delia Owens were brought in to address the Zoological Society membership. This program was very successful and will be expanded in the future.

6.2 LINDSAY PARK

6.2.1 Introduction

The Lindsay Park Society's mandate is to operate the Lindsay Park Sports Centre, providing a complete training and competitive centre for all athletes. There are currently 110 member groups and 45 non-member user groups training at Lindsay Park. When the centre is not promoting world class athletes it is open to anyone wanting a unique and fully equipped recreational centre.

6.2.2 New Initiatives

- Sport and Health Massage Clinic.
- Child Care Service.
- Volunteers. (30 adults and youth in addition to the Volunteer Board of Directors.)
- Lindsay Park Special Events. 70 Special Events including 12 Provincial, 7 National and 1 International Event (synchronized Swimming World Training Camp). There were also several program related Special Events through the year with a Teen Dance, Teen Sports Day, Aqua-Blitz, Mini-Olympics for Day Camp Participants, Thanksgiving Turkey Trot, Christmas Window Painting and many more.
- Electronic Sign on MacLeod Trail (donated by Blackwood's Beverage).
- Lindsay Park Operating Manual approved by Board September, 1985.
- Sport Art Wall.

6.2.3 Facility Operations

Changes were made in the following areas to tailor the already energy efficient operations at Lindsay Park Sports Centre:

- Whirlpool
 - Sauna
 - Heat and Lighting
 - Gym Floors
 - Fabric Roof
- Revenue/Expenditure recovery was 56%.

6.3 HERITAGE PARK

6.3.1 Introduction

- The Marketing Plan for 1985 stressed special event days, more in-Park activity and non-weather dependant programs.
- Although the operating season gate attendance showed a 9.2% decrease, with the inclusion of special program (Chautauqua, Children's Theatre, Christmas), catering services and education, the total 1985 Park attendance was 314, 905, an increase of 8.2%. Gross revenues from operations totalled \$2,546,000, an increase of 7.9% over 1984.
- Additions to fixed assets of \$781,000 brought the total Park investment to over \$11.61M by year end 1985. The City of Calgary contributed \$1,127,000 which was used for operations and maintenance costs.

6.3.2 Highlights

- Addition of Front Gate Hosts - emphasis on the "HOST/GUEST RELATIONSHIP" throughout the Park.
- Chautauqua - Twelve Glorious Days. (6,000 people).
- The Twelve Days of Christmas (30,000 visitors).
- Children's Luncheon Theatre (4,000 children and their parents).
- Sunday breakfasts (13,000).
- Private functions (28,000 people).
- Special events over the summer operating season included: Meet Your Police Day, School Social, Music Appreciation Day, Heavy Horse Pull and Team Roping, Fall Fair and United Way Day.
- Attendance records over the past four years were broken three times during three separate special events (listed above).
- Participation in the Calgary Stampede included:
 - Second place winner in Western and Historical Section of Stampede Parade.

- Sponsoring a chuckwagon.
- Display booth in the Creative Living area.

- Education Programs:
 - 14 education programs conducted by docents together with self-guided tours saw over 29,000 participants.
 - Continuing Education held 27 deliveries with 420 in attendance.
 - The Spring "hands on" program alone involved 8,700 people over a six week period and was handled by ONLY 15 volunteers.
- Participated in re-enactment of "The Driving of the Last Spike at Craigellachie (100th Anniversary of the CPR).
- Participated in Master's horse show at Spruce Meadows.

6.3.3 Park Developments

- Costumes
 - Hudson Bay Company - historical costuming researched and developed.
 - For maintenance and housekeeping.
- Gunn's Dairy Barn - redevelopment - oak furniture, wainscoting and wooden floors.
- Antique Carnival Ride - THE WHIP -restored and operating.
- Chautauqua Tent - researched, designed and erected.
- Finnish Sauna - acquired and restored.
- Restoration - Hay Tedder.
- Bakery - Ovens redone.
- Conservation - Installation of U.V. filters (phase 1).
- Signage
 - standards accepted.
 - new design for letterhead.
- Administration - office expansion.
- Landscaping/Irrigation program.
- Winterization (phase 1).
- Energy Conservation (phase 1).
- Washroom facility upgrading.
- Acquisition of Computerized Maintenance Management system.
- Expansion and upgrading of security and utility systems.

6.4 CENTENNIAL PLANETARIUM AND PLEIADES THEATRE

6.4.1 Introduction

- The facility is operated by the Centennial Planetarium and Pleiades Theatre Society with financial and other support from the Parks/Recreation Department.

6.4.2 1985 Highlights

- The 1985 attendance was 116,266, an increase of 15% over the 1984 attendance and 9% above the 1985 objective.
- The Star Chamber program for general audiences had the highest attendance at 34,731 visitors since the first year of operation.
- The Pleiades Theatre Mysteries had the highest attendance ever at 25,690 visitors.
- Special events included: Model Railroad Open House, Solar Eclipse Observing Session, Astronomy Day, Open House, Exhibitions of Paintings by the Kaleidoscope Artists' Association, Amateur Astronomy nights in City Parks.

6.4.3 1985 Developments include:

- Completion of Laser Disk Interactive Display donated by the Municipal Chapter of the I.O.D.E.
- Work under Grants from Programs of the Government of Canada and the Province of Alberta to build displays, operate educational programs and compile guidebooks.

6.5 FORT CALGARY

6.5.1 Introduction

- In 1984, the City of Calgary and the Fort Calgary Preservation Society signed an agreement which enables the Society to operate Fort Calgary in close consort with the City.

- During 1985, the development of the East Bank continued with the restoration of the Deane House and the surrounding landscape being the major concerns.

6.5.2 Programs and Events

Fort Calgary offers a variety of programs and events designed to stimulate an awareness of the City's history from 1875 to the present day. No admission charges have been levied, however, donations are gratefully accepted.

- Special events
 - Celebration of Calgary Schooling
 - April Fools Frolic
 - Wild Rose Day
 - Heritage Day
 - Bow River Rendezvous Race
 - Calgary Police Services Centennial
 - Calgary Fire Department Centennial
 - Hallowe'en for Children
 - Christmas at the Fort
- Exhibitions
 - Restoration of the Deane House
 - Prehistoric Archaeology of Alberta
 - Alberta College of Art Graduates
 - R.C.M.P. Commemorative Exhibition
 - Calgary Collectables
 - A Teddy Bear Workshop
 - 2 Centennial Exhibitions*

6.5.3 Fort Calgary 1985 Attendance

General Attendance	54,146
School Programs	9,824
Public Programs	53,938
Community Extension	64,721
Rentals	<u>6,654</u>
Totals	189,283

6.6 PARKS FOUNDATION

6.6.1 Introduction

The Parks Foundation, Calgary was incorporated under the Companies Act of the Province of Alberta as a limited company on 1985 February 12.

The Foundation is a non-profit charitable organization created by the City of Calgary to encourage public participation in the development and enhancement of the city's parks and recreation system. The specific objectives of the Foundation are:

- To initiate and support programs and projects which enhance the parks and recreation system.
- To assist individuals and organizations looking for ways to support the parks and recreation system.
- To encourage and facilitate donations and gifts for the purpose of improving and expanding the parks and recreation system.

Individuals and organizations can participate in the Parks Foundation in two primary ways: by getting involved in the projects and programs of the Foundation or by donating to the Foundation.

6.6.2 Projects and Programs

- Project manager of James Short Park project. \$720,000 in donations and pledges received.
- Custodian of proceeds of Saddledome Foundation revenues for distribution to amateur sport.

- Promotion, marketing and policies for Adopt-A-Park program.
- "Project Ideas" Booklet.
- Donations.
 - Optimist Club Park Society \$21,000
 - 2524 Council \$3,000
 - Willison Property - estimated \$47,500
 - Colonel's Island
 - Tree planting in Lynnwood Ridge Community (Mrs. Wilks) \$1,000.

6.7 INVOLVEMENT OF THE DEPARTMENT IN PREPARING FOR THE 1988 WINTER OLYMPIC GAMES

- Olympic Arts Festival
The Cultural Resources Section of the Parks/Recreation Department is assisting with the planning of the Olympic Arts Festival. Particular emphasis is being placed on the community component of the Festival.
- Father David Bauer Olympic Arena
Formerly Foothills Arena, this facility is being renovated and upgraded to provide an international size ice surface and other requirements of Hockey Canada, OCO '88 and the City of Calgary. The arena will be the home of Team Canada as they prepare for the 1988 Olympic Winter Games and will be used during the Games as the competition venue for short track speed skating and components of the figure skating event. Construction is in progress with completion scheduled for May 1986.

- Olympic Plaza

The block west of City Hall and north of the Calgary Centre for Performing Arts will be the site for a major park/plaza development. In addition to being a significant open space in the downtown, this plaza will serve as the venue for the Medal Ceremonies for the Games and also for use for other cultural and festival aspects of the Games.

- Canada Olympic Park Pathway Project

The Department is implementing a program of linking the City's current pathway system to Canada Olympic Park. 1985 work consisted of a feasibility study which evaluated various options, with design and construction of the selected pathway alignments scheduled for completion in 1986.

- Community Relations

The Department is assisting OCO '88 in the planning and implementation of various events and programs intended to involve the community in the 1988 Winter Olympic Games. In 1985 the Department assisted CODA (Calgary Olympic Development Association) with the staging of the "Alberta Winter Sports Festival".

Statistics and References

List of Additional Data Items

1 ADMINISTRATION

2 FINANCE

2.1	Operating Budget (\$000's)	Item 1
2.2	Capital Program Summary (\$000's)	Item 2
2.3	Balance Sheet (\$000's)	Item 3
2.4	Statement of Equity (\$000's)	Item 4
2.5	Statement of Revenue and Expenditure (\$000's)	Item 5
2.6	Statement of Changes in Financial Position (\$000's)	Item 6
2.7	Schedule of Fixed Assets (\$000's)	Item 7

3 PARKS

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3.1.1	Weed Control	Item 8
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3.1.3	Provincial Government Grants Received	Item 10
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3.3.1	Greenhouse Revenue and Expenditure (\$000's)	Item 12
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3.3.3	Plant Materials (new and replacement) Sold	Item 14
3.4	Nurseries and Tree Farms	
3.4.1	Nursery Revenue and Expenditure (\$000's)	Item 15
3.4.2	Trees and Shrubs by Method of Planting	Item 16

4 FACILITIES

4.1 Arenas

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Item 1 Operating Budget (\$000's)

Prog No	Program Description	1985 Appropriation		1985 Actuals	
		Expend.	Revenues	Expend.	Revenues
269	Weed Control	221	--	205	--
270	Mosquito Control	273	120	236	119
425	Department Administration	2,628	2,780	2,657	2,781
426	Central Parks Operations	196	20	181	20
428	Parks Administration	13,386	2,854	13,394	2,835
430	Parks Maintenance	13,308	100	13,085	118
431	Devonian Gardens	791	10	799	15
432	Pools And Aquatics	6,004	2,110	5,952	2,162
433	Arenas	2,892	1,330	2,745	1,330
434	Community Leisure Services	2,350	315	2,437	390
435	Athletic Parks	1,180	258	1,154	286
436	Sports/Leisure Centres	4,657	2,953	4,609	2,847
439	Facilities Administration	10,821	2,852	10,560	2,792
440	Leisure Services	1,391	231	1,407	242
441	City Grants	645	181	629	183
442	Provincial Grants			--	--
444	Central Recreation Services	3,216	1,318	3,183	1,225
450	Lindsay Park	1,905	276	1,810	262
451	Zoo	4,857	573	4,843	560
452	Heritage Park	1,268	37	1,262	36
453	Planetarium	1,288	314	1,406	361
454	Golf Courses	2,127	2,400	2,260	2,500
456	Cemeteries	1,188	742	1,134	858
458	Fort Calgary	407	43	353	43
754	Parks Playground Equip Shop	--	--	-14	--
755	Nursery And Greenhouse	186	52	96	52
Total		77,185	21,869	76,383	22,017
NET EXPENDITURES		55,416		54,366	

Item 2 Capital Program Summary (\$000's)

Prog. No.	Description	Budget	Expended	Unexpended
500	Maj. Park Develop.	278	138	140
501	Community Park Develop.	2,131	1,476	655
502	Community Service Bldg.			
504	Cemetery Develop.	182	141	41
505	Municipal Golf Courses	478	139	339
506	Heritage Park	143	68	75
507	Develop.of Natural Areas	776	419	357
508	Downtown Park Develop.	551	48	503
509	Depots & Service Bldgs.	120	64	56
510	Zoo Expand.(City Share)	5,697	5,277	420
511	Planetarium	31	30	1
512	Fort Calgary	278	108	170
516	Prks./Rec Misc. Cap.	122	50	72
517	Arenas	1,644	519	1,125
518	Pools	1,811	1,289	522
519	Leisure Centres	1,070	932	138
527	Athletic Parks	2,863	2,451	412
534	Zoo Expansion/Society	--	--	--
Sub Total		18,175	13,149	5,026
515	Acquisition Of Parkland	2,090	1,078	1,012
Totals Parks/Recreation		20,265	14,227	6,038

Item 3 Balance Sheet (\$000's)

Dec. 31/85 (\$000's)

