

*Annual
Report
1990*



**CALGARY
PARKS & RECREATION**

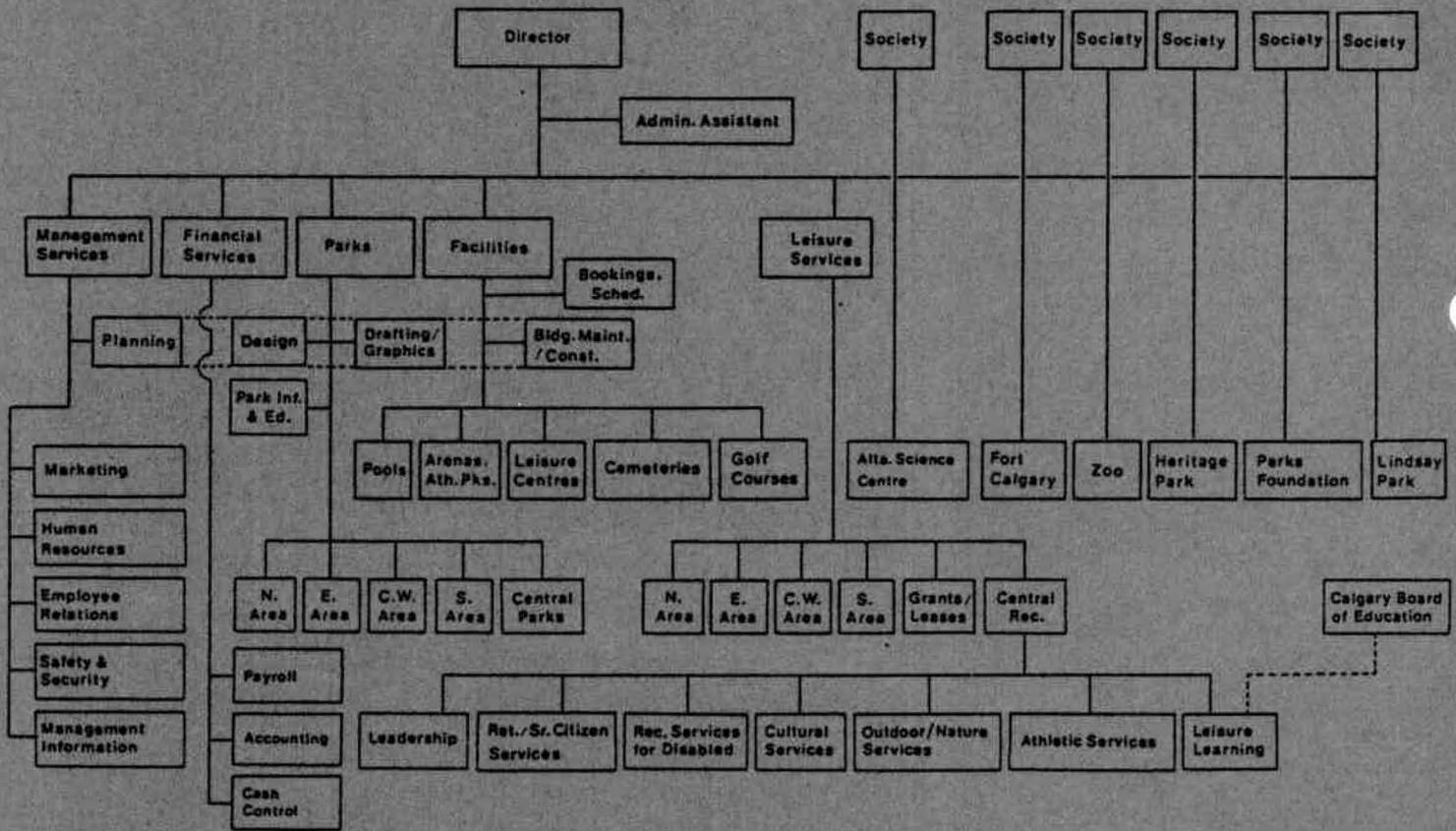
CALGARY PARKS & RECREATION

MISSION STATEMENT

To ensure the provision of leisure opportunities for all Calgarians.

To protect and enhance our environment, both natural and man-made.

Calgary Parks & Recreation Departmental Organization



CALGARY PARKS & RECREATION

P.O. Box 2100, Postal Station "M"

CALGARY, Alberta T2P 2M5

Table of Contents

	<u>PAGE</u>
DIRECTOR'S MESSAGE	1
1990 PARKS & RECREATION BOARD	2
MANAGEMENT SERVICES DIVISION	
1.1 INTRODUCTION.....	7
1.2 HUMAN RESOURCES.....	7
1.2.1 Training & Development.....	7
1.2.2 New Developments & Projects.....	7
1.2.3 Service Excellence & Improvement.....	8
1.2.4 Training Administration.....	8
1.2.5 Employee Guidance & Support.....	8
1.3 EMPLOYEE RELATIONS.....	8
1.3.1 Labour Relations.....	8
1.3.2 Personnel.....	8
1.4 SAFETY AND SECURITY.....	9
1.4.1 Occupational Health & Safety.....	9
1.4.2 Public Safety.....	9
1.4.3 Break, Enter & Theft.....	9
1.4.4 Theft.....	9
1.4.5 Vandalism.....	9
1.5 MANAGEMENT INFORMATION SYSTEMS.....	9
1.6 MARKETING.....	9
1.7 PLANNING.....	10
FINANCIAL SERVICES DIVISION	13
2.1 INTRODUCTION.....	13

2.1.1	Payroll.....	13
2.1.2	Cash Control.....	13
2.1.3	Capital and General.....	13
2.1.4	Operations Accounting.....	13
2.2	1990 CAPITAL EXPENDITURES.....	14
2.3	1990 OPERATING BUDGET.....	15
PARKS DIVISION		17
3.1	INTRODUCTION.....	17
3.2	PARKS AREA OPERATIONS.....	17
3.2.1	Parks Maintenance.....	17
3.2.2	Parks and Open Space Development.....	17
3.2.3	Devonian Gardens.....	17
3.3	CENTRAL OPERATIONS.....	17
3.3.1	Environmental Management.....	18
3.3.2	Coordination of Materials and Equipment Purchasing.....	18
3.3.3	Vehicle and Equipment Coordination.....	18
3.3.4	Urban Forest Management.....	18
3.4	ADOPT-A-PARK.....	18
3.5	DESIGN AND DEVELOPMENT.....	19
3.5.1	Project Design & Management.....	19
3.5.2	Development Approvals.....	19
3.5.3	Technical Services - Drafting & Graphics.....	19
3.5.4	Surveying and Land Forming.....	19
3.5.5	Geoprocessing Information Services.....	19
FACILITIES DIVISION		21
4.1	INTRODUCTION.....	21

4.2	ARENAS.....	21
4.3	ATHLETIC PARKS.....	21
4.4	GOLF COURSES.....	22
4.5	LEISURE CENTRES.....	22
4.6	SWIMMING POOLS.....	23
4.7	CEMETERIES.....	23
	LEISURE SERVICES DIVISION	25
5.1	INTRODUCTION.....	25
5.2	COMMUNITY LEISURE SERVICES.....	25
	5.2.1 Special Events.....	26
	5.2.2 Special Facilities.....	26
5.3	CENTRAL RECREATION SERVICES.....	27
	5.3.1 Leisure Learning Services.....	27
	5.3.2 Retired/Senior Citizen Services	27
	5.3.3 Community Leadership.....	28
	5.3.4 Cultural Services.....	28
	5.3.5 Outdoor/Nature Services.....	29
	5.3.6 Recreation Services for the Disabled (RSD).....	31
5.4	GRANTS AND LEASES.....	32
	5.4.1 Grant Programs.....	32
	5.4.2 Leases and Agreements.....	32
5.5	VOLUNTEER SERVICES	32
5.6	ATHLETICS.....	33
	SOCIETIES	35
6.1	CALGARY ZOO, BOTANICAL GARDEN AND PREHISTORIC PARK	35
	6.1.1 Introduction.....	35
	6.1.2 Capital Development.....	35

6.1.3	Animal Collections.....	35
6.1.4	Horticultural Collections.....	35
6.1.5	Educational Services.....	36
6.2	LINDSAY PARK SPORTS CENTRE	37
6.2.1	Introduction.....	37
6.2.2	Activities.....	37
6.2.3	Marketing.....	37
6.2.4	Facility Operations.....	37
6.3	HERITAGE PARK	39
6.3.1	Introduction.....	39
6.3.2	Capital Development.....	39
6.3.3	Projected Capital Development for 1991.....	39
6.3.4	Program and Events.....	39
6.4	ALBERTA SCIENCE CENTRE/CENTENNIAL PLANETARIUM	42
6.4.1	Introduction.....	42
6.4.2	Programs and Events.....	42
6.5	FORT CALGARY HISTORIC PARK	43
6.5.1	Introduction.....	43
6.5.2	Capital Development.....	43
6.5.3	Programs and Events.....	43
6.6	PARKS FOUNDATION, CALGARY	44
6.6.1	Introduction.....	44
6.6.2	Gifts & Donations Committee.....	44
6.6.3	Amateur Sport Committee.....	44
6.6.4	River Valleys Committee	44
6.6.5	Marketing & Promotions Committee.....	45
6.6.6	Finance Committee.....	45

Director's Message

In 1990, Calgary Parks & Recreation continued to emphasize the need to improve and enhance service to its cutomers. Activities throughout the entire Department focused on the commitment to effectively and efficiently serve the public.

Calgary Parks & Recreation had approved budgets for 1990 totalling \$79,300 million, \$32,700 million for capital work and \$46,600 million to cover net operating expenditures.

Gross operating expenditures of \$63,200 million were offset by user fees and provincial grant program of \$16,600 million. Our capital spending program emphasized lifecycle maintenance and improvements to aging facilities.

Over 1,000 recreation programs were co-sponsored by the Department in 1990 (Department and community partnership) and staff provided 1,500 direct programs ensuring that Calgarians had a good range of leisure opportunities to chose from.

Operationally, the Department closed out the year by integrating the Planning, Design and Marketing functions of the Department. One of the objectives of this amalgamation was to improve the Department's response to the development industry through more efficient plan circulations and inspection processes.

All in all the citizens of Calgary continue to benefit from a parks and recreation system that provides quality recreation facilities, parks and programs.

**KEN BOSMA
DIRECTOR**

1990 Parks/Recreation Board

Public School Board Representative

- Trustee Margaret Lounds

Separate School Board Representative

- Trustee Linda Blasetti

Council Representatives

- Alderman Sharon Fisk
- Alderman Rick Smith

Members at Large

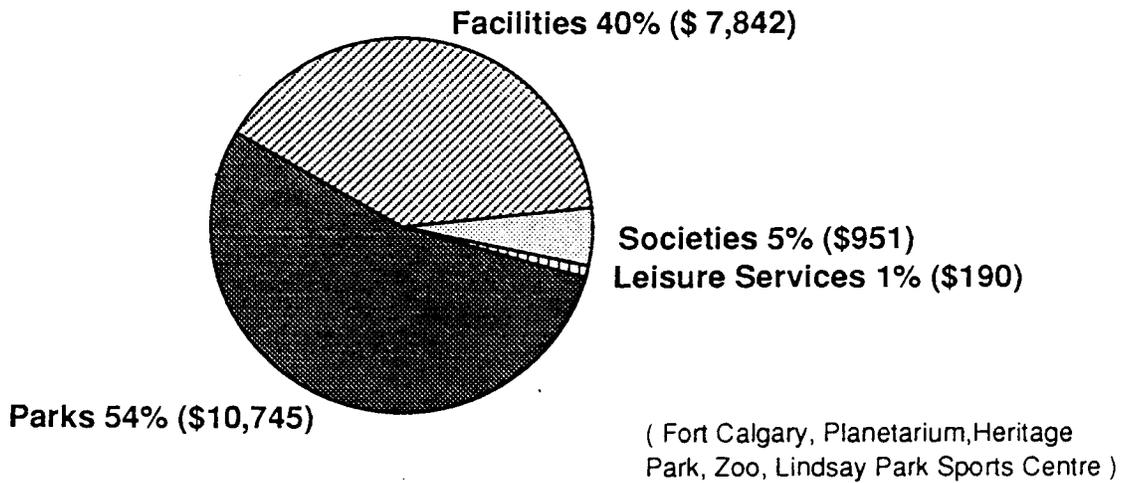
- John Simonot (Chairman)
- Stuart Harris (Vice Chairman)
- Jim Petty
- Roger Thirnbeck
- Bob Ward

Items dealt with by the Board in 1990 included:

- Setting the 1991 Capital and Operating Budgets
- 1990 Community Recreation/Cultural Grant Allocation
- 1991 Rental and Admission Fees for Parks & Recreation Facilities
- Cemetery Fees for 1991
- Urban Forestation Program and Tree Planting Incentive Program
- Olympic Plaza User Fees
- Animal Control By-law (23M89) Stanley Park
- Golf Course Block Bookings
- Fee for Service Concept
- Proposed City Festival Support Policy
- Grant Request for Lifecycle Analysis Study of Community Operated Facilities
- Pathway Upgrading to Reduce Conflicts
- Provincial Urban Park Program
- Parks Foundation, Calgary - Business Development Plan
- Variety Club of Southern Alberta Special Needs Children Park Project
- Public Participation in the Development and Maintenance of the Calgary River Valley System
- Additional Power Boats on Glenmore Reservoir for Regattas in 1990

The Department's financial operations for 1990 are shown in the following graphs.

Actual Capital Expenditures (\$ 000) - \$19,728



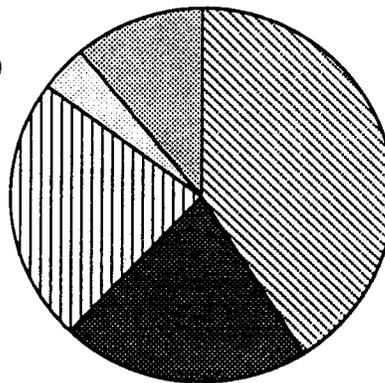
Sources of Funding (\$000) \$19,728

Contributions from Operations 11% (\$2,173)

Revenue / Reserves 4% (\$879)

Grants 23% (\$4,500)

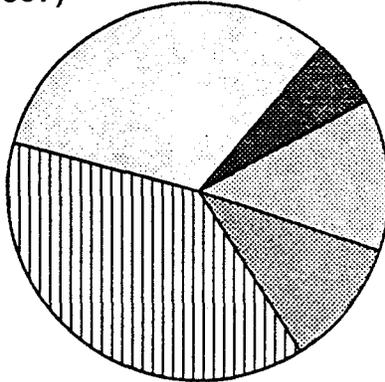
Private Contributions 21% (\$4,161)



Debentures 41% (\$8,015)

1990 Actual Operating Expenditures * (\$000) - \$63,338

Parks 32% (\$20,357)



Administration 6% (\$3,567)

Societies 13% (\$8,593)

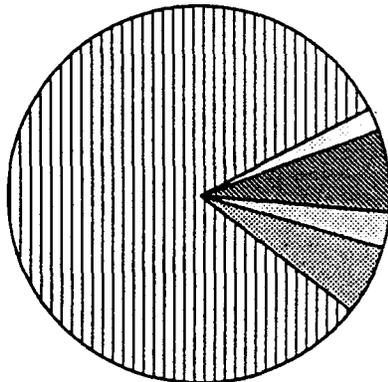
Leisure Services 11% (\$6,947)

Facilities 38% (\$23,874)

* net of recoveries

1990 Actual Operating Revenue (\$000) - \$18,057

Facilities 82% (\$14,740)



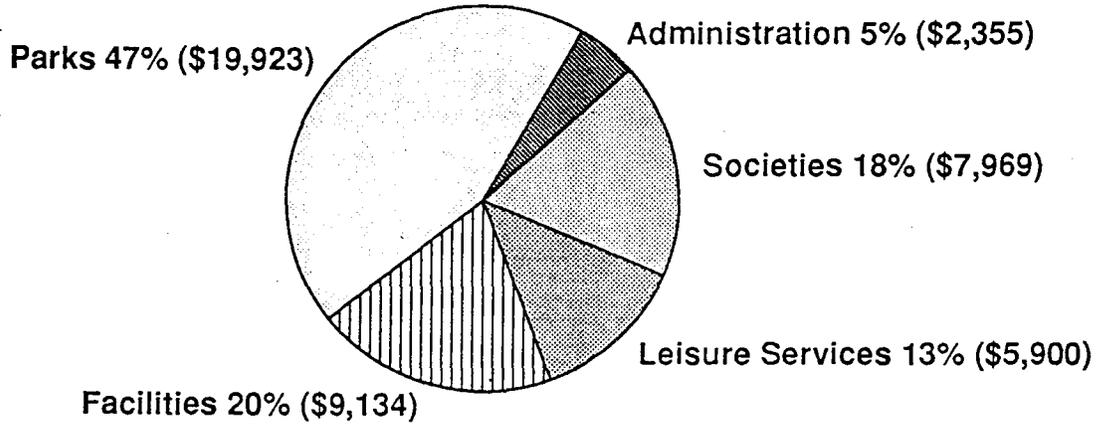
Parks 2% (\$434)

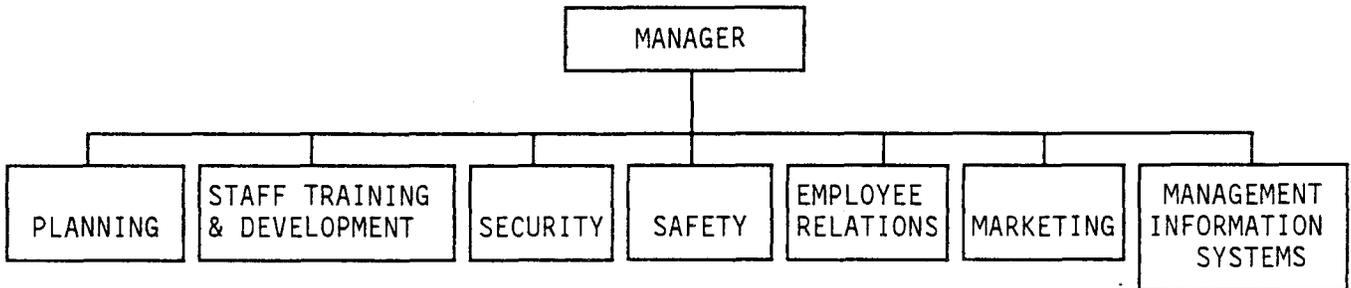
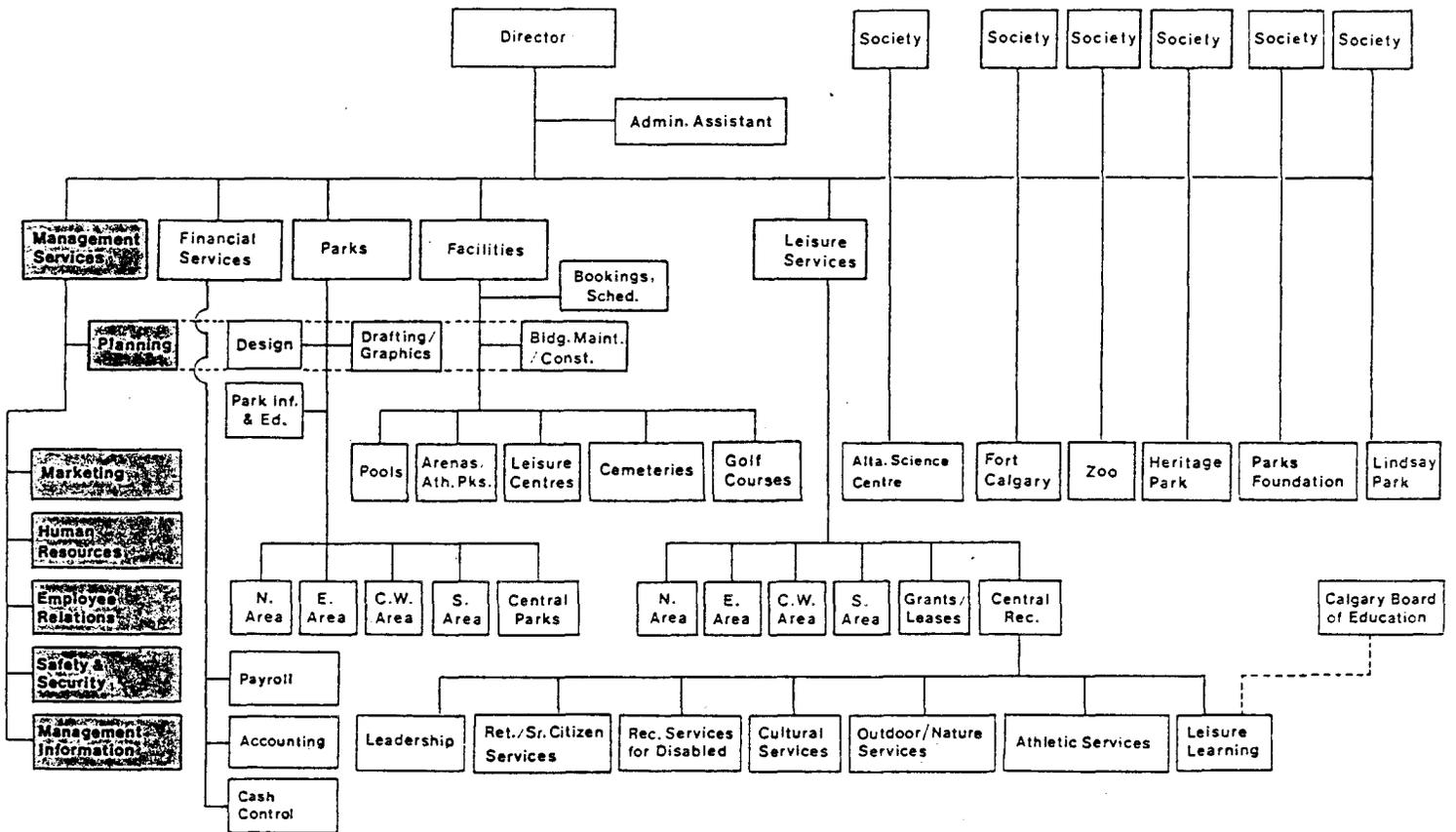
Administration 7% (\$1,212)

Societies 3% (\$624)

Leisure Services 6% (\$1,047)

1990 Actual Net Operating Expenditures (\$000) - \$45,281





Management Services

1

MISSION STATEMENT

The Management Services Division provides support services designed to help the Department address its overall mission and go about its business in an effective, efficient and responsible manner.

1.1 INTRODUCTION

The Division works with management through the specialized services of several relatively independent sections: Planning, Marketing, Employee Relations, Human Resource Development, Safety/Security, Management Information Systems (includes supplies). Increasingly our activities focus on service improvement to increase quality of service to the public - a challenge made greater by the continuing economy of restraint with the public sector.

Our planners focus department attention on strategic priorities, identify the most effective responses to major opportunities and help management and evaluate our service delivery. Marketing staff work closely with front-line staff to enhance general awareness levels, increase the appeal of our various products and encourage higher levels of participation. The two personnel sections strive to obtain and further develop the best human resources possible; increasingly they also attend to the effectiveness of individual work units (organizational development) as together we strive to increased productivity. The MIS unit promotes efficiency and enhanced quality through promotion and adoption of computer support systems. Safety and Security seek to minimize the negative human and economic consequences of loss while actively promoting the healthiest possible work environment.

The Division remains committed to

improvement of our Department productivity and organizational health.

1.2 HUMAN RESOURCES

The Human Resources Section believes in providing:

"A resource service mechanism in support of the maximum utilization, growth and development of its greatest asset, employee and volunteers."

1990 represented a year of continued service diversification. The Section provided service and support in the following areas:

- library resource centre (People Place)
- employee guidance support services
- organizational effectiveness and development
- general support services
- service improvement assistance
- communications (People Paper)
- employee career development
- employee orientation
- recognition development
- education and training programs

1.2.1 Training & Development

1990 was a testing and implementation year for the Foreman Training Program. Establishing the frame work was the primary emphasis. Diagnosing needs, developing a training plan and program content for recruiting trainers and conducting classroom training was given a high priority by both the Human Resources Section and the Department as a whole. Interest grew as the program developed.

Trainers were trained, eight modules were developed and 80 employees attending training sessions. Once again the Section was involved in the following training:

- WHMIS Training - 150 employees

- Customer Service - 100 employees
- Computer Training - 96 employees
- Aquatic Training - 64 employees
- Outside Training - 192 employees

As well, 332 employees attended conferences and 101 employees applied for various association memberships.

1.2.2 New Developments & Projects

1990 proved to be a settling year for services in the Human Resources Section. "The People Paper" was in its second year and continued to provide Parks & Recreation employees the opportunity to know what's going on in the area of human resources.

Service Awards were into the second year of recognition. The Human Resources Section administered this program in which employees with 5, 10, 15, 20, 25, 30 and 30+ years of uninterrupted service with Calgary Parks & Recreation received special laser engraved plaques and pins denoting the milestone achievements. Over 150 employees were recognized and the Section plans on continuing with the program throughout the 90's.

