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Facility asset sustainment

Supports lifecycle needs and demolition of facilities no longer viable to use or maintain. Enables multiple service lines, increases accessibility and inclusivity, operational efficiencies, building performance and reduces the City's environmental footprint.

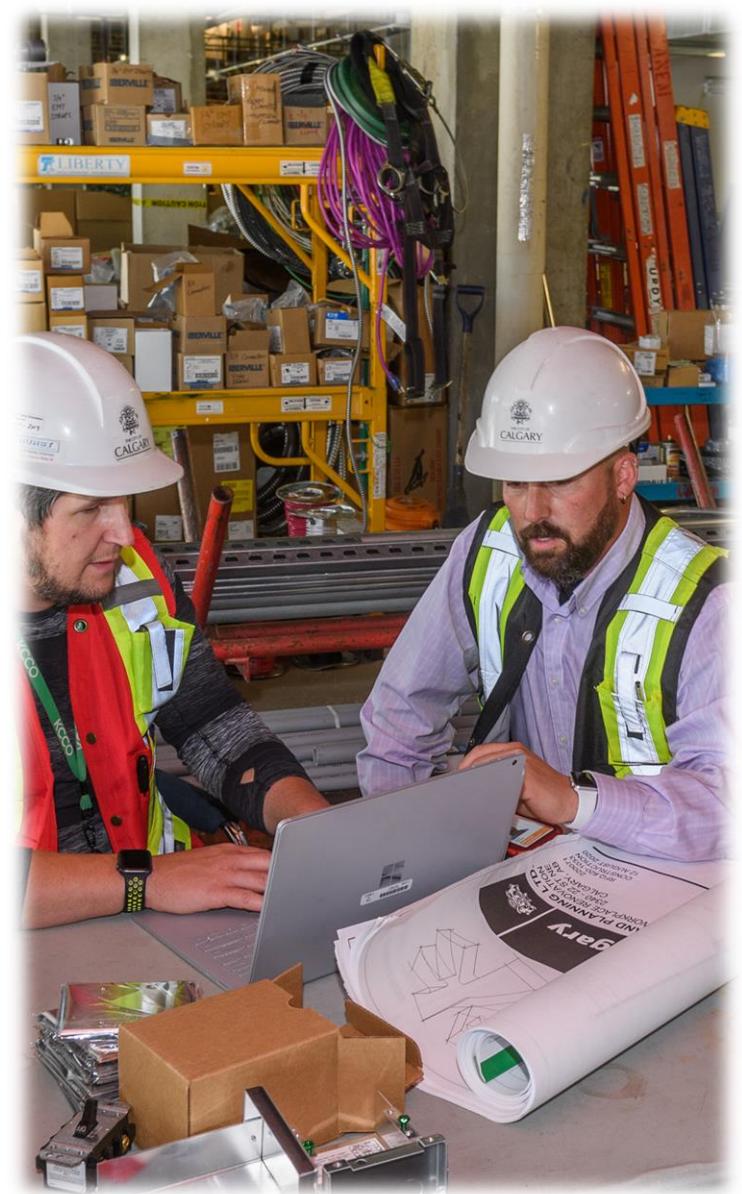
Types of projects:

- Mechanical/electrical
- Structural
- Building envelope
- Architectural and interiors

Total budget for 2026 ~ \$40M

Services supported:

- Facility Management
- Calgary Fire Department
- Parks & Open Spaces
- Mobility
- Recreation
- Water Services
- Waste & Recycling Services
- Fleet & Inventory





Prime contractors: Safety, service continuity, accessibility, and accountability in public-facing construction

Assigning and actively supporting prime contractors on construction projects ensures:

- Continuity of service
- Clear safety accountability
- Consistent public accessibility
- Clear communication and escalation processes





Coming to market in 2026

CFD projects

Project	Market timeline	Budget	Type
Various stations M&E improvements	Q1-2 2026	\$5M-\$10M	Construction
Fire Station Diesel Exhaust System	Q1 2026	\$1M-\$5M	Construction
Fire Station 1	Q3 2026	\$1M-\$5M	Construction
Fire Station 15 – Parking Lot & Stairs/Ramp	Q3 2026	<\$1M	Construction
Fire Training Academy – Phase 2	Q3 2026	\$5M-\$10M	Construction

Information presented in this table is accurate as of January 22, 2026, and is subject to change.