ASSETS	1985	1984	1983
Cash	162	145	1,075
Investment & Accrued Interest	--	--	--
Due from Senior Government	8,190	2,525	2,308
Other Receivables	1,517	1,075	1,091
Inventories	1,176	1,490	1,422
Due from Other Funds	--	5,943	--
Other Current Assets	--	--	--
Work in Progress	--	--	347
	-----	-----	-----
	11,045	11,178	6,243
Uncompleted Capital Projects	7,313	5,246	8,242
Fixed Assets	256,198	249,376	242,894
Less Accumulated Depreciation	--	--	(93)
	-----	-----	-----
	263,511	254,529	249,043
Deferred Charges	5,395	5,576	5,973
	-----	-----	-----
	279,951	271,283	261,259
	=====	=====	=====
LIABILITIES			
Accounts Payable	3,632	3,184	3,367
Accrued Interest	7,107	7,277	6,524
Construction Holdbacks	112	79	1,566
Deferred Revenue	406	407	401
Due to Other Funds	3,682	--	8,165
	-----	-----	-----
	14,939	10,947	20,023
Long Term Debt	150,559	154,843	139,318
Capital Deposits	1,547	571	1,121
	-----	-----	-----
	152,106	155,414	140,439
	-----	-----	-----
EQUITY			
Equity in Fixed Assets	112,906	104,922	100,797
	-----	-----	-----
	279,951	271,283	261,259
	=====	=====	=====

Item 4 Statement of Equity (\$000's)

Yr. Ended Dec. 31/85
(\$000's)

	1985	1984	1983
Equity In Fixed Assets			
Contributions From Operations			
	-----	-----	-----
Opening Balance	24,098	20,980	18,290
Debentures Redeemed	4,284	3,076	2,711
Transferred from Planning	--	67	--
Deferred charges amortized	-28	-25	(21)
	-----	-----	-----
Closing Balance	28,354	24,098	20,980
Capital Donations			
	-----	-----	-----
Opening Balance	80,824	79,817	69,877
Transferred from Planning	--	199	--
Private Sources	4	(308)	323
Transfer From/To Capital Deposits			
	-----	-----	-----
Senior Government	2,678	1,109	9,484
Private Sources	1,046	7	133
	-----	-----	-----
Closing Balance	84,552	80,824	79,817
	-----	-----	-----
	112,906	104,922	100,797
	=====	=====	=====

Item 5 Statement of Revenue and Expenditure (\$000's)

Yr. Ended Dec.31'85
(\$000's)

REVENUE	1985	1984
Goods And Services		
User & Registration Fees	10,965	10,547
Concession Fees	537	440
Zoological Society Contributions	270	87
Concession Sales	201	198
	-----	-----
	11,973	11,272
Other Revenue		
Investment Income	--	2
Conditional Tranfers From Province		
Grants	3,554	2,274
Debenture Interest Rebates	6,464	6,201
	-----	-----
	21,991	19,749
	-----	-----
EXPENDITURES		
General Government		
Public Information Services	89	70
Other Protective Services		
Mosquito Control	236	176
Streets And Traffic		
Greenery Maintenance	1,942	1,631
Control Of The Environment		
Cemeteries	1,134	1,176
Weed Control	204	148
	-----	-----
	1,338	1,324
Parks Facilities & Recreation		
Recreation Facilities Programmes	20,938	20,360
Parks And Open Space	15,124	14,822
Calgary Zoo-City Share	3,774	3,399
Heritage Park-City Share	1,127	973
Planetarium	1,256	1,152
Fort Calgary	335	379
General Administration	3,636	3,471
City Grants To Other Organizations	629	453
Overhead Recovered	-244	225
Nursery/Greenhouse/Shops Net Recoveries	28	180
Amortization Of Deferred Charges	29	25
	-----	-----
	46,632	44,949
Fiscal Charges	26,120	23,620
	-----	-----
	76,357	71,770
	-----	-----
EXCESS (DEFICIENCY) REV.OVER EXPEND.	(54,366)	(52,021)
	=====	=====
Allocated As Follows:		
Tranfers To Capital Deposits	--	2
General Fund Net Expenditures	(54,366)	(52,023)
	-----	-----
	(54,366)	(52,021)
	=====	=====

Item 6 Statement of Changes in Financial Position (\$000's)

CHANGES IN FINANCIAL POSITION	1985	1984	1983
SOURCE OF FUNDS			
Excess (Deficiency) Revenue over Expenditure	-54,366	-52,021	-48,935
Add (deduct) non working capital transactions			
Amortization of deferred charges	28	25	21
Net Contributions from Operations	-54,338	-51,996	-48,914
Long Term Debt Issues	--	18,601	-
Contributions			
Senior Governments	--	-	-
Private Sources	--	-	323
Allocation of General Revenues	54,366	52,023	49,039
Equity Transfer from Planning	--	266	-
Deferred Charges Recovered	526	474	24
Capital Deposits			
Senior Governments	3,651	318	408
Private Sources	1,052	497	133
	5,257	20,183	1,013
APPLICATION OF FUNDS			
Fixed Assets			
Assets Transferred from			
Planning/MSD.....	--	274	-
Purchased by City	8,981	5,522	17,369
From Real Estate Service Fund	--	-	440
Deferred Charges	373	101	234
Debentures Redeemed	28	25	21
Capital Deposits Transferred.....	--	250	-
	9,382	6,172	18,064
INCREASE (DECREASE) IN WORKING CAPITAL	-4,125	14,011	-17,051
Opening Working Capital (Deficiency)	231	-13,780	3,271
Closing Working Capital (Deficiency)	-3,894	231	-13,780

Item 7 Schedule of Fixed Assets (\$000's)

		ASSET BALANCES AT YEARS END					
		Uncompleted Capital Projects	Land	Buildings	Systems And Structures	Machinery Equipment Furnishings	TOTAL
Parks/Recreation	1985	7,313	64,983	110,484	77,366	3,361	263,511
Parks/Recreation	1984	5,246	61,834	109,135	75,225	3,089	254,529

Item 8 Weed Control

	1985	1984	1983
Work Orders			
City(charged)	3000	1800	1893
Private(charged)	357	260	432
Total City & Private	9143	5540	6582
(by owner - no charge)			
Weed Appeal Committee Hearings	0	0	0

Item 9 Horticultural Extension Services

	1985	1984	1983
Telephone Inquiries	11,720	9,816	9,000
Office Consultations	279	398	500
Publications Mailed	500	910	3,800

Item 10 Provincial Government Grants Received

	1985	1984	1983
Restricted Weed Control (Nodding Thistle)	--	--	--
Mosquito Abatement	120,300	98,500	154,000
Horticultural Information	20,000	20,000	20,000
TOTAL	140,300	118,500	174,000

Item 11 Parks Playground Equipment Shop (\$000's)

EXPENDITURES	1985	1984	1983
Direct Cost (Manf.Gds.)	186	114	152
Overhead Cost	16	27	27
Total Expenditure	202	141	179
 SALES	 (202)	 (141)	 (142)
 Net (Profit) Loss	 0	 0	 37

Item 12 Greenhouse Revenue and Expenditure (\$000's)

	1,985	1984	1983
	-----	-----	-----
Operating Exp.	251	243	239
Inventory Adj.	--	--	71
Debt P & I	169	169	169
	-----	-----	-----
Total Exp.	420	412	479
Operating Rev.	(331)	(231)	(227)
Debt Subsidy	(52)	(53)	(53)
	-----	-----	-----
Total Rev.	(383)	(284)	(280)
Net (Profit)/Loss	37	128	199
INVENTORY	1985	1984	1983
	-----	-----	-----
Opening	9	9	80
Closing	9	9	9

Item 13 Bedding Plant (Annuals) Sold

	1985	1984	1983
Flats	3,268	2,750	3,564
Pots	11,381	12,595	12,364
Value(\$000's)	82,101	75,400	80,373

Item 14 Plant Materials (new and replacement) Sold

	1985	(\$000's)	1984	(\$000's)	1983	(\$000's)
	Pots	Values	Pots	Value	Pots	Value
	-----	-----	-----	-----	-----	-----
Flowering Plants	15,163	85,877	7,337	82,546	6,656	12,364
Tropical Plants	11,227	121,388	11,161	73,054	2,504	23,030
Special Displays	--	41,634	--	--	--	4,600
	-----	-----	-----	-----	-----	-----
TOTAL	26,390	248,899	18,498	155,600	9,160	39,994

Item 15 Nursery Revenue and Expenditure (\$000's)

	1985	1984	1983
Excess (Deficiency) Revenue over Expenditure			
Operating Exp.	513	404	533
Inventory Adj.	(79)	(227)	(50)
Debit P & I	--	--	--
Net Contributions from Operations			
Total Exp.	434	177	483
Contributions			
Operating Rev.	(497)	(184)	(502)
Debt Subsidy	--	--	--
Allocation of General Revenues			
Total Rev.	(497)	(184)	(502)
Deferred Charges Recovered		526	474
Net (Profit)/Loss	(63)	(7)	(19)
Capital Deposits			
Senior Governments		3651	318
INVENTORY	1,985	1984	1983
Opening	659	492	443
Obsolescence		(60)	492
Closing	673	659	
APPLICATION OF FUNDS			
Fixed Assets			
Assets Transferred from			
Planning/MSD.....		--	274
Purchased by City		8981	5522
From Real Estate Service Fund		--	-
Deferred Charges		373	101
Debentures Redeemed		28	25
Capital Deposits Transferred.....		--	250
		9382	6172
INCREASE (DECREASE) IN WORKING CAPITAL		-4125	14011
Opening Working Capital (Deficiency)		231	-13780
Closing Working Capital (Deficiency)		-3894	231

Item 16 Trees and Shrubs by Method of Planting

NURSERY & TREE FARMS

	1985	1984	1983
Trees Planted by Tree Spade	488	935	2,810
Trees Planted by Hand	4,348	1,892	2,316
Trees Basketed	2,618	396	1,747
Shrubs Planted	16,694	5,352	11,738
TOTAL	24,148	8,575	18,611

Item 17 Arenas Revenue and Expenditure (\$000's)

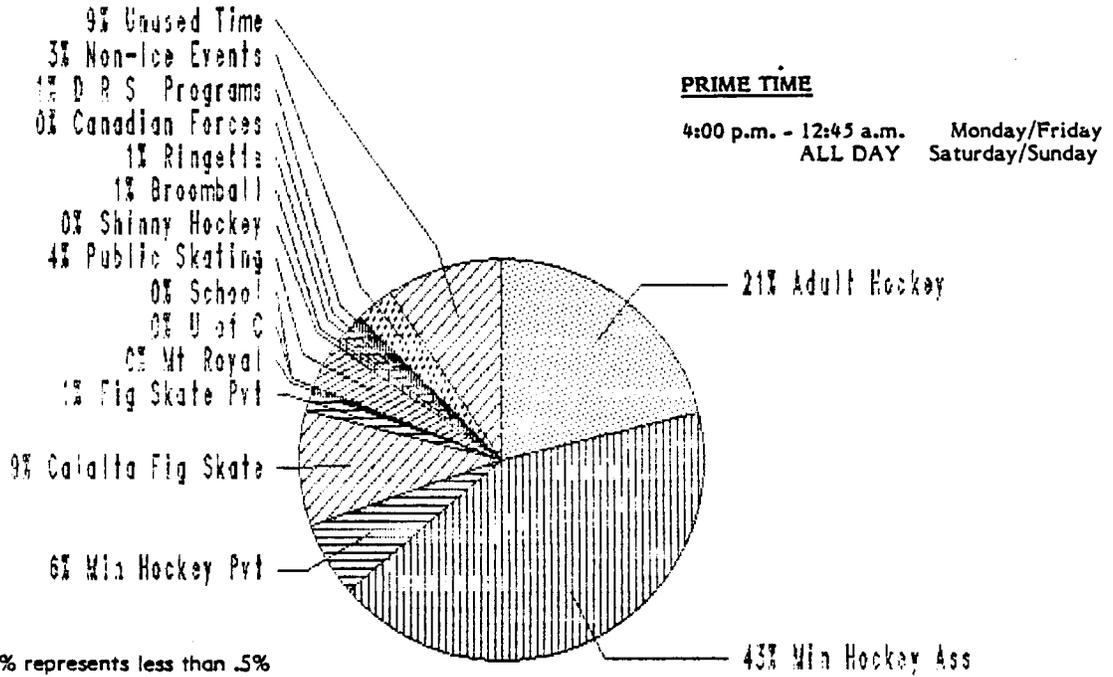
FACILITY	EXPEND. '85	REV. 1985	NET 1985	%REC. 1985
Administration	75	--	75	na
Shouldice	188	79	109	35 ⁴⁰
Foothills/Bush	435	237	198	49 ⁵⁵
Renfrew/Viney	426	225	201	58 ⁵⁶
Thornhill	187	81	106	43
Glenmore	229	82	147	36
Optimist/Blunden	336	194	142	58
Ernie Starr	196	82	114	42
Jack Setters	3	4	-1	n/a
Rose Kohn/Condon	463	263	200	43
McCool	205	82	123	40
Kinsmen	1	--	1	n/a
Total	2669	1329	1340	50