The People Place library continues as a resource centre for employees and trainers. Even though it has been in place for a few years, 1990 provided to be another year of expansion. Offering over 250 books, 175 audio cassettes and 40 video tapes, the People Place has matured into one of the Department's more comprehensive resource learning centres. The Section is constantly updating the already extensive selection with emphasis being given to personal growth, career and organizational development areas.

1.2.3 Service Excellence & Improvement

This service component of Human Resources represents administrative and advisory support in the areas of

the Employee Suggestion Program (133 participants); the Service Improvement Program (104 participative groups/teams) and Service Years Milestone Awards (123 recipients).

1.2.4 Training Administration

The Section continued to offer in-house workshops in 1990. A total of 58 courses were offered and 691 employees attended these sessions. Target groups included secretarial/clerical staff; management group; supervisor, instructors and special group requests.

1.2.5 Employee Guidance & Support

The Section provided support and responded to 614 employee support requests. The variety of support ranged from workplace issues to personal growth advice. All support activities were treated in a confidential manner. The Section utilized a sophisticated network which involved corporate EAP and outside agencies and consultants. The Section will continue to provide and value individual employee support needs.

1.3 EMPLOYEE RELATIONS

1.3.1 Labour Relations

Provided advice, interpretation and administration of three collective agreements (CUPE Locals 37, 38 and 709). Represented the Department on negotiating teams for all three contracts negotiated in 1990.

1.3.2 Personnel

Assisted the Department in recruiting staff for all levels of the organization. The Department turnover rate was 6.3% in 1990 resulting in 163 postings being generated. In addition, there was a

significant increase in the number of classification requests that were coordinated by this Section for review.

At year end, the number of permanent employees was 752, temporary and seasonal employees pushed this figure to over 1,000 in the winter months and 2,000 in the summer. The peak months for seasonal employment were July and August.

1.4 SAFETY AND SECURITY

1.4.1 Occupational Health & Safety

	<u>1990</u>	<u>1989</u>
Lost Time Accident Frequency Rate	5.58	7.00

The Safety Section implemented a lost time interview program for the year which is believed to account for the reduction in frequency rate.

1.4.2 Public Safety

	<u>1990</u>	<u>1989</u>
Public Injuries	1,201	1,193

A more aggressive reporting system has again resulted in an increase in reported incidents.

1.4.3 Break, Enter & Theft

	<u>1990</u>	<u>1989</u>
	8	16

1.4.4 Theft

	<u>1990</u>	<u>1989</u>
	9	14

1.4.5 Vandalism

Statistics that relate to damage and loss of Parks & Recreation assets has remained fairly constant during the

past two years. 1990 losses totally \$127,048 very comparable to 1989 figures of \$127,054. 1990 statistics revealed that \$18,726 of our total damage cost was caused to trees in motor vehicle accidents. Of the 328 occurrences of reported damage, 281 occurred in the Parks Division areas. Crime prevention programs developed in 1991 will focus on vandalism prevention within our diverse park and open space system.

1.5 MANAGEMENT INFORMATION SYSTEM

The MIS Section provides leadership and support for the development and maintenance of cost effective information system applications and practices throughout the Department.

Primary efforts during 1990 focused on:

- the expansion of network access to all the pools and arenas;
- a number of start-up activities for the Department's geoprocessing activities;
- participation in the development of a corporate geoprocessing strategy for the City; and
- requirements analysis for a program registration, facilities bookings and membership tracking system.

1.6 MARKETING

The Marketing Section experienced many changes in 1990. A decrease in staff during the second half of the year adversely affected the successful momentum initiated in 1989 and early 1990. In addition, the Section identified the need to redirect efforts by implementing marketing strategies with consideration for all elements of the marketing mix versus focusing on the production component of advertising and public relations materials.

"Marketing is the performance of business activities which direct the

flow of goods and services from producer to consumer or user in order to satisfy customers and accomplish the company's objectives."

The mandate of the Marketing Section is to consult and assist all operating sections in marketing their services and products while maintaining a unified departmental marketing strategy.

Some of the successful 1990 Marketing Section projects included:

- annual pass sales campaign
- Shouldice and Beltline ad campaigns
- 1991 Forest Capital bid
- area magazines launch
- golf score cards design
- Summer in the City publication and campaign
- pool schedule brochures
- Dive Into Summer pool ad campaign
- Environment Week and Science & Technology trade show displays
- pathway safety education campaign
- Bowmont Bridge opening
- Prairie Winds Park opening
- Great Canadian Skate sale promotion
- Winterscape magazine
- Learn to Skate badge program
- Kryczka Arena dedication

In addition to the above projects, the Information Services area of the section responded to over 200,000 telephone enquiries as well as compiled all directories and departmental information. A Departmental Corporate Sponsorship tracking system was also implemented as a new Information Services function indicating over \$100,000 worth of sponsorship receipts.

With the growing pains of change subsiding, and the new focus for the Section, 1991 should prove to be a resounding year for marketing Calgary Parks & Recreation.

1.7 PLANNING SECTION

The Planning Section is primarily involved in resolving and managing a variety of planning and research issues, specifically park master plans, policy plans, interdepartmental circulations and investigations, market research and community and volunteer agency needs and preference studies. During 1990, the Planning Section completed or actively participated in the following market research studies/needs and preference studies:

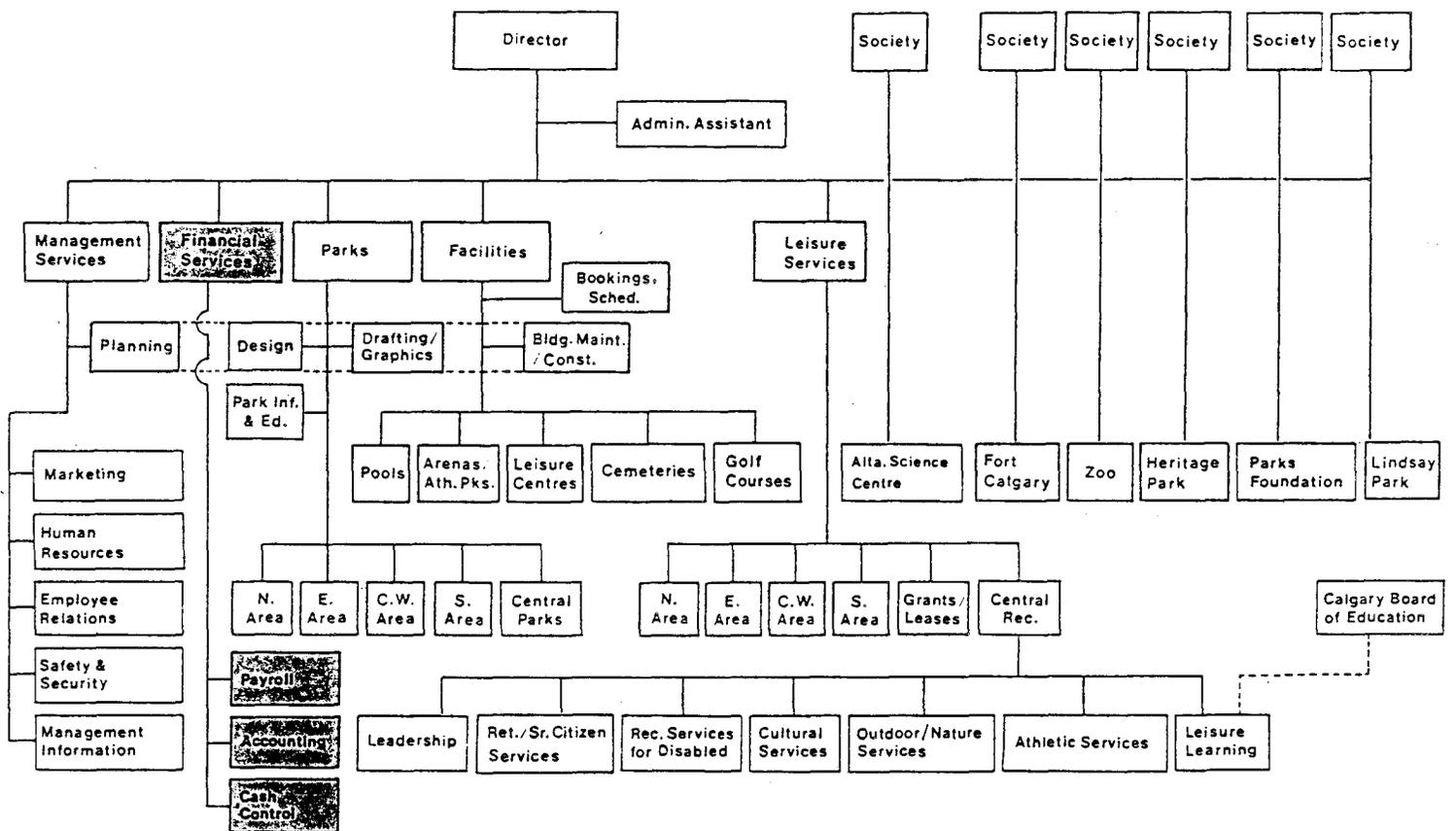
- Alberta Science Centre User Satisfaction Survey
- Centralized Registration - Customer Satisfaction Study (North Area)
- Forest Lawn Regional park Study
- Fort Calgary
- Human Resources
 - Customer Service Training Survey
 - Supervision Training Survey
- Leadership Training Survey
- Leisure Centre User Satisfaction
 - Village Square and Southland
- Lindsay Park Sports Centre
 - Non-user Survey
 - User Survey
- McKenzie Community Association Needs & Preference Study
- Nose Hill Park User Survey
- Nose Hill Park Master Plan Review Survey
- Outdoor Pool Study Report
- Outdoor Rink Utilization Study
- Pathway Compliance Study
- Pathway Compliance Counts Survey
- Pathway User Study Counts
- Pool User Satisfaction Surveys
- Seniors Programs Survey
- Sports Fields Inventory Update & Athletic Field Study

As well, the Section represented departmental interests on several major types of interdepartmental projects such as Area Structure Plans, Area Redevelopment Plans, LRT extension studies, urban stormwater management issues, major transportation studies and inter-jurisdictional concerns such as regional development issues.

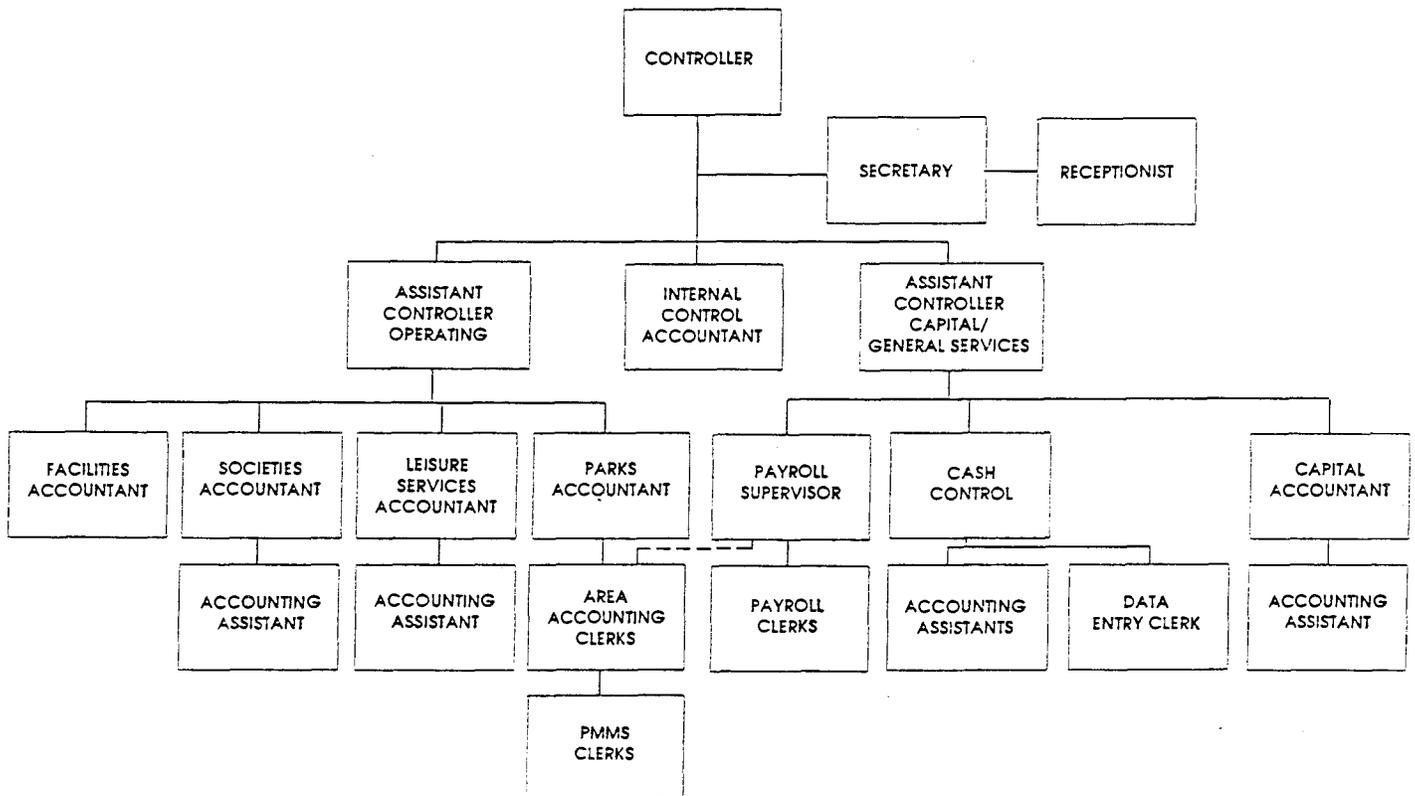
In 1990, the Section also:

- provided consultative assistance to the Grants Section for the 1990 CR/C grant reviews
- continued negotiation with Alberta Environment to enhance recreational opportunities along the WID canal.
- completed the review and provided departmental comments on numerous interdepartmental circulations and referrals related to open space
- coordinated the updating of park classification maps for each community in conjunction with the Dog Bylaw Use Designation.
- completed several significant land acquisitions to add land to the parks and open space system.
- initiated the Nose Hill Park Master Plan Review process.

In addition, as an important part of ongoing service, the Section responded to a wide range of requests for information from the public at large, on historical, long range and current parks and recreation planning matters.



CALGARY PARKS & RECREATION
FINANCIAL SERVICES DIVISION



Finance

2

MISSION STATEMENT

To plan, guide and control the financial aspects of Calgary Parks & Recreation and to provide Commissioners, other City Departments and the community with accurate and timely financial reporting to assist in the operations and control of the Department.

2.1 INTRODUCTION

The Financial Services Division operates with an orientation toward service delivery, balanced with the Division's control responsibilities under the City of Calgary Corporate Controllership Policy. The Financial Services Division is responsible for:

- Financial input to Department's short term and long term organizational and operational plans.
- Adherence to accounting and financial policies.
- Coordination and compilation of the Department's annual operating and capital budgets.
- Development and maintenance of effective management reporting systems for budget/expenditure control and cost control.
- Development of policies and procedures for internal control of all operations.
- Preparation of the Department's annual financial statements and government reports.
- Administration of all Department accounting activities.
- Providing financial input to union negotiations.

2.1.1 Payroll Section

- Implementation of "on-line time input system" for daily and reporting.
- Development of weekly input of salary data.

2.1.2 Cash Control Section

Initiatives to simplify/streamline cash control processes and procedures, including:

- Establish cash handling and control committee to review/revise cash handling procedures and manual.
- Review and redesign cash sales summaries and related documents.
- Review and revise bank account reconciliations.
- Review and revise cash control processes.
- Review GST implementation requirements and revise cash sales summaries and related processing.

2.1.3 Capital and General

- Continued reporting and recording revisions/enhancements to develop consistency and continuity in the capital and five year budgeting/planning cycle.
- Developed and standardized CR/C Grant & Development Permit processes, procedures and requirements.
- Played an integral role in CR/C Grant presentations and workshops.

2.1.4 Operations Accounting

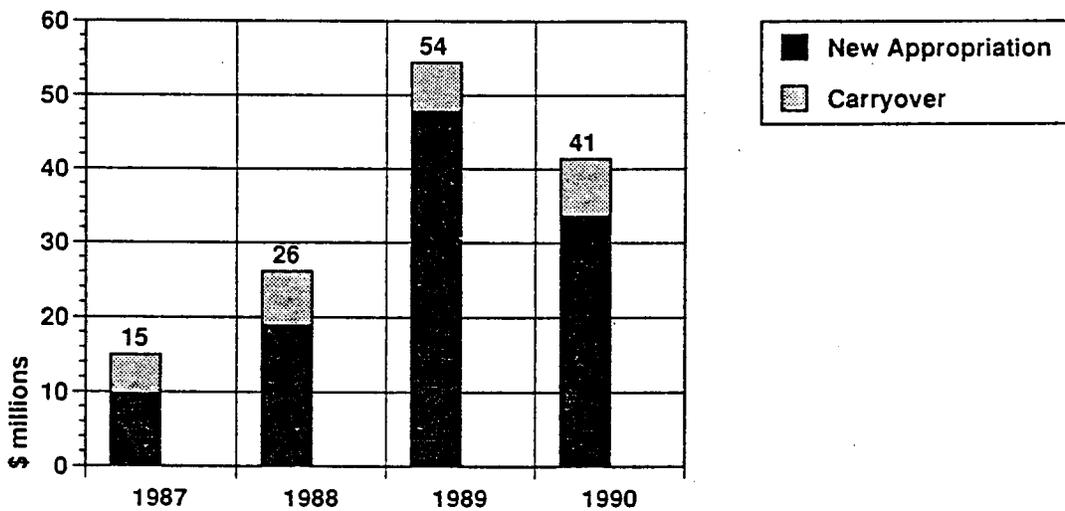
- Ongoing development of useful and timely reports for executive, managers and superintendents.
- Reviewed internal budget process, including communication of budget guidelines and budget requirements to various levels of operating staff.
- Gave presentations to operating staff of accounting-related issues to increase knowledge and awareness and provide accounting staff with increased recognition.

2.2 1990 CAPITAL EXPENDITURES

Total capital expenditures in 1990 were \$19,728,000 distributed as follows:

- 40% Facilities
- 54% Parks
- 5% Special Facilities
(Zoo, Fort Calgary, Heritage Park, Alberta Science Centre, Lindsay Park Sports Centre)
- 1% Leisure Services

Capital Budget 1987 - 1990



2.3 1990 OPERATING BUDGET

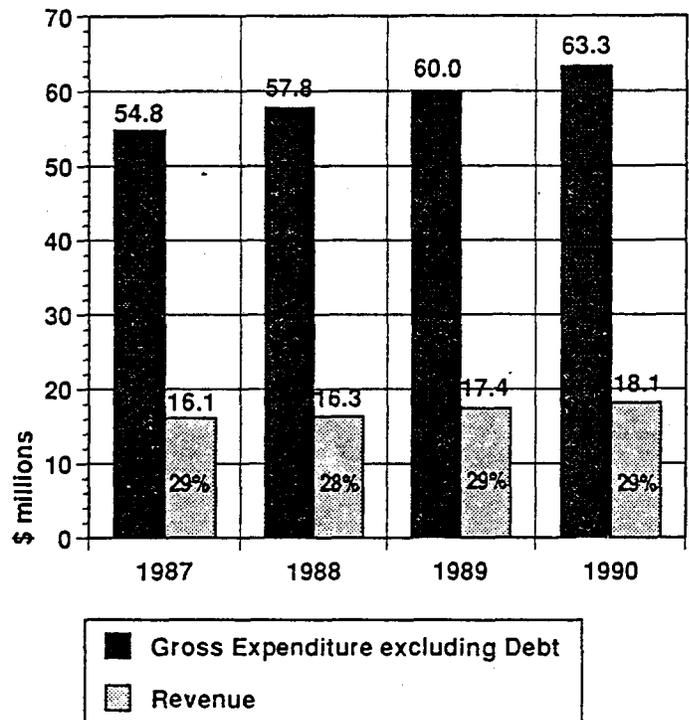
	<u>Budget</u>	<u>Actual</u>
Expenditures*	63,209	63,341
Revenues	<u>16,596</u>	<u>18,060</u>
Net	46,613	45,281
Debt Servicing	21,948	21,948
Net After Debt Servicing	68,561	67,229
	=====	=====

* Net of Recoveries

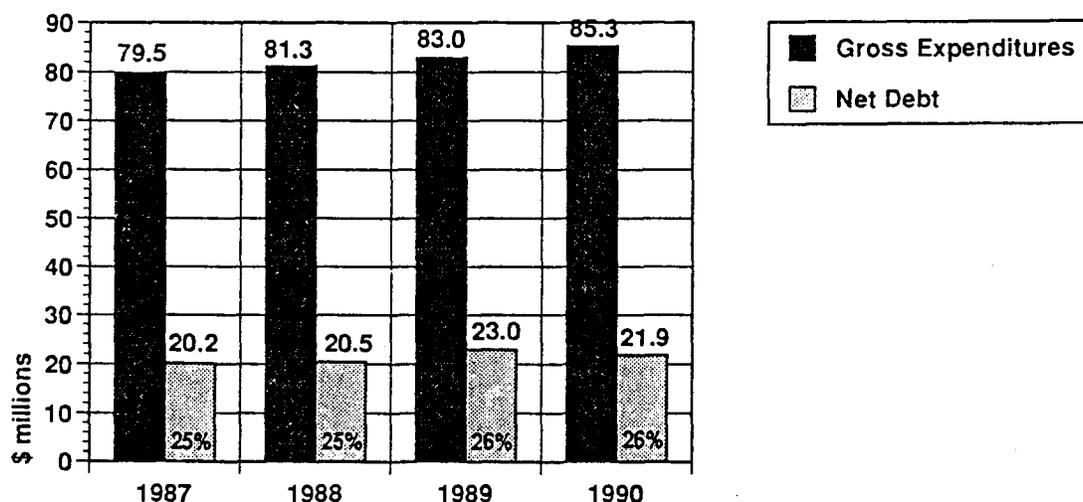
The Net Operating Budget, after debt, was distributed as follows:

