



Workstream	2026				2027				2028				Beyond
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
A. Accelerate the BPSFM (Bears paw South Feeder Main) Replacement Project	A. Accelerate the BPSFM Replacement Project												
	A.1 Replace the BPSFM												
	A.2 Plan For Future BPSFM Reliability												
	A.3				Community Communications & Outreach Plan								
B. Complete Proactive and/or Emergency Repairs	B.												
	B.1				Proactive Repairs				Complete Proactive and/or Emergency Repairs				
C. Advance Work at Bears paw (BP) Water Treatment Plant to Improve Redundancy	C. Advance Work at BP Water Treatment Plant to Improve Redundancy												2035
					C.1 Separation of Shared BP Infrastructure								2029
					C.2 Advance Plant 3								2035
					C.3 New Raw Water Intake & Pipe to Plant								2033
D. Advance Long Term Capacity Projects	D. Advance Long Term Capacity Projects												2035
					D.1 Accelerate North Calgary Water Servicing								2029
					D.2 Accelerate South Calgary Water Servicing								2035
E. Advance The City's Water Efficiency and Supply Initiatives	E. Advance the City's Water Efficiency and Supply Initiatives												
	E.1				Accelerate Demand Side Management Initiatives								
					E.2 Accelerate Water Loss Initiatives								2031
					E.3 Strengthen Water Efficiency and Availability								2040

LEGEND