Item 18 User Hours by Group

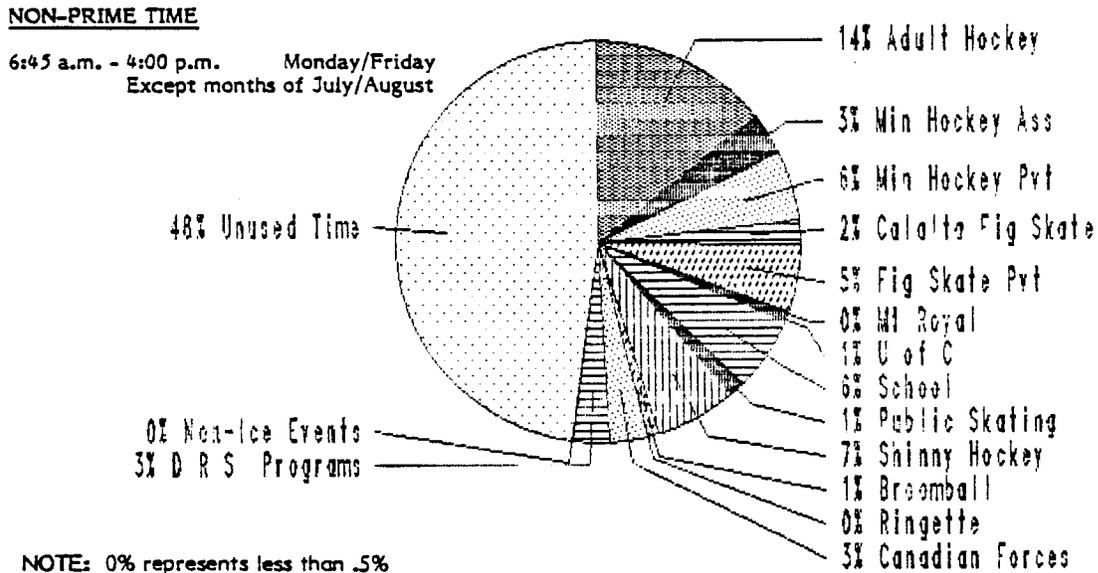
USER GROUP	1985 Prime Time		1985 Non-Prime	
	User Hrs	%Avail Hrs	User Hrs	%Avail Hrs
Adult Hockey	8722.75	21.00	2045.50	14.00
Minor Hockey Assoc.	17496.00	42.50	486.25	3.50
Minor Hockey (Private)	2485.50	6.00	793.50	5.50
Calalta Figure Skate	3824.25	9.00	261.75	1.80
Figure Skate (Private)	592.50	1.50	783.25	5.50
Mount Royal	117.25	0.30	61.00	0.40
University of Calgary	91.50	0.20	72.50	0.40
School/Kindergarten	7.00	--	857.50	6.00
Public Skating	1525.25	4.00	179.00	1.20
Shinny Hockey	--	--	932.00	6.50
Broomball	295.75	0.70	129.00	0.90
Ringette	346.00	0.80	2.00	--
Canadian Forces	195.25	0.50	435.75	3.00
D.R.S. Programs	377.50	0.90	415.50	3.00
Non-Ice Events	1245.75	3.00	8.00	--
Total Used Time	37,322	90	7,463	52
Unused Time	3,818	10	6,833	48
Available Time	41,140	100	14,296	100

Item 18

PERCENT PRIME TIME USED



PERCENT NONPRIME TIME USED



Item 19 Hours of Operation and Usage

ARENA	Total Operating Allowances			Avail. Useable Hours		Hours Used			% Used	
	Prime Time	Non-Prime	Combined	Prime Time	Non-Prime	Combined	Prime Time	Non-Prime		
Foothills	2,847.50	1,344.50	4,192.00	2,215.75	1,042.75	3,258.50	2,057.25	473.50	2,530.75	78
Norma Bush	4,014.50	1,911.50	5,926.00	3,043.50	1,539.25	4,582.75	2,734.00	837.75	3,571.75	78
Renfrew	2,250.00	1,250.00	3,500.00	2,039.50	903.75	2,943.25	1,889.25	385.75	2,275.00	77
Henry Viney	3,250.00	1,464.00	4,714.00	2,983.50	939.75	3,923.25	2,600.50	460.00	3,060.50	78
Rose Kohn	4,071.50	1,409.50	5,481.00	3,448.00	1,022.00	4,470.00	3,170.00	451.50	3,621.50	81
Jimmy Condon	3,552.00	1,382.50	4,934.50	3,031.00	1,018.00	4,049.00	2,892.00	843.50	3,735.50	92
Optimist	2,346.00	1,299.75	3,645.75	2,104.00	944.25	3,048.75	1,992.00	555.00	2,547.00	84
George Blunden	2,294.00	1,216.00	3,510.00	1,891.25	1,017.50	2,908.75	1,738.75	442.00	2,180.75	75
Glenmore	2,477.75	248.25	2,726.00	2,268.25	214.75	2,483.00	2,094.75	130.50	2,225.25	90
Ernie Starr	2,006.00	416.00	2,422.00	1,807.50	274.25	2,081.75	1,648.00	150.50	1,798.50	86
Thornhill	2,486.00	848.00	3,334.00	2,280.75	323.75	2,604.50	2,065.75	137.50	2,203.25	85
Shouldice	2,128.50	574.50	2,703.00	1,866.00	100.50	1,966.50	1,784.25	92.00	1,826.25	93
Frank McCool	2,121.00	575.25	2,696.25	1,852.50	63.75	1,916.25	1,778.00	41.25	1,819.25	95
TOTAL	35,845	13,940	49,785	30,832	9,404	40,236	28,445	5,001	33,395	84

Item 20 Arena Use by Attendance/User Hours

	1985	1984	1983
Total User Hrs.	45,000	42,000	46,000
Total Attendance	787,000	893,000	930,000
No. Of Arenas	13	13	14b
Average Hrs/Arena	3,461.53	3231	2771

b-Kinsmen Collapsed July 1983

Item 21 Arena Attendance

ARENA	PUBLIC SKATING			Parts./Session	SHINNY HOCKEY			Paid Adm. Spectators	Hourly Rentals
	Total Hours	Adult Users	Non-Adult Users		Total Hours	Adult Users	Parts./Session		
Foothills	--	--	--	--	--	--	--	9,514	60,700
Norma Bush	144.25	1,354	786	15	--	--	--	--	86,200
Renfrew	70.50	760	241	14	112.50	1,345	12	3,704	54,600
Henry Viney	--	--	--	--	--	--	--	6,978	73,200
Rose Kohn	138.00	1,212	538	13	36.00	630	18	5,871	86,700
Jimmy Condon	--	--	--	--	--	--	--	--	79,100
Optimist	63.00	762	505	20	--	--	--	3,467	57,600
George Blunden	70.50	193	245	6	109.50	1,228	11	3,325	52,200
Stu Peppard	36.00	379	233	17	--	--	--	16,636	53,300
Ernie Starr	--	--	--	--	69.50	454	7	2,690	43,100
Thornhill	105.50	1,053	1,520	24	--	--	--	1,572	52,800
Shouldice	119.50	371	353	6	--	--	--	2,972	44,000
Frank McCool	39.00	132	271	10	--	--	--	3,702	43,600
TOTAL	786.25	6,216	4,692	14	327.50	3,657	12	60,435	787,100

Total Participants = 929,826

X

Item 22 Arena Operation Schedule

ARENA	<div style="display: flex; justify-content: space-around; align-items: center;"> ICE EVENTS NON-ICE CLOSED </div>											
	January	February	March	April	May	June	July	August	September	October	November	December
Foothills												
Norma Bush												
Renfrew												
Henry Viney												
Rose Kohn												
Jimmy Condon												
Optimist												
George Blundun												
Stu Peppard												
Ernie Starr												
Thornhill												
Shouldice												
Frank McCool												

*NORMAL OPERATIONAL HOURS

WINTER (ICE)	6:45 a.m. - 12:45 a.m.	DAILY
SUMMER (ICE)	7:15 a.m. - 11:30 p.m.	DAILY
SUMMER (NON-ICE)	6:00 p.m. - 11:30 p.m.	MONDAY - FRIDAY
	7:15 a.m. - 11:30 p.m.	WEEKENDS

NOTE: NON-ICE EVENTS INCLUDE LACROSSE, BALL HOCKEY, ROLLER SKATING BANQUETS/DANCES

* Operating hours may vary due to demand and budget constraints.

Item 23 Arena Features/Services

ARENA	Const. Year	Seating Capacity	Dressing Rooms	Floor Type	Heating Pad	Plant Capacity	Summer Ice Capacity	Concession Booths	Vending Machines	Skate Sharpening	Screening Side(s)	Stand(s)
**Foothills	1964	1950	8	Concrete	--	93T	Yes	Yes	Yes	Yes*	2p	2p
**Norma Bush	1974	--	2	Sand	Yes	43T	Yes	--	Yes	Yes	2p	2p
Shouldice	1970	150	4	Sand	--	54T	No	--	Yes	Yes	2p	2p
**Renfrew	1966	150	8	Concrete	Yes	100T	Yes	Yes	Yes	Yes*	1T	2p
**Henry Viney	1974	400	4	Sand	Yes	100T	Yes	Yes	Yes	Yes	1T	2T
Thornhill	1972	300	4	Sand	Yes	83T	Yes	--	Yes	Yes	1P	2P
**Optimist	1972	300	4	Sand	--	50T	No	--	Yes	Yes	--	2P
**G. Blundun	1980	--	4	Concrete	Yes	54T	No	--	Yes	Yes*	2P	2P
S. Peppard	1963	530	7	Concrete	Yes	55T	No	Yes	Yes	Yes	1P1T	2P
Ernie Starr	1970	300	4	Sand	--	55T	No	--	Yes	Yes	1P	2P
J. Setters (leased)	1974	200	4	Concrete	--	55Y	No	--	Yes	Yes	1P	2P
**Rose Kohn	1968	350	6	Sand	Yes	75T	Yes	--	Yes	Yes*	2P	2P
**Jimmy Condon	1980	200	4	Concrete	Yes	70T	Yes	Yes	Yes	Yes	1P	2P
Frank McCool	1974	250	4	Sand	Yes	80T	Yes	--	Yes	Yes	2P	21&W

- ** Twinned arenas
- * Combined
- P Plexiglass
- T Tempered Glass
- W Wire

Limited standing room in all arenas.

Arenas with heating pads are more suited to year-round ice operations.

Item 24 Leisure Centre Arenas Hours of Operation and Usage

Arena	1985 Total Operating Hrs.			1985 Available Useable Hrs.			1985 Hours Used			1985 %Used
	Prime	Nonprime	Combined	Prime	Nonprime	Combined	Prime	Nonprime	Combined	
Village Square 1	4,303	1,972	6,275	3,344	1,319	4,663	2,977	621	3,598	77
Village Square 2	4,303	1,972	6,275	2,642	1,200	3,842	2,511	695	3,206	83
Southland 'A'	4,008	2,069	6,078	3,267	1,652	4,919	2,716	927	3,643	74
Southland 'B'	2,888	1,632	4,520	2,748	1,307	4,055	2,537	624	3,162	78
Totals	15,502	7,645	23,148	12,001	5,478	17,479	10,741	2,867	13,609	78

Item 25 Leisure Centre Arenas Attendance

ARENA	1985 PUBLIC SKATING				1985 SHINNEY HOCKEY			
	Total Hrs.	Adult	NonAdult	Part.Sess.	Total Hrs.	Adult User	Part.Sess.	
Village Square 1								
Village Square 2								
Village Sq. Total	542	10,842	13,166	66	321	4,205		20
Southland 'A'								
Southland 'B'								
Southland Total	296	5,337	6,205	58	385	4,390		17
Totals	838	16,179	19,371	62	706	8,595		19

Item 26 Leisure Centre Arenas Operation Schedule

OPERATING SCHEDULE ICE EVENTS NON-ICE CLOSED

ARENA	January	February	March	April	May	June	July	August	September	October	November	December
Village Square 1												
Village Square 2												
Southland 'A'												
Southland 'B'												

OPERATIONAL HOURS

WINTER (ICE) 6:45 a.m. - 12:45 a.m. DAILY
 SUMMER (ICE) 7:15 a.m. - 11:30 p.m. DAILY
 SUMMER (NON-ICE) 6:00 p.m. - 11:30 p.m. MONDAY - FRIDAY
 7:15 a.m. - 11:30 p.m. WEEKENDS

NOTE: NON-ICE EVENTS INCLUDE LACROSSE, BALL HOCKEY, ROLLER SKATING BANQUETS/DANCES

Item 27 Athletic Parks Revenue and Expenditure (\$000's)

FACILITY	1985				1984			
	Exp.	Revenue	Net.	%Rec.	Exp.	Revenue	Net.	%Rec.
Administration	70	--	70	--				
Foothills	189	66	123	34.90	200	(46)	154	23
Tennis Bubble	--	11	11	na	--	(11)	(11)	na
Shouldice	227	70	157	30.80	197	(67)	130	34
Broadview	0	1	1	na	2	(1)	1	na
Renfrew	86	19	67	22.00	82	(23)	59	28
Glenmore	175	31	144	17.70	156	(29)	127	19
Tennis Bubble	--	11	11	na	--	(7)	(7)	na
Optimist	152	36	116	23.60	136	(29)	107	21
Mewata	43	6	37	13.90	53	(12)	41	23
Forest Lawn	74	7	67	9.40	61	(5)	56	8
Pop Davies	26	5	21	19.20	25	(7)	18	28
Acadia	26	6	20	25.90	27	(3)	24	11
Kingsland	14	2	12	14.20	13	(3)	10	23
Frank McCool	33	5	28	15.10	35	(4)	31	11
Woodbine	8	2	6	25.00	15	(1)	14	7
Village Sq.	29	7	22	24.10	29	(7)	22	24
TOTAL	1082	285	843	21.22	1031	(255)	776	25