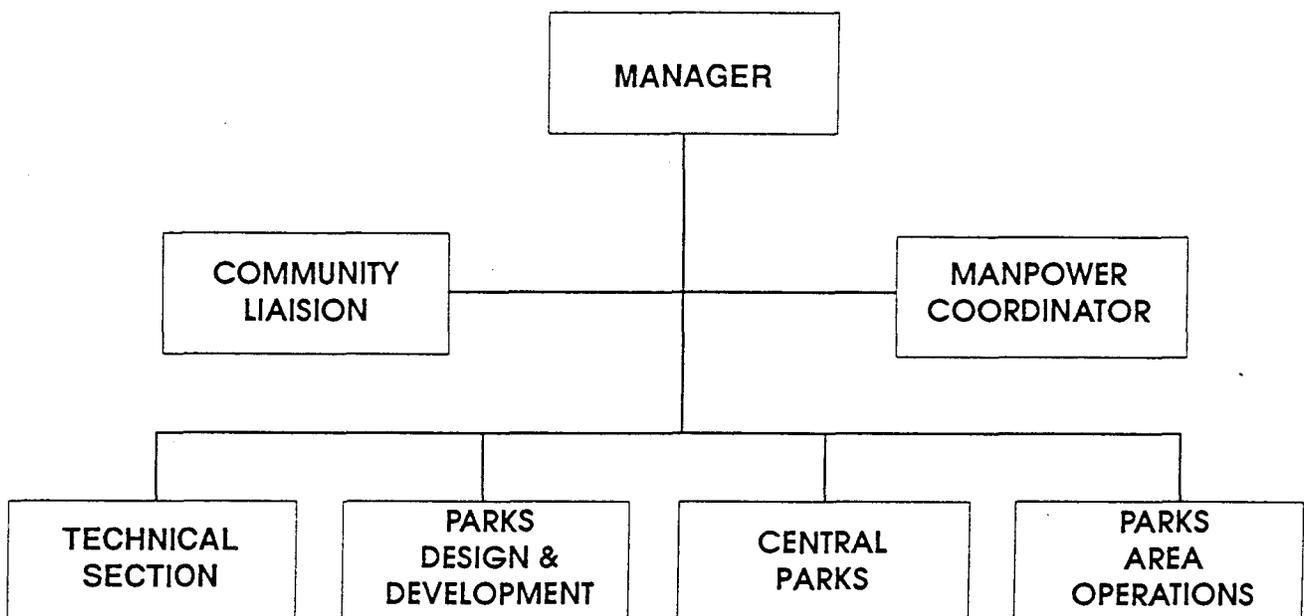
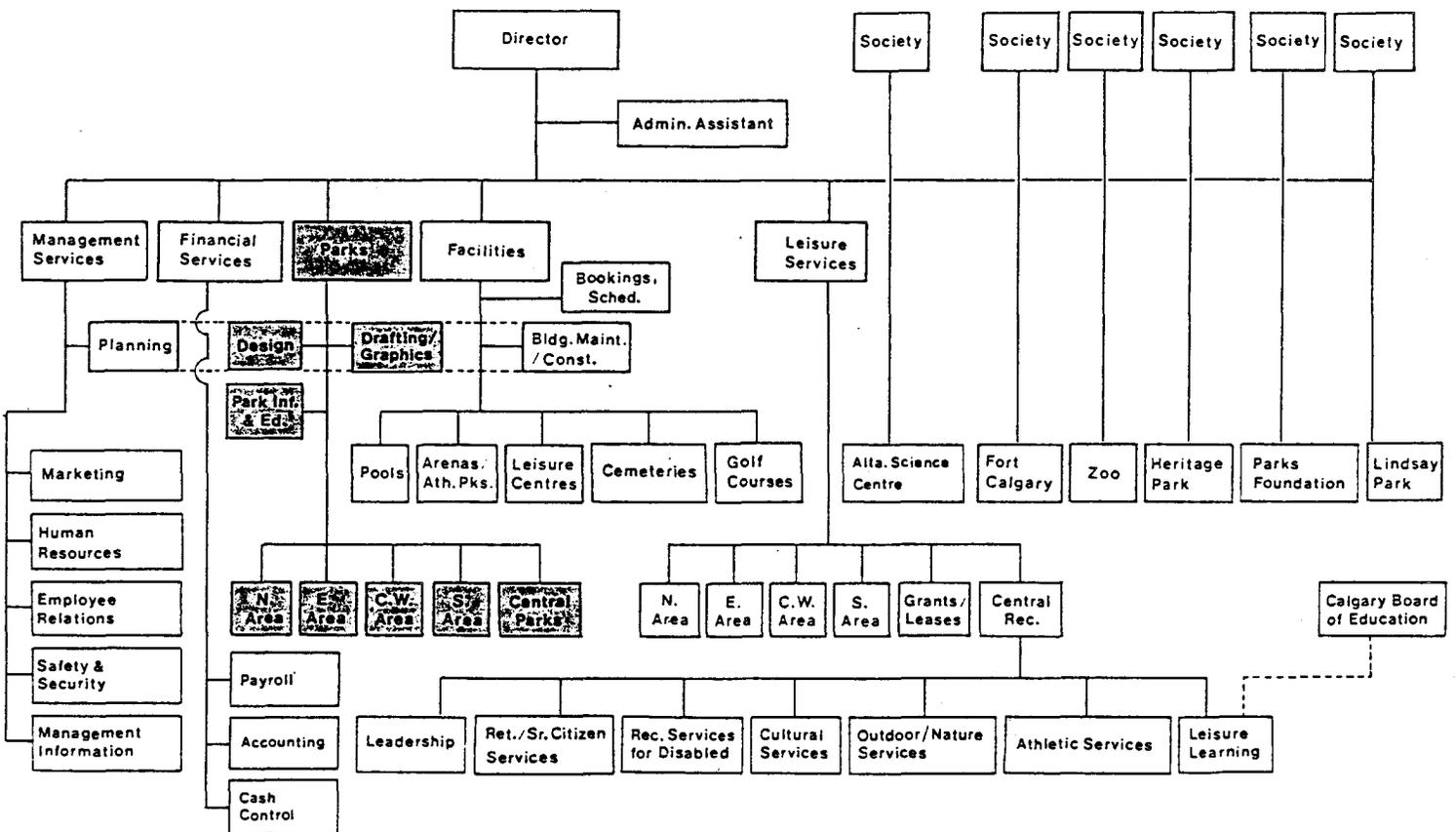
- 28% Facilities
- 8% Leisure Services
- 47% Parks
- 12% Special Facilities (Heritage Park, Alberta Science Centre, Zoo, Fort Calgary)

Operating Budget Comparison Revenue as a percentage of Gross Expenditures 1987 - 1990



Operating Budget Comparison Net Debt as a percentage of Expenditures 1987 - 1990





Parks

3

MISSION STATEMENT

To ensure the provision and integrity of a high quality and diverse park and open space system for present and future Calgary residents and visitors.

To ensure a safe, aesthetic and comfortable environment through environmental management/protection and quality control of landscape development.

3.1 INTRODUCTION

The Parks Division offers the following services:

- Parks and open space design and construction
- Park and open space maintenance
- Management of natural areas
- Nursery and tree farms
- Environmental management (weeds, mosquitos, natural areas, environmental reserves)
- Contract landscape maintenance for other Departments
- Quality control of landscape development by private sector and other Departments
- Community horticultural education programs
- Encouragement of community initiative in the "Greening of Calgary"
- The most extensively paved pathway system in Canada located primarily along the Bow & Elbow Rivers
- A variety of parkland such as natural areas, tot lots, community parks, regional parks, open green space and landscaped boulevards

3.2 PARKS AREA OPERATIONS

3.2.1 Parks Maintenance

- Grounds mowing, water, litter control, fertilizing and weed control
- Tree and shrub maintenance -

watering, fertilizing, pruning, cultivating

- Parks buildings, tennis courts, equipment, washrooms and drinking fountains
- Pathways
- Fencing
- Floral displays
- Irrigation systems
- Natural ice rinks including Bowness Lagoon, Marlborough Park and small rinks in neighbourhood parks
- Ball diamonds, soccer pitches, and other play fields
- Horticultural maintenance of Stephen Avenue and Barclay Malls
- Olympic Plaza
- Water features such as fountain and spray pools
- Devonian Gardens

3.2.2 Parks and Open Space Development

- Development of new parks and open space
- Upgrading of existing parks
- Tree planting
- Pathway development

3.2.3 Devonian Gardens

This unique 1.26 hectares of indoor garden in Toronto Dominion Square contains 23,000 plants of 138 varieties.

In 1990, the Devonian Gardens were host to:

- approximately 1,000,000 visitors
- 32 performances and displays
- 444 private rentals and special events

3.3 CENTRAL OPERATIONS

Activities which are mor efficiently managed on a centralized basis include:

- Environmental management

- Coordination of vehicles and equipment utilization
- Nurseries and tree farm
- Centralized purchase of materials and equipment
- Urban forest management

3.3.1 Environmental Management

Weed Control

The Weed Inspection Branch is responsible for enforcing the Weed Control Act of Alberta and the City of Calgary's Weeds, Grasses and Plants By-law.

- Public and private lands are inspected in response to public complaints and weed notices issued as required. If the notice is not complied with, City crews carry out the work and the landowners are invoiced for the costs.
- In cooperation with Alberta Agriculture, special efforts are made to control the restricted weeds Nodding Thistle, Spotted Knapweed and diffuse Knapweed on both public and private lands.
- The "Dandelion Hotline" program creates an opportunity for the public to report dandelion infestations on property owned by the City. These reports result in prompt control action.

Mosquito Abatement

This program is regulated by an Alberta Environment permit and a City of Calgary Bylaw. A provincial grant based on the expenditures for operating costs is provided to the Department each year.

In 1990, the City applied approved chemicals to 3,058 hectares of standing water. The grant totalled \$85,298 and covered 43% of the City's costs.

3.3.2 Coordination of Materials and Equipment Purchasing

Centralized purchasing of

construction and maintenance materials e.g. loam, shale, fertilizer, fencing, playground equipment, central stores items.

3.3.3 Vehicle and Equipment Coordination

Vehicle and equipment coordination provides liaison between the Fleet & Facilities Department and all user groups within Calgary Parks & Recreation.

3.3.4 Urban Forest Management

This program is active in providing standards for maintenance and use of trees and shrubs on City land, as well as public education. It involved:

- Tree lifecycle program (removal and planting)
- Civic nursery and tree farm provides trees and shrubs for park development
- Arbor Day
- Tree standards (one tree/two people)
- Tree maintenance
- Tree inventory and management system
- Ash Bark Beetle research

3.4 ADOPT-A-PARK

The Adopt-a-Park program provides assistance and support for citizens who wish to volunteer their time in order to improve the appearance of Calgary's parks by contributing to maintenance in existing parks. Four seasonal staff positions entitled Adopt-A-Park attendants have greatly increased the success and quality of the program.

Number of Adoptions by Park Area

	<u>1989</u>	<u>1990</u>
North Area 1	160	149
East Area 2	158	119
South Area 3	208	163

Centre West Area 4	<u>171</u>	<u>82</u>
Total	691	513

3.5 DESIGN & DEVELOPMENT

In 1990, the Design & Development Section undertook projects in the area of

- project design & management
- development approval and inspection
- surveying
- geographic information systems

3.5.1 Project Design & Management

1990 Design and Management projects included projects at 150 locations. These projects included:

- community facilitation
- detailed design and specifications
- site supervision
- costing and financial control
- facility management plans

3.5.2 Development Approvals

To ensure consistent quality control in the planning, design and implementation of parkland resulting from new subdivision development, the Design & Development Section reviewed and approved:

- 38 outline plans
- 384 land use circulations
- 380 detail landscape - irrigation plans
- 120 utility plan circulations
- 320 landscape development projects
- 130 misc. planning circulations

In addition, annual revisions to standard specifications and development guidelines were undertaken.

3.5.3 Technical Services - Drafting & Graphics

Over 495 projects with wide variety of technical drafting services

related to parks development and the graphic enhancement of departmental reports, documents and presentations we have completed. The service includes graphic design, preparation of camera-ready artwork and the coordination of production through the City Hall Print Shop.

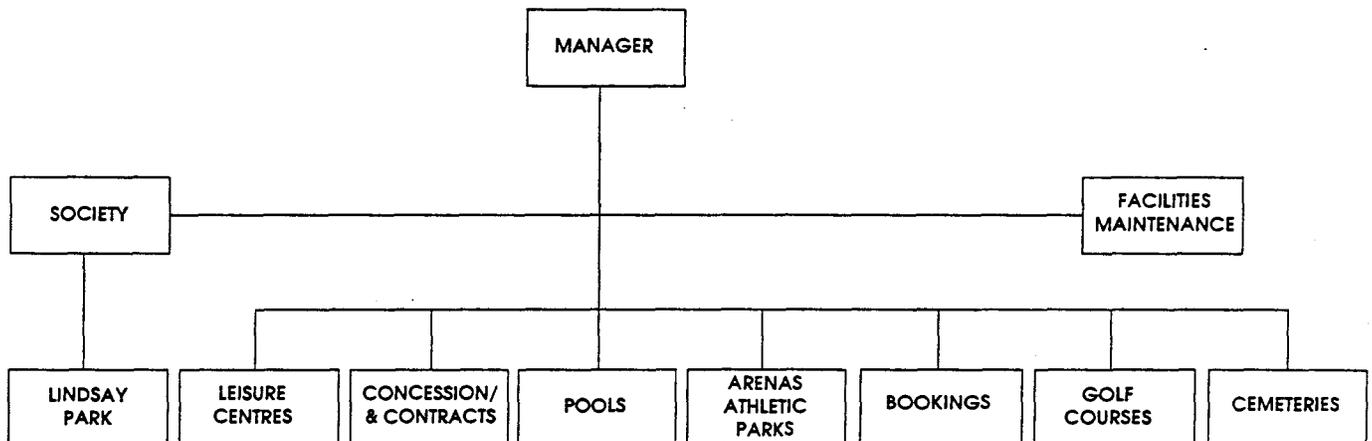
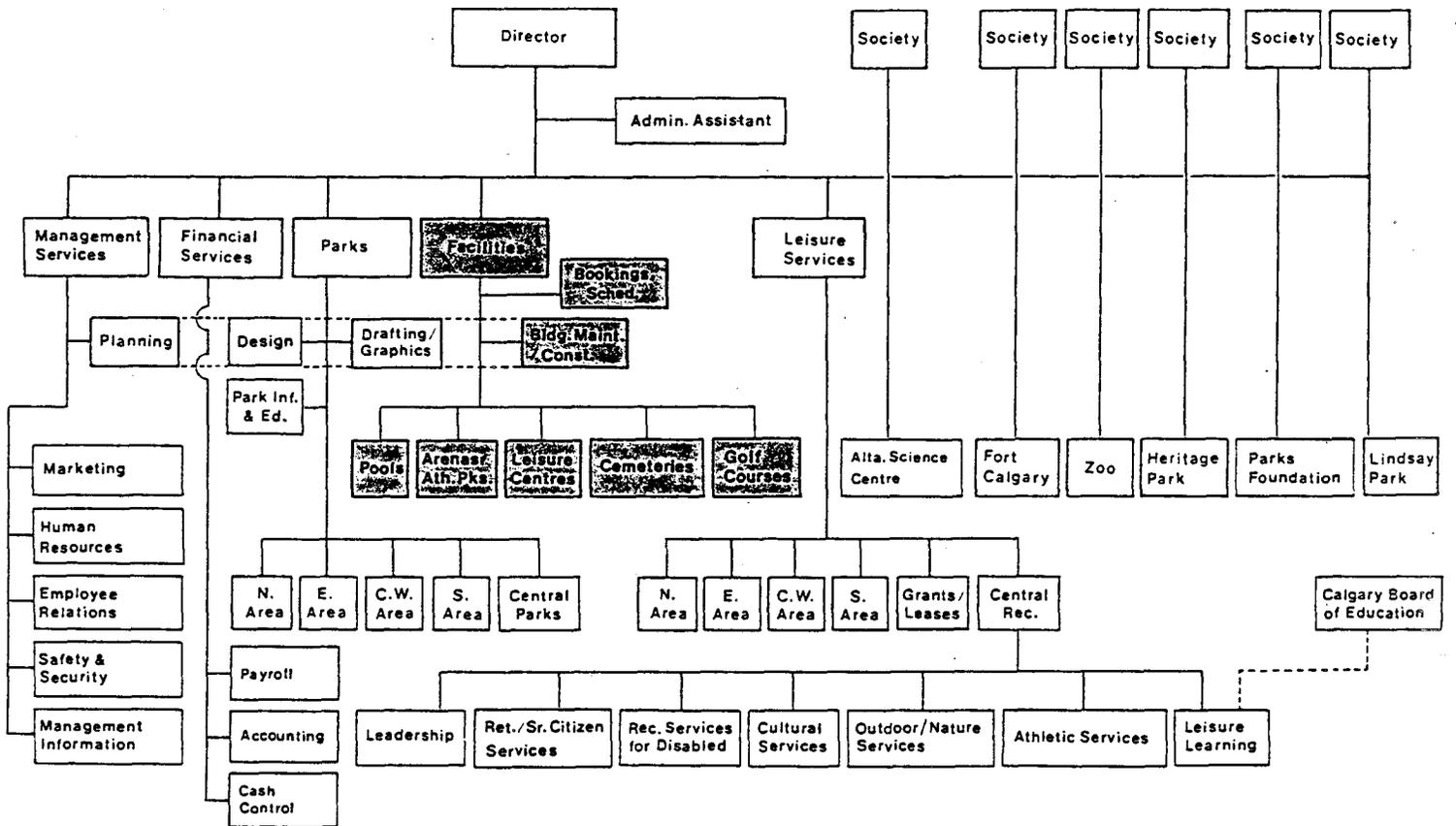
3.5.4 Surveying and Land Forming

Survey and lay-out services for new construction and legal surveying of property lines were provided through an in-house crew. This crew works closely with the Division's landscape architects and technical draftsmen. Services include:

- establishing property liens for fence installation during the construction of new parks
- collecting field data required for design purposes
- laying out roads and sections in cemeteries
- Surveying athletic parks and community parks for the development of new play fields

3.5.5 Geoprocessing Information Services

The initiation of Geoprocessing Services occurred midway through 1990. This system of electronic mapping will take on an expanding role over the years to come. In 1990 the purchase of hardware, hiring of a coordinator and production of initial mapping information was undertaken.



Facilities

4

MISSION STATEMENT

To provide recreation opportunities for Calgarians by effectively managing City recreation facilities, encouraging optimal use while protecting the investment already committed.

To work with other municipal and community organizations to improve and expand the recreation facility system in response to identified need.

4.1 INTRODUCTION

The Facilities Division is responsible for 65 recreation facilities, which accommodate over 7 million visitors per year and generate over \$10 million in related revenue.

The responsibilities of this Division include:

- Operation and maintenance of all City recreation facilities
- Planning and coordination of new facility construction and major renovations
- Development, implementation and management of a comprehensive preventative maintenance program for all Parks & Recreation facilities
- Development and management of a life cycle forecast program for all facilities
- Assistance to community organizations for facility planning, development and operations.
- Booking of recreation facilities including schools, parks and playfields.

Facilities are grouped into five categories:

- Arena/Athletic Parks
- Golf Courses

- Sports/Leisure Centres
- Swimming Pools
- Cemeteries

Initiatives/Highlights in 1990

- The successful "Ease the Squeeze" program continued in 1990 with approximate sales of \$100,000 in annual passes for leisure centres and pools.
- A special "Save on GST" promotion to the general public between September and December resulted in an increase of 200 annual pass sales and generated \$50,000 in revenues.

4.2 ARENAS

Total arena use hours increased by 3.25% and revenues increased by \$194,000 over 1989.

A continuing program of improvements and protection of the investment resulted in the following projects being undertaken at various municipal arenas in 1990:

- Fire alarm system upgrades.
- Flooring replacement in foyers, hallways and dressing rooms.
- Extensive repairs and replacements at Stu Peppard Arena including:
 - emergency lighting upgrade
 - rebuilt rink boards
 - exterior caulking
 - tempered glass installations
 - replacement of hot water tanks
- Installation of energy efficient alumazorb low emissivity ceiling, resulting in reduced plant run hours and improved brightness.

4.3 ATHLETIC PARKS

Operating efficiencies and creative staff scheduling resulted in a net saving of \$53,000 for the athletic park system.

The major undertaking in 1990 was the

replacement of the velodrome cycle track at Glenmore Athletic Park. The facility is now one of the finest outdoor tracks in North America with the potential to attract major national and international events. The project was spearheaded by the Calgary Bicycle Track League and the total cost of \$480,000 was funded by the City of Calgary, Saddledome Foundation and the Provincial Government through the Community Enhancement Grant program.

Other improvements and upgrades undertaken in 1990 were at various locations were:

- Replacement of irrigation systems.
- Installation of new fencing, backstop overhangs, extended wings and outfield fences.
- Corporate sponsorship by Petro Canada funded improvements to players boxes at Optimist Little League Park and replacement of the scoreboard at Ed Corbett (Renfrew) field.

4.4 GOLF COURSES

Municipal golf course attendance decreased by 7% in 1990 primarily due to poor early spring weather conditions. Revenue increased \$21,000 primarily due to fee increases and the operations taking over golf supply sales in four of its pro shops. The percentage recovery of operating costs decreased from 117% in 1989 to 115% in 1990.

Improvements and highlights in 1990 included:

- The Maple Ridge 9-hole expansion project continued, but experienced delays due to poor weather. Completion is set for 1991 with play commencing in early spring 1992.
- Tree planting at McCall Lake.
- Pathway development programs at McCall Lake, Shaganappi Point,

Maple Ridge, Richmond Green and Confederation Park.

- Fourth full year of operation of the volunteer marshall program.
- Redesign of scorecards for all golf courses.
- Council approval of a revised block booking policy.
- Council approval of the terms of reference for a Golf Management Advisory Committee.

4.5 LEISURE CENTRES

Calgary Parks & Recreation operates Village Square and Southland Leisure Centres. Both centres include over 200,000 square ft. of innovative recreation features including leisure /wave pools.

In 1990, a Value for Money Audit of the leisure centre operations was initiated. Initial findings and recommendations were reviewed and discussed with the Audit Task force in late 1990 and the final recommendations will be presented to Council in 1991 February.

1990 saw the following initiatives and highlights at the Leisure Centres:

Village Square

Customer Service continued to be the number one focus area with the entire staff.

Commitment to service was demonstrated by improvements to the Centre and by implementing identified program needs. Some of these initiatives included:

- The hiring of an in-house marketing specialist
- increasing the gymnastics programs for the preschoolers
- Installation of new arena flooring
- A face lift and new fitness equipment in the weight training area

- An additional underwater camera in the diving tank for patron safety
- A new coloured sporthall curtain to prevent the badminton bird from blending with the background and being lost during play
- Appointment of a new food service concessionaire, Beaver Foods, Ltd.

Southland

Commitment to customer service at Southland Leisure Centre resulted in the following initiatives and improvements:

- Renovation of the pool cafeteria making it more accessible from the lobby area and bringing spectators closer to the pool area.
- Addition of a new 55 meter water slide, enhancing the overall attraction value of the centre.
- New top coating application as well as new sport lines painted on the sporthall floor.
- Addition of new weight equipment including computerized stationary bicycles and a trampoline.

4.6 SWIMMING POOLS

The following initiatives and accomplishments were undertaken during 1990 at the 12 indoor pools and 10 outdoor pools:

- Major repair and upgrade program at Foothills, Inglewood and Killarney indoor pools, and Highwood and Stanley Park outdoor pools.
- Mt. Pleasant Community Association and Calgary Parks & Recreation signed a two-year operating agreement. The Community Association operated the pool successfully for their first season.
- City of Calgary Swimming Pools received the Royal Life Saving Society (Alberta & North West Territories Division) awards for:
 - greatest percentage increase in

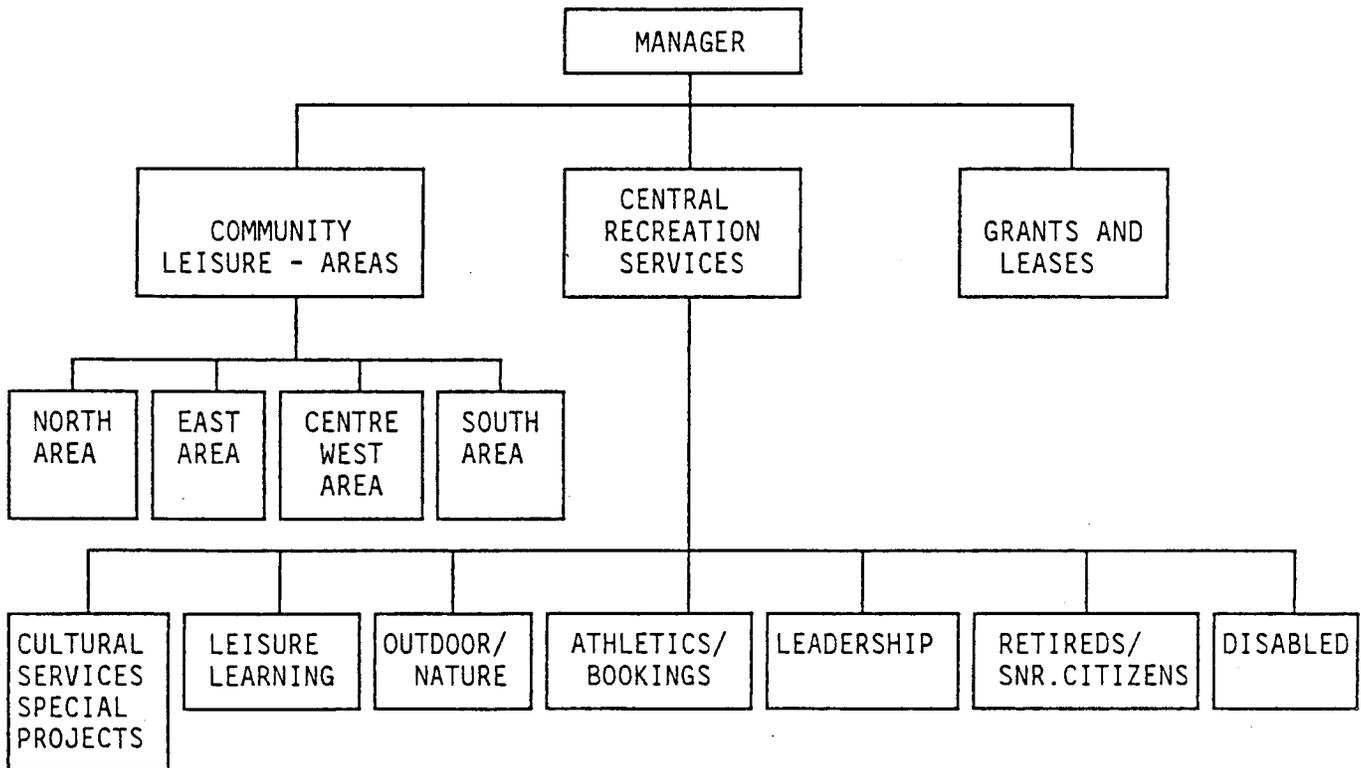
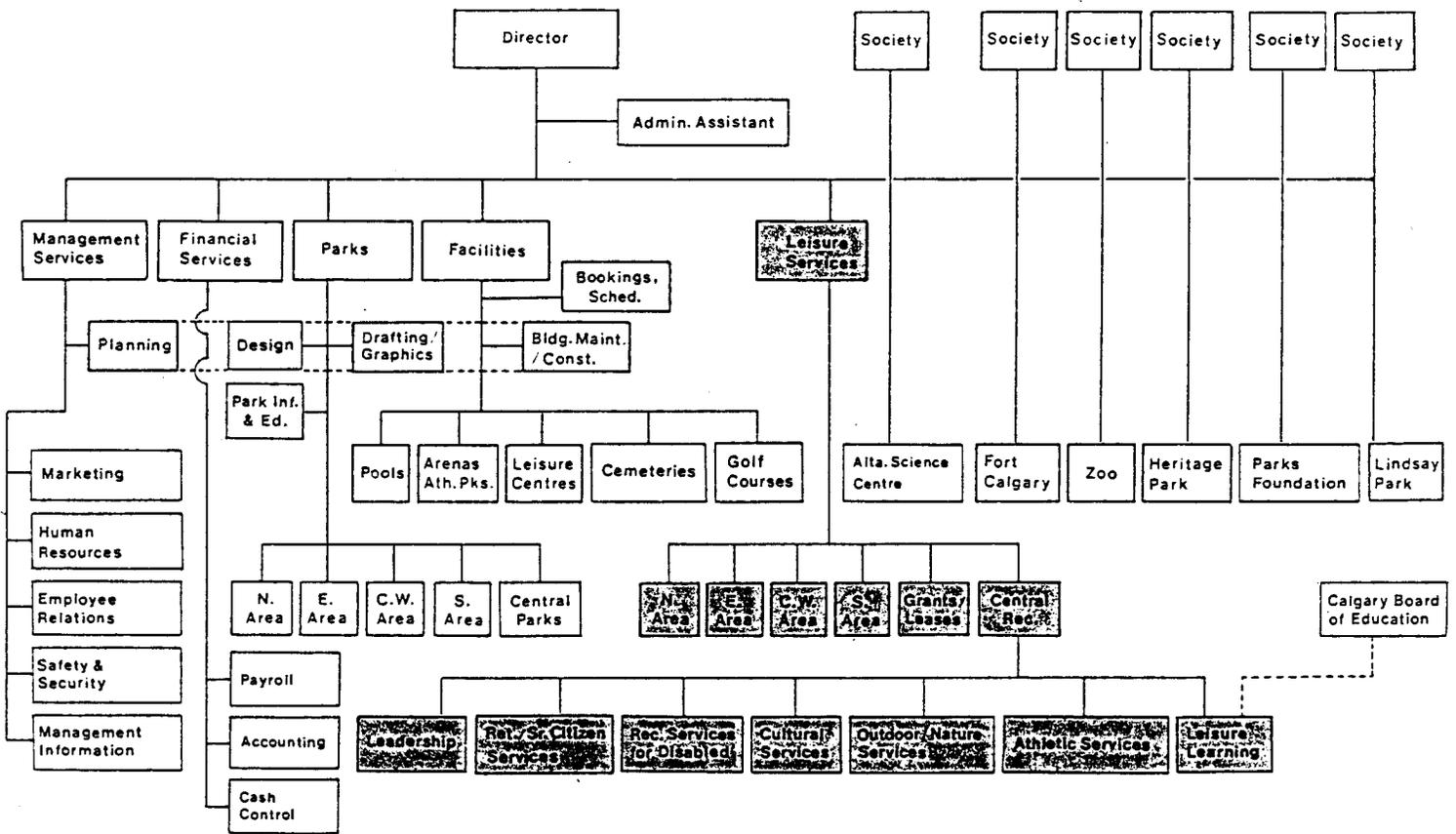
resuscitation awards
 - Class I affiliate awards
 highest overall points

