

INSTRUCTIONS: This form is to be completed by every Member of The City of Calgary Council and submitted to the Team Lead, Office of the Councillors. This form must include all Real Estate and Financial Holdings of the Member of Council, and to their knowledge, the Member of Council's spouse or adult interdependent partner and any dependent children.

1. Member of Council Name
EVAN SPENCER

2. Ward
12

3. Each community, within the boundaries of The City of Calgary, in which the Member of Council, or a member of their family, holds real estate.
Community(s)
1. MAHOGANY
2.
3.
4.
5.
6.

4. Each corporation, other than a distributing corporation, in which the Member of Council, or a member of their family, is a shareholder, director or officer.
Name(s) of Corporation(s)
1. N/A
2.
3.
4.
5.
6.

5. Each distributing corporation in which the Member of Council, or a member of their family, beneficially owns voting shares carrying at least 10% of the voting rights attached to the voting shares of the corporation or of which the Member of Council, or a member of their family, is a director or officer.
Name(s) of Corporation(s)
1. N/A
2.
3.
4.
5.
6.

6. Each partnership or firm of which the Member of Council, or a member of their family, is a member.

Name(s) of Firm(s) or Partnership(s)

1.	N/A
2.	
3.	
4.	
5.	
6.	

7. Employers of the Member of Council and members of their family.


Name(s) of Employer(s)

1.	CITY OF CALGARY
2.	NEW HEIGHTS SCHOOL & LEARNING SERVICES
3.	
4.	
5.	
6.	

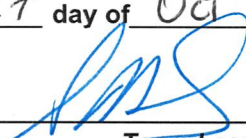
8. Member of Council Declaration

I, (Full Name) EVAN SPENCER declare that as a Member of The City of Calgary Council, I acknowledge and support the *Disclosure Policy for Members of Council*.

This Member of Council Disclosure Statement accurately, to the best of my knowledge, discloses real estate and financial holdings as per the *Disclosure Policy for Members of Council*.

Signed  _____
Member of Council

Declared this 27 day of OCT, 20 21

Before me  _____
Team Lead,
Office of the Councillors