Item 28 Athletic Parks Attendance

PARK	Est. 1986	1985	Est. 1985	1984	1983
	Foothills	40,800	38,488	55,500	62,000
Shouldice	108,000	96,537	115,600	99,700	57,000
McMahon	18,300	18,337	--	--	--
Broadview	--	--	--	--	7,400
Renfrew	24,933	24,111	27,200	25,800	31,000
Glenmore	74,800	73,893	68,000	67,500	83,700
Optimist	79,333	77,933	70,200	70,000	65,000
Mewata	5,666	4,374	Poss. leas	8,400	10,500
Forest Lawn	9,066	8,976	47,600	21,300	18,500
Pop Davis	13,600	6,471	--	--	--
Ogden/Millican	--	--	22,600	20,800	23,000
Acadia	18,133	18,399	13,600	15,300	18,000
Kingsland	2,266	1,944	3,400	2,000	4,000
Frank McCool	18,133	19,380	11,300	12,200	16,000
Woodbine	18,133	19,198	26,000	25,500	23,000
Village Square	27,200	21,952	31,700	26,800	41,000
Totals	458,363	429,993	492,700	457,300	451,600

Item 29 Athletic Park Facilities

PARK	Hectares (acreage)	Seating Capacity	Ath. Pk. Service Building	Dressing Rooms	Combined Soccer Football				Soccer				Ballfields				Field Hockey			Running Tracks	Tennis Courts
					A B C D				A B C D				A B C D				A B C				
					A	B	C	D	A	B	C	D	A	B	C	D	A	B	C		
Foothills	19.8 (48.87)	4200	2	8	1	1			1	2	1		1	1	1				1	12	
Shouldice	31.0 (76.60)	1100	2	6		2				2	1				5					4	
Broadview	1.7 (4.11)		1	2					1												
Renfrew	7.4 (18.25)	1500				1				1				1	1						
Glenmore	30.3 (74.90)	3200	1	2	1					2	3			1	2				1	13	
Optimist	32.3 (79.90)	1110	1	3		1				1				2	8		1	2			
Mewata	3.9 (9.70)	5300	1	4	1																
Forest Lawn	11.0 (27.20)		1	2		1									2					3	
Ogden/Mill.	13.9 (34.22)						1				1				2						
Acadia	4.0 (10.00)										1				2					6	
Kingsland	7.3 (18.00)	2600		2											1						
Frank McCool	6.1 (15.00)	300		2							1				2						
Woodbine	6 (15.00)										2				2						
Village Sq.	6.25 (15.45)						1				1				3						
TOTAL	181 h	19310	9	31	3	5	1	2	1	7	5	8	2	9	14	12	1	2	2	38	

Facility Specifications

Class "A"

- o Visually enclosed facility with controlled admission entrance, and public parking
- o Individual team dressing rooms
- o Shower, washroom facilities
- o Public washrooms
- o Floodlighting/Score board optional. (Dependent on demand)
- o Public Address System (Portable or fixed)
- o Expendable items supplied and included in cost: i.e. corner flags, goal nets, chain/down markers, padding for football posts, base bags, home plates, all related track and field equipment except javelins, discus and shots.

Class "B"

- o Individually open fenced or located in fenced Athletic Park
- o Communal dressing/shower facilities
- o Maximum 200 spectator seats
- o Floodlighting optional. (Dependent on demand)
- o Expendable items supplied and included in cost: corner flags, goal nets, chain/down markers, padding for football posts, base bags and home plates.

Class "C"

- o Located in fenced Athletic Parks
- o Limited spectator seating maximum 100
- o Limited spectator seating maximum 100
- o Expendable items supplied and included in cost: Base bags. (Security deposit required)
- Note: All A,B,C, Facilities have use controlled by athletic staff on duty.

Class "D"

- o Isolated city fields, permitted for city wide use - standard backstop or goals, standard field size
- o Spectator seating - maximum 50

Item 30 Athletic Park Maintenance Schedule

Maintenance Schedule for Playfield

WORK DESCRIPTION	LEVEL 1	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5
Field Marking	Daily Prior to Games	Weekly	Weekly (4)	Twice Yearly (5)	---
Float Infield	Daily Prior to Games	Daily Prior to Games (2)	---	---	---
Check Field Surface	---	Weekly (3)	Weekly	Spring/Fall	---
Clean Bleachers	Twice Weekly	Twice Weekly	Twice Weekly	---	---
Clean Dressing Rooms	Daily After Use	Daily After Use	Daily After Use	---	---
Cut Grass	Weekly	Weekly	Twice Weekly (4)	Weekly	Twice Monthly
Watering	Weekly	Weekly	Weekly	Twice Monthly	Infrequent
General Area Clean-up	Weekly	Weekly	Weekly	---	---
Service to Users (1)	Daily	Daily	Daily	N/A	---
Fertilizing	Spring/Fall	Spring/Fall	Yearly	Yearly	---
Aerating	Yearly	Yearly	Yearly	---	---
Pre-Season Preparation	Included Above	Included Above	Included Above	Spring	Spring
Top Dressing (If Necessary)	Fall	Fall	Fall	Fall	---

- NOTE: (1) Includes opening/closing dressing rooms, checking users, installing flags, base bags, turning on floodlights, installing nets, etc.
 (2) Applies to diamonds only
 (3) Applies to Soccer/Football, Rugby, only
 (4) Applies to Field Hockey only. For other sports, where lines are cut in monthly, marking and weekly grass cutting only is required
 (5) At incremental cost

It is understood that the Maintenance Schedule shown may vary depending on weather conditions and usage

Item 31 Athletic Park Maintenance Standards

Maintenance Standards as Applies to Various Field Classifications and Users

	TYPE OF FACILITY			
	"A" Facility	"B" Facility	"C" Facility	"D" Facility
Softball	Level 1	Level 1	Level 2	Level 4
Baseball	Level 1	Level 1	Level 2	All Users
Soccer	Level 2	Level 2	Level 3	
*Football	Level 2	Level 2	Level 3	
Rugby	Level 2	Level 2	Level 3	
Field Hockey	Level 3	Level 3	Level 3	

***In case of Football games, Hash Line numbering will only be done on "A" Facilities**

Item 32 Golf Courses Revenue and Expenditure

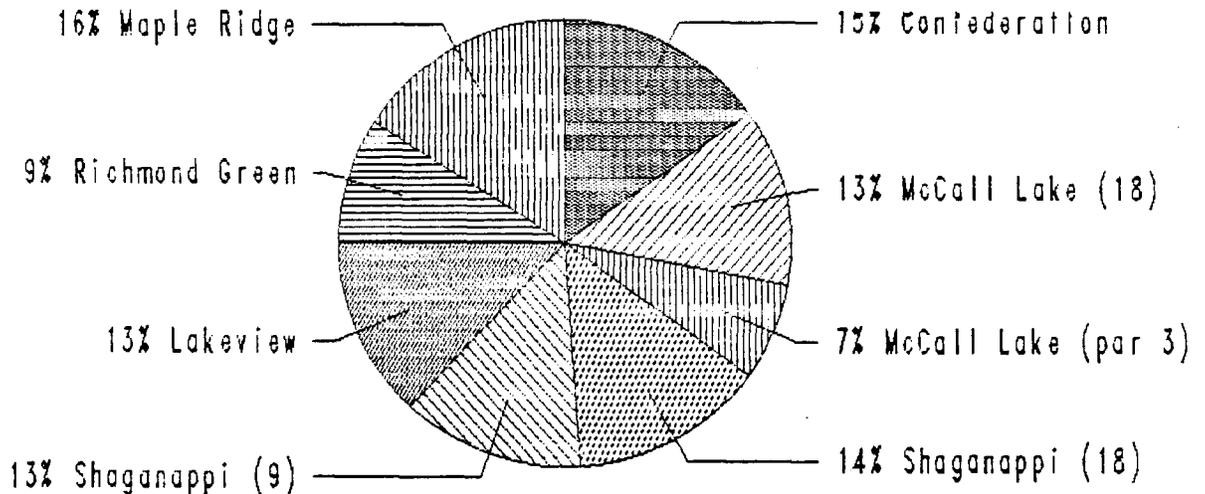
Course	1985			
	Revenue	Expenditure	Net	Per. Recovered
Confederation	(475,569)	332,170	(143,399)	143
Driving Range				
McCall Lake	(757,953)	584,582	(173,371)	130
Driving Range				
Shaganappi	(597,652)	541,262	(56,390)	110
Lakeview	(199,537)	206,431	6,894	97
Richmond Green	(133,135)	161,417	28,282	82
Maple Ridge	(337,427)	316,630	(20,797)	107
TOTALS	(2,501,273)	2,142,492	(358,781)	111.5

Item 33 Golf Course Users (9 & 18-hole rounds)

Course	1985		1985		1985 Senior Citizen	1985 Total	1985 % of Business Rec'd.
	Season Ticket Holders	Non-Adult	Adult	Adult			
Confederation	10,761	2,201	35,642	2,647	52,251	15	
McCall Lake (18)	12,701	1,209	29,735	274	43,919	13	
Par 3	--	1,941	20,533	659	23,153	7	
Shaganappi 18 hole	18,022	1,588	24,582	1,065	45,257	14	
Shaganappi 9 hole	14,575	1,994	23,070	3,979	43,618	13	
Total	32,597	3,582	47,652	5,044	88,875	27	
Lakeview	--	6,352	32,198	5,239	43,789	13	
Richmond Green	--	5,412	20,369	4,318	30,099	9	
Maple Ridge	16,468	3,893	30,461	3,271	54,093	16	
Total	72,527	24,590	216,590	21,452	336,179	100	