- "66 CFR" presented their Community Service award for "Super Volunteerism" to Lou and Dorothy Thorpe at Glenmore Pool.
- For the first time, the Swimming Pool Section achieved a revenue generation of over \$3,000,000.
- Temporary employees with Swimming Pools received Milestone Recognition Certificates.
- The Swimming Pool Section hosted the Edmonton Parks & Recreation Department's Pools & Leisure Services staff for a valuable professional development exchange.
- Swim & Fun Camps were staged in nine indoor pools and one outdoor pool which added tremendously to the overall service delivery.
- Bob Bahan installed a wall mural courtesy of the Alberta College of Art improving the aesthetics of the entire facility.
- The Swimming Pool Section operated Barclay Mall and Prairie Winds wading pools efficiently and successfully for the Parks Division.

4.7 CEMETERIES

The five cemeteries operated and maintained by Calgary Parks & Recreation (Queen's Park, St. Mary's, Union, Burnsland and the Chinese Cemeteries) total 95 hectares. Sixteen hectares of land are available for development which is sufficient to meet Calgary's needs until the end of the 20 Century.

1,497 burials occurred at City cemeteries in 1990, a slight decrease from the 1,596 in 1989.



Leisure Services

5

Mission Statement

To enhance the quality of life for Calgarians by providing leadership to the leisure delivery system in Calgary.

5.1 INTRODUCTION

The primary operating philosophy of the Division is to offer support to community initiatives in the provision of leisure and cultural opportunities. Where the community is unable to meet community need, Leisure Services may provide a direct or cosponsored service.

Leisure Service provides leadership through:

- analysis and response to changing leisure and cultural needs
- research and development of innovative programs and activities
- leisure advocacy to public and government
- resource assistance (consultative, physical, financial, administrative and educational)
- network development
- leader development
- liaison between community organizations, public, interest groups and government

Leisure Services Division included the following in it's activities:

- recreational and facilitation in ethnic programming
- operation of two art centres, Inglewood Bird Sanctuary, Glenmore Sailing school, River Edge and Clearwater Beach recreation areas, and Stanley Park Centre
- liaison with Alberta Science Centre
- booking of Olympic Plaza
- community funding and grants
- social and recreational lease negotiation and management

- community group development and assistance
- volunteer development and assistance
- volunteer development
- program and leadership development
- leisure education

5.2 COMMUNITY LEISURE SERVICES

Highlights of the programs, events and community support provided in 1990 were:

- In partnership with Alberta Recreation and Parks and the Recreation, Parks and Wildlife Foundation, the Department completed phase II of a Preschool Leisure Education project. The purpose of this project was to develop a resource package for daycare and playschool teachers to use in integrating the concept of leisure within preschool environments.
- Two hundred community association board members and their families attended a recognition event for community association volunteers.
- Quarterly newsletters were distributed to community groups to keep them informed of Department services, programs and deadlines.
- "Enviro Kids", a free drop-in program with a focus on environmental awareness, was successfully offered in various city parks.
- During Teachers' Convention, a very successful "Snowboard Workshop" was cosponsored with Canada Olympic Park.
- In conjunction with Canada Post, over 5,000 students in 36 schools participated in the "Letters to Santa" program.
- The Centre West Area's Parks Division and Leisure Services Division staff participated in a staff exchange to better understand the other division's

services with an ultimate goal of improved customer service.

- Over 3,000 participated in "Art Vantasy", a drop-in art program run in City parks.
- The Department worked with the communities south of Fish Creek in the final selection of a site which will locate a future regional recreation complex.
- Alberta Advanced Education provided funds to help local community groups provide over 200 recreational program opportunities for seniors and adults.
- Training opportunities for community groups included "The Successful Development of Recreation Programs", attended by over 20 community associations.
- Seniors training opportunities highlighted information on grants, programs and services available through Calgary Parks & Recreation.
- "Lawn Chair Twilight", a family entertainment event held at park sites in N.W. Calgary, drew over 500 participants.
- A very successful city-wide teen program included five "Pool Splashes", a number of direct programs including "Teen Modelling", and "Teen Festival" at Prince's Island.
- Over \$50,000 of the Burns Memorial Fund assisted 1,500 children in participating in Calgary Parks & Recreation programs.
- A brochure was developed to better explain the benefits of the Burns Memorial Fund for program subsidy.

5.2.1 Special Events

During 1990, the four areas initiated or cosponsored several special events. Highlights were:

- "Halloween Extravaganza" at Devonian Gardens drew over 1,500 participants.
- Two large special events were cosponsored for the first time

with Canada Olympic Park. "Family Day" and "Blowin' in the Wind" attracted over 3,000 participants.

- South Area hosted a variety of special events which included "Recky's Picnic," "Concerts in the Park", "Kite Day'" and "Campfire Sing-a-Long".
- The Department worked cooperatively with 23 community associations in offering winter festival events.
- "Christmas Light Tours" were expanded by cosponsoring with community associations and seniors groups in addition to the direct tours offered by the Department.
- The Department developed manuals on "How to Plan Halloween Parties" and "How to Plan Birthday Parties" and made them available to community groups.
- The first "Family Fall Festival" was held during Family Week with over 300 attendees.
- A number of "Campfire Sing-a-Long" programs were held at parks throughout the city.

5.2.2 Special Facilities

Wildflower Art Centre and North Mount Pleasant Art Centre

- A complete facility study was undertaken for both art centres. The facility study gave a complete report on short and long term conditions of these centres in an effort to address future capital budget considerations.
- Art Centre staff worked extensively in the area of safety by developing ceramic safety procedures and health and safety procedures for children's art programs.
- Special events hosted at the art centres included "Halloween Howl" with over 300 children attending, "Renaissance Rhapsody", and "Christmas at Wildflower".
- A new ventilation system and spray booth was installed at North Mount

Pleasant Art Centre to improve the air quality in the ceramics studio.

- Through a concerted marketing effort, the North Mount Pleasant Art Centre showed an 8% recovery increase and for the first time, achieved over \$100,000 in revenues.

5.3 CENTRAL RECREATION SERVICES

The participation of Calgarians in programs and services offered or cosponsored by Central Recreation Services totals over 1 million each year and continues to grow. As Calgary's population is under 750,000, it is obvious that many people partake in more than one of the services offered by the following sections:

- Athletic Services
- Community Leadership
- Cultural Services
- Leisure Learning Services
- Outdoor/Nature Services
- Recreation Services for the Disabled
- Retired/Senior Citizen Services

5.3.1 Leisure Learning Services

Leisure Learning Services was created in 1967 on a handshake between the Director of Calgary Parks & Recreation and the Director of Continuing Education, Calgary Board of Education. They shared a common belief that the two organizations could work together to deliver cost effective, professionally coordinated adult education. For 23 years, Leisure Learning has delivered athletic, social and cultural courses, special events and conferences via Parks & Recreation coordinators who program city-wide in CBE facilities. In 1990 July, this unique partnership was reaffirmed by the signing of a joint operating agreement.

- 17,317 adult Calgarians took one

of the 959 courses that operated through Leisure Learning. This represents a regular course enrolment increase of 4% over 1989, with 20% more courses than the previous year.

- A new golf instruction facility at River Edge was constructed by Leisure Learning Services. The facility opened in May with the programs filled to capacity.
- Leisure Learning Services and the Division of Continuing Education renovated a former locker room at Viscount Bennett Centre into a large ceramic and craft studio. Night classes have operated in ceramics, papermaking, silkscreening and stencilling since its February opening.
- "Just for the Fit of It", cosponsored with Mount Royal College, brought 220 fitness leaders together for a weekend workshop in November.
- The Outdoor Leisure Education program expanded interpretive courses through the use of Kananaskis Environmental Research Centre.
- Hot glass blowing courses were added within the ceramics programming area.
- Ceramics also saw a revitalization of wheel throwing classes.
- Other "hot" programs were sailing, western riding, co-rec volleyball and curling.

5.3.2 Retired/Senior Citizen Services

In 1990, the Retired/Senior Citizen section focused on analyzing the results of the "1989 Leisure Interest Survey of Older Adults" and developing strategies to implement these findings into future programs and services for our growing aging population.

- Developmental work continued with the cycle program. Weekly trips were led by leaders trained in the

Cycle Tour Leader workshop. Other workshops offered include cycle maintenance and buying a bicycle.

- Leadership training expanded into the area of creative programming (25 participants) and fundraising /sponsorship. Successful training was offered on planning a day trip, travel escorting and cross country ski instructing. 12,674 seniors participated in 419 trips through the subsidized transportation program.
- The section worked with the area staff to organize a successful leisure fair (800 participants) to provide information on available leisure opportunities. Also cooperatively organized the seniors art showcase (198 participants).

5.3.3 Community Leadership

1990 was definitely a year of change for the Community Leadership Section. Despite major staff changes a number of successful endeavours were undertaken.

- A series of leadership workshops on Conflict Resolution, Motivation and Problem Solving.
- Introduction of a new summer program for the young teen, Leadership Discovery offered a fun, hands-on approach to leadership issues for youths 12 to 15 years.
- The "A Step Ahead" program was refined using the recommendations of the first participants. A shortened 15 week program was introduced in the fall with 8 candidates completing it.
- 250 leaders attended a one day summer leader orientation event at Southland Leisure Centre. "Trekking into the 90s" kicked off a new decade in a truly futuristic way with pyrotechnics and a space theme to inspire our leaders.
- Safety training was revised to include an important component on

addressing Child Abuse. Leaders were offered training in the integration of persons with disabilities.

- The Midsummer Energizer offered 120 leaders speciality and on call staff, an opportunity to recharge their batteries and discover insights into recreation.
- Leadership continued to administer hiring of on-call leaders on behalf of both Leisure Services and Facilities Divisions. 21 staff were in place for the summer.
- The Skills Program for Management volunteers has continued to grow and afforded 12 Department staff the opportunity to train as Skills Trainers. 20 workshops were provided to community associations and multicultural groups. In the fall, trainer training was enhanced with a session on Training vs. Facilitation cosponsored by both the Skills and Boardwalk program.
- The late-in-the-year hiring freeze resulted in Community Leadership compiling statistical information to determine staffing needs and potential program impact for the Division.

5.3.4 Cultural Services

- 1990 saw the continued development of arts and festival events within the City of Calgary. The adoption of a new Festival Policy reaffirmed the municipality's support of festivals and special events.
- The Canada Day celebration, coordinated by the work unit and other cosponsored events such as Heritage Day, Jazz, Folk, Winter and Caribbean Festivals delivered exciting entertainment in a beautiful park-like setting to a total attendance in excess of 300,000 people. Services provided to other cosponsored programs and community events included advice,

consultation and technical support (stages, tents, tables, sound systems) with a total audience in excess of 175,000 people.

- In the Cultural Resource Centre, there was a dramatically increased demand for information especially for children's and free attendance programs. The final draft of the "Art Manual" was produced and a city-wide competition was held to find a suitable cover. Seven year old Elaine Tse was the winner and a reproduction of her winning artwork is featured in the final version of the "Art Manual", now on sale to the public. The very successful "Children's Performers Guide" was also updated.
- The Calgary Allied Art Foundation continued its active artwork purchase program for the Civic Art Collection. Three major exhibitions of these works were featured. A new documentation and maintenance depot was allocated by City Council for the Civic Art Collection.
- "Walking Side by Side" was a pilot project constituted to address the needs arising from delivering leisure opportunities to a culturally diverse community. This resulted in the development of a training manual and staff development programs for the Leisure Services Section, financed through a grant from the Secretary of State.
- The Olympic Plaza was the site of 104 days of active cultural and recreational programming during 1990. As a popular site for many festivals in Calgary, the Olympic Plaza played host to programs of the Calgary Winter Festival, Calgary International Children's Festival, Taste of Calgary, Caribbean Festival, Calgary International Jazz Festival, Calgary Exhibition & Stampede's Rope Square, Calgary Folk Festival and Calgary First Night. One of the extraordinary events of the

summer was the Calgary Philharmonic Concert on the water at the Plaza. The Plaza was also selected as the site for Calgarians to welcome Her Majesty Queen Elizabeth on her recent visit.

- Spectators enjoyed departmental and community events such as the Brown Bag Lunch Series, All That Glitters, the Olympic Plaza Anniversary, India Day, Shakespeare in the Park and the International Children's Vigil.

5.3.5 Outdoor/Nature Services

Inglewood Bird Sanctuary

- More than 47,000 people visited the Sanctuary during 1990. 144 organized groups were given nature presentations by Sanctuary naturalists.
- Adult education courses offered on nature topics drew 868 registrants, an increase of 25% over the previous year.
- 116 volunteers were active in stewardship for the area and in wildlife research, donating 5,107 hours.
- Over 2,600 contacts regarding native wildlife were received on the Wildlife Information Line.
- Over 3,400 people visited the Peregrine Falcon display during interpretive hours. Seven information updates were distributed to the public and the media detailing the birds progress through the nesting season.
- 325 orphaned, sic, or injured wild birds were received from the public. They were fed, cared for, and released into the wild with a 84% success rate.
- Daily attention during winter months was placed on the avian cholera epidemic. To prevent the spread of the disease, over 575 dead Mallards were picked up and packaged for incineration.
- Provided expertise and information to the media on wildlife, nature

programs and the Inglewood Bird Sanctuary. In 1990, there was over 175 contacts with the media including newspapers, radio and television.

- A new fence was erected along the Sanctuary's west boundary. the trail system was expanded along the Bow River. Outside lighting at the Colonel Walker House and in the parking lot was upgraded. New shingles were put on the house and garage and all building exteriors were painted.

Environmental Planning

- Performed regular community environmental assessments in association with Planning Division.
- Provided expertise and information on environmental issues to city, outside organizations and the media.

Special Projects

- Worked with Calgary Wildlife Trust to complete a survey on wildlife species for Nose Hill Wildlife inventory.
- Commenced planning for long term environmentally sensitive areas project with Planning Division.
- Initiated a mammal database on computer for species occurring in Calgary.
- Participated in the organization of several special events, e.g. River Clean Up, Earth Days, Picnic In The Park. There were 1,000 participants at Picnic In The Park, and 1,500 people took part in the River Clean Up.
- Prepared restoration plans for Beaverdam Flats Park and the Douglas Fir Trail in Edworthy Park.
- Produced a historical report of the Brickburn area. Considerable public interest was aroused particularly in adjoining communities.
- A coordinated application by the Recreation for Disabled Section

and Outdoor/Nature Services realized a \$2,500 grant from the Recreation, Parks & Wildlife Foundation. The money was used to provide archery and orienteering programs to disabled citizens in Clearwater Park.

Glenmore Sailing School/Boat Patrol

- Purchased eight Optimist dinghies as a new fleet for 'one-design' sailcraft, highly suited to children's use.
- Sailing programs had 1,763 participants within 18 adult classes, 5 junior/teen classes and a two month public school board program.
- Rental of boat stalls at Glenmore Reservoir generated a revenue of \$50,250, up 7% from the previous year. 92% of the stalls were rented.
- Cooperated with Facilities Division to obtain yearly staff continuity at Boat Patrol.
- 435 rescues were provided by Boat Patrol staff to sailing school participants, the public and the S.S. Moyie.
- Coped with providing program continuity during the most severe reservoir drawdowns ever, which broke apart docks and exposed the ends of the boat ramps.
- Potentially dangerous dock gaps were covered with rubber belting material in high children traffic areas.

Riveredge Park

- Calgary's "Between Friends" group invested money in the site to make some facilities wheelchair accessible. Included are paved pathways, accessible washrooms and a paved shelter area with attached wooden deck.
- Cosponsored day camps at the site with YMCA and Camp Bonaventure.
- Cooperated with Leisure Learning in allowing a portion of the site to be used for golf lessons.
- 200 conifer seedlings were planted

in the park.

Clearwater Park

- Four tipis were located on the site and made available to community groups and summer department program participants. Two tipis were outfitted with plywood floors and stoves for winter use.
- 200 conifer seedlings were planted in the park.

Community Groups

- Calgary Field Naturalist's Society
The Rare Bird Alert tape in operation during non-office hours received an estimated 4,000+ calls. Assisted in obtaining grants for computer to store wildlife data.
- Calgary Area Outdoor Council - Hosted "Celebrate The Outdoors", a public participation outdoor recreation event at Fish Creek Provincial Park. Increased newsletter distribution from 500 to 3,000.
- Calgary Bicycling Advisory Council
A summer bicycling education coordinator was hired under supervision of Outdoor/Nature Staff. Projects coordinated include pathway education, checkstops, bike lockers at LRT locations, brochures and a draft outline for the updated Bicycle Plan.
- Calgary Pathway Advisory Council
Reporting method for accepting CPACs comments on planning issues which affect the regional pathway was solidified. Draft of a pathway User Bylaw was prepared in consultation with several city departments.

5.3.6 Recreation Services for the Disabled (RSD)

RSD continued, in 1990, to encourage

and promote the availability of leisure opportunities for persons with disabilities. Through a strong network of 60+ agencies, schools, extended care facilities and other organizations, opportunities for participation, training, awareness and referral were available. Some of the focus areas and highlights of 1990 include:

- Increased participation in and demand for public education. RSD was involved in 18 presentations to various groups of professionals, program leaders, staff and volunteers on topics such as integration, awareness, adaptations, fitness and behaviour management. Integration training for all summer leaders was mandatory for the first time in 1990.
- Continuing to address the area of accessibility and barrier-free design through participation on the Disabled Access Review Committee and the Architectural Barriers Committee. An updated accessibility study was completed in cooperation with the Canadian Paraplegic Association. This information is included in a city-wide facility guide to be published in 1991.
- Ongoing development of direct and cosponsored programs. 19 direct and 50 cosponsored programs involved approximately 4,120 participants in specialized or integrated recreation opportunities. This total also includes the participants in 66 presentations by the Awareness Team to summer programs.
- Development of new programs and evaluation of ongoing programs. Leisure Connection, a program for multi-handicapped adults was piloted and will be revised for 1991.
- Integration support Services, including the noon-hour recreation integration program (Buddy Club)

were evaluation for possible changes in 1991. Approximately 122 individuals, mostly children and teens, were integrated through these 2 programs.

- Beginning to address the area of seniors with disabilities, as well as the integration of extended care residents back into the community through the Hospital Support program.
- Updating and expanding of resources available to RSD staff and the public.
- Involvement in the coordination of the recreation component of National Access Awareness Week, including a theatre workshop and a cosponsored play focusing on the attitudes of and towards persons with disabilities.
- Continued involvement in outdoor pursuit opportunities for persons with disabilities through representation on the Project Share and Equity Outdoors Committees.

5.4 GRANTS AND LEASES

This Section provides support to Department staff, community organizations and government agencies in the following areas:

- Federal, provincial and municipal grant programs
- Preparation and execution of leases, licenses of occupation, contracts, undertakings and special agreements
- Information, liaison and training regarding grants and leasing policies and procedures

5.4.1 Grant Programs

Provincial Grant Programs

- Community Recreation/Cultural Program (CR/C) - 34 grants in 1990 totalling \$2,684,552.
- Adult Further Education (total 1990 allocation, \$74,664).
- Recreation for the Disabled grants

in 1990 totalling over \$11,400.

Municipal Grant Programs

- Sport/Athletic Hosting and Travel - 84 grants
- 25% City Capital Grants - 7 grants, \$114,000.
- Ethnocultural Hosting and Travel - 7 grants.
- Lawn Bowling - 6 grants.
- Minor Sports - 17 grants.
- Special Hosting Grants - 4 grants
- Community Young Adult Grant Employment Program - 28 grants.
- Operating Assistance Grants - 5 grants

Federal & Provincial Employment Grant Program

Federal and Provincial Manpower Grants in 190 contributed over \$80,546 to Department programs and services and created seasonal employment in the recreation field for over 39 people.

- Alberta Career Development and Employment - STEP - 30 positions totalling \$62,959.
- SEED - 9 positions totalling \$17,587

5.4.2 Leases and Agreements

In 1990, this Section negotiated 29 leases and licenses and 36 contracts and other special agreements.

- Community association leases/licenses of occupation
- Recreation/Social leases/licenses of occupation
- CR/C contracts
- Other special agreements (third party agreements, sub-leases, operating agreements)

5.5 VOLUNTEER SERVICES

Volunteer Services' mission is:
"to provide services to Calgary Parks & Recreation staff in their efforts to enhance program/service delivery through effective planning,

recruitment, interviewing, training, orientation supervision, recognition and evaluation of volunteers".

Some highlights of 1990 include:

- the Volunteer Orientation manual was rewritten.
- On behalf of the Department, Volunteer Services organized and hosted the second annual Volunteer Recognition Awards Luncheon at the Palliser Hotel
- Volunteer Services organized and hosted a workshop entitled "Risk Management of Volunteer Programs" in the fall of 1990.
- A high priority in 1990 was to ensure adherence to standard practice as outlined in the Volunteer Policy and Procedures manual. This was addressed through staff training and through a "State of Health" survey initiated with the Leisure Services and Facilities Divisions.
- Volunteer Services assisted work units in the recognition of their volunteers (438 in total) through the administration \$1,605 in subsidy dollars.
- The twenty member "Roving Entertainment Crew (REC Team), coordinated by Volunteer Services, provided entertainment enhancement in the form of juggling, balloon sculpting and clowning at 40 Department special events.
- Support and resources to staff were provided in var degrees in the development or operation of their volunteer programs.
 - Inglewood Bird Sanctuary Volunteer Stewardship Program
 - Volunteer Golf Marshall Program
 - Adopt-a-Park
 - Canada Day
 - Cultural Resources Special Event Team Plan
 - Calgary Participation Challenge
 - Calgary River Clean Up
 - Something for Everyone
 - Volunteer Skate Cop Program at

- Jimmie Condon/Rose Kohn Arena
- Centre West Special Event Team
- North Area Volunteer Program Plan
- South Area Volunteer Program Plan
- Heritage Park Policy and Procedures Plan
- Fort Calgary Volunteer Program Plan

- Volunteer enhancement in 1990 contributed an extra 216,362 manhours to Department operations which equates to a dollar value of \$2,142,297. Approximately 5,242 volunteers were active in 1990 (statistics include societies).