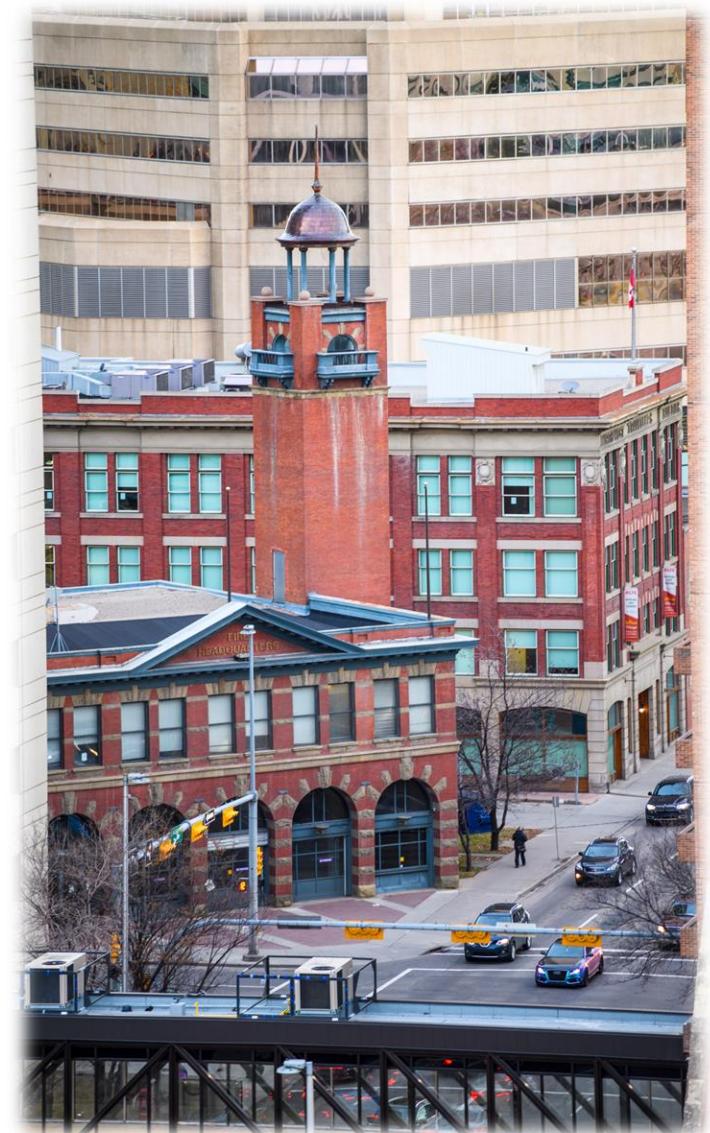


Coming to market in 2026

Interior projects

Project	Market timeline	Budget	Type
Multiple Fire Stations – Privacy & Accessibility Upgrades	2026 (Multiple)	\$5M-\$10M	Construction
Fire Training Academy and MATC Accessibility	Q3 2026	\$1M-\$5M	Construction
Manchester E 1 st and 2 nd Floor Modernization	Q3 2026	\$5M-\$10M	Construction
Municipal Building 6 th Floor Renovation	Q2 2026	\$10M-\$50M	Construction

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Coming to market in 2026

Recreation, Parks & Open Spaces, and Mobility Projects

Project	Market timeline	Budget	Type
RFSO Aquatic Upgrades and Repairs	Q1 2026	\$5M-\$10M	Construction
Queens Park Operational Building	Q2 2026	\$1M-\$5M	Construction
Harmony Park Cupola Restoration	Q2 2026	<\$1M	Construction



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Coming to market in 2026

Office Buildings & Operations Workplace Projects

Project	Market timeline	Budget	Type
Manchester Building Q – Multiple Projects	Q1 2026	\$1M-\$5M	Construction
Municipal Complex Electrical Riser Upgrades	Q4 2026	>\$50M	Construction
Construction Management RFP	Q2 2026	>\$50M	Construction

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Coming to market in 2027+

Project	Market timeline	Budget	Type
Multiple Facility Roof Upgrade Projects	2027	\$1M-\$5M	Construction
Spring Gardens Building G Roof and Building Upgrades	2027	\$5M-\$10M	Construction
Municipal Complex Building Envelope and Accessibility	2027	\$5M-\$10M	Consulting
	2028	>\$50M	Construction
Municipal Building 4 th Floor Renovation	2027	\$10M-\$50M	Construction
Whitehorn Multi-Service Centre Lifecycle Upgrades	2027	\$10M-\$50M	Construction
OWC Site Construction and Life Cycle Projects	2027	\$1M-\$5M	Construction

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Coming to market in 2027+

Project	Market timeline	Budget	Type
Council Chambers Life Cycle Renovations (Phase 3)	2027	\$1M-\$5M	Construction
Recreation Athletic Park Field and LED Upgrades	2027	\$1M-\$5M	Construction
Calgary Soccer Centre Facility Life Cycle Upgrades	2027	\$1M-\$5M	Construction
Recreation Accessibility & Inclusivity Upgrades	2027	\$5M-\$10M	Construction
Parks River Access Washrooms	2027	\$5M-\$10M	Construction
CFD Accessibility & Inclusivity Upgrades	2027	\$5M-\$10M	Construction

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On the horizon



Interiors / Corporate Accommodation

Growth of City staff requires additional workspace within existing facilities. Renovations combining base building sustainment and accessibility projects are being explored and planned. Consulting and construction activities are ongoing – with value ranging from 500k – 10M.



Building Envelope Sustainment

BCA reports and Asset plans identify multiple roofs, cladding systems, windows and doors that will require replacement and modernization. These range in value from 500k – 10M.



Mechanical & Electrical Upgrades / Retrofit & Sustainment

End of life systems, replacements with energy efficient solutions, that improve reliability of services and building quality. With value ranging from 1M – 50M depending on the building.



Question & answer