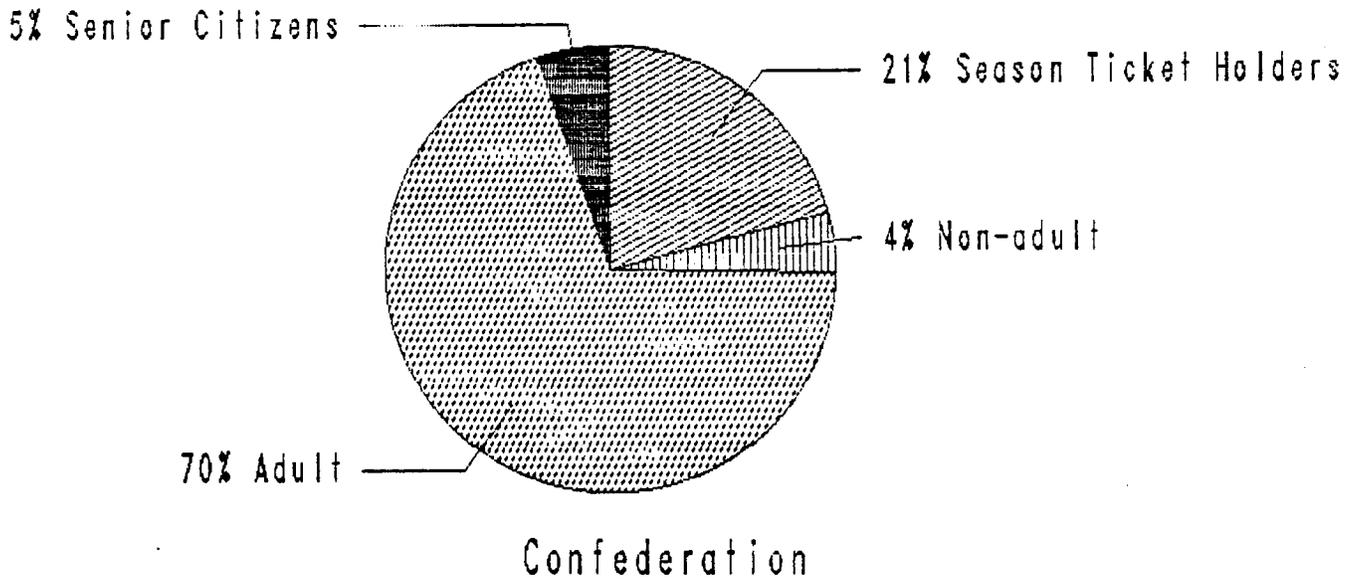
Item 33a

GOLF COURSE USE BY COURSE AS A PERCENT OF TOTAL GOLF USE AT MUNICIPAL COURSES

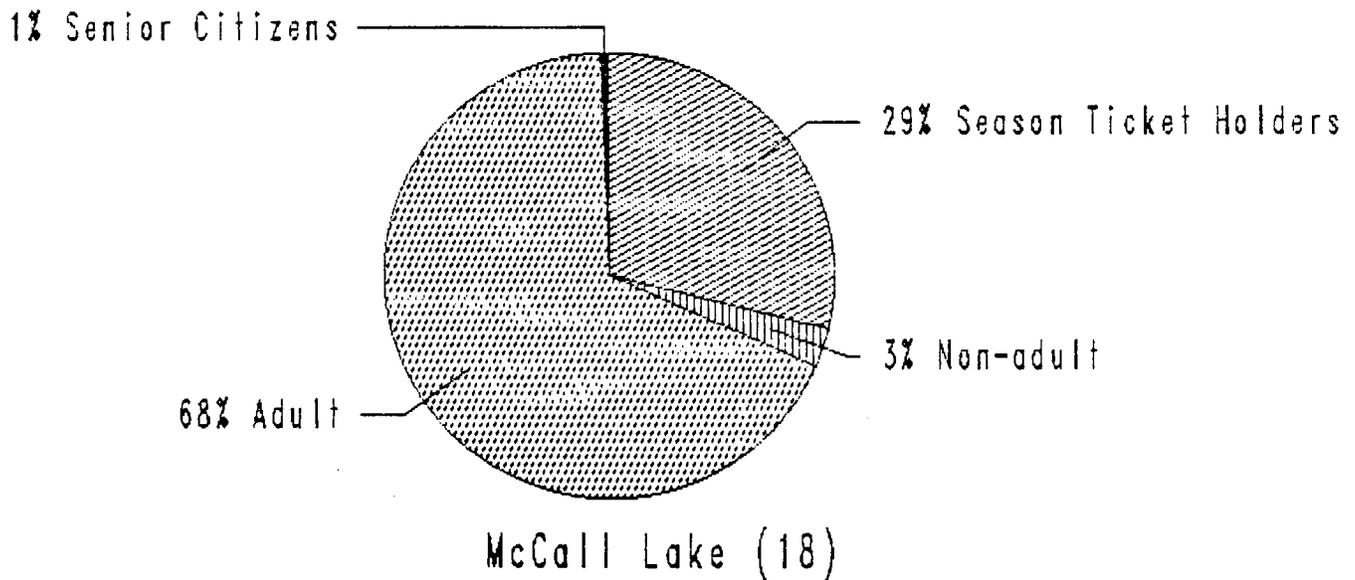


Item 33 b

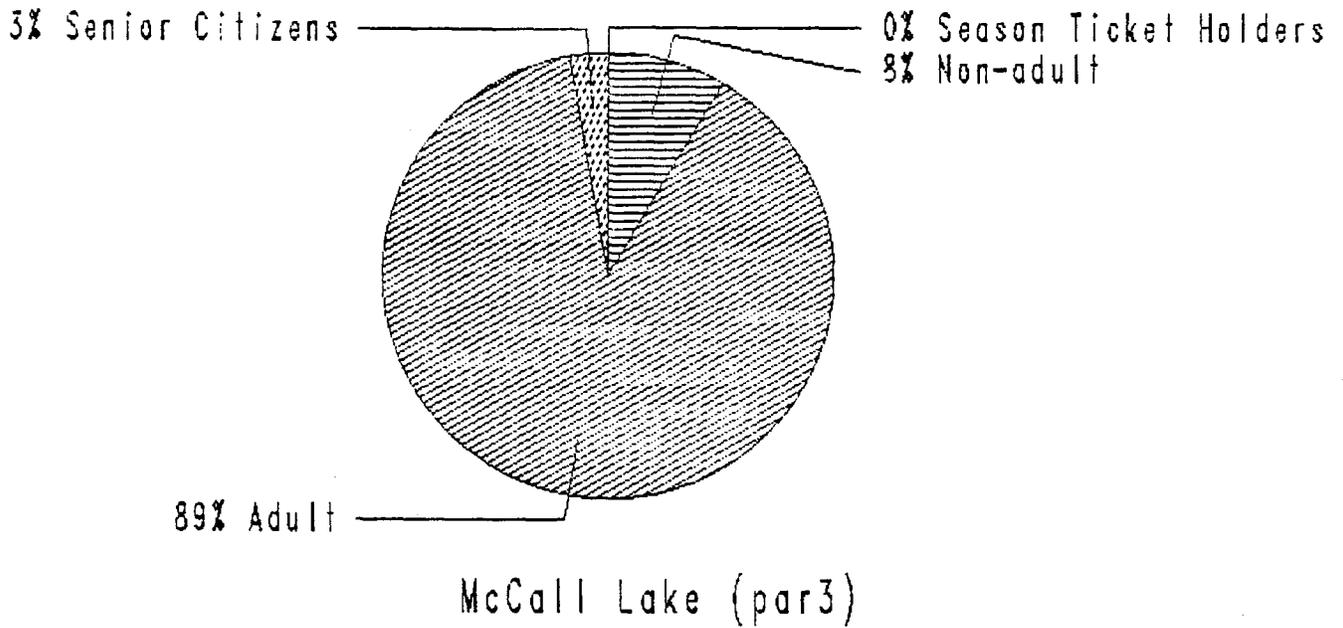
GOLF COURSE USERS (9 HOLE ROUNDS)



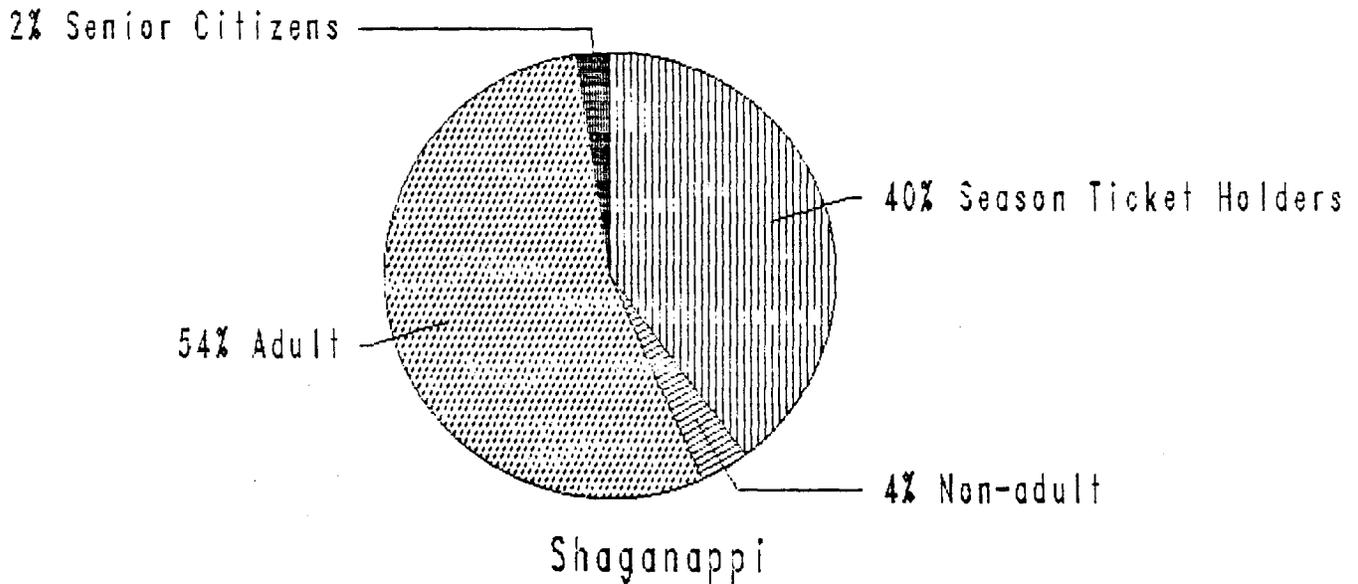
GOLF COURSE USERS (18 HOLE ROUNDS)



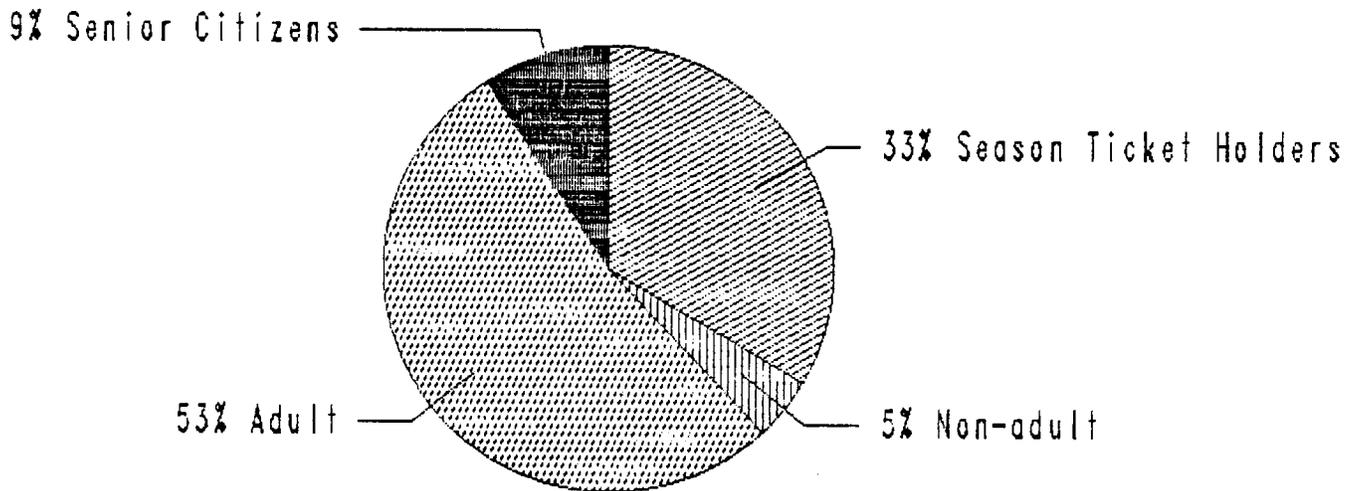
GOLF COURSE USERS (9 HOLE ROUNDS)



GOLF COURSE USERS (18 HOLE ROUNDS)

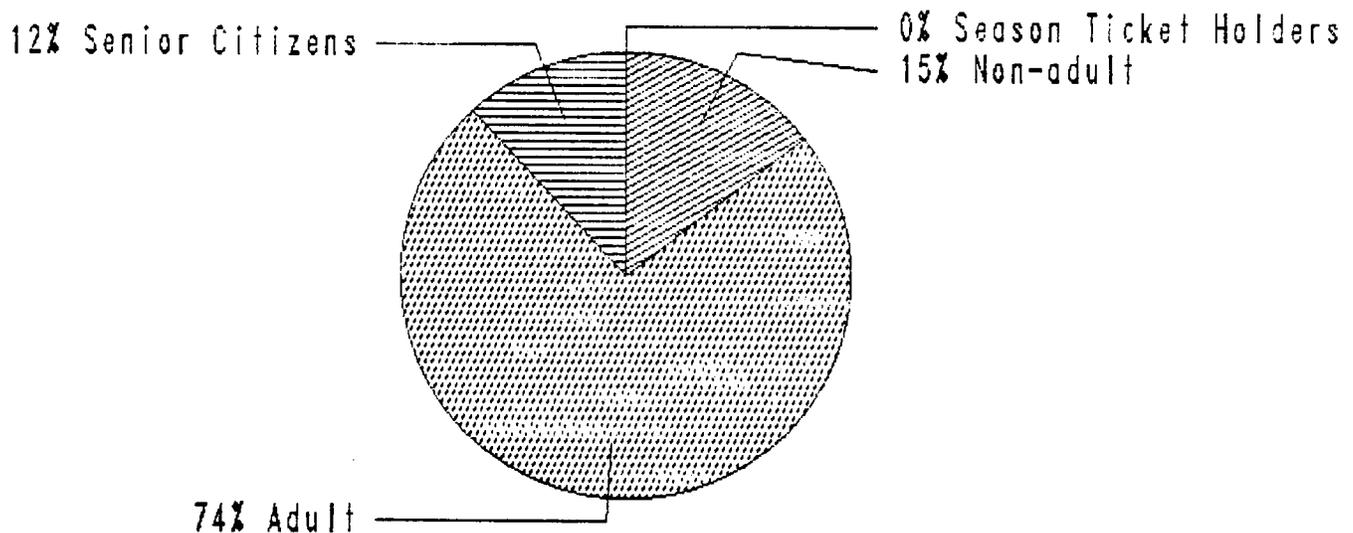


GOLF COURSE USERS (9 HOLE ROUNDS)



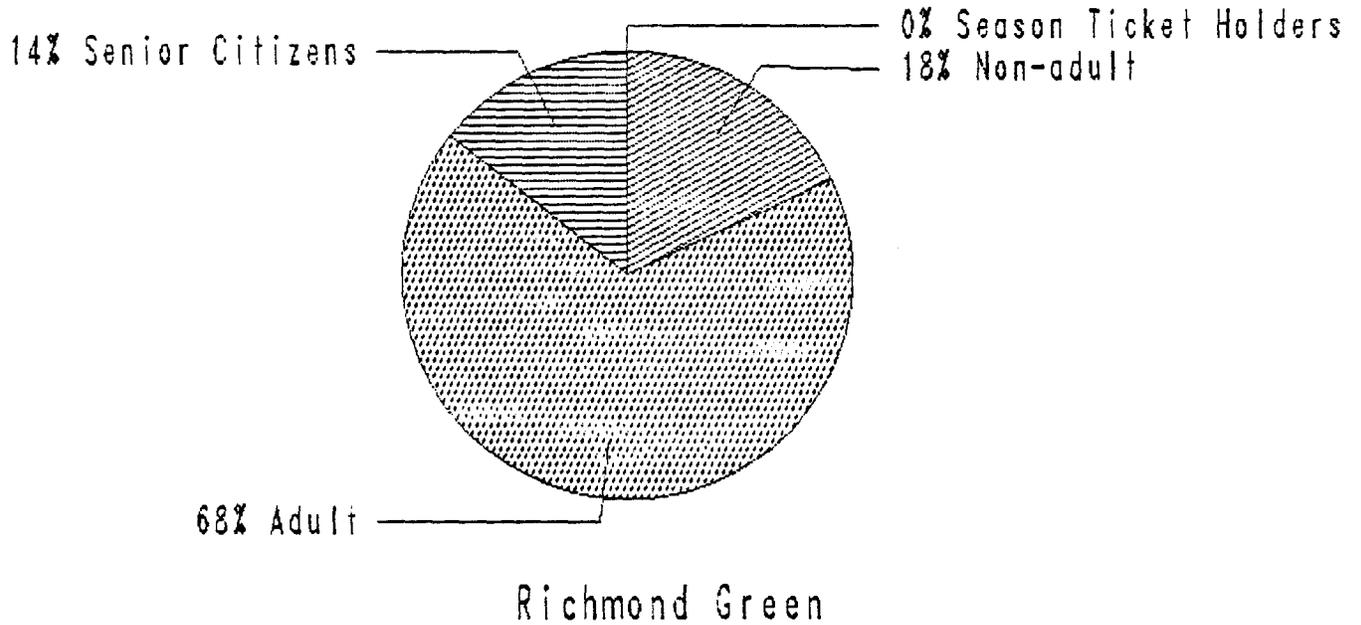
Shaganappi (Valley Nine)