5.6 ATHLETICS

Athletics Section continued to provide liaison services to the numerous amateur sport organizations in the City as well as assisting the public with their recreation needs by maintaining a resource library of sport contacts.

- Alberta Winter Games - Calgary dominated in this provincial event in Camrose that allowed approximately 310 athletes to compete in 24 different events. Zone 3 - Calgary, placed first overall out of 8 zones.
- Golf and Tennis Lessons - 936 people attended 78 golf classes made available at Maple Ridge, Confederation and McCall Lake golf courses and 360 people attended 34 city wide tennis classes.
- Alberta Seniors Games - hosted in Hinton and included 122 enthusiastic participants from the Calgary area. Calgary placed 4 out of 8 zones.
- Calgary Participaction - was a successful event that promoted fitness and lifestyle awareness as part of the activities offered during Canada Fitweek. Calgary had 135,511 participants record their 15 minutes of heart raising activity on May 30 to defeat

Edmonton in the Fitness Challenge of Alberta.

- Hockey School - 215 participants took part in 6 classes of the 17 annual Hockey School and 45 participants took part in 4 classes of the new Scrimmage School.
- Power Skating and Learn to Skate 497 participants took part in 18 classes of city wide power skating and 609 participants took part in 58 classes of the popular city wide Learn to Skate program.

Societies

6

6.1 CALGARY ZOO, BOTANICAL GARDEN AND PREHISTORIC PARK

6.1.1 Introduction

The Zoo is operated and developed by the Calgary Zoological Society with financial and administrative support by Calgary Parks & Recreation.

- The total attendance in 1990 was 716,473 visitors.
- Membership renewals reached 10,650.
- Despite lower than projected attendance, continued strong support from the public, corporate community and media allowed the Zoo to end the year with a surplus.

6.1.2 Capital Development

- The Administration Building was completed early in 1990 with all administration functions now housed in one location on the periphery of the Zoo grounds.
- A new education facility, called the Discovery Centre, was under construction by year end with completion scheduled for 1991 mid-June.
- Planning work on "The Canadian Wilds" proceeded at full thrust throughout the year. Construction of the first ecosystem, the Aspen Woodlands, will begin as soon as possible in the spring with four additional ecosystems proceeding as funding permits in future years.
- A children's activity centre on the theme of a spider web was completed and proved to be extremely popular with younger visitors.
- A Zebra exhibit was completed on St. George's Island.

6.1.3 Animal Collections

- The inventory at year end was 291 species and 1,170 specimens.

- The Zoo continued its activity in wildlife conversation, participating in 13 species survival plan programs and supporting the reintroduction of the Swift Fox and Burrowing Owls.
- The Zoo was awarded the responsibility for housing the Canadian captive flock of Whooping Cranes. This cooperative program with the Governments of Canada and the United States will eventually result in birds hatched at the Calgary Zoo's Devonian Conservation and Research Centre being used for reintroduction to the wild and the reestablishment of new migratory flocks of Whooping Cranes.
- The Zoo continues to be active in the Wildlife Rescue Program with over 1,100 specimens being received and treated by the Zoo's Animal Health Centre.
- Significant additions to the collection in 1990 were the birth of the second Sri Lanka Elephant to be born at the Calgary Zoo, the hatching of the first Gila Monster and the arrival of an Orangutan, a Gorilla and a Polar Bear.
- As part of its work with the Asian Wild Horse Global Management Plan Working Group, the Calgary Zoo hosted a delegation from Mongolia studying husbandry practices as part of a program to reintroduce the Asian Wild Horse to Mongolia.
- The Pathology Program funded by the Max Bell Foundation and Calgary Zoological Society continues to be active with over 190 necropsy's performed in the Zoo and 560 necropsy's of wildlife and in numerous management recommendations being implemented as a result of data gathered through the Pathology Program.

6.1.4 Horticultural Collections

- New environmentally friendly maintenance practices were implemented in various areas

around the Zoo. Less mowing, more wildflowers and naturalized shrubs led to a "Cared for Naturally" effect.

- The fifth annual bulb festival continued to be the tradition of colourful spring shows in May.
- The series of lectures and special events, started in 1989, were expanded due to overwhelming demand and interest from the public.
- A series of brochures on the collections of the Dorothy Harvie Gardens were developed and available for sale for a nominal fee. New titles will be available in future years.

6.1.5 Educational Services

- Zoonival 1990, our annual winter carnival, had the largest turnout yet. With the aid of a chinook and an effective marketing plan, 3,500 people attended, enabling \$14,500 in revenue earned by the evening.
- The Graphics Department produced a number of award-winning publications, including the fundraising booklet for The Canadian Wilds. A desktop computer system was purchased to increase efficiency.
- The Adult Natural History Evening supper programs were completely sold out.
 - "Jaguar Woman" by Melanie Watt (two programs)
 - "Underground Elephants" by Ian Redmond
 - "Tracking the Big Cats" by Ian Ross & Martin Jalkotzy (two programs)
 - "The Chimpanzees" by Jane Goodall
- This year's Jubilee Auditorium Program sold out at 2,700 participants.
- The highly successful "Birds in Flight" program took to air for another summer season of high-flying programming. This popular

program will return again in 1991 if funds can be raised.

- The Summer Interpretive Program, with 26 free programs conducted by 12 interpreters, saw nearly 200,000 participants.
- Twenty early morning special "Gorilla Breakfasts" were conducted by interpreters, fashioned after the highly popular Panda and Elephant Breakfast programs. A talk and slide program after breakfast concluded with a visit inside the outdoor primate exhibit.
- Docent volunteer programs increased in numbers again breaking all previous records. A total of 749 paid programs were conducted by 125 docents, including numerous specialized off-site programs.
- The Junior Zoologist Club was reactivated this summer, booking full with 75 children attending the week long sessions.
- Two specialized photography sources and the last of the Zoo sponsored African Photographic Safaris were successfully conducted.
- "Dinny's Digest" advertised members programming, including preschoolers classes, dinosaur park "sleepovers", multi-evening art courses, prehistoric murder mysteries, and zoo for early birds, all enjoyed full bookings and real success.
- Just over 100 special natural history interpretive radio, television and guest speaker programs were conducted by education staff, including 14 national media programs.

6.2 LINDSAY PARK SPORTS CENTRE

6.2.1 Introduction

The Lindsay Park Sports Society's mandate is to operate the Lindsay Park Sports Centre:

- To provide training and competition facilities and services for the development of Calgary's high performance athletes in their respective dry land and aquatic sports.
- To provide facilities, programs and services for the fitness and recreational sporting needs of the citizens of Calgary.

Paid attendance at Lindsay Park exceeded 512,000 in 1990 with self-generated revenues recovering more than 85% of operating expenses.

6.2.2 Activities

In 1990, highlights included:

- A total of 63 local, regional, provincial, Western Canadian, national and international amateur sport group special events were hosted.
- Seventy volunteers contributed 5,500 hours at a \$51,000 work value.
- Amateur sport group training and competition has been enhanced through the development of additional storage space and bleacher seating in the aquatic area.
- Public weight room usage increased dramatically with an average of approximately 1,000 patrons daily, primarily due to the recent purchase of \$40,000 worth of new state-of-the-art equipment.
- Aerobics and aqua-aerobics drop-in programs continue to increase in popularity, having increased in participation and revenue on an average of 10-15% over 1989.
- Increased revenue and

participation is a positive reflection of the Lindsay Park public programs such as weight training, triathlon, day camps, preschool aquatic, children's red cross, adult stroke improvement and scuba.

6.2.3 Marketing

Developments in 1990 were:

The position of Marketing Coordinator was created in September 1990. All marketing-related resources were amalgamated from various departments and responsibilities were established and carried out. These responsibilities are outlined as follows:

- Coordination of:
 - facility marketing with the Marketing Committee i.e. program brochures, program registration, customer satisfaction surveys
 - internal promotions i.e. special events, program boards and newsletters
 - external promotions i.e. multi media campaigns, user group customer service
 - special event planning i.e. Sports Festival and Awards Banquet
 - operations of the electronic sign

6.2.4 Facility Operations

- West Side Development - concrete risers and storage area was constructed, adding 5,000 square feet of usable space to the facility. The 50m pool was tiled and locker rooms were expanded with 90 new lockers added.
- Service Centre - the "hub" of the facility was modified in the fall to improve access and egress, as well as creating added work space for employees.

- Weight Room Deck - a new deck was constructed in the weight room allowing more room for equipment.
- Building Management System (BMS) - the building automation system was upgraded to ensure better control of the building's environment and mechanical system.
- Attic Fan Retrofit - the attic fan was retrofit with heating coils to eliminate interior condensation.

6.3 HERITAGE PARK

6.3.1 Introduction

Heritage Park is operated by the Heritage Park Society with financial and other support from the City of Calgary.

The Park serves to entertain, inform and involve visitors in a unique heritage experience representative of life in Western Canada between 1860 and 1914.

In 1990, Heritage Park broke an attendance record welcoming over 400,000 visitors to the Park. Concentrated efforts were made in promoting the Park, its events and activities in Calgary and rural Alberta. This, combined with an effective advertising campaign, quality programming and good customer service, resulted in a banner year.

6.3.2 Capital Development

- Construction of the I.G. Baker & Co. Store was completed and officially open in July.
- Refurbishing of the Bowness Carousel was completed in 1990.
- The expansion of the Railway Restoration Shop was completed allowing for year-round repairs to the rolling stock collection.
- Electric Streetcar #15, constructed by Park staff, commenced operation in 1990 May.
- A new three-seater carriage was generously donated as an addition to the Park's collection.

6.3.3 Projected Capital Development for 1991

- Refurbishing of the Cottage Hospital (formerly the Dewar House) as an important addition to the Park's exhibits and is scheduled for completion in May.
- A new four-seater carriage will be

added to the Park's collection of vintage carriages.

- Construction of a winter drydock shelter for the S.S. Moyie.
- Construction of the Railway Car Shop to house the Park's rolling stock collection to commence once funding is in place.
- A new bus to accommodate the physically handicapped will be assembled and added to the Park's fleet, along with a food service and a maintenance vehicle, all three representative of the pre-1914 period.
- A new tour wagon, also to accommodate our handicapped visitors is presently under construction.
- Design development of a new entrance zone modelled after the original Calgary CPR passenger station.
- Upgrading of the rodeo grounds will be completed in the spring of 1991.
- Rejacketing and repainting of Locomotive 5931 will be completed by early spring.
- Refurbishing of the 1912 Canadian Pacific Caboose #436209, a popular exhibit which enjoys an annual outing during Heritage Park's Railway Days event.

6.3.4 Program and Events

- Heritage Park's 1990 season was kicked off with the Sam Livingston Dinner, introducing the corporate sector to the Park's second annual fundraising campaign for capital projects.
- Sunday breakfast buffets were very popular throughout the Park's off-season. There was a 23% attendance increase over 1989 as over 17,500 people were served at the buffet in 1990.
- The Park's Food Services Department served over 75,000 guests at banquets in 1990, a 10% increase over 1989. There were

412 banquets held ranging from barbeques in the Chautauqua tent, weddings, corporate parties and other functions in the Wainwright Hotel, Gunn's Dairy Barn and Rancher's Hall.

- Children's Theatre entertained 6,559 children at holiday shows in the Gunn's Dairy Barn and Canmore Opera House.
- 15,000 students attended docent-led school programs in 1990, while a further 7,500 visited the Park with their teachers on a self-guided basis during May and June.
- New interpretive programs introduced in 1990 included a temperance rally at Drew's Saloon, Royal North West Mounted Police marching drills and the inclusion of the Park's blacksmith in the Twelve Days of Christmas program. Interpretation of the new I.G. Baker & Co. Store in the 1990's Settlement was very popular with Park visitors.
- Heritage Park's Old-Time Band entertained visitors throughout the season. The band also performed outside the Park in communities for special events. This unique brass band is comprised of volunteers from music students and professional musicians to individuals who play an instrument as a hobby.
- The Heritage Park Singers delighted visitors with old-time favourites as they strolled throughout the Park.
- The 1990 opening weekend celebrations started off with a bang as families flocked to the Child Find Picnic hosted by CFCN Television's "Buckshot".
- Over 6,000 people attended the event and enjoyed entertainment in the Chautauqua Tent and an old-fashioned parade through main town.
- The annual School Patrol Picnic held in June and organized by the Alberta Motor Association recognized over 5,000 students who

participated in safety patrols throughout Calgary.

- Burns Meats held their 100th Anniversary at the Park in June with free hotdogs, drinks and cupcakes for the Park visitors. The day also included entertainment, a commemorative display in the Chautauqua Tent and an old-fashioned parade.
- July 01 long weekend celebrations were highlighted by the Teddy Bear Picnic's kick off with entertainment and games for children as well as an Indian Pow Wow held at the tipi in the Settlement area.
- Teddy Bear Picnics were one of the most successful programs last year as they boosted attendance at the picnic by 300% over 1989. The Picnics ran every Wednesday from 11:00 a.m. - 1:00 p.m. throughout July and August. Children enjoyed field games, visits from farm animals, entertainment and colouring.
- Heritage Park continued to be involved with the Calgary Exhibition and Stampede.
 - Parade entries included the Heritage Park Old-Time Band, a float featuring a gigantic gramophone set in an old fashioned parlour, an antique truck carrying the records for the gramophone and the Waltham Bus carrying the Irish Rovers.
 - Cosponsored a chuckwagon with the Calgary Co-Op.
 - Display in Creative Living.
 - Nightly and afternoon participation in the Stampede in-park parades.
- The fourth annual Railway Days held in July attracted many people with its model rail displays, demonstrations and special cars out for everyone to see. A telegraph service was introduced in 1990 and Park visitors were able to participate by sending telegrams from one of the Park's train stations to another.

- The 1990 Pickin' & Strummin' Picnic held in August featured fiddle, bluegrass, gospel singers, native dancing and traditional country music.
- The 15th Annual Fall Fair attracted many people from rural Alberta as well as Calgary. A new competition was added for children under six years old, as well as several new additions to the horticultural competition including a contest for the heaviest zucchinis. The fresh fruit and vegetable sale was organized by the Alberta Fresh Vegetable Industry and Calgary Produce Marketing Association and proved to be very popular with visitors. Once again there were many interesting displays from cultural and agricultural displays to vegetable and floral displays. Children enjoyed participating in games and arts and crafts activities.
- Over 250 individuals supported the September Shindig, Heritage Park's annual fundraising event. Guests enjoyed an evening set in an old-fashioned carnival theme with roving performers, wagon and carriage rides, the antique midway in full operation, dinner, an electric performance by the Calgary Fiddlers and dancing to the sounds of the Frank Bailie Orchestra.
- The Twelve Days of Christmas program welcomed over 50,000 visitors to the Park. The program included free admission, free sleigh rides and entertainment, a Christmas craft sale, breakfast buffets, the Salvation Army's "Tree of Hope" campaign and Christmas tree sales.
- A joint promotion between the Calgary Zoo, Canada Olympic Park, Calaway Park and Heritage Park called "Calgary's Fab Four Gives you More " offered admission discounts to their attractions. The promotion, cosponsored by Team

Tourism was a great success as many people took advantage of the discount.

6.4 ALBERTA SCIENCE CENTRE CENTENNIAL PLANETARIUM

6.4.1 Introduction

This facility is operated by the Alberta Science Centre Society with financial and other support from Calgary Parks & Recreation.

6.4.2 Programs and Events

Star Chamber

- 525 shows for general audiences
- 201 for young viewers
- 328 school shows
- 264 laser light shows and concerts

Pleiades Theatre

- Five drama presentations (Breath of Spring; Oh, Coward; The Hollow; The Mousetrap; The Verdict)
- Rentals of theatre by groups and individuals for seminars

Science Centre

- Exhibit Hall contains 32 hands-on displays which permit the viewer to experiment with a variety of demonstrations of physical sciences.
- School science demonstrations geared to age and grade level
- Summer Space Adventures: week long, half day children's activities for 6-12 yrs.
- Global Change lecture series.
- Things That Fly: exhibits and family activities
- Science Olympics
- Invent An Alien
- Robotics Course: three skill levels in building electronic robots from kits
- Telescope Building Course: construction and care of an astronomical telescope from a kit
- Astronomy Day: exhibits and activities centered around amateur astronomy
- Extension programs: lectures,

demonstrations and observing sessions presented off site

- National Science and Technology Week
- Perseid Meteor Shower - Cochrane Ranch
- Teachers' workshops: astronomy activities for elementary and junior high school teachers

6.5 FORT CALGARY HISTORIC PARK

6.5.1 Introduction

Fort Calgary Historic Park is the city's birthplace and exists to explain Calgary's evolution as a community. It is operated for the City of Calgary by the Fort Calgary Preservation Society, a non-profit community organization. It receives financial and other support from Calgary Parks & Recreation.

Fort Calgary Historic Park had a very good year in 1990, setting a new overall attendance record.

6.5.2 Capital Development

The Sixth Street Redevelopment Project and the Exhibits Revitalization Project are being carried into 1991.

6.5.3 Programs and Events

During 1990, Fort Calgary Historic Park offered a variety of special events, programs and exhibitions designed to stimulate an awareness of Calgary's past.

Special Events

- Fort Calgary Day
- Winter Festival
- National Wildlife Week

Public Programs

- Natural History Lectures
- Film Series
- Craft Workshops

Educational Programs

- The Buffalo: A Way of Life
- The Deane House
- The Calgary Story
- The Bow River
- Prairie Notes

- Peace, Order and Good Government
- The Calgary Community
- Archaeology
- Children's Theatre

Exhibitions

- Pioneering Women II
- The Colours of the Past
- Wildlife Photography
- The Mountie Image
- Power for Progress
- Wild Harvest
- A Treasure Chest

6.6 PARKS FOUNDATION, CALGARY

6.6.1 Introduction

The Parks Foundation, Calgary is a non-profit corporation created by the City of Calgary in 1985 and administered by a volunteer board.

Its purpose is to foster the participation of private and corporate citizens in the development and beautification of the parks and recreation system in Calgary. The Foundation is currently responsible for administering the Saddledome Amateur Sport Program and the Olympic Plaza Brick Program as well as several specific project funds such as James Short Park, Legion Memorial Drive Trees, North East Regional Park, Chamber of Commerce Centennial Gardens and St. Mary's Park.

On 1990 October 01 the River Valleys Committee was officially placed under the Parks Foundation umbrella. This committee will promote public participation in the enhancement, development and preservation of our river valleys.

The Foundation came one step closer to achieving its Business Development Endowment Plan when City Council approved a \$2,000,000 operating endowment on the condition that a \$3,000,000 project endowment be raised over a five year period.

6.6.2 Gifts & Donations Committee

This Committee was established to accept gifts and donations from private citizens and corporations on behalf of the City and Parks Foundation, Calgary.

In 1990, the Parks Foundation raised more than \$225,000 towards park projects in Calgary totalling several million dollars in value. Some of the major projects supported by these funds are:

- James Short Park
- North East Regional Park
- Memorial Drive Tree Fund

6.6.3 Amateur Sport Committee

The Amateur Sport Grant Program is designed to recognize projects that provide significant benefit and support to the continuation and enrichment of amateur sport in Calgary, with emphasis on capital projects. The Amateur Sport Committee meets four times a year to review applications for Amateur Sport Program grants. The grants approved by the Amateur Sport Committee are ratified by the Board of the Parks Foundation.

Funds for the Amateur Sport Grant Program are supplied on a regular basis from the Saddledome Foundation through an agreement with the City of Calgary. This agreement allows for a percentage of Saddledome concession and box rental profits to be split three ways between Hockey Canada, Canadian Olympic Development Association and Parks Foundation, Calgary's Amateur Sport Grant Program.

Over \$360,000 was granted to 19 different sports groups in Calgary.

6.6.4 River Valleys Committee

On the Mayor's initiative, the River Valleys Committee was set up and placed under the Parks Foundation. The Committee was created by City Council to promote the protection, enhancement and preservation of Calgary's river valleys for public use and enjoyment. The Committee will advise City Council on all matters that affect river valleys.

The River Valleys Committee has 41 member groups with an executive of eight elected members and five advisory members.

6.6.5 Marketing & Promotions Committee

The primary objective of the Marketing & Promotions Committee is to promote the Foundation to the public.

In 1990 the Marketing & Promotions Committee promoted the Foundation through news releases, the Amateur Sport Luncheon, event planning, advertising and the development of our annual report.

6.6.6 Finance Committee

The Finance Committee is responsible for the operating budget and the accounting for all trust accounts managed by the Foundation. The Finance Committee is also responsible for disbursements from the Olympic Plaza Trust Fund. Only one grant was issued from the account in the amount of \$8,200 for banners and speaker amplification equipment.

Statistical Information

PAGE

FINANCIAL SERVICES

Item 1	Operating Budget	52
Item 2	Capital Program Summary.....	53
Item 3	Balance Sheet.....	54
Item 4	Statement of Equity.....	55
Item 5	Statement of Revenue and Expenditure.....	56
Item 6	Statement of Cash Flows.....	57
Item 7	Schedule of Fixed Assets.....	58

PARKS DIVISION

Item 8	Parks and Open Space Inventory.....	59
Item 9	Weed Control.....	59
Item 10	Horticultural Extension Services.....	60
Item 11	Provincial Government Grants Received.....	60
Item 12	Bedding Plants Purchased.....	60
Item 13	Nursery Revenue and Expenditure.....	60
Item 14	Trees and Shrubs Planted.....	61

FACILITIES DIVISION

Arenas

Item 15	Arenas Revenue and Expenditure.....	62
Item 16	Use of Arenas by Group.....	62
Item 17	Hours of Operation and Users of Arenas.....	63
Item 18	Arena Attendance.....	65
Item 19	Arena Operation Schedule.....	65
Item 20	Arena Features and Services.....	66
Item 21	Arena Fees.....	66

Athletic Parks

Item 22	Athletic Parks Revenue and Expenditure.....	67
Item 23	Athletic Park Attendance.....	67
Item 24	Athletic Park Facilities and Services.....	68
Item 25	Athletic Park Maintenance Schedule.....	69
Item 26	Athletic Park Maintenance Standards.....	69
Item 27	Athletic Park Fees.....	70

Golf Courses

Item 28	Golf Course Revenue and Expenditures.....	71
Item 29	Golf Course Users.....	71
Item 30	Golf Course Users by Course.....	72
Item 31	Golf Course Facilities and Services.....	72
Item 32	Golf Course Fees.....	73

Swimming Pools

Item 33	Swimming Pool Revenue and Expenditures.....	74
Item 34	Swimming Pool Attendance.....	75
Item 35	Pool Features.....	76
Item 36	Swimming Pool Fees.....	77

Leisure Centres

Item 37	Leisure Centres Revenue and Expenditures.....	78
Item 38	Leisure Centres General Attendance.....	78
Item 39	Leisure Centres Arena Attendance.....	79
Item 40	Leisure Centres Pool Attendance.....	79
Item 41	Leisure Centres Arenas Hours of Operations and Use.....	79
Item 42	Leisure Centre Arenas Operation Schedule.....	79
Item 43	Leisure Centre Fees.....	80

Cemeteries

Item 44	Cemeteries Revenue and Expenditures.....	81
Item 45	Death, Burials and Cremations in Calgary.....	81
Item 46	City Owned Cemeteries.....	82
Item 47	Monuments and Flat Markers.....	82
Item 48	Cemetery Fees.....	83

LEISURE SERVICES DIVISION

Item 49	Community Leisure Activity Summary.....	84
Item 50	Volunteer Services.....	85
Item 51	Adult Further Education Grants.....	86
Item 52	City Grants.....	86
Item 53	Distribution of Community Recreation/Cultural Grants- Community Allocation.....	87
Item 54	Distribution of Community Recreation/Cultural Grants Municipal Allocation.....	87
Item 55	Agreements.....	88

SOCIETIES

Calgary Zoo

Item 56	Calgary Zoo - Revenues and Expenditures.....	89
Item 57	Zoo Capital Receipts and Disbursements.....	89
Item 58	Zoo Attendance and Fees.....	90

Heritage Park

Item 59	Heritage Park Operating Budget Results.....	91
Item 60	Heritage Park Capital Fund Sources and Disbursements.....	92
Item 61	Heritage Park Attendance and Admission Rates.....	92

Alberta Science Centre

Item 62	Alberta Science Centre Revenues and Expenditures.....	93
---------	---	----

Item 63	Alberta Science Centre Attendance.....	93
Item 64	Alberta Science Centre Admission Fees.....	94
Fort Calgary		
Item 65	Fort Calgary Historic Park Revenues and Expenditures.....	95
Item 66	Fort Calgary Historic Park Attendance.....	95
Item 67	Fort Calgary Rental Fees.....	96
Lindsay Park		
Item 68	Lindsay Park Sports Centre.....	97
Item 69	Lindsay Park Sports Centre Attendance.....	97
Item 70	Lindsay Park Admission Fees.....	98
Item 71	Lindsay Park User Group Rates and Fees.....	98

