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Safety moment

Tailgate Toolkit work



- The Tailgate Toolkit is a response to the opioid crisis affecting construction workers.
- Provides harm-reduction supports, reduces stigma, and promotes safer worksites.
- Led by the Calgary Construction Association with City funding through 2026.

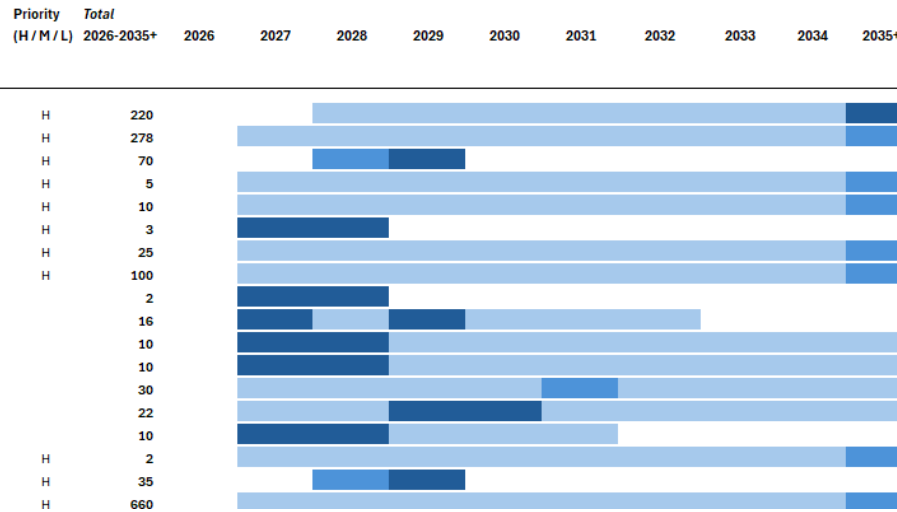
10-year Capital Infrastructure Plan

Calgary Transit Capital Infrastructure Needs Assessment

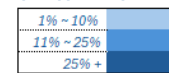
10-Year Capital Infrastructure Needs Assessment

Appendix A: Capital Projects & Programs
(\$millions)

Maintenance - Primary Driver



Legend (% of capital \$
per opportunity item)



- Integrated plan brings together needs from all City services.
- Needs are prioritized and sequenced to optimize value and efficiency.
- Updated annually to reflect emerging priorities.

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Coming soon - Project and procurement pipeline

Capital Projects Map



City of Calgary Capital Projects Map

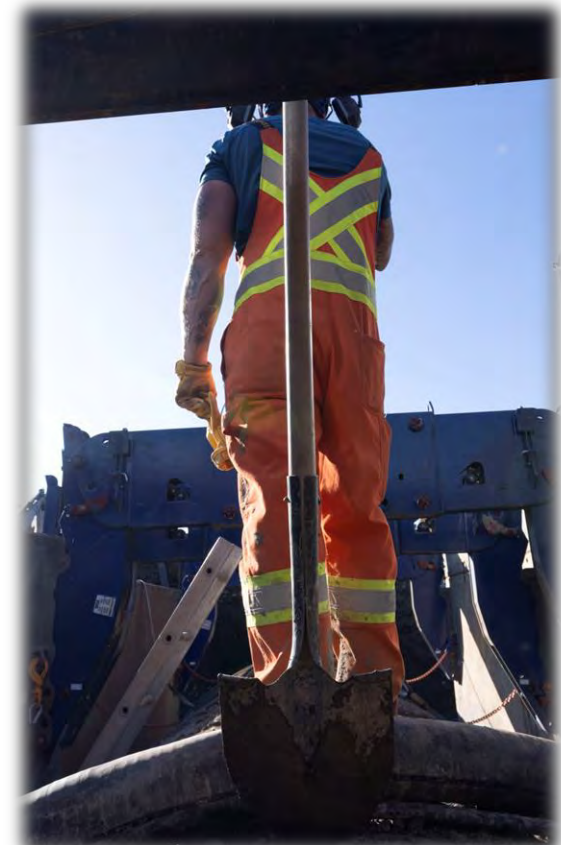
Calgary is a growing and vibrant city that continues to welcome numerous new residents each year. As Canada's third largest city, we are planning and building our communities now, so they can continue to thrive and be successful for years to come. This work ensures we are taking a sustainable and strategic approach to Calgary's infrastructure for an accessible, connected city.

The Capital Projects Map is an online interactive tool to help Calgarians search for upcoming and ongoing capital infrastructure projects all over the city. The map, which is based on The City's geospatial system, includes project descriptions, schedules, budgets and project status.

- A publicly accessible, three-year rolling pipeline showing upcoming opportunities.
- Regularly updated.
- Connected to the City's business cycles.
- Provide earlier sightlines to support workforce planning.
- The Capital Projects Map is now available with select information at calgary.ca/CapitalProjectsMap.