GOLF COURSE USERS (9 HOLE ROUNDS)

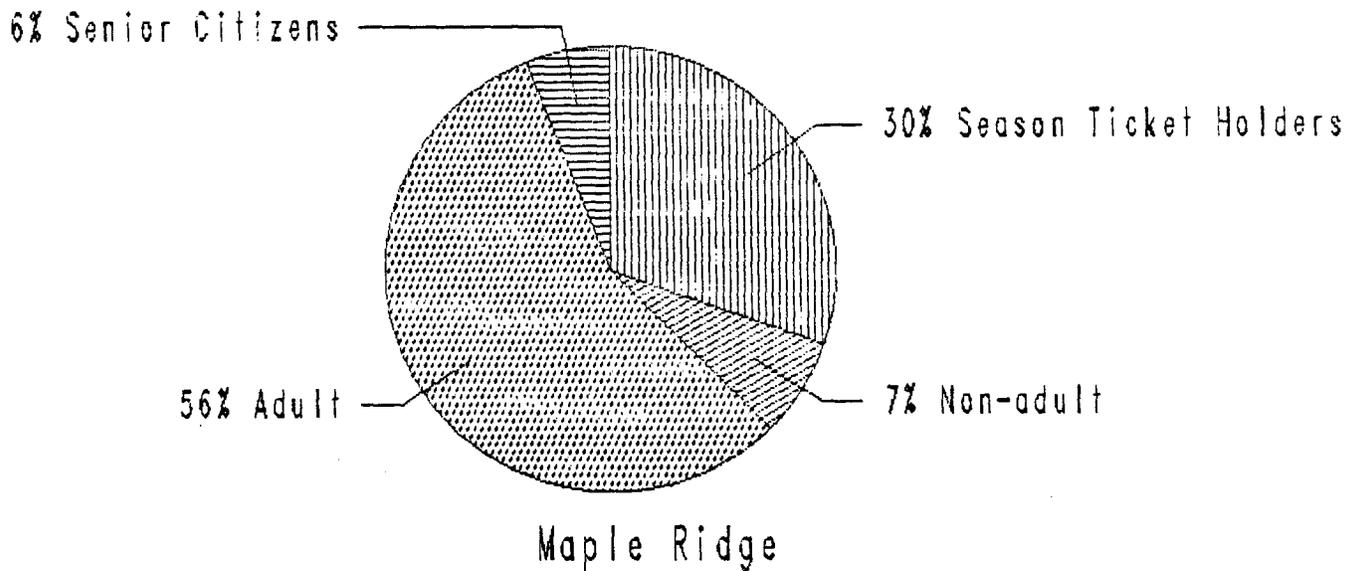


Lakeview

GOLF COURSE USERS (9 HOLE ROUNDS)



GOLF COURSE USERS (9 HOLE ROUNDS)



Item 34 Golf Course Green Fees

Green Fees: 1985

	McCall Lake		Shaganappi		Confederation	Lakeview
	Twilight	18 Holes	9 Holes	18 Holes	Maple Ridge 9 Holes	McCall Lake Par 3 Richmond Green 9 Holes
Adults						
- weekdays	\$8.50	\$13.50	\$5.25*	\$11.50	\$6.25	\$4.25
- weekends & holidays	8.50	15.75	6.25*	13.50	7.50	4.25
Seniors and disabled*						
- weekdays	\$5.25	\$ 7.25	\$2.75**	\$ 5.75	\$3.25	\$2.00
- weekends	5.25	8.50	3.25**	6.75	3.75	4.25

*Not valid after 4:00 p.m. weekdays or before 4:00 p.m. weekends and holidays

**Valley Nine only.

Season Tickets: 1985 (Shaganappi, Confederation & Maple Ridge*)

	Family: Husband Wife & Dependants 17 and under	Adult	Senior Citizen	Non-adult 17 and Under
Unrestricted	Not available	\$360.00	\$180.00	Not available
Restricted	\$810.00	\$240.00	\$131.00	\$147.00

*Season tickets for these course may be used at McCall Lake with payment of green fee differential

Season Tickets: 1985 (McCall Lake)

	Family: Husband Wife & Dependants 17 and under	Adult	Senior Citizen	Non-adult 17 and Under
Unrestricted	Not available	\$420.00	\$297.00	Not available
Restricted	\$945.00	\$280.00	\$194.00	\$210.00

Item 35 Additional Golf Course Data

Course	Hectares	Holes	Yardage	Par	Advance Bookings	Special Features
Confederation	42.1	9	3404	36	Yes	Driving Range
McCall Lake - main	97.1	18	6354	72	Yes	Driving Range
Par 3		9	1025	27	No	Par 3
Shaganappi - main	61.2	18	5524	70	Yes	
- valley		9	2360		No	
Lakeview	16.5	9	1831	30	Yes	Par 3
Richmond Green	7.9	9	1302	27	No	Par 3
Maple Ridge	32.6	9	3510	36	Yes	

Item 36 Cemeteries Revenue and Expenditure

SERVICE OPERATIONS	1985	1984	1983
*Burial Costs & Related Costs	298,685	277,089	307,909
Revenues	(363,231)	350,034	357,820
MAINTENANCE OPERATIONS			
*Maintenance Costs	834,945	898,613	843,881
Perpetual Care	(494,501)	401,913	469,400
% Recovery	75.7	63.9%	71.8%
* Includes % of Administration			

Item 37 Deaths, Burials and Cremations in Calgary

Year	1985	1984	1983
Deaths	2950(p)	2848	2740
Cremations	1437	1261	1215
Burials**	1112	1036	1150
%Cremations to Deaths	49(p)	44	44
%Burials to Deaths	38(p)	36	42

(p) = Projected Year End

**Includes rental of drapes and lowering device; week-end and holiday charges; handling of outer containers etc.

Sources:

Deaths - Department of Vital Statistics
Cremations - Calgary Crematorium Ltd.,
Foothills Crematorium Ltd. and Centre
Street Crematorium.

Burials - City of Calgary Cemeteries
Division

Note:

Not all persons who die in Calgary are
buried or cremated in Calgary.

Not all bodies buried or cremated in
Calgary are of persons who died in
Calgary.

Burials in City of Calgary cemeteries do
not include burials in Mountain View
Memorial Gardens or Rockyview Garden
of Peace.

Item 38 City-owned Cemeteries

Cemetery	Opened	Total Hectares	Unusable Hectares	Available Hectares	Graves to Date	Burial to Date
Queen's Park	1940	53.76	8.70	19.14	34,166	38,486
St. Mary's	1935	7.10	.51	.37	12,249	12,704
Union	1890	20.36	--	--	16,497	19,799
Burnsland	1923	12.93	--	.05	18,305	21,209
Chinese	1938	1.37	--	--	1,230	1,018

Item 39 Cemeteries: Monuments & Flat Markers

Cemeteries	Plots Sold	Monuments	%	Flat Markers	%
1983 Queen's Park	858	325	38	533	62
St. Mary's	199	111	56	88	44
Union	39	14	36	25	64
Burnsland	14	14	100	--	--
Chinese	--	--	--	--	--
Total	1,110	464	42%	646	58%
1984 Queen's Park	778	275	35	503	65
St. Mary's	159	86	54	73	46
Union	25	7	28	18	72
Burnsland	9	9	100	--	--
Chinese	5	5	100	--	--
Total	976	382	39%	594	61%
1985 Queen's Park	807	317	39	490	61
St. Mary's	173	90	52	83	48
Union	50	16	32	34	68
Burnsland	21	21	100	--	--
Chinese	1	1	100	--	--
Total	1,052	445	42%	607	58%

Item 40 Cemetery Fees

<u>GRAVES</u>	<u>1985</u>
Cremated Remains	\$105.00
Upright Monument Section	603.00
Flat Marker Section	488.00
Field of Honour	244.00
Indigents	244.00
Cremated Remains (Field of Honour)	52.00
Baby Lot	180.00
 <u>GRAVES OPENING AND CLOSING</u>	
Cremated Remains	30.00
Adult - Standard	250.00
Adult - second burial	195.00
Child (Over 4, under 8 years) Standard	160.00
Child (Over 4, under 8 years) second burial	105.00
Child (Under 4 years) Standard	120.00
Child (Under 4 years) second burial	65.00
Babies in Common Grave under 28 Days	30.00
Baby in Baby Grave	40.00
 <u>EXTRAS</u>	
Oversize Graves (Steel or Concrete Vault)	55.00
Use of Drapes, Lowering Device, Chapel	10.00
Rough Box - Storage and Handling	10.00
Re-sodding or Re-seeding Grave	10.00
 <u>NON-RESIDENT</u>	
Upright Monument Section	734.00
Flat Marker Section	619.00
 <u>TRANSFERRING OWNERSHIP OF GRAVE LOT</u>	
	5.00
 <u>WEEKDAY LATE FEE</u>	
Funerals entering Cemetery after 4:00 p.m.	--
Extra charges based on actual overtime costs	
 <u>SATURDAY/SUNDAY AND HOLIDAY FUNERALS</u>	
Flat Fee, Over and Above Standard Grave Digging Charge	335.00
 <u>DISINTER/RE-INTERMENT FEES</u>	
Opening and Closing Grave and Lifting and Lowering	
Casket in Same Grave	345.00
Transporting Casket to Another Grave	42.00
 <u>MONUMENTS</u>	
Permit Fee	10.00
Constructing Foundation (Flat Fee)	42.00
Setting Marker Without Foundation	24.00

Item 41 Additional Cemetery Data:

	Queen's Park			St. Mary's	Union	Burnsland		Chinese	Total
	Reg	RC	FOH			Reg	FOH		
Adults	638	56	74	189	66	34		4	1,061
Children	-			1	-	1			2
Babies	39			9	1				49
Ashes	298		31	26	42	44	2		443
									1,555**

*Reg (Regular) RC(Roman Catholic) FOH(Field of Honour)

**Includes: 77 Welfare burials

11 disinterments to permit second burial in same grave

Item 42 Leisure Centre Pools Attendance

	VILLAGE SQUARE			SOUTHLAND		
	1985	1984	1983	1985	1984	1983
Jan.	16,054	14,758	17,197	15,508	17,267	—
Feb.	13,055	16,102	24,749	15,602	17,966	--
Mar.	19,826	19,824	10,592	19,300	20,697	--
Apr.	20,190	10,816	16,253	17,627	20,882	--
May	15,910	12,217	17,553	14,081	15,414	--
June	16,866	15,966	14,651	17,491	16,984	6,270
July	21,828	22,414	21,888	21,275	21,316	10,253
Aug.	23,069	24,058	24,061	23,877	20,566	20,654
Sept.	5,794	6,454	9,766	8,557	11,483	11,158
Oct.	15,240	10,539	7,412	10,737	12,809	13,367
Nov.	14,511	9,453	11,364	12,342	13,458	12,877
Dec.	16,300	10,862	8,941	11,312	11,114	12,837
TOTALS	198,643	173,463	184,427	187,709	199,956	87,416

Item 43 Leisure Centres General Attendance

CENTRE	1985	1984	1983
Village Square			
Sports Hall/Gym	38,742	22,649	39,400
Arena	206,443	225,510	26,160
Wave Pool	198,643	173,463	184,427
Arts & Crafts	1,946	2,394	800
Spectators and Other			
Leased Areas	529,636	452,855	215,000
TOTAL	975,410	876,871	465,787
Southland			
Sports Hall/Gym	42,809	65,343	15,500
Arena	199,652	201,040	4,200
Wave Pool	187,709	204,300	87,416
Arts & Crafts	869	3,153	800
Spectators and Other			
Leased Areas	300,000	279,559	55,000
TOTAL	731,039	753,395	162,916
Village Square and Southland combined totals			
Sports Hall/Gym	81,551	87,992	54,900
Arena	406,095	426,550	30,360
Wave Pool	385,953	377,763	271,843
Arts & Crafts	2,815	5,547	1,600
Spectators and Other			
Leased Areas	829,636	732,414	270,000
GRAND TOTAL	1,706,050	1,630,266	628,703

Item 44 Swimming Pools Revenue and Expenditure

Indoor Pools	1985		Net	%Recovery
	Revenues	Expendit.		
Foothills	120,437	368,434	247,997	32.70
Churchill	205,878	483,097	277,219	42.60
Shouldice	116,005	358,358	243,353	32.40
Renfrew	220,986	457,736	236,750	48.30
Thornhill	227,646	521,190	293,544	43.70
Killarney	168,452	409,867	245,015	40.20
Glenmore	77,755	326,109	248,354	23.80
Inglewood	61,889	248,120	186,231	28.90
Bob Bahan	210,660	485,902	275,242	43.30
Beltline	160,652	363,414	202,762	44.20
Acadia	126,945	341,518	214,573	37.20
Canyon Meadows	288,873	555,546	266,673	52.00
TOTALS(INDOOR)	1,986,178	4,919,291	2,937,713	39.11
Outdoor Pools				
Bowview	16,983	67,217	50,234	25.30
Silver Springs	--	41,366	41,366	--
Riley Park	--	92,390	92,390	--
Bridgeland	12,850	57,537	44,687	22.30
Highwood	13,613	92,330	78,717	14.80
Mt. Pleasant	13,644	65,035	51,391	21.00
South Calgary	9,781	76,071	66,290	12.90
Forest Lawn	18,076	92,020	73,944	19.60
Millican	30,911	87,362	56,451	35.40
Stanley Park	36,505	96,869	60,364	37.70
TOTALS(OUTDOOR)	152,363	768,197	615,834	23.63
GRAND TOTALS				
Indoor	1,982,578	4,919,291	2,936,713	39.11
Outdoor	152,363	768,197	615,834	23.63
	2,134,941	5,687,488	3,552,547	31.37