**CALGARY PARKS & RECREATION
SUBSIDY PER USAGE
1990**

Facility	City Subsidy	Usage	Subsidy Per Usage
Lindsay Park	650,000	512,025	\$ 1.27
Zoo	4,170,000	716,473	5.82
Heritage Park	1,400,000	406,000	3.45
Alberta Science Centre	1,171,496	133,093	8.80
Fort Calgary	428,453	299,459	1.43
Devonian Gardens	877,204	1,000,000	.88
Pools			
Indoor	3,097,300	1,161,948	2.66
Outdoor	633,970	182,147	3.48
Golf Courses	(428,578)	373,652	(1.15)
Leisure Centres			
Southland	1,170,607	537,652	2.18
Village Square	1,229,998	636,557	1.93
Arenas	1,274,629	29,540	43.15
Athletic Parks	923,975	22,200	41.62

Note: "Usage" of Arenas & Athletic Parks is quoted in hours

Item 1

OPERATING BUDGET (\$000's)

	1990 Appropriation		1990 Actual	
	Expend*	Revenues	Expend*	Revenues
Department Administration	3,722	1,184	3,567	1,212
Parks Division				
Administration	552	20	616	18
Parks Maintenance	18,627	253	18,011	195
Central Parks Operations	218	--	151	--
Devonian Gardens	865	18	901	24
Weed Control	290	--	239	7
Mosquito Control	265	147	238	54
Urban Forestry	117	--	87	--
Agricultural Services	88	--	56	--
Greenhouse	25	160	58	136
	<u>21,047</u>	<u>598</u>	<u>20,357</u>	<u>434</u>
Facilities Division				
Administration	396	--	462	5
Facility Bookings	1,311	764	1,281	756
Pools and Aquatics	6,410	2,345	6,872	3,141
Arenas	3,224	1,724	3,198	1,923
Athletic Parks	1,386	407	1,347	423
Southland	2,886	1,781	3,000	1,829
Village Square	3,303	2,109	3,516	2,286
Golf Courses	2,841	3,146	2,888	3,316
Cemeteries	1,372	983	1,310	1,061
	<u>23,129</u>	<u>13,259</u>	<u>23,874</u>	<u>14,740</u>
Leisure Services Division				
Administration	215	--	223	8
Community Leisure	2,820	320	2,925	395
Central Recreation Services	2,680	585	2,684	533
City Grants	1,174	110	1,115	111
	<u>6,889</u>	<u>1,015</u>	<u>6,947</u>	<u>1,047</u>
Societies				
Parks Foundation, Calgary	160	--	149	--
Lindsay Park	650	--	650	--
Zoo	4,170	--	4,170	--
Heritage Park	1,400	--	1,400	--
Alberta Science Centre	1,556	484	1,732	560
Fort Calgary	486	56	492	64
	<u>8,422</u>	<u>540</u>	<u>8,593</u>	<u>624</u>
Total	63,209	16,596	63,338	18,057
	=====	=====	=====	=====
Net Expenditures	46,613		45,281	
	=====		=====	

* Net of Recovery

Item 2

CAPITAL PROGRAM SUMMARY (\$000's)

Description	Budget	Expended	Unexpended
Major Park	\$ 2,610	\$ 1,830	\$ 780
Community Park	3,703	2,248	1,455
Community Service Building	1,000	1,000	--
Pathways	1,870	1,102	768
Cemeteries	127	93	34
Golf Courses	2,444	2,198	246
Heritage Park	408	123	285
Natural Areas	29	10	19
Downtown Park	1,557	610	947
Depots & Service Building	605	136	469
Zoo	230	230	--
Alberta Science Centre	456	242	214
Fort Calgary	86	36	50
Management Information Systems	152	119	33
Lindsay Park Sports Centre	321	320	1
Acquisition of Parkland	9,225	3,680	5,545
Leisure Services	364	190	174
Arenas	803	300	503
Pools	4,416	3,473	943
Leisure Centres	678	433	245
Athletic Parks	1,645	1,345	300
Olympic Plaza Construction	10	9	1
Olympic Plaza Land	45	1	44
	<u>32,784</u>	<u>19,728</u>	<u>13,056</u>
	=====	=====	=====

Item 3

BALANCE SHEET (\$000's)

	<u>1990</u>	<u>1989</u>
Assets		
Cash	220	202
Due from Other Governments	914	1,000
Other Receivables	3,016	1,611
Inventories	936	903
Due from Other Funds	--	1,812
Other Current Assets	<u>2</u>	<u>6</u>
	<u>5,088</u>	<u>5,534</u>
Uncompleted Capital Projects	17,902	8,433
Fixed Assets	<u>378,205</u>	<u>368,146</u>
	<u>396,107</u>	<u>376,579</u>
Other Long Term Assets	<u>5,467</u>	<u>5,923</u>
	406,662	388,036
	=====	=====
Liabilities		
Accounts Payable	4,163	3,235
Accrued Interest	5,735	5,991
Deferred Revenue	514	548
Due to Other Funds	<u>6,072</u>	<u>--</u>
	<u>16,484</u>	<u>9,774</u>
Long Term Debt	143,991	151,043
Capital Deposits	<u>5,936</u>	<u>5,637</u>
	<u>149,927</u>	<u>156,680</u>
Equity		
Equity in Capital Assets	<u>204,251</u>	<u>221,582</u>
	406,662	388,036
	=====	=====

Item 4

STATEMENT OF EQUITY (\$000's)

EQUITY IN CAPITAL ASSETS	<u>1990</u>	<u>1989</u>
From Internal Sources		
Opening Balance Previously Reported	82,863	53,795
Opening Balance - Adjusted		
Transfers From Surplus	6,209	---
Debentures Redeemed	6,957	7,374
Interfund Transactions	--	10,891
Other Contributions	<u>--</u>	<u>10,803</u>
Closing Balance	<u>96,029</u>	<u>82,863</u>
From External Sources		
Opening Balance	138,719	111,582
Transfer From Capital Deposits		
Other Governments	1,342	14,519
Private Sources	<u>4,161</u>	<u>12,618</u>
Closing Balance	<u>144,222</u>	<u>138,719</u>
	<u>240,251</u>	<u>221,582</u>
	=====	=====

Item 5

STATEMENT OF REVENUE AND EXPENDITURE (\$'000's)

Revenue	<u>1990</u>		<u>1989</u>	
Goods and Services				
Facilities	14,627		13,503	
Other Programs	<u>1,814</u>	<u>16,441</u>	<u>1,822</u>	15,325
Investment Income	32	32	27	27
Conditional Transfers from Province				
Debenture Interest Rebates	2,981		3,121	
Grants	<u>1,587</u>	<u>4,568</u>	<u>2,017</u>	<u>5,138</u>
		<u>21,041</u>		<u>20,490</u>
Expenditure				
Control of the Environment				
Cemeteries	1,454		1,326	
Weed Control	238		178	
Mosquito Control	<u>238</u>	<u>1,930</u>	<u>232</u>	1,736
Parks, Facilities and Recreation				
Parks				
Central Parks Services	213		173	
Parks Maintenance	18,627		18,089	
Devonian Gardens	900		860	
Nursery	<u>--</u>	19,740	<u>191</u>	19,313
Leisure Services				
Leisure Services	5,832		5,549	
Grants Administration	<u>1,115</u>	6,947	<u>678</u>	6,227
Facilities				
Facilities		22,565		21,238
Special Facilities				
Lindsay Park	650		628	
Zoo	4,170		3,979	
Heritage Park	1,400		1,363	
Alberta Science Centre	1,732		1,483	
Parks Foundation	147		104	
Fort Calgary	<u>489</u>	8,588	<u>487</u>	8,044
Department Administration				
Department Administration	<u>3,567</u>	3,567	<u>3,377</u>	3,377
Fiscal				
Charges	<u>24,929</u>	<u>24,929</u>	<u>26,155</u>	<u>26,155</u>
		<u>88,266</u>		<u>86,090</u>
Excess (Deficiency) of Revenue Over Expenditure		<u>(67,225)</u>		<u>(65,600)</u>
Allocated to General Fund Net Transfer to Capital Deposits		(67,229)		(65,615)
		<u>4</u>		<u>15</u>
		<u>(67,225)</u>		<u>(65,600)</u>
		=====		=====

Item 6

STATEMENT OF CASH FLOWS (\$000's)

	<u>1990</u>	<u>1989</u>
Operating Activities		
Cash Receipts		
Goods and Services	14,838	14,778
Transfers from Other Governments	4,654	5,142
Other	256	229
	<u>19,548</u>	<u>20,149</u>
Cash Disbursements		
General Municipal	(63,058)	(59,370)
Fiscal Charges	(25,185)	(25,938)
	<u>(88,243)</u>	<u>(85,308)</u>
Allocation of General Revenue	67,229	(65,417)
	<u>(1,466)</u>	<u>65,615</u>
		456
Investing Activities		
Capital Assets Acquired	(19,528)	(40,486)
Interfund Transactions	--	(23,724)
(Increase) Decrease in Non-Cash Working Capital	1,121	(93)
	<u>(18,407)</u>	<u>(64,303)</u>
Financing Activities		
Long Term Debt Issued	--	--
Contributions and Capital Deposits	5,798	26,644
Interfund Transactions	6,209	34,769
(Increase) Decrease in non-Cash Working Capital	--	--
	<u>12,007</u>	<u>61,413</u>
Net Changes in Interfund Accounts	<u>7,884</u>	<u>2,425</u>
	18	(9)
Increase (Decrease) in Cash		
Opening Cash	202	211
Closing Cash	220	202
	=====	=====
Cash is Made up of:		
Cash	220	202
	=====	=====

Item 7

SCHEDULE OF FIXED ASSETS (\$000's)

	<u>1990</u>	<u>1989</u>
Land	127,019	124,068
Buildings	133,576	130,347
Systems and Structures	113,535	109,697
Machinery, Equipment and Furnishings	<u>4,076</u>	<u>4,034</u>
	<u>378,206</u>	<u>368,146</u>
	=====	=====

Item 8

PARK AND OPEN SPACE INVENTORY

	<u>1990</u>	<u>1989</u>
Land Base (hectares)		
Parks	2,300	2,004
Roadway Greens	1,675	1,658
Natural Areas and Environmental Reserves	1,690	710
Total	5,665	4,372
Horticultural Features		
Mowed Turf	3,400	3,172
Shrub Beds (000s S.M.)	336	321
Trees (000s)	308	300
Flower Beds (000s S.M.)	11.5	11.9
Outdoor Recreation Features		
Pathways (km)	191	177
Soccer Fields	281	287
Ball Diamonds	302	305
Outdoor Rinks	184	620
Tennis Courts	147	155
Water Play Features	6	3
Park Services		
Buildings	15	15
Washrooms	41	40
Drinking Fountains	39	43
Parking Stalls	8,800	700
Roads (km)	87	97
Irrigated Sites	1,181	1,106
Post & Cable Fences (km)	245	255
Chain Link Fences (km)	169	160
Benches	2,105	1,964
Garbage Receptacles	2,115	2,307
Bleachers	218	218
Picnic Tables	1,438	1,357
Fire Rings	68	67
BBQs	251	215
Sidewalks (km)	173	155

Item 9

WEED CONTROL

	<u>1990</u>	<u>1989</u>
Work Orders		
Private (charge)	240	414
Private (no charge)	3,957	5,079
Weed Appeal Committee Hearings	0	0

Item 14

TREES AND SHRUBS PLANTED

	<u>1990</u>	<u>1989</u>
New Trees	3,140	1,721
Replacement Trees	<u>2,577</u>	<u>2,285</u>
	5,717	4,006

Item 15 ARENAS REVENUE AND EXPENDITURE, 1990 (\$000's)

Facility	<u>Expenditure</u>	<u>Revenue</u>	<u>Net</u>	<u>% Recovery</u>
Administration	\$ 120	\$ ---	\$ 120	N/A
Shared Costs	76	---	76	N/A
Shouldice	227	(110)	117	48
Bauer/Bush	538	(368)	170	68
Hendry/Viney	429	(310)	120	72
Thornhill	225	(120)	105	53
Peppard	249	(127)	122	51
Optimist/Blundun	354	(272)	81	77
Starr	217	(125)	92	57
Setters	---	(18)	(18)	N/A
Kohn/Condon	529	(346)	183	65
McCool	234	(127)	105	54
TOTAL	\$3,198 =====	\$(1,923) =====	\$1,274 =====	60 ==

Item 16 USE OF ARENAS BY GROUP, 1990 *

	<u>Prime Time</u>		<u>Prime Time</u>	
	<u>Hours Used</u>	<u>% Available Hours</u>	<u>Hours Used</u>	<u>% Available Hours</u>
Adult Hockey	9,023	20.5	2,092	13.2
Minor Hockey	15,340	34.9	239	1.5
Minor Hockey (private)	1,259	2.1	428	2.7
Calalta Figure Skating	3,542	8.1	427	2.7
Figure Skating (private)	350	0.8	167	1.1
Schools/Kindergarten	147	0.3	581	3.7
Public Skating	1,673	3.8	684	4.3
Other Groups	3,639	8.3	1,882	11.9
Non Ice Events	<u>269</u>	<u>0.6</u>	<u>296</u>	<u>1.9</u>
Total Used Time	35,240	80.1	6,795	42.8
Unused Time	<u>8,781</u>	<u>20.0</u>	<u>9,081</u>	<u>57.2</u>
Total Available Time	44,021 =====	100.0 =====	15,877 =====	100.0 =====

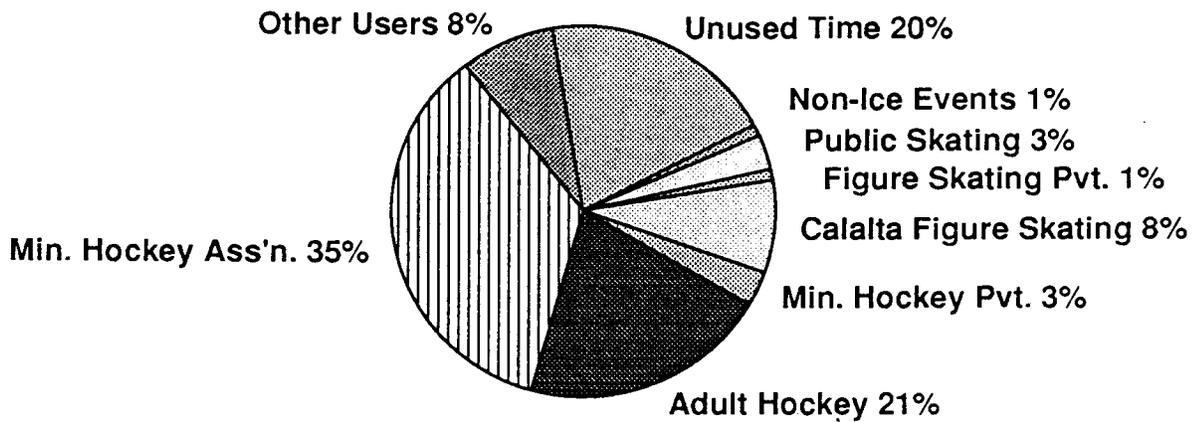
* Including Leisure Centre Arenas

Item 17

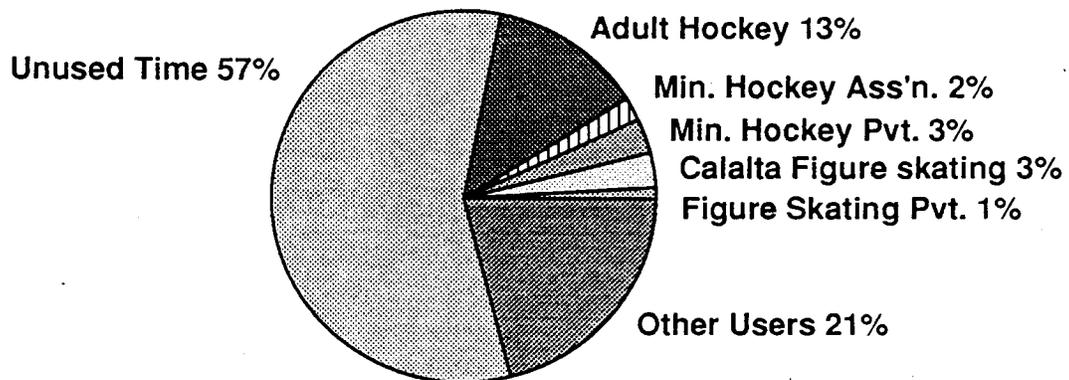
HOURS OF OPERATION AND USE OF ARENAS

Arena	Total Operating Hours			Available Hours			Hours Used			% Used
	Prime	Non Prime	Both	Prime	Non Prime	Both	Prime	Non Prime	Both	
Bauer	3,447	1,416	4,863	3,009	1,118	4,127	2,057	561	2,618	63
Bush	3,690	1,528	5,218	3,228	1,203	4,431	2,394	594	2,988	67
Hendry	3,463	2,205	5,668	2,573	1,263	3,836	2,036	466	2,502	65
Viney	2,514	1,443	3,957	2,174	1,081	3,255	2,025	457	2,482	76
Kohn	3,968	1,734	5,702	3,590	1,043	4,633	2,743	310	3,053	66
Condon	3,605	1,607	5,212	3,190	1,065	4,255	2,444	602	3,046	72
Optimist	2,293	1,330	3,623	2,081	945	3,026	1,740	220	1,960	65
Blundun	3,535	2,130	5,665	3,149	1,625	4,774	1,937	269	2,206	46
Peppard	2,310	1,200	3,510	1,989	257	2,246	1,791	257	2,048	91
Starr	2,098	610	2,708	1,851	203	2,054	1,701	132	1,833	89
Thornhill	1,953	874	2,827	1,671	370	2,041	1,590	238	1,828	90
Shouldice	1,615	165	1,780	1,441	157	1,598	1,102	139	1,241	78
McCool	<u>2,033</u>	<u>191</u>	<u>2,224</u>	<u>1,924</u>	<u>166</u>	<u>2,090</u>	<u>1,670</u>	<u>65</u>	<u>1,735</u>	<u>83</u>
Totals	36,524	16,433	52,957	31,870	10,496	41,366	25,230	4,310	29,540	70
	-----	-----	-----	-----	-----	-----	-----	-----	-----	==

Percent Prime Time Used



Percent Non Prime Time Used



Item 18

ARENA ATTENDANCE

Arena	Total Hours	Public Skating		Participants Per Hour	Shinny Hockey		Paid Admissions Spectators	Hourly Rentals
		Adult Users	Non-Adult Users		Total Hours	Adult Users		
David Bauer	--	--	--	--	--	--	12,000	60,000
Bush	--	--	--	--	--	--	--	68,000
Hendry	108	447	264	7	42	771	--	57,000
Viney	39	607	--	16	--	--	--	56,000
Kohn	--	--	--	--	52	827	--	69,000
Condon	361	4,049	1,750	16	--	--	--	69,000
Optimist	107	308	1,049	13	--	--	--	44,000
Blundun	--	--	--	--	62	1,163	--	50,000
Peppard	48	31	21	1	42	398	4,620	47,000
Starr	--	--	--	--	42	551	--	42,000
Thornhill	108	1,162	897	19	62	921	--	41,000
Shouldice	144	2,643	81	19	--	--	640	28,000
McCool	--	--	--	--	--	--	--	39,000
TOTAL	915	9,247	4,062	15	300	4,631	17,260	670,000
	===	=====	=====	==	===	=====	=====	=====

Item 19

ARENA OPERATION SCHEDULE

ARENA	<div style="display: flex; justify-content: space-around; align-items: center;"> ICE EVENTS NON-ICE CLOSED </div>											
	January	February	March	April	May	June	July	August	September	October	November	December
Bauer	OPEN ALL YEAR											
Norma Bush			Closes April 29				Opens July 2					
Hendry		Closes April 8				Opens April 22			Opens Sept. 10			
Henry Viney		Closes April 8							Opens Sept. 3			
Rose Kohn			Closes May 31				Opens July 2					
Jimmie Condon	OPEN ALL YEAR											
Optimist		Closed April 1							Opens Sept. 10			
George Blundun			#			Opens April 15			Closes Sept. 9	Opens October 1		
Stu Peppard			#								#	
Ernie Starr			#								#	
Thornhill			#								#	
Shouldice			#								#	
Frank McCool			#								#	

Normal Operating Hours

Winter (Ice) 6:45 a.m. - 12:45 a.m. daily
 Summer (Ice) 7:15 a.m. - 11:30 p.m. daily
 Summer (non ice) 6:00 p.m. - 11:30 p.m. Monday through Friday
 7:15 a.m. - 11:30 p.m. weekends

Non ice events include lacrosse, ball hockey, roller skating, banquets/dances
 Operating hours may vary due to demand and budget constraints

Item 20

ARENA FEATURES AND SERVICES

Arena	Built	Seating	Dressing Rooms	Floor Type	Heating Pad	Plant Cap.	Summer Ice	Concession	Screening Side	End
Bauer	1964	1,950	7	Concrete	yes	93 T	yes	yes	2 T	2 T
Bush*	1974	---	4	Sand	yes	43 T	yes	no	2 T	2 T
Shouldice	1970	150	4	Sand	no	54 T	no	no	2 T	2 T
Hendry	1966	150	8	Concrete	yes	100 T	yes	yes	1 T	2 T
Viney*	1976	400	4	Sand	yes	100 T	yes	yes	1 T	2 T
Thornhill	1972	300	4	Sand	yes	83 T	yes	no	1 T	2 T
Optimist*	1972	300	4	Sand	no	50 T	no	no	2 T	2 T
Blundun*	1980	---	4	Concrete	yes	54 T	no	no	2 T	2 T
Peppard	1963	530	7	Concrete	yes	55 T	no	yes	2 T	2 T
Starr	1970	300	4	Sand	no	55 T	no	no	1 T	2 T
Setters (leased)	1974	200	4	Concrete	no	55 T	no	no	1 P	2 P
Kohn*	1968	350	6	Sand	yes	75 T	yes	no	2 T	2 T
Condon*	1980	200	4	Concrete	yes	70 T	yes	yes	-	-
McCool	1974	250	4	Sand	yes	30 T	yes	no	2 T	2 T

* Twinned Arena
P Plexiglass
T Tempered Glass

NOTE: There is limited standing room in all arenas. All arenas contain vending machines and provide access to skate sharpening facilities

Item 21

ARENA FEES

Admission	Single	Book of 10	Book of 30
Tiny Tot, Disabled	Free	Free	Free
Pre-Schoolers	0.50	4.00	11.00
Children	1.25	10.00	26.00
Youth	1.50	12.00	32.00
Adult	2.50	20.00	55.00
Family	5.00	40.00	100.00
Senior Citizen	1.25	10.00	26.00

Hourly Rentals

	Prime Time	Non-Prime Time
Local Amateur/Non-Adult/ Disabled	\$65 plus 5% of gate	\$23 plus 5% of gate
Adult	\$90 plus 10% of gate	\$45 plus 10% of gate
Professional/Semi-Professional/ non-local/Non-Recreational	\$104 plus 20% of gate	
Late Night (after 11:15 p.m. adults only)	\$74	\$23
Junior A Hockey		
- practice	\$65	
- league games	\$80	
- provincial playoffs	\$326/game	
- interprovincial playoffs	\$326/game plus 10% of gate	
Daily Rate, July & August		
- non-adult	\$383	
- adult	\$799	
Non-Ice Use		
- non-adult	\$13 plus 5% of gate	
- adult	\$26 plus 10% of gate	
Special Events		
- liquor related	\$95 minimum 12 hours	
- other	\$73 minimum 4 hours	
- statutory holidays	\$95 (if twin arena, second sheet at regular price)	

Item 22

ATHLETIC PARKS REVENUE AND EXPENDITURE (\$'000's)

<u>Facility</u>	<u>Expenditures</u>	<u>Revenue</u>	<u>Net</u>	<u>% Recovery</u>
Foothills	\$ 164	\$ (109)	\$ 55	66
Shouldice	283	(103)	135	44
Broadview	---	(2)	(2)	N/A
Renfrew	107	(21)	86	20
Glenmore	135	(55)	80	41
Optimist	160	(57)	103	36
Mewata	37	(12)	25	32
Forest Lawn	147	(34)	113	23
Kingsland	9	(6)	3	66
McCool	92	(17)	75	18
Brooks	36	(7)	29	24
General Expenditures	125	---	125	N/A
Administration	97	---	97	N/A
Total	\$ <u>1,347</u>	\$ <u>(423)</u>	\$ <u>924</u>	<u>31</u>
	=====	=====	=====	=====

Item 23

ATHLETIC PARK ATTENDANCE

<u>Park</u>	<u>1990</u>	<u>1989</u>
Foothills	44,350	39,544
Shouldice	131,000	112,591
McMahon	13,350	9,372
Renfrew	22,440	26,253
Glenmore	70,409	60,983
Optimist	98,010	73,746
Mewata	4,579	4,566
Forest Lawn	7,570	4,380
Pop Davis	47,396	33,983
Acadia	14,745	9,622
Kingsland	4,330	4,544
McCool	19,652	17,799
Woodbine	19,471	12,920
Village Square	Closed	35,110
Tom Brooks	10,925	7,797
Total	<u>508,228</u>	<u>453,224</u>
	=====	=====

