

November 16, 2021

City of Calgary  
Green Line Light Rail Vehicle Procurement Project  
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Calgary, AB  
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**Attention:** Darshpreet Bhatti, CEO, Green Line

**Subject:** Fairness Monitoring Services for Design, Build and Finance the City of Calgary Green Line Light Rail Vehicles Procurement RFP No. 20-1625

The City of Calgary engaged OPTIMUS | SBR (“OSBR”), as Fairness Monitor to act as an independent and impartial third party who will observe, monitor, provide oversight and report on the procurement process for the Green Line Light Rail Vehicle Procurement Project RFP No. 20-1625. Our mandate is to confirm that the procurement process undertaken by the City of Calgary demonstrated openness, transparency and impartiality throughout. This report deals with the evaluation of the Request for Proposals (“RFP”) stage of the Green Line Light Rail Vehicle Procurement Project.

The RFP and all associated procurement documents including Addenda, Requests for Information and related qualification documents were reviewed by the Fairness Monitor prior to their issue. Evaluation materials, including the Instructions to Evaluators to guide the implementation of the evaluation procedures as set out in the RFP, the individual Evaluator worksheet format and Evaluator training deck were all reviewed by the Fairness Monitor in advance of the evaluation of the Submissions.

### **Observations and Findings**

The evaluation process and criteria described in the RFP were applied consistently and equitably. Prior to the evaluation, all participants in the evaluation process completed Confidentiality Agreements and Conflict of Interest Declarations prior to distribution of the Proponent Submissions. In the consensus evaluation discussions, all of which were attended and monitored by the Fairness Monitor or her designated Back-up, the Evaluators demonstrated that they had been diligent in their responsibilities, were able to support their individual evaluation assessments and that they held no bias for or against any Proponent. A consensus rating of each Submission (using consensus scoring or an averaging approach described in the Instructions to Evaluators) was reached and confirmed by all Evaluators. An official record was produced to document the evaluation and scoring decisions, including the supporting rationale.

There were no unresolved issues on completion of the evaluation stage of the procurement.

### **Results**

The City received two (2) Submissions and as a result of the Evaluation Teams process, a First Negotiations Proponent was achieved. We confirm that the identified First Negotiations Proponent successfully satisfied the requirements of the RFP evaluation process. The First Negotiations Proponent is:

- Construcciones y Auxiliar de Ferrocarriles S.A. (CAF Group)

### **Conclusion**

As the Fairness Monitor for the Green Line Light Rail Vehicle Procurement Project RFP No. 20-1625, we OPTIMUS | SBR, certify that the principles of openness, fairness, consistency and transparency have been, in our opinion, properly established and maintained throughout the entire procurement processes and all Proponents treated consistently in the evaluation process and in accordance with the Green Line Light Rail Vehicle Procurement Project RFP No. 20-1625. Furthermore, we were not aware of any issues that emerged during the process that would have impaired the fairness of this initiative.

Optimus SBR Inc.



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Jamie O'Brien  
Fairness Monitor  
Procurement and Fairness Advisory Services  
OPTIMUS | SBR

cc: Greg Dadd