Item 45 Swimming Pools Attendance

OUTDOOR POOLS ATTENDANCE

FACILITY	1985 Total	1984 Total	1983 Total
Nowview	16,094	14,729	16,336
Shouldice	--	--	--
Silver Springs	11,828	16,679	27,283
Mt. Pleasant	11,028	12,115	12,469
Bridgeland	8,750	7,995	8,249
Highwood	10,457	12,474	12,173
South Calgray	6,535	17,535	20,052
Forest Lawn	15,496	16,886	23,577
Ogden/Milligan	23,455	22,336	24,568
Stanley Park	24,342	26,748	35,858
* RILEY PARK	50,947	43,000	
**Includes Riley Park			
TOTALS	178,932	190,497	180,565

* Riley Park - Head
Count taken 4 times daily

INDOOR POOLS ATTENDANCE

FACILITY	1985 Total	1984 Total	1983 Total
Shouldice	71,050	67,538	69,033
Foothills	61,384	72,656	76,509
Sir Winston Churchill	127,333	133,491	116,148
Thornhill	119,393	102,247	94,181
Renfrew*	153,092	128,956	42,848
Killarney	126,081	112,842	136,861
Glenmore	43,546	77,414	73,979
Bob Bahan	156,407	166,212	150,737
Beltline	78,925	97,990	114,576
Inglewood	40,839	37,531	51,523
Acadia	69,631	88,236	101,142
Canyon Meadows	172,934	167,763	196,762
TOTALS	1,220,615	1,252,076	1,224,299

*Renfrew--6Mth. Operation '83

Item 46 Swimming Pools Development and Rates

Indoor Pools	1985	1984	1983
Development	12	12	12
Outdoor Pools			
Development	10	10**	9

*1980 Shouldice Pool
Closed & Converted From
Outdoors To Indoors
1981 Re-Opened

**Includes Rily Park
Wading Pool

POOL RATES	1985	1984	1983
Children	\$1.00	\$1.00	.85¢
Handicapped	Free	\$1.00	.85¢
Youth	\$1.25	\$1.25	\$1.15
Adult	\$2.00	\$2.00	\$1.75
Family	\$4.00	\$4.00	\$3.75
Pre-School (under 6)	Free	Free	Free
Senior Citizens	.50¢	.50¢	Free

Item 47 Swimming Pool Features

Indoor Pools

Pool	Main Tank Size	Depth	Swim Lanes	Diving Tank Size	Diving Depth	Handi-capped Access	Sauna/ Steam Area	Fitness Area/ Gym	Whirlpool
Shouldice	23.2m x 15.9m (76' x 52')	1.1m - 1.5m (3.5' - 5')	6	5.2m x 12.6m (17' x 42')		Yes	No	No	
Foothills	25m x 12.8m (82' x 42')	1.1m - 1.4m (3.5' - 4.5')	6	8.2m x 10.1m (27' x 33')	3.1m - 3.7m (10' - 12')	Yes	No	No	
Sir Winston Churchill	25m x 12.8m (82' x 42')	1.1m - 1.4m (3.5' - 4.5')	6	8.2m x 10.1m (27' x 33')	3.1m - 3.7m (10' x 12')	Yes	Yes	Yes	
Thornhill	25m x 12.8m (82' x 42')	1.1m - 1.4m (3.5' - 4.5')	6	8.2m x 10.1m (27' x 33')	3.1m - 3.7m (10' x 12')	Yes	Yes	Yes	Yes
Renfrew	25m x 12.8m (82' x 42')	0.9m - 1.4m (3' - 4.5')	6	9.1m x 11.0m (30' x 36')	3.1m - 3.7m (10' x 12')	No	Yes	Yes	Yes
Killarney	25m x 12.8m (82' x 42')	1.0m - 1.3m (3.3' - 4.3')	6	9.1m x 11.0m (30' x 36')	3.1m - 3.7m (10' x 12')	No	No	No	
Glenmore	25m x 12.8m (82' x 42')	1.1m - 1.4m (3.5' - 4.5')	6	8.2m x 10.1m (27' x 33')	3.1m - 3.7m (10' x 12')	Yes	No	No	
Bob Bahan	25m x 12.8m (82' x 42')	1.1m - 1.4m (3.5' - 4.5')	6	8.2m x 10.1m (27' x 33')	3.1m - 3.7m (10' x 12')	Yes	Yes	Yes	
Beltline	18.3m x 7.3m (60' x 24')	1.0m - 2.7m (3.3' - 9')	4		2.7m (9')	No	Yes	Yes	
Inglewood	25m x 12.8m (82' x 42')	0.9m - 1.5m (3' - 5')	6		3.7m (12')	No	No	Yes	
Acadia	25m x 12.8m (82' x 42')	0.9m - 1.5m (3' - 5')	6		3.2m (10.5')	Yes	No	No	
Canyon Meadows	25m x 12.8m (82' x 42')	0.9m - 1.5m (3' - 5')	6	10.7m x 7.6m (35' x 28')	3.1m - 3.7m (10' - 12')	No	No	No	

Outdoor Pools

Pool	Main Tank Size	Depth	Swim Lanes	Diving Tank Size	Diving Depth	Handi-capped Access	Other Amenities
Bowview	23m x 12.8m (75' x 42')	1.1m - 1.5m (3.5' - 5')	6	12.2m x 9.1m (40' x 30')	3.1m (10')	No	Slide
Silver Springs	25.2m x 15.2m (82.5' x 50')	0.9m - 1.5m (3' - 5')	5	10.7m x 9.2m (35.3' x 30.3')	4.3m (14')	No	Slide
Mt. Pleasant	23m x 11m (75' x 36')	1.0m - 1.5m (3.3' - 5')	5	5.3m x 4.6m (17.5' x 15')	3.1m (10')	No	Slide
Bridgeland	23m x 12.8m (75' x 42')	1.1m - 1.5m (3.5' - 5')	5	12.2m x 22.9m (40' x 75')	3.2m (10.5')	No	Slide
Highwood	25m x 21m (82' x 68.5')	0.9m - 1.5m (3' - 5')	8	12.3m x 12.2m (40.3' x 40')	3.8m (12.5')	No	Slide
South Calgary	23m x 12.8m (75' x 42')	0.9m - 1.5m (3' - 5')	7	12.1m x 9.4m (40' x 31')	3.1m (10')	No	--
Forest Lawn	25m x 17m (82' x 56')	0.9m - 1.5m (3' - 5')	8	11.9m x 9.1m (39' x 30')	3.5m (11.5')	No	--
Ogden/Millican	23m x 18.3m (75' x 60')	1.1m - 1.4m (3.5' - 4.5')	8	None	--	No	Slide
Stanley Park	25m x 17m (82' x 56')	0.9m - 1.5m (3' - 5')	8	11.9m x 9.1m (39' x 30')	3.5m (11.5')	No	Concession Slide
Riley Park Wading Pool	78m x 21m (255' x 70')	max. 0.6m (max. 2')	0	None	--	No	Concession

Item 48 Community Leisure Activity Summary

OVERALL SUMMARY AREA PROGRAMS

	DIRECT	COSPONSOR	TOTAL
No. of programs that run	361	917	1,278
Total participants	13,388	14,675	28,063
Total cost of programs	538,124	582,888	1,121,012
Total expenditure by dept.	538,124	235,010	773,134
Total Alberta fed. grant rec'd.	480	44,520	45,000
Total revenue to department	190,568	43,792	234,360
Percentage subsidization	64%	24%	44%
TYPES OF PROGRAMS			
Sport/fitness	91	296	387
Art/culture	35	318	353
Social recreation	131	204	335
Outdoor recreation	83	46	129
Others	21	53	74
No. of special events	29	103	132
Total special events participants	3,853	15,893	19,746
Total expenditure by dept.	21,227	15,933	37,160
Total revenue to dept.	2,928	709	3,637

OVERALL SUMMARY ART/RECREATION CENTRES

	DIRECT	COSPONSOR	TOTAL
No. of programs that ran	134	9	143
Total participants	1,199	187	1,386
Total cost of programs	79,707	2,894	82,601
Total expenditure by dept.	79,707	1,219	80,926
Total Alberta fed. grant rec'd.	1,247	0	1,247
Total revenue to department	34,553	275	34,828
Percentage subsidization	55%	33%	54%
TYPES OF PROGRAMS			
Sport/fitness	8	1	9
Art/culture	126	6	132
Others	0	2	2
No. of special events	2	0	2
Total special event participants	700	0	700
Total expenditure by dept.	4,208	0	4,208
Total revenue by dept.	0	0	0

Item 49 Central Recreation Activity Summary

Section	# Groups Supported	Programs - Direct & Co-sponsored		Workshops #	Present. # Part.	Special Events
		# Prog.	# Part.			
Cultural Services	600	313				Canada Day (42,000 part.) Heritage Day (25,000 part.) Caribbean Festival (12,000 participants)
		70 Wagonstage	18,000			
		9 Comm. Displays	1,200			
		17 Band Concerts	16,500			
		48 Devonian	52,500			
		163 Co-sponsored	241,500			
Retired/Senior Citizens	25	3	25	16	383	477 senior bus trips (14,915 participants) 17 senior Olympic events (1,582 participants) 8 special events (998 participants)
Outdoor/Nature	65	25 Sailing school	1,980			
		6 co-sponsored day camps	2,500			
		15 Natural Hist.	411	Winter Mtn. Leadership Conf.		
		26 Tipi Camps	510			
		1 Outdoor Exchange	1,200			
		Peregrine Falcon	9,747			Peregrine Falcon Program with Gov. of Alta. and AGT 9,747
		30 Direct Programs	650			
		Naturalist Ranger Walks in the Park & Illustrated Lectures				Wildlife Info line (Co-sponsored with Calgary Field Naturalist's 1,500
		35 Co-sponsored program Naturalist/Ranger	3,880			
		199 Booking tours for Inglewood General Public Visitors Sanctuary	5,180			
		24 Co-sponsored programs with Fort Calgary	24,000			
			633			
Athletic Services	45	20 hockey schools	416			
		60 power skating	1,440			
		2 hockey goal-tender clinics	72			
		44 tennis	360			
		80 golf	1,065			
		2 horseshows	165			
		7 soccer schools	640			
		12 baseball schools	328			
		30 clinics	1,400			
		Minor Softball summer school	300			
Community Leadership	200	5	57	39	1,000	Summer leader orientation (250 participants) Dept. leaders plus leaders from communities, agencies and Big Country
Recreation Services for the Disabled	61	207	2,573	179	4,039	70 events creative environment sprout & grow info mart 3,000
Leisure Learning	41	967	18,327	2 conferences	564	

Item 50 Recreation Services for the Disabled

PROGRAM DESCRIPTION	PROGRAM CATEGORY	CHILDRENS		ADULTS	
		# of Prog.	# of Part.	# of Prog.	# of Part.
Specialized Programs:	o Direct Programs	1	177	--	--
- skill development programs designed for disabled persons	o Co-sponsored Programs	18	435	56	797
	o Special Events	21	407	--	--
Hospital Support Programs:	o Co-sponsored programs	--	--	24	250
- facilitates improvement and development of recreation opportunities in hospitals	o Co-sponsored special events	--	--	1	160
	o Pilot Projects/demonstrations	--	--	13	117
Integrated Programs:	o Co-sponsored programs	27	800	--	--
- encourage increased interaction and involvement between disabled and non-disabled participants	o Special Events	44	1026	--	--
Integration Services:	o Leisure & Disability Awareness Workshops	73	2267	7	99
- provide support & assistance to encourage the involvement of disabled persons in community recreation programs	o Integrated into community & City recreation programs	23	58	41	41
	o Leisure information/program referrals	29	40	49	61
		1:1	35	1:1	23
Leadership Development:	o Co-sponsored skill development workshops	1	15	11	314
- opportunities for staff, volunteers, service providers and students to develop & upgrade skills relevant to working with disabled participants	o Direct skill development workshops	--	--	21	449
Public Education/Service Orientation/Conferences	o Program/service orientations/presentations	--	--	22	330
	o Public education/awareness presentations	--	--	44	565
	o Info booths/displays	--	--	5	open to public 1000
	TOTALS:	<u>239</u>	<u>5260</u>	<u>296</u>	<u>4206</u>

Item 51 Further Education

Policy introduced in 1975 subsidizing adult non-credit courses in the amount of:

- o Non-Credit Further Education Courses = \$8/course/instructional hour.
- o Basic Literary, English or French Courses, Citizenship Courses = \$16/course/instructional hour.
- o Special Non-Credit Further Education Courses = \$16/course/instructional hour.
- o Special Non-Credit Further Education Courses = \$30/course/instruction hour.

Year	Grant Monies Received*
1983	74,800
1984	93,500
1985	93,500

* Excludes Leisure/Learning Section

Department monies directed to Senior Citizen, Handicapped and Regular Adult Programs in 1985.