Item 24

ATHLETIC PARK FACILITIES AND SERVICES

Park	Hectares (Acres)	Seating	Service Building	Dressing Rooms	Soccer Football A B C D	Soccer A B C D	Ball Fields A B C D	Field Hockey A B C	Running Tracks	Tennis Courts
Foothills	19.8(48.91)	7,200	2	8	- 1 - -	1 1 2 -	1 1 - -	- - -	1	12
Shouldice*	36.0(88.92)	6,000	2	6	3 - 1 -	- 1 3 -	- 5 5 -	- - -	-	4
Broadview	1.7(4.20)	200	1	2	- - - -	1 - - -	- - - -	- - - -	-	-
Renfrew	7.4(18.28)	1,500	1	2	- 2 - -	- - - -	1 - 1 -	- - - -	-	-
Glenmore	30.3(74.84)	3,200	1	2	- - 1 -	1 2 3 -	- 1 2 -	- - -	1	13
Optimist	32.3(79.78)	1,100	1	6	- - 1 -	- 1 - -	- 2 8 -	- 2 1	-	-
Mewata	3.9(9.63)	5,000	1	4	1 - - -	- - - -	- - - -	- - - -	-	-
Forest Lawn	11.0(27.17)	200	1	4	- 1 - -	- - - 1	- - - 1	- - - -	-	3
Pop Davis	13.9(34.33)	500	1	4	- - - -	- 2 - -	- - 5 -	- - - -	-	-
Acadia	4.0(9.88)	400	-	-	- - 2 -	- - - -	- - 2 -	- - - -	-	6
Kingsland*	7.3(18.03)	2,600	-	-	- 2 - -	- - - -	- - - 1	- - - -	-	-
McCool	6.1(15.07)	300	-	-	- - - -	- - 3 -	- - 1 -	- - - -	-	-
Woodbine	6.0(14.82)	200	-	-	- 1 1 -	- - 1 -	- - 2 -	- - - -	-	-
Tom Brooks	5.0(12.35)	100	1	-	- - - -	- - - -	- - 1 -	- - - -	-	-
Total	183.75(461.21)	28,400	13	34	4 7 6 -	3 7 12 -	2 9 28 1	- 2 1	2	35

* Shouldice & Kingsland have rugby fields

Facility Specifications

Class "A"

- Visually enclosed facility with controlled admission and public parking
- Individual team dressing rooms
- Showers and washrooms
- Public washrooms
- Flood lighting and scoreboard optional
- Expendable items included with cost (corner flags, goal nets, chain/down markers, padding for football posts, base bags, home plates, all related track and field equipment except javelins, discus and shots)

Class "C"

- Located in fenced athletic park
 - Maximum 100 spectator seats
 - Expendable items included in cost (base bags - security deposit required)
- NOTE: Use of all A, B and C facilities is controlled by Athletic staff

Class "B"

- Facility open, fenced or located within fenced athletic park
- Community dressing rooms and shower facilities
- Maximum 200 spectator seats
- Flood lighting optional
- Expendable items included in cost (corner flags, goal nets, chain/down markers, padding for football posts, base bags, home plates)

Class "D"

- Isolated city fields, with standard back stop or goals, standard field size
- Maximum 50 spectator seats

Item 25

ATHLETIC PARK MAINTENANCE SCHEDULE

Maintenance Schedule for Playfield

Work Description	LEVEL 1	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5
Field Marketing	Daily Prior to Games	Weekly	Weekly (4)	Twice Yearly (5)	---
Float Infield	Daily Prior to Games	Daily Prior to Games (2)	---	---	---
Check Field Surface	---	Weekly (3)	Weekly	Spring/Fall	---
Clean Bleachers	Twice Weekly	Twice Weekly	Twice Weekly	---	---
Clean Dressing Rooms	Daily After use	Daily After Use	Daily After Use	---	---
Cut Grass	Weekly	Weekly	Twice Weekly (4)	Weekly	Twice Monthly
Watering	Weekly	Weekly	Weekly	Twice Monthly	Infrequent
General Area Clean up	Weekly	Weekly	Weekly	---	---
Service to users (1)	Daily	Daily	Daily	N/A	---
Fertilizing	Spring/Fall	Spring/Fall	yearly	yearly	---
Aerating	Yearly	yearly	Yearly	---	---
Pre-Season Preparation	Included Above	Included Above	Included Above	Spring	Spring
Top Dressing (if necessary)	Fall	Fall	Fall	Fall	---

- Note: (1) Includes opening/closing dressing rooms, checking users, installing flags, base bags, turning on floodlights, installing nets, etc.
 (2) Applies to diamonds only
 (3) Applies to Soccer/Football, Rugby only
 (4) Applies to Field Hockey only. For other sports, where lines are cut in monthly, marking and weekly grass cutting only is required.
 (5) At incremental cost

It is understood that the maintenance Schedule shown may vary depending on weather conditions and usage.

Item 26

ATHLETIC PARK MAINTENANCE STANDARDS

Maintenance Standards as Applies to Various Field Classifications and Users

USER GROUPS	TYPE OF FACILITY			
	"A" Facility	"B" Facility	"C" Facility	"D" Facility
Softball	Level 1	Level 1	Level 2	Level 4
Baseball	Level 1	Level 1	Level 2	All Users
Soccer	Level 2	Level 2	Level 3	
Football *	Level 2	Level 2	Level 3	
Rugby	Level 2	Level 2	Level 3	
Field Hockey	Level 3	Level 3	Level 3	

* For Football games, has line numbering will only be done on "A" facilities

Item 27

ATHLETIC PARK FEES

	<u>Non-Adult</u>	<u>Adult</u>
Local, Non-Profit Amateur		
"A" Field	\$19.00/hr + 5% of gate	\$37.00/hr + 10% of gate
"B" Field	\$ 9.00/hr	\$27.00/hr
"C" Field	\$ 5.50/hr	\$18.00/hr
"D" Field	\$75.00/wk or \$16.00/day	\$12.00/hr
"E" Field	--	\$11.00/booking \$55.00/season
Professional, Semi Professional		
"A" Field	\$108.00/hr + 20% of gate	\$108.00/hr + 20% of gate
"B" Field	\$ 32.00/hr + 20% of gate	\$ 32.00/hr + 20% of gate
Non-Local, Amateur		
"A" Field	\$108.00/hr + 20% of gate	\$108.00/hr + 20% of gate
"B" Field	\$ 32.00/hr	\$ 32.00/hr + 20% of gate
"C" Field	\$ 18.00/hr	\$ 18.00/hr
"D" Field	\$ 12.00/hr	\$ 12.00/hr
"E" Field	\$ 11.00/booking	\$ 11.00/booking
Non Prime (weekday 8 am to 4 pm, excluding statutory holidays) - softball only		
"B" Field	\$ 5.00/hr	\$10.00/hr
"C" Field	N/A	\$10.00/hr
Tournament Rates	To be negotiated using market rates	

Item 28 GOLF COURSE REVENUE AND EXPENDITURES (\$000's)

Course	Revenue	Expenditures	Net	% Recovery
Administration	\$ (2)	\$ 203	\$ 201	N/A
Confederation*	(645)	461	(184)	140
McCall Lake	(920)	699	(221)	132
Shaganappi	(829)	584	(245)	142
Lakeview	(261)	236	(25)	112
Richmond Green	(194)	218	24	89
Maple Ridge	(465)	487	22	95
Total	<u>(3,316)</u>	<u>2,888</u>	<u>(428)</u>	<u>115</u>
	=====	=====	=====	=====

* Including Driving Range

Item 29 GOLF COURSE USERS

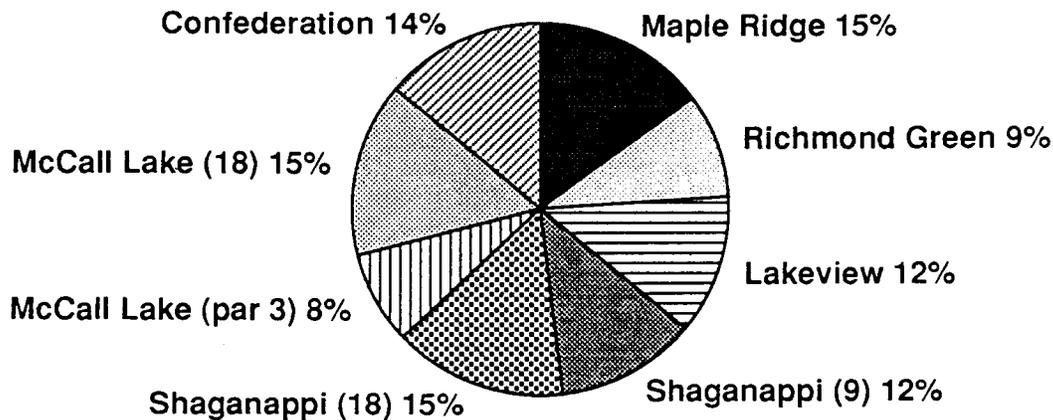
	Season Pass Holder	GREEN FEES			Total	% of Use
		Adult	Non-Adult	Senior Citizen		
Confederation	8,432	37,110	1,350	3,274	50,166	14
McCall Lake						
18 hole	16,446	37,841	1,448	1,137	56,872	15
Par 3	---	23,574	4,888	2,135	30,597	8
Shaganappi						
18 hole	27,888	25,915	1,120	1,462	56,385	15
9 hole	3,963	30,506	1,741	6,847	43,057	12
Lakeview	---	33,621	4,995	7,322	45,938	12
Richmond Green	---	24,846	4,802	4,109	33,757	9
Mapleridge	<u>12,716</u>	<u>35,869</u>	<u>2,687</u>	<u>5,608</u>	<u>56,880</u>	<u>15</u>
Total	<u>69,445</u>	<u>249,282</u>	<u>23,031</u>	<u>31,894</u>	<u>373,652</u>	<u>100</u>
	=====	=====	=====	=====	=====	=====

Item 30

GOLF COURSE USERS BY COURSE

	Confederation (9 holes)	McCall Lake (18 holes)	McCall Lake (Par 3)	Shaganappi (18 holes)	Shaganappi (9 holes)	Lakeview (9 holes)	Richmond Green (Par 3)	Mapleridge (9 holes)
Seasons Pass								
Adult	9.5%	22.6%	---	23.5%	2.7%	---	---	11.0%
Seniors	7.1%	6.0%	---	25.4%	6.4%	---	---	11.0%
Juniors	0.2%	0.4%	---	5%	---	---	---	0.5%
	16.8%	29.0%	---	49.4%	9.1%	---	---	22.5%
Green Fees								
Adult	74.0%	66.5%	77.0%	46.0%	70.9%	73.6%	---	63.0%
Seniors	6.5%	2.0%	7.0%	2.6%	16.0%	15.9%	12.2%	9.8%
Juniors	2.7%	2.5%	16.0%	2.0%	4.0%	10.9%	14.2%	4.7%
	83.2%	71.0%	100.0%	50.6%	90.9%	100.0%	100.0%	77.5%
All Players	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Golf Course Use By Course as a percent of Total Golf Use at Municipal Courses



Item 31

GOLF COURSE FACILITIES AND SERVICES

COURSE	HECTARES	HOLES	YARDAGE	PAR	ADVANCE BOOKINGS	SPECIAL FEATURES
Confederation	42.1	9	3,404	36	yes	driving range
McCall Lake - Main	97.1	18	6,354	72	yes	driving range
- Par 3		9	1,025	27	no	restaurant & lounge par 3
Shaganappi - Main	61.2	18	5,524	70	yes	---
- Valley		9	2,360	---	no	---
Lakeview	16.5	9	1,831	30	yes	par 3
Richmond Green	7.9	9	1,302	27	yes	par 3
Maple Ridge	32.6	9	3,510	36	yes	---

Item 32

GOLF COURSE FEES, 1990

Green Fees	<u>McCall Lake</u> 18 Holes	Twilight	<u>Shaganappi Point</u> 18 Holes Valley 9		<u>Confederation</u> <u>Maple Ridge</u> 9 Holes	<u>Richmond</u> <u>Lakeview</u> McCall Par 3
Adults:						
Weekdays	18.00	10.75	16.00	7.00	8.50	5.75
Weekends & Holidays	20.00	10.75	18.00	8.00	9.50	5.75
*Juniors, Seniors & Disabled:						
Weekdays	8.50	7.00	7.50	3.50	4.25	2.75
Weekends & Holidays	9.50	7.00	8.50	4.25	4.75	2.75

* Not Valid after 4:00 p.m. weekdays or before 4:00 p.m. weekends and holidays

Season Pass (Shaganappi, Confederation, Maple Ridge)

Family: Husband Wife & Dependents 17 & under		Adult	Senior	Non-Adult 17 & under
Unrestricted	Not available	510.00	382.00	Not available
Restricted	1,146.00	340.00	256.00	256.00

Season pass for these courses may be used at McCall Lake with payment of green fee differential

Season Pass (McCall Lake)

Family: Husband Wife & Dependents 17 & under		Adult	Senior	Non-Adult 17 & Under
Unrestricted	Not available	570.00	427.00	Not available
Restricted	1,277.00	380.00	286.00	286.00

** includes Maple Ridge debt recovery charges

Item 33

SWIMMING POOL REVENUE & EXPENDITURE (000's)

	Revenues	Expenditures	Net	% Recovery
Indoor Pools				
Administration/General	(52)	378	326	14
Acadia	(240)	466	226	51
Beltline	(138)	344	205	40
Bob Bahan	(238)	494	256	48
Canyon Meadows	(376)	595	219	63
Foothills	(144)	364	220	39
Glenmore	(193)	430	237	45
Inglewood	(77)	237	160	32
Killarney	(192)	388	196	49
Renfrew	(308)	637	329	48
Shouldice	(220)	444	224	49
Churchill	(449)	670	221	67
Thornhill	(362)	640	278	56
Total	(2,989)	6,087	3,098	49
Outdoor Pools				
Administration/General	(--)	28	28	--
Bowview	(20)	118	98	17
Bridgeland	(16)	74	58	22
Forest Lawn	(19)	95	76	20
Highwood	(11)	48	37	23
Millican	(29)	85	56	34
Mt. Pleasant	(1)	47	46	--
Riley Park	(2)	63	61	3
Silver Springs	(--)	40	40	--
South Calgary	(20)	63	43	32
Stanley park	(34)	123	89	28
	(152)	785	633	19
Total All Pools	(3,141)	6,872	3,731	46
	=====	=====	=====	==

Item 34

SWIMMING POOL ATTENDANCE

Indoor Pools	<u>1990</u>	<u>1989</u>
Acadia	104,817	109,333
Beltline	54,524	33,210
Bob Bahan	85,841	111,685
Canyon Meadows	137,703	139,736
Foothills	47,826	46,049
Glenmore	83,647	82,361
Inglewood	30,905	50,283
Killarney	84,843	120,106
Renfrew	107,653	105,357
Shouldice	85,602	70,717
Churchill	186,561	131,184
Thornhill	<u>152,026</u>	<u>137,715</u>
Total	1,161,948	1,182,509
Outdoor Pools		
Bowview	10,154	10,009
Bridgeland	7,207	8,867
Forest Lawn	10,168	10,867
Highwood	7,448	9,140
Millican	16,773	17,120
Mt. Pleasant	11,266	15,206
Riley Park/Barclay Mall/ Prairie Winds Wading Pools	84,180	59,038
Silver Springs	11,549	9,157
South Calgary	11,585	10,909
Stanley Park	<u>13,502</u>	<u>20,363</u>
Total	182,147	173,185
Total All Pools	1,344,095	1,355,694

Item 35

POOL FEATURES

INDOOR POOLS

	Main Pool	Lanes	Separate Diving Tank	Handicapped Access	Sauna/ Steam Room	Fitness Area	Whirlpool	Diving Board	Wading Pool	Weight Train. Room	Rec. Equip	Diving Depth Metres	Shallow Depth Metres	Deep Depth Metres
Acadia	25m	6	No	Yes	No	No	No	1m	No	No	Yes	3.2	0.9	1.5
Bob Bahan	25m	6	Yes	Yes	Yes	Yes	No	1m & 3m	No	Yes	No	3.7	1.1	1.4
Beltline	18m	4	No	No	Yes	Yes	No	No	No	Yes	No	2.7	1.0	2.1
Canyon Meadows	25m	6	Yes	No	No	No	No	1m	No	No	No	3.7	0.9	1.5
Foothills	25m	6	Yes	Yes	No	No	No	1m	Yes	Yes	Yes	3.7	1.1	1.4
Glenmore	25m	6	Yes	Yes	No	No	No	1m & 3m	No	No	No	3.7	1.1	3.7
Inglewood	25m	6	No	No	No	No	No	1m	No	No	Yes	3.7	0.9	1.5
Killarney	25m	6	Yes	No	No	No	No	1m & 3m	Yes	Yes	Yes	3.7	1.0	1.3
Renfrew	25m	6	Yes	Yes	Yes	Yes	Yes	1m & 3m	No	Yes	No	3.7	0.9	1.4
Shouldice	25m	6	Yes	Yes	Yes	No	No	1m & 3m	No	No	Yes	3.7	1.1	1.5
Churchill	25m	6	Yes	Yes	Yes	Yes	No	3m	No	Yes	No	3.7	1.1	1.4
Thornhill	25m	6	Yes	Yes	Yes	Yes	Yes	1m & 3m	No	Yes	No	3.7	1.1	1.4

OUTDOOR POOLS

	Main Pool	Lanes	Separate Diving Tank	Diving Board	Handicapped Access	Wading Pool	Tot Slides	Fountain	Special Features
Bowview	25m	6	No	1m	Yes	No	Yes	No	
Bridgeland	25m	6	No	1m	Yes	No	Yes	No	
Forest Lawn	25m	8	Yes	1m & 3m	Yes	No	Yes	No	
Highwood	25m	6	No	No	Yes	Yes	Yes	No	
Millican	25m	8	No	1m	Yes	No	Yes	No	
Mt. Pleasant	25m	--	No	1m	Yes	No	Yes	Yes	Shallow Water Feature
Riley Park	--	--	--	--	Yes	Yes	No	No	
Silver Springs	25m	4	Yes	1m	No	No	No	No	Deep Water Slide
South Calgary	25m	6	No	1m	Yes	No	Yes	No	
Stanley Park	25m	8	Yes	1m & 3m	Yes	Yes	Yes	Yes	Shallow Water Feature

Item 36

SWIMMING POOL FEES

Admission	Single	Multi Pass (10)	Multi Pass (30)	Annual Pass	Summer Pass
Tiny Tot (under 3 yrs)	Free	N/A	N/A	N/A	N/A
Pre-Schoolers (3-5 yrs)	\$.55	\$4.40	\$11.55	N/A	N/A
Disabled	.55	4.40	11.55	75.00	N/A
Senior (65+ yrs)	1.00	8.00	22.00	50.00	N/A
Child (6-12 yrs)	1.25	10.00	26.00	75.00	40.00
Youth (13-17 yrs)	1.75	14.00	37.00	125.00	55.00
Adult (18-64 yrs)	2.75	22.00	58.00	200.00	N/A
Family	5.50	44.00	115.00	350.00	N/A

**Combined Annual pass
Pools & Leisure Centres***

Adult	\$300.00
Family	450.00

*Passes available for adults and family categories only. Available at Leisure Centres.

Combined Use

Health Facility Admission is same as Swimming Pool General Admission.

Health Facility Rentals/Hour

	Regular	Stat Holiday
Non-Profit Organizations	\$ 66.00	\$112.00
Profit/Commercial	100.00	168.00
Liquor-Related Events (plus General Admission/Person)	105.00	178.00

Miscellaneous

Towel and suit rentals	\$.50 each*
------------------------	--------------

* Deposit for children and Seniors - \$5.00 or item of value

* Deposit for Youth, Adult or Family - \$10.00 or piece of ID, keys, etc.

Item 37

LEISURE CENTRES REVENUE AND EXPENDITURE
(\$000s)

	Revenue	Expenditure	Net	% Recovery
Village Square				
Administration/General	\$ (365)	\$ 998	\$ 633	36
Arena Operations	(350)	316	(34)	111
Arts & Crafts Operations	(139)	169	30	82
Sports Hall Operations	(245)	310	65	79
Pool Operations	(1,187)	768	(419)	155
Maintenance	(--)	955	955	N/A
	<u>(2,286)</u>	<u>\$3,516</u>	<u>\$1,230</u>	<u>65</u>
Southland				
Administration/General	(143)	918	775	15
Arena Operations	(351)	279	(74)	126
Arts & Crafts Operations	(106)	137	31	77
Sports Hall Operations	(392)	279	(113)	140
Pool Operations	(837)	633	(204)	132
Maintenance	(---)	754	754	N/A
	<u>(1,829)</u>	<u>3,000</u>	<u>1,171</u>	<u>61</u>
Total Leisure Centres	<u>(4,115)</u>	<u>6,516</u>	<u>2,401</u>	<u>63</u>
	=====	=====	=====	=====

Item 38

LEISURE CENTRES GENERAL ATTENDANCE

Village Square	<u>1990</u>	<u>1989</u>
Sports hall/Gym	68,233	77,763
Arena	188,262	227,922
Wave Pool	365,411	341,873
Arts & Crafts	14,651	19,425
Spectators/Leased Area	<u>942,012</u>	<u>944,714</u>
	<u>1,578,569</u>	<u>1,611,697</u>
Southland		
Sports Hall/Gym	128,960	148,602
Arena	173,408	175,222
Wave Pool	221,133	205,079
Arts & Crafts	14,151	13,989
Spectators/Leased Area	<u>537,652</u>	<u>562,704</u>
	<u>1,075,304</u>	<u>1,105,596</u>
Both Centres		
Sports Hall/Gym	197,193	226,365
Arena	361,670	403,144
Wave Pool	586,544	546,952
Arts & Crafts	28,802	33,414
Spectators/Leased Area	<u>1,479,664</u>	<u>1,507,418</u>
	<u>2,653,873</u>	<u>2,717,293</u>
	=====	=====

Item 39

LEISURE CENTRES ARENA ATTENDANCE

	Public Skating				Shinney Hockey		
	Total Hours	Adult Users	Non-Adult Users	Participants Per Session	Total Hours	Adult Users	Participants Per Session
Village Square	612	9,287	17,982	45	140	2,402	17
Southland	<u>375</u>	<u>3,503</u>	<u>9,500</u>	<u>35</u>	<u>248</u>	<u>4,008</u>	<u>16</u>
	987	12,790	27,482	40	388	6,410	17
	***	*****	*****	**	***	*****	**

Item 40

LEISURE CENTRE POOL ATTENDANCE*

	1990	1989
Village Square	259,156	245,156
Southland	167,962	156,139

* Does not include attendance from other program registrations

Item 41

LEISURE CENTRE ARENA HOURS OF OPERATIONS AND USE

	Total Operating Hours			Available Hours			Hours Used			% Used
	Prime	Non-Prime	Combined	Prime	Non-Prime	Combined	Prime	Non-Prime	Combined	
Village Square 1	4,555	1,799	6,354	3,367	1,305	4,672	2,672	455	3,149	67
Village Square 2	4,555	1,771	6,226	2,732	1,278	4,010	2,394	575	2,969	74
Southland A	3,564	1,785	5,349	2,985	1,475	4,460	2,815	585	3,400	76
Southland B	<u>2,818</u>	<u>1,820</u>	<u>4,638</u>	<u>2,356</u>	<u>1,405</u>	<u>3,761</u>	<u>2,066</u>	<u>685</u>	<u>2,751</u>	<u>73</u>
	15,492	7,175	22,667	11,440	5,463	16,903	9,969	2,300	12,269	73
	*****	*****	*****	*****	*****	*****	*****	*****	*****	**

Item 42

LEISURE CENTRE ARENAS OPERATION SCHEDULE

OPERATING SCHEDULE

ICE EVENTS NON-ICE CLOSED

ARENA	January	February	March	April	May	June	July	August	September	October	November	December
Village Square 1												
Village Square 2												
Southland 'A'												
Southland 'B'												

Operating Hours

Winter (Ice) 6:45 am - 12:45 am daily
 Summer (Ice) 7:15 am - 11:30 pm daily
 Summer (Non-Ice) 6:00 pm - 11:30 pm Monday through Friday
 7:15 am - 11:30 pm weekends

Non- ice events include lacrosse, ball hockey, roller skating, banquets/dances

Item 43

LEISURE CENTRE FEES

	General Admission (Wave Pool)		Discount/Dry Sports Time	
	Regular Time	Regular 10 Admissions	Discount Time	Discount 10 Admissions
Preschoolers	1.50	12.00	1.25	9.00
Disabled	3.25	26.00	2.50	18.00
Seniors	3.25	26.00	2.50	18.00
Children	3.25	26.00	2.50	18.00
Youth	4.25	34.00	3.50	25.00
Adult	6.25	50.00	5.00	35.00
Family	14.25	114.00	11.25	79.00
Parent & Tot Swim	N/A	42.00	N/A	N/A
Parent/Tot (under 3)	N/A	N/A	5.00	N/A
Tot	N/A	N/A	3.75	N/A

12 MONTH ANNUAL PASSES

Preschoolers
Disabled
Seniors
Children
Youth
Adult
Family

RECREATIONAL COMBINED
pools & leisure centre

N/A
90.00
90.00
90.00
120.00
200.00
35.00
N/A
N/A
N/A
N/A
300.00
450.00

SPORTS HALL RENTAL RATES

	Regular	Discount
Full Sports Hall	52.00	36.00
Half Sports Hall	36.00	23.00
Quarter Sports Hall	26.00	18.00
Full Gym	36.00	23.00
Half Gym	24.00	18.00

Note: Profit prices are the non-profit price plus 50%

Item 44 CEMETERIES REVENUE AND EXPENDITURE (\$000s)

For Year Ended December 31 1990 1989

Service Operations

Burial and Related Costs*	\$ 405	\$ 368
Revenue	(353)	(360)

Maintenance Operations

Maintenance Costs*	904	958
Perpetual Care	(708)	(572)
Percent Recovery	81	70

*Includes percentage of Administration

Item 45 DEATHS, BURIALS AND CREMATIONS IN CALGARY

	<u>1990</u>	<u>1989</u>
Deaths	3,174	3,075
Cremations	1,685	1,694
Cremations at % of Deaths	53	55
Burials	976	1,023
Burials as % of Deaths	31	33

NOTE: Not all persons who die in Calgary are buried or cremated in Calgary.
 Not all bodies buried or cremated in Calgary are of persons who died in Calgary.
 Burials in City of Calgary cemeteries do not include burials in Mountain View Memorial Gardens or Rockyview Garden of Peace.