Utilities Project Development

Project	Contract value (approx.)	Contract timeline (anticipated)	Type (current)	Estimated project value
Water Distribution Booster Chlorination Strategy	<\$1M	Q2 2026	Consulting	-
Water Distribution Flow Monitoring Equipment	<\$1M	Q1 2026	Goods	<\$10M
Potable Water Energy Recovery Facilities Conceptual Design	<\$1M	Q3 2026	Consulting	<\$10M
Glenmore Water Treatment Plant Boiler Replacement Conceptual Design	<\$1M	Q2 2026	Consulting	<\$10M
Bonnybrook Wastewater Treatment Plant Fermenter Upgrades	<\$1M	Q1 2026 (open now)	Consulting	\$50-100M
Bonnybrook Wastewater Treatment Plant Headworks Expansion	<\$1M	Q1 2026	Consulting	\$100 - \$150M
Bonnybrook Wastewater Treatment Plant Solids Upgrade / Expansion	<\$1M	Q3 2026	Consulting	\$250 - \$300M
15 St Sanitary Siphon Planning	<\$1M	Q1 2026	Consulting	\$10 - \$50M
Confederation Park Community Drainage Improvement – Concept Design	<\$1M	Q4 2026	Consulting	\$10 - \$50M



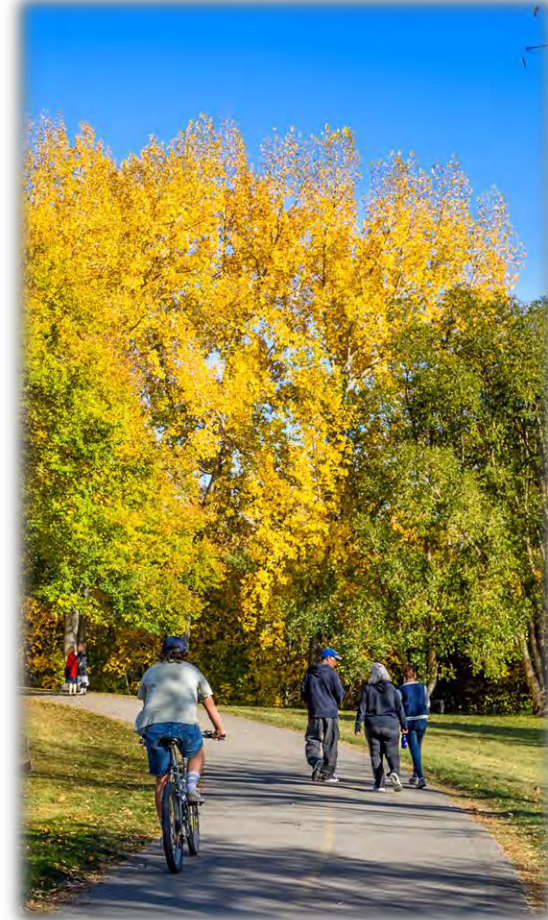
Facility & Places

Project	Contract value (approx.)	Contract timeline (anticipated)	Type (current)	Estimated project value
South Central Bus Maintenance and Storage Facility & Victoria Park Transit Facility Decommissioning	>\$50M	Q2 2026	Consulting	>\$500M
Yorkville Fire Station	\$1M-\$5M	Q1 2026	Consulting	\$20 – 30M
Shaganappi Clubhouse Redevelopment	\$1M-\$5M	Q2 2026	Consulting	\$30 – 40M
Greyhound Building Future Use	\$1M-\$2M	Q1 2026	Consulting	\$5-10M
Southland Leisure Centre Modernization	\$10M	Q3 2026	Consulting	\$75 – 100M
Tomkins Park Washroom Replacement	<\$1M	Q2 2026	Consulting	\$1-2M
Forest Lawn Civic Centre Redevelopment Phase 2	\$10M-\$50M	Q4 2026	Consulting	\$200 – 300M
Belmont Recreation Centre Phase 2	\$10M	Q3 2026	Consulting	\$100 – 150M



Transportation & Open Spaces

Project	Contract value (approx.)	Contract timeline (anticipated)	Type (current)	Estimated project value
Calgary Pathway Program – Design Bundle	>\$1M	Q1 2026	Consulting	\$40M
Pathways with Repaving – Design Bundle	>\$1M	Q4 2026	Consulting	\$80M
John Laurie Blvd & McKnight Blvd Functional Planning Study (FPS)	<\$1M	Q1 2026	Consulting	\$89M
Cushing Bridge Widening & Replacement FPS	<\$1M	Q1 2026	Consulting	\$70M
MacDonald Bridge Replacement/Relocation FPS	<\$1M	Q4 2026	Consulting	\$35M
Heritage Dr & Macleod Tr at grade improvements and CPKC flyover FPS	<\$1M	Q2 2026	Consulting	\$95M
Glenmore Tr Widening from Crowchild to 14 St S.W. FPS	\$1.5M	Q2 2026	Consulting	NA
Brentwood Station Infrastructure Study and IC improvement FPS	<\$1M	Q3 2026	Consulting	\$10M
53 St S.W. and 22X S.W. Interchange FPS	<\$1M	Q4 2026	Consulting	\$115M





Discovery Ridge Dam Safety

- Redesign of the space and water amenity to address dam safety concerns.
- Technical analysis and concept design underway.
- Detailed design 2026-2027
- Construction anticipated in 2027-2030



Heritage Dr & Macleod Tr FPS

- Develop plans for a Heritage Dr rail overpass & Macleod Tr intersection improvements.
- Multi-modal integration.
- Integration with high-density Heritage Transit Station Developments.
- Construction staging, safety, environmental impact and land requirements review.



Green Line Downtown FPS

- Incorporates Green Line Phase 1 route from Grand Central Station through downtown.
- Based on province's concept plan of an elevated track and stations on 10 Ave and 2 St S.W.
- Engagement throughout 2026
- Study brought to Council Q4 2026
- Procurement for enabling works ~2027

Forest Lawn Civic Center

Masterplan

Program Scope

Master Plan

- Multi-phased redevelopment of a recreation and community amenity site.

Phase 1

- 5-bay fire station + outdoor recreation amenities.

Phase 2

- New recreation facility, new library, arts & culture.

Procurement Schedule

Phase 1 Consulting Procurement

- 2026 (est. contract value ~\$1-5M)

Phase 1 Construction Procurement

- 2028 (est. contract value ~\$35-40M)

Phase 2 Consulting Procurement

- Q4 2026 (est. contract value ~\$10-\$50M)



Phase 1





Question & answer