Item 52 City Outgoing

Program	Grant Applications Approved Value of Grants Approved		
	1985	1984	1983
Travel: based on \$.095 per km or ½ return bus fare (max. \$500 per yr.) for in-province championships	\$17,261	49 \$20,265	44 \$17,239
Travel Cultural	\$ 8,897		
Hosting: maximum of: Provincial Championship: \$1,315	\$11,689	44 \$75,570	34 \$49,924
Western Canadian Championship: \$1,975	\$16,263		
National Championship:	\$13,150		
International Championship:	\$ 5,265		
Lawn Bowling: \$25.00 per member over 60 years	\$ 8,150	5 \$ 8,150	5 \$ 8,400
Minor Sports: \$0.52 per registered member of Minor Sports Calgary; minimum of \$600 & maximum of \$5,990 per registered association in Minor Sports Calgary	\$20,531	20 \$23,564	20 \$24,027
Special Events Hosting: up to 20% of total operating budget	\$ 0	2 \$ 9,880	3 \$28,500
25% City Capital Grant: as per budget		0	0

Item 53 Agreements

Type	Description	1985	1984
Community Association Leases - Use of City Reserve Land	(a) Standard Lease 10 year term (Decision of Council, July 1977)	4	1
	(b) Sportsplex Leases 15 year term with Grant Funds from Provincial Government (Decision of Council, February (1977)	8	0
Recreation and Social Organizations Leases:	10 years up to a maximum of 40 years depending on mortgaging requirements	16	3
Undertakings, Caveats:	Undertakings and Caveats required under Provincial Grant Legislation for Community Organizations on Privately-owned land.	?	5
Special Agreements:	Special Agreements with School Boards and other community organizations.	1	10

Item 54 Zoo Operating Revenue

	1985	1984	1983
Operating Revenue From City	3,504,000	3,312,000	
Calgary Zoological Society			
Admissions/Memberships	1,498,000	1,539,000	1,416,472
Food/Gifts	1,472,000	1,409,000	1,351,480
Other	786,000	365,000	388,683
SUB TOTAL	3,756,000	3,313,000	
Total	7,260,000	6,625,000	3,156,635

Item 55 Zoo Operating Expenditure

	1985	1984	1983
Calgary Zoological Society	76,433	22,916	112,618
Salaries, wages, benefits	1,349,000	1,351,000	1,166,330
Supplies and Services	1,702,000	1,222,000	1,663,412
Society Contribution	269,000	118,000	--
Subtotal	3,320,000	2,691,000	2,829,742
City of Calgary			
Care of Animals	1,414,000	1,201,000	1,328,000
Building Maintenance	663,000	706,000	778,000
Outdoor Horticulture	577,000	365,000	420,000
Indoor Horticulture	269,000	238,000	237,000
Administration	236,000	226,000	226,000
Security	178,000	226,000	221,000
Veterinary Services	183,000	155,000	132,000
Staff Development	8,000	6,000	--
Zoo Ranch	118,000	69,000	--
Visitor Services	127,000	120,000	
Subtotal	3,773,000	3,312,000	3,342,000
Less Society contribution	269,000		
Total	3,504,000	6,003,000	6,171,742

Item 56 Zoo Capital Receipts

	1985	1984
Calgary Zoological Society		
Net Operating Receipts	993,000	622,000
Capital Receipts	--	135,000
City of Calgary Advances	--	396,000
City of Calgary Engineering	284,000	1,565,000
City of Calgary Parks/Rec.	616,000	237,000
TOTAL	1,893,000	2,955,000

Item 57 Zoo Capital Expenditure

	1985	1984
Calgary Zoological Society		
Prehistoric Park	--	466,000
North Access Parking	900,000	1,565,000
Masterplan Exhibts	493,000	326,000
Capital Loan Repayment	500,000	450,000
TOTAL	1,893,000	2,807,000

Item 58 Zoo Attendance

	1985	1984	1983
VISITOR ATTENDANCE			
Paid Admission	520,385	654,100	524,159
Free(children)	76,433	22,916	112,618
Free(others)	141,051	39,100	72,408
TOTAL	737,869	716,116	709,185

	1985		1984		1983	
ZOOLOGICAL SOCIETY						
MEMBERSHIPS	Fee	#	Fee	#	Fee	#
Family	\$35.00		\$25.00	7,386	\$25.00	5,774
Individual	\$25.00		\$20.00	405	\$20.00	241
Life	\$500.00		\$200.00	214	\$200.00	191
TOTAL		9,207		8,005		6,206

Item 59 Lindsay Park Receipts and Disbursements

	1985	1984
RECEIPTS		
Operating Contribution (city)	700,000	620,000
Capital Contribution (city)	3,700	40,000
(Western Canada Games)	27,565	98,679
Deferred Revenue	22,545	2,423
Utility deposit refund	16,000	--
Stampede Parking Fund (Note4)	3,342	--
	-----	-----
	773,152	761,102
 DISBURSEMENTS		
Operating Cash Loss	635,822	592,187
Acquisition of fixed assets	53,678	
To be paid in following year	(4970)	

	48,708	
Payment for fixed assets		
acquired in previous year	5,638	73,918

Facility Improvements		
Lindsay Park Sports Society	7,434	62,190
City of Calgary	10,665	27,970
Inventory increase	397	386
Prepayment of expenses	3,568	--
	-----	-----
	712,232	756,651
 CASH RECEIVED IN EXCESS OF CASH DISBURSED		
	60,920	4,451
Cash, beginning of year	93,634	89,183
	-----	-----
Cash, end of year	154,554	93,634
	=====	=====

Item 60 Lindsay Park General Admission Rates

(facilities not booked)

	Book of 20	3 Books of 20
Child \$ 1.00	Child \$15.00	
Youth \$ 3.25	Youth \$34.00	
Adult \$ 4.50	Adult \$45.00	\$125.00 Adult
Senior \$ 2.25	Senior \$23.00	
Family \$10.00		
Disabled \$ 1.25	Disabled \$20.00	

Item 61 Lindsay Park Fee Structure (\$'s)

	MEMBER GROUPS training/league /hr	MEMBER GROUPS meets/tournaments /hr	LOCAL AMATEUR NON PROFIT /hr	NON LOCAL AMATEUR NON PROFIT /hr	PRIVATE COMMERCIAL PROFIT /hr
25 Metre Pool	22.00	30.00	44.00	55.00	66.00*
50 Metre Pool	44.00	60.00	88.00	110.00	132.00*
Diving Tank	18.00	30.00	44.00	55.00	66.00*
Teaching Tank	16.00	25.00	32.00	44.00	55.00*
33 Metre Court	34.00	50.00			
17 Metre Area	10.00	10.00			
Aquatic and Field House Special Event Set-up/dismantle/clean-up Fee \$10.00/man hour					
NOTE: To be negotiated prior to the commencement of the event					
Diving, Swimming, Synchronized Swimming and Water Polo Timing and Scoring Rental \$6.00/hr.					
Each Gymnasium	16.00	25.00	32.00	44.00	55.00
Gym Timing and Scoring Rental \$6.00/hr/gym					
Track & Field Excl. P.V.	18.50	25.00	38.00	48.00	60.00
Combative Area	18.00	24.00	36.00	45.00	55.00*
Weight Room	20.00	--	42.00	50.00	60.00*
Meeting Room	5.00	10.00 Max. Day \$80.00	12.00	15.00	20.00*
Squash \$7.00/hr/court	Non-Prime time 6-11am 1-4 pm. and Summer time Usage \$7.00/hour/court			Non-Prime rate \$5.60/hr.	

Item 62 Lindsay Park Attendance

User Groups	<u>1985</u>	<u>1984</u>	<u>1983</u>
Aquatic	61,725	50,719	12,473
Fieldhouse	59,930	39,936	9,409
	<u>121,655</u>	<u>90,655</u>	<u>21,882</u>
General Public (paid entry)			
Children	13,795	7,847	726
Youths	5,918	3,894	350
Adults	20,296	17,800	3,125
Seniors	174	164	15
Families	840	393	220
	<u>41,023</u>	<u>30,098</u>	<u>4,436</u>
General Public (pre-paid tickets)			
	105,399	58,366	10,260
Total Public	146,422	88,284	14,696
Total Groups	121,655	90,655	21,882
	<u>268,077</u>	<u>178,939</u>	<u>36,578</u>

Item 63 Heritage Park Operating Budget

COMBINED HERITAGE PARK/CITY OPERATING BUDGET 1985

	1984 ACTUALS	1985 ACTUALS	1986 BUDGET
OPERATIONS			
Revenue	2,246,618	2,266,000	2,364,000
Costs	1,293,669	1,352,000	1,354,000
	-----	-----	-----
NET REVENUE	952,949	914,000	1,010,000
EXPENSES			
Admin/ Maint.	1,581,406	1,875,000	2,033,000
Exhibits	135,357	142,000	161,000
	-----	-----	-----
TOTAL EXPENSES	1,716,763	2,017,000	2,194,000
Less Contribution From City	972,906	1,127,000	1,186,000
	-----	-----	-----
NET EXPENSES	743,857	890,000	1,008,000
SURPLUS	209,092	24,000	2,000
	=====	=====	=====

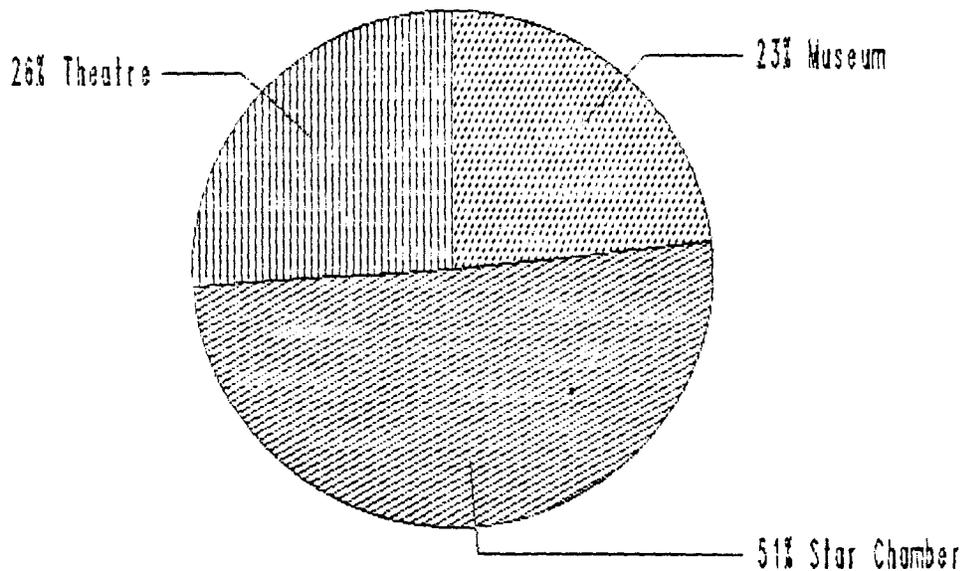
Item 64 Heritage Park Admission Rates and Attendance

	1985	1984	1983
Attendance	315,905	289,143	304,376
Admission Fees			
Adult	\$4.00	\$4.00	\$3.50
Child(3-15 yrs)			\$1.00
Child(3-11 yrs)	\$2.00	\$2.00	
Youth (12-17 yrs)	\$3.00	\$3.00	
Yearly Fam. Pass	\$20.00	\$20.00	\$15.00
Yearly Ind. Pass	\$10.00	\$10.00	
Yearly Sr. Cit. Pass	\$5.00	\$5.00	
Senior Citizen	\$3.00	\$3.00	

Item 65 Planetarium Attendance

	1985	1984	1983
Centennial Planetarium			
General Star Show	34,731	34,089	20,696
Light Show	3,315	11,700	12,186
Museum	27,066	13,762	9,297
Pleiades Theatre	30,348	28,292	24,607
School Star Show	20,806	13,667	14,452
TOTAL	116,266	101,517	81,238
Pleiades Theatre Visitors			
Movies	--	2,483	--
Drama	25,690	23,738	18,147
Rentals	4,658	2,071	6,460
TOTAL	30,348	28,292	24,607
Star Chamber Visitors			
Schools	20,806	13,667	14,452
General Visitors	34,731	34,089	20,696
Light Shows	3,315	11,700	12,186
TOTAL	58,852	59,456	47,334

CENTENNIAL PLANETARIUM ATTENDANCE
1985 (total 116,266)



Item 66 Fort Calgary Attendance

	1985	1984	1983
Attendance			
General Drop-in	47,762	50,341	26,830
School Programs	9,824	9,658	7,328
Public Programs	60,322	54,034	67,386
Community Extension	64,721	25,432	27,575
Rentals	6,654	7,472	6,224
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TOTAL	189,283	146,937	135,343

Item 67 Fort Calgary Volunteers & Staff

	1985	1984	1983
Society Membership	275	251	127
Volunteers	101	124	51
City Staff	7.5	7.5	6
Society Staff	19	31	6
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TOTAL	402.5	413.5	190

Item 68 Fort Calgary Rates and Fees

	1985 Rates
EQUIPMENT: Projectors per meeting per item	\$13.00
COMMERCIAL: Daytime weekday (when available)	
Monday and Tuesday	25.00
Wednesday and Sunday	25.00
Weekends	50.00
Evenings (after 4:30 p.m.)	85.00
Meeting Room: Daytime weekdays (when available)	12.00
Weekends	25.00
Evenings (after 4:30 p.m.)	48.00
Foyer: For receptions	
Monday 8:00 a.m. to 4:30 p.m.	20.00
Evenings	150.00
	Per evening
NON-COMMERCIAL:	
Theatre and Meeting Room: Groups whose goals are in common with Fort Calgary and who contribute over 2,000 volunteer hours per year.	Free to a maximum of 25 evenings per year.
Groups whose goals are in common with Fort Calgary and who contribute over 500 volunteer hours per year.	Free to a maximum of 12 evenings per year.
Groups whose goals are heritage in nature, but who contribute no volunteer hours per year.	\$65.00 per group for the evening, Tuesdays only.

NOTE: Unless stated otherwise, all prices are at an hourly rate.