Item 46

CITY-OWNED CEMETERIES

	Opened	Total Hectares	Unuseable Hectares	Available Hectares	Graves Sold To Date	Burials To Date
Queen's Park	1940	53.76	8.70	15.60	38,505	43,718
St. Mary's	1935	7.10	0.51	0.04	13,171	13,937
Union	1890	20.36	---	0.05	16,689	20,305
Burnsland	1923	12.93	---	0.01	18,350	21,596
Chinese	1938	1.37	---	---	1,231	1,033

Item 47

MONUMENTS AND FLAT MARKERS

	Plots Sold	Monuments %	Flat Markers %
Queen's Park	1,017	523 (51)	494 (49)
St. Mary's	168	42 (60)	126 (75)
Union	29	3 (10)	26 (90)
Burnsland	5	5 (100)	---
Chinese	---	---	---
Total	1,219 =====	573 (47) =====	646 (53) =====

Item 48

CEMETERY FEES

<u>GRAVES</u>	<u>1990</u>
Cremated Remains	\$ 130.00
Upright Monument Section	715.00
Flat Marker Section	590.00
Field of Honour	295.00
Indigents	295.00
Cremated Remains (Field of Honour)	65.00
Baby Lot	215.00
<u>Non Resident</u>	
Upright Monument Section	800.00
Flat Marker Section	675.00
 <u>INTERMENT SERVICES</u>	
Cremated Remains	40.00
Adult-Standard	285.00
Adult-Second Burial	220.00
Child (over 4 under 8 yrs) Standard	170.00
Child (over 4 under 8 yrs) Second Burial	120.00
Child (under 4 years) Standard	120.00
Child (under 4 yrs) Second Burial	80.00
Baby in Baby Grave	45.00
 <u>Other Services</u>	
Oversize Graves (steel or concrete vault)	65.00
Use of Drapes, Lowering Device, Chapel	20.00
Rough Box - Storage and Handling	20.00
Resodding or Reseeding Grave	20.00
 <u>Weekday Late Fee</u>	
Funeral Entering Cemetery after 4:00 p.m.	
Extra Charges Based on Actual Overtime Costs	
 <u>Saturday/Sunday and Holiday Funerals</u>	
Flat Fee, Over and Above Standard Grave	
Digging Charge	
Adult	370.00
Child (over 4 under 8 yrs)	220.00
Child (under 4)	155.00
Baby in Baby Grave	50.00
Cremated Remains	90.00
 <u>Disinter/Reinterment Fees</u>	
Opening and Closing Grave, Lifting and Lowering Casket in Same Grave	445.00
Transporting Casket to Another Grave	50.00
 <u>Monuments</u>	
Permit Fee	20.00
Construction Foundation (flat fee)	65.00
Setting Market without Foundation	35.00
 Permit Fee for Decorative Railings/Ornaments	20.00

Item 49

COMMUNITY LEISURE ACTIVITY SUMMARY

Overall Summary Area Programs	Direct	Cosponsored	Total
Number of Programs	311	860	1,171
Total Participants	8,506	16,142	24,648
Total Cost of Programs	455,326	628,743	1,038,843
Total Expenditure by Department	455,326	202,326	719,998
Total Alberta Further Education Grant Received	763	36,847	37,610
Total Revenue to Department	168,429	32,063	200,492
Percentage Subsidization	63%	16%	28%
Types of Programs			
Sports/fitness	70	254	324
Art/Culture	42	225	267
Social Recreation	44	199	243
Outdoor Recreation	117	37	154
Others	38	145	183
Number of Special Events	58	251	309
Total Special Events Participants	11,150	39,017	50,167
Total Expenditure by Department	63,386	63,083	126,469
Total Revenue to Department	12,921	2,930	15,851
Overall Summary Art/Recreation Centres			
Number of Programs	248	5	253
Total Participants	2,946	63	3,009
Total Cost of Programs	125,213	661	125,874
Total Expenditure by Department	125,213	661	125,874
Total Program Revenue to Department (including AFE)	111,580	713	11,293
Percentage Subsidization	11%	---	11%
Types of Programs			
Sport/Fitness	1	---	1
Art/Culture	247	5	252
Social Recreation	---	---	---
Number of Special Events	2	---	2
Total Special Events Participants	94	---	94
Total Expenditure by Department	203	---	203
Total Revenue to Department	329	---	329
Total Number of Permits Issued	37		
Total Number Permit Attendances	18,100		
Total Number Studio Renter Attendances*	430		

* Wildflower Studio closed during summer 1990

Item 50

VOLUNTEER SERVICES

Division Contributions	Hours	Dollars	# of Active Volunteers
Leisure Services	38,321	274,768	852
Facilities	35,054	270,653	591
Parks	49,916	848,968	1,913
Management Services	---	---	---
Parks & Recreation Board	692	13,840	9
Court Referrals	8,515	36,010	n/a
Societies	<u>83,864</u>	<u>698,039</u>	<u>1,886</u>
Total	216,362	2,142,297	5,242

Hours Donated by Volunteers

	Hours	%	Hours	%
Management Services:				
Parks & Recreation Brd.	692	(0.3)	1,272	(0.6)
Leisure Services:				
Art Centres	3,723	(1.7)	3,473	(2)
Central Recreation Areas	7,661	(3.5)	7,420	(4)
	26,937	(12.5)	25,738	(13)
Facilities:				
Leisure Centres	23,584	(10.9)	22,304	(11)
Pools	3,911	(1.8)	7,545	(4)
Golf Courses	7,559	(3.5)	5,512	(3)
Parks:				
Adopt-a-Park	49,676	(23.0)	44,812	(22)
Arbor Day	240	(0.1)	---	---
Court Referrals	8,515	(3.9)	7,393	(4)
Societies:	<u>83,864</u>	<u>(39.0)</u>	<u>79,675</u>	<u>(30)</u>
Total	<u>216,362</u>	<u>(100.0)</u>	<u>205,136</u>	<u>(100)</u>
	=====	=====	=====	=====

Item 51 ADULT FURTHER EDUCATION GRANTS

Amount of Subsidy (\$ per instructional hour) \$30.00

Grants Received (excluding Leisure Learning)

	<u>1990</u>	<u>1989</u>
	\$74,644	\$74,800
Total Number of Courses Operated	245	282
Total Enrollments	4,425	3,654
Total Number of Instructional Hours	3,136	5,071

Item 52 CITY GRANTS

	Number of Applications Funded		Value of Grants (\$)		Budget (\$)	
	<u>1990</u>	<u>1989</u>	<u>1990</u>	<u>1989</u>	<u>1990</u>	<u>1989</u>
Travel Grants						
Athletic	60	75	24,778	18,956	24,000	25,000
Ethno-Cultural	7	5	8,500	5,000	10,000	10,000
Hosting Grants						
Athletic	24	28	53,254	49,388	50,000	50,000
Ethno-Cultural	---	---	---	---	10,000	10,000
Minor Sports	17	16	21,822	21,173	24,000	25,000
Lawnbowling	6	6	12,210	11,160	12,000	10,000
Special Events & Ethno	4	1	17,860	1,168	50,000	50,000
Community Youth Employment	28	24	182,325	69,000	182,269	69,000
Other Operating Grants*	4	5	612,000	210,000	612,000	192,000
*2 Hockey			5,000			
1 Horticultural			2,000			
Aerospace Museum			65,000			
Altadore Gymnastics			<u>15,000</u>			
			612,000			
25% City Grants	7	15	114,000	1,407,820		
Special Capital Grants	2		525,000			
Dutch Canadian Club			125,000			
Calgary Military Museum Society			400,000			

Item 53

DISTRIBUTION OF COMMUNITY RECREATION/
CULTURAL GRANTS - COMMUNITY ALLOCATION

	<u>1990</u>		<u>1989</u>	
	# of Grants	Value (\$000s)	# of Grants	Value (\$000s)
Community Association				
Facilities	12	493	13	821
Playgrounds	5	57	12	122
Sport/Athletic Organizations	7	847	6	1,340
Ethno/Cultural Organizations	3	616	6	914
Arts Organizations	3	81	--	---
Other Organizations*	<u>4</u>	<u>590</u>	<u>4</u>	<u>89</u>
	34	2,684	41	3,286

* Other organizations include Boys' & Girls' Clubs, Senior Citizens Organizations, Service Clubs, etc.

Item 54 DISTRIBUTION OF COMMUNITY RECREATION/CULTURAL GRANTS
MUNICIPAL ALLOCATION (\$000s)

	<u>1990</u>	<u>1989</u>
Operating Projects		
Grants/Leases Administration	95	85
Leisure Services	220	245
Zoo	525	700
Heritage park	185	241
Alberta Science Centre	155	184
Fort Calgary	99	86
Facilities	<u>63</u>	<u>102</u>
	1,342	1,643
Capital Projects		
Major Parks	117	75
Community Parks	25	400
Golf Courses	--	--
Heritage Park	--	191
Natural Areas	--	--
Downtown Parks	--	--
Zoo	--	--
Alberta Science Centre	--	50
Miscellaneous Capital	--	--
Arenas	210	220
Pools	333	399
Leisure Centres	158	104
Lindsay Park	--	--
Athletic Parks	252	172
Pathways	150	220
Leisure Services	97	140
Fort Calgary	<u>--</u>	<u>--</u>
	1,342	1,971
Total Operating & Capital	<u>1,342</u>	<u>3,942</u>
	=====	=====

Item 55

AGREEMENTS

	<u>1990</u>	<u>1989</u>
Community Association Leases/Licenses of Occupation		
- 10 to 25 year term, renewable for five years (Council Decision, 1986 September)	19	25
Recreation and Social Organization Leases/Licenses of Occupation		
- 10 to 40 year term, discretionary renewal (Council Decision, 1986 September)	10	22
CR/C Contracts		
- Undertaking agreements committing grant recipients to expenditure of funds as proposed (Council Decision, 1985 May)	36	41
Other Agreements		
- Subleases, operating agreements, interim letters of agreement, consultant contracts	25	45

NOTE: The figures for 1990 include agreements negotiated, but not necessarily executed during the year. Also included are renewals, transfers (from lease to license of occupation) and amendments.

Item 56

**CALGARY ZOO
REVENUES AND EXPENDITURES
(\$000s)**

<u>Revenues</u>	<u>1990</u>	<u>1989</u>
Admissions	2,278	1,892
Memberships	635	632
Food, Gifts	1,975	1,934
Other	<u>340</u>	<u>282</u>
	5,228	4,740
	=====	=====
 <u>Expenses</u>		
Animal Collections	2,379	2,290
Botanical Collections	1,491	1,385
Business Operations	2,042	2,063
Construction/Maintenance	1,636	1,399
Education	438	365
Administration	<u>1,161</u>	<u>1,117</u>
	9,147	8,619
	=====	=====
Net Income/(Loss) (before City contribution)	(3,919)	(3,879)
City Contribution	<u>4,170</u>	<u>3,979</u>
Net Income/(Loss)	251	100
	=====	=====

Item 57

ZOO CAPITAL RECEIPTS AND DISBURSEMENTS (\$000'S)

	<u>1990</u>	<u>1989</u>
Capital Receipts		
Loan Advance - City of Calgary	---	---
Net Operating Receipts	243	305
Capital Receipts	858	1,246
City of Calgary	225	250
Provincial Government	<u>14</u>	<u>250</u>
	1,340	2,051
	=====	=====
 Capital Disbursements		
Animal Health Centre	42	16
Masterplan Exhibits	30	318
Administration Building	352	1,535
Miscellaneous Capital Replacement	4	29
Conservation Fund	40	34
Canadian Wilds	834	---
Computerization	<u>38</u>	<u>119</u>
	1,340	2,051
	=====	=====

Item 58

ZOO ATTENDANCE AND FEES

	<u>1990</u>	<u>1989</u>
Visitor Attendance		
Paid Admission	502,293	455,354
Free Admission (children)	11,347	21,865
Free Admission (others)	25,884	33,261
Members Visits	171,131	211,478
Special Programs	<u>5,818</u>	<u>4,455</u>
	<u>716,473</u>	<u>726,413</u>
	=====	=====
Memberships		
Family	9,250	11,326
Individual	578	1,220
Senior	506	644
Contributing	89	17
Life	<u>227</u>	<u>219</u>
	<u>10,650</u>	<u>13,426</u>
	=====	=====
Admission		
Adults	6.50	6.00
Youth	4.00	3.50
Children	3.00	2.50
Senior	4.00	3.50
Memberships		
Family	65.00	50.00
Individual	45.00	35.00
Senior	40.00	30.00
Contributing	100.00	100.00
Life	1,000.00	1,000.00

Item 59

HERITAGE PARK
OPERATING BUDGET RESULTS (\$000s)

	<u>1990*</u> <u>ACTUALS</u>	<u>1989**</u> <u>ACTUALS</u>
<u>Revenue</u>		
Gross Sales	4,031	3,632
Cost of Sales	<u>(2,222)</u>	<u>(1,951)</u>
Net Revenue	1,809	1,681
<u>Expenses/Contributions</u>		
Maintenance/Administration	3,101	2,968
City Contribution	(1,400)	(1,363)
Grants/Misc. Revenue	(192)	(231)
Reserve Fund Transfer	<u>300</u>	<u>300</u>
Net Expenses/Contributions	<u>1,809</u>	<u>1,674</u>
Operating Fund Increase	Nil	7
	=====	=====

* unaudited

** as restated

Major Maintenance Fund Sources
and Disbursements

Receipts	150	150
Disbursements	157	139
Fund Balance Year End	660	667

Item 60

HERITAGE PARK
CAPITAL FUND SOURCES AND DISBURSEMENTS
(\$000s)

	<u>1990</u>	<u>1989</u>
Receipts		
Operations	200	225
Donations	174	230
City of Calgary	123	1,146
Province	20	--
Interest	<u>80</u>	<u>94</u>
	597	1,695
Disbursements		
Construction	732	1,351
City Loan Repayment	<u>85</u>	<u>--</u>
	817	1,351
Excess Receipts	(220)	344
Funds		
Beginning of Year	1,060	716
End of Year	840	1,060
Alberta '75 Projects Included Above		
Balance Forward	28	113
Expenditures	8	85

Item 61

HERITAGE PARK ATTENDANCE & ADMISSION RATES

	<u>1990</u>	<u>1989</u>
Attendance	406,000	379,666
Day Passes		
Adults	\$ 5.50	\$ 5.00
Youth	4.00	3.50
Children	2.75	2.25
Seniors	4.50	4.00
All Inclusive (6)	32.00	---
Season Pass		
Families	40.00	30.00
Adults	20.00	15.00
Seniors	10.00	7.50
All Inclusive (6)	65.00	---

Item 62

ALBERTA SCIENCE CENTRE
REVENUES AND EXPENDITURES
(\$000s)

	<u>1990</u>	<u>1989</u>
Revenues		
Operations	627	510
Donations	36	77
Grants	<u>268</u>	<u>131</u>
	931	718
	===	===
Expenses		
Operations	<u>2,085</u>	<u>1,726</u>
Net Income/(Loss) (before City contribution)	(1,154)	(1,008)
City Contribution	<u>1,172</u>	<u>1,038</u>
Net Income/(Loss)	18	30
	=====	=====

Item 63

ALBERTA SCIENCE CENTRE ATTENDANCE

	<u>1990</u>	<u>1989</u>
Star Chamber		
General Star Show	26,679	20,475
School Star Show	26,788	29,708
Light Show	15,275	11,183
Special Events	<u>664</u>	<u>760</u>
	69,406	62,269
Pleiades Theatre		
Drama		
# of Rentals	13	24
Science Centre Activities		
Participants	1,249	1,897
Extension Services		2,628
Course Participants	2,627	1,364
Students	20,754	16,604
Adults	5,330	4,857
Non-Adult	4,023	4,049
Members & Complimentary	<u>4,166</u>	<u>8,603</u>
	38,315	40,002
Total Attendance	133,093	127,924

Item 64

ALBERTA SCIENCE CENTRE ADMISSION FEES

	<u>1990</u>	<u>1989</u>
Star Chamber		
Adult	5.00	4.50
Non-Adult (up to 17 years)	2.50	2.00
Senior	2.50	1.00
Laser Show		
Adult	6.00	6.00
Non-Adult	5.00	5.00
Schools & Educational Institutions		
Teachers/Leaders	1.50 Free	1.00 Free
Pleiades Theatre		
Matinee		
Non-Member	7.00	5.00
Member	6.00	4.00
Evening		
Adult	10.00	8.00
Non-Adult	8.00	6.00
Senior	8.00	6.00
Member	7.00	5.00
Science Centre		
Adult	2.00	2.00
Non-Adult	1.50	1.00
Student (school group)	1.50	1.00
Seniors	1.50	1.00
Member	Free	Free
Rental		
Star Chamber (244 seats) daily 8:00 am - 10:00 pm	400.00 per hour	300.00 per hour
Pleiades Theatre (222 seats) weekdays 8:00 am - 10:00 pm weekends 1:00 pm - 10:00 pm	50.00 per hour	25.00 per hour
all other times/overrun beyond booking	150.00	
Equipment		
Moving Projector	50.00 per hour	30.00 per hour
Slide Projector	30.00 per hour	25.00 per hour
Piano	25.00 per hour	20.00 per hour
Piano Tuning (request only)	75.00 per time	75.00 per time

Item 65

FORT CALGARY HISTORIC PARK
REVENUES AND EXPENDITURES (\$000s)

	<u>1990</u>	<u>1989</u>
<u>Revenues</u>		
Deane House	335	304
Gift Shop	34	32
Donations and Fundraising	109	4
Other Revenues/Recoveries	<u>56</u>	<u>70</u>
	534	410
	===	===
 <u>Expenses</u>		
Deane House	322	304
Gift Shop	21	21
Salaries and Benefits	358	364
Administrative	<u>255</u>	<u>172</u>
	986	861
	===	===
 Net Income/(Loss)	(452)	(451)
(before City contribution)		
City contribution	<u>428</u>	<u>437</u>
Net Income/(Loss)	<u>(24)</u>	<u>(14)</u>
	=====	=====

Item 66

FORT CALGARY HISTORIC PARK
ATTENDANCE, 1990

Interpretive Centre	141,758
Deane House	<u>22,701</u>
 Total Site Visitors	164,459
 Outreach and Exterior Programs	<u>135,000</u>
 Total	299,459
	=====

Item 67

FORT CALGARY RENTAL FEES

		<u>1990</u>	<u>1989</u>
<u>Commercial (per hour)</u>			
Theatre	Daytime Weekdays		
	Monday & Tuesday	25.00	25.00
	Wednesday to Saturday	50.00	50.00
	Evenings (after 4:30 pm)	85.00	85.00
Meeting Room	Daytime Weekdays		
	Monday to Friday	12.00	12.00
	Saturday & Sunday	25.00	25.00
	Evenings (after 4:30 pm)	50.00	50.00
Foyer	Daytime		
	Monday 8:00 am - 4:30 pm	50.00	50.00
	Evenings (after 4:30 pm)	85.00	85.00
<u>Non-Commercial</u>			
Theatre/ Meeting Rm.	Groups whose goals are in common with Fort Calgary and who contribute over 2,000 volunteer hours to Fort Calgary per year	Free to a maximum of 25 evenings per year	
	Groups whose goals are in common with Fort Calgary and who contribute over 500 volunteer hours to Fort Calgary per year	Free to a maximum of 12 evenings per year	
	Groups whose goals are heritage in nature, but who contribute no volunteer hours to Fort Calgary	Tues. evening only 65.00 per group for the evening	
<u>Equipment</u>			
Projectors	per item	\$10.00/meeting	
Flip Charts	per item	\$ 5.00/meeting	

Item 68

LINDSAY PARK SPORTS CENTRE

<u>Statement of Operations</u>	<u>1990</u>	<u>1989</u>
Revenue	\$1,887,409	\$1,398,781
Expenses	2,022,952	1,754,884
Net Income/Loss from Operations (before other expenses)	<u>(135,543)</u>	<u>(356,103)</u>
Other Expenses	<u>297,734</u>	<u>233,788</u>
Net Income/(Loss) from Operations (before City contribution)	(433,277)	(589,891)
City Contribution	<u>650,000</u>	<u>628,000</u>
Net Income	<u>216,723</u>	<u>38,109</u>
	=====	=====
<u>Schedule of Expenses</u>		
Facility Operations	\$ 888,317	\$ 840,570
Aquatic Operations	318,509	287,062
FieldHouse Operations	281,553	178,922
General & Administration	534,573	448,330
Modifications		
Capital Expenditures	\$ 529,689	\$ 1,006,744
Recoveries	(148,005)	(21,000)
Grants & Donations Received	(238,500)	(891,546)
Transferred from Reserve Accounts	<u>(23,109)</u>	<u>--</u>
Total	\$ 120,075	\$ 94,198
	=====	=====

Item 69

LINDSAY PARK SPORTS CENTRE ATTENDANCE

	<u>1990</u>	<u>1989</u>
User Groups		
Aquatic	89,920	85,700
Meeting Room	8,540	8,050
Fieldhouse	<u>38,800</u>	<u>37,200</u>
	137,260	130,950
Public		
General Drop In	112,017	85,475
General Prepaid	160,575	130,369
Annual Pass User	81,090	59,210
Registered Programs	<u>21,083</u>	<u>5,028</u>
	<u>374,765</u>	<u>301,523</u>
Total	512,025	432,473
	=====	=====

Item 70

LINDSAY PARK ADMISSION FEES

	Regular Admission	Non-Prime Discount (20%)	Book of 20	6 Month Pass	Annual Pass
Infant (Under 2)		FREE - Excluding Child Care			
Pre-Schooler (2-5)	\$ 1.30	\$ 1.04	\$ 15.00	\$ 40.00	\$60.00
Child (6-12)	1.65	1.32	23.00	51.00	84.00
Youth (13-17)	4.00	3.20	45.00	140.00	185.00
Adult (18+)	5.25	4.20	60.00	196.00	300.00
Senior (60+)/Disabled	2.60	2.08	28.00	93.00	140.00
Family	12.00	9.60	160.00	345.00	490.00
Squash (45 min)	8.50	6.00	Prime Time	\$140.00/Non-Prime Time	\$100.00

Corporate Group Passes

(Minimum purchase - 200 tickets) Adults @ \$2.75 = \$550/200 or \$275/100
 (Additional quantities can be Youth @ \$2.00 = \$400/200 or \$200/100
 in blocks of 100 tickets per Child @ \$1.00 = \$200/200 or \$100/100
 category)

Child Care: 1 hour \$ 2.75
 10 hour pass 25.00
 30 hour pass 66.00

Loonie Times: \$1.00 admission last hour of each day - Monday through Sunday excluding holidays

Non-Prime Hours: 9:00 a.m. - 11:00 a.m. & 1:30 p.m. - 3:30 p.m. Monday to Friday excluding holidays - 20% off Regular Admission

Lockers: Daily - free with own lock
 Coin - \$0.25 (non-refundable - \$10.00 charge for lost key)
 Rent - reasonable rates (unless rented on contract rate, must be emptied daily)

Item 71

LINDSAY PARK USER GROUP RATES AND FEES

Facility	Local Amateur Groups		Non-Local Amateur/Non-Sport and Commercial Groups	
	Prime Time	Non-Prime	Prime Time	Non-Prime
50 m pool	\$117.00	\$88.00	\$146.00	\$104.00
Dive Tank	58.50	44.00	73.00	52.00
Teach Pool	44.00	32.50	52.00	42.00
Each Gym	44.00	32.50	52.00	42.00
Track	50.00	38.00	63.00	47.00
Weight Room	42.00	26.00	42.00	26.00
Meeting Room	16.00	14.00	20.00	16.00

CALGARY PARKS & RECREATION AREA BOUNDARIES

