















The City of Calgary is supporting the affordable housing sector to collectively **increase the non-market housing supply and improve the housing system**. To meet the national average in 2016, Calgary needed to add 15,000 new affordable homes. **Affordable housing is integral to supporting a strong local economy and a prosperous city.**

### Summary: 2016 – Dec 31, 2020

<p><b>1. Get the Calgary community building</b> </p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>Development and building permit approvals within 6 months</li> <li>1,500 units</li> </ul> <p><b>Actual:</b></p> <ul style="list-style-type: none"> <li>All development approvals met customized timelines</li> <li>2,211 units supported by Housing Incentive Program </li> </ul>	<p><b>2. Leverage City land</b> </p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>5 parcels per year</li> </ul> <p><b>Actual:</b></p> <ul style="list-style-type: none"> <li>2018: 10 parcels sold</li> <li>2020: 3 parcels sold (5 parcels offered) </li> </ul>	<p><b>3. Design &amp; build new City units</b> </p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>160 units delivered</li> <li>110 in development</li> </ul> <p><b>Actual:</b></p> <ul style="list-style-type: none"> <li>127 units delivered</li> <li>Advanced development for 500+ affordable homes </li> </ul>
<p><b>4. Regenerate City-owned properties</b> </p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>3 redevelopments</li> <li>2 lifecycle projects</li> </ul> <p><b>Actual:</b></p> <ul style="list-style-type: none"> <li>2 redevelopments well underway (Rundle &amp; Southview)</li> <li>In 2020, ~\$6M on repair and maintenance of 38 City properties (2,027 units) </li> </ul>	<p><b>5. Strengthen intergovernmental partnerships</b> </p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>Participate in 3 intergovernmental partnerships</li> </ul> <p><b>Actual:</b></p> <ul style="list-style-type: none"> <li>Direct-to-city federal investment via Rapid Housing Initiative</li> <li>Negotiated provincial operating agreements for City-owned units </li> </ul>	<p><b>6. Improve the housing system</b> </p> <p><b>Target:</b></p> <ul style="list-style-type: none"> <li>5 programs for affordable housing residents</li> </ul> <p><b>Actual:</b></p> <ul style="list-style-type: none"> <li>\$1.2M in Home Program funding disbursed through 60 grants</li> <li>Program activities impacted 7,000+ individuals </li> </ul>

### Recent Accomplishments

#### Home Program

The Home Program grants to housing & service organizations improved housing stability and successful tenancy for residents of affordable housing, reaching more than 7,000 individuals.

#### Housing Incentive Program

Pre-development grants and fee rebates are committed to support 2,211 new affordable homes, at an average incentive of \$3,000/unit.

#### Office-Residential Conversion

As part of the Downtown Strategy, approved a \$5.5-million grant enabling a vacant downtown office tower to be transformed into affordable-housing rental units. HomeSpace will convert Sierra Place

#### CMHC Rapid Housing Initiative (RHI)

In late 2020, CMHC's RHI flowed \$24.6M through The City of Calgary for three non-profit projects (174 units). A further 11 proposed projects were not funded, though \$1.5B in additional RHI investment nationally was earmarked for Federal Budget 2021.

#### Non-Market Housing Land Disposition Program

City land value of \$8.5M will deliver ~286 new homes. This investment leveraged more than \$42.6M in additional funding, capturing a 500% return. 23% of units delivered and in the development pipeline are linked to this City program.

#### New City-Owned Affordable Homes

In 2020, delivered 16 new affordable homes in Rosedale. Sixty-two units in Bridlewood will be ready for Summer 2021, and future developments are progressing in Rundle, Symons Valley, Mount Pleasant, and Varsity.



62 City-owned affordable homes for individuals and families set to open in Bridlewood in Summer 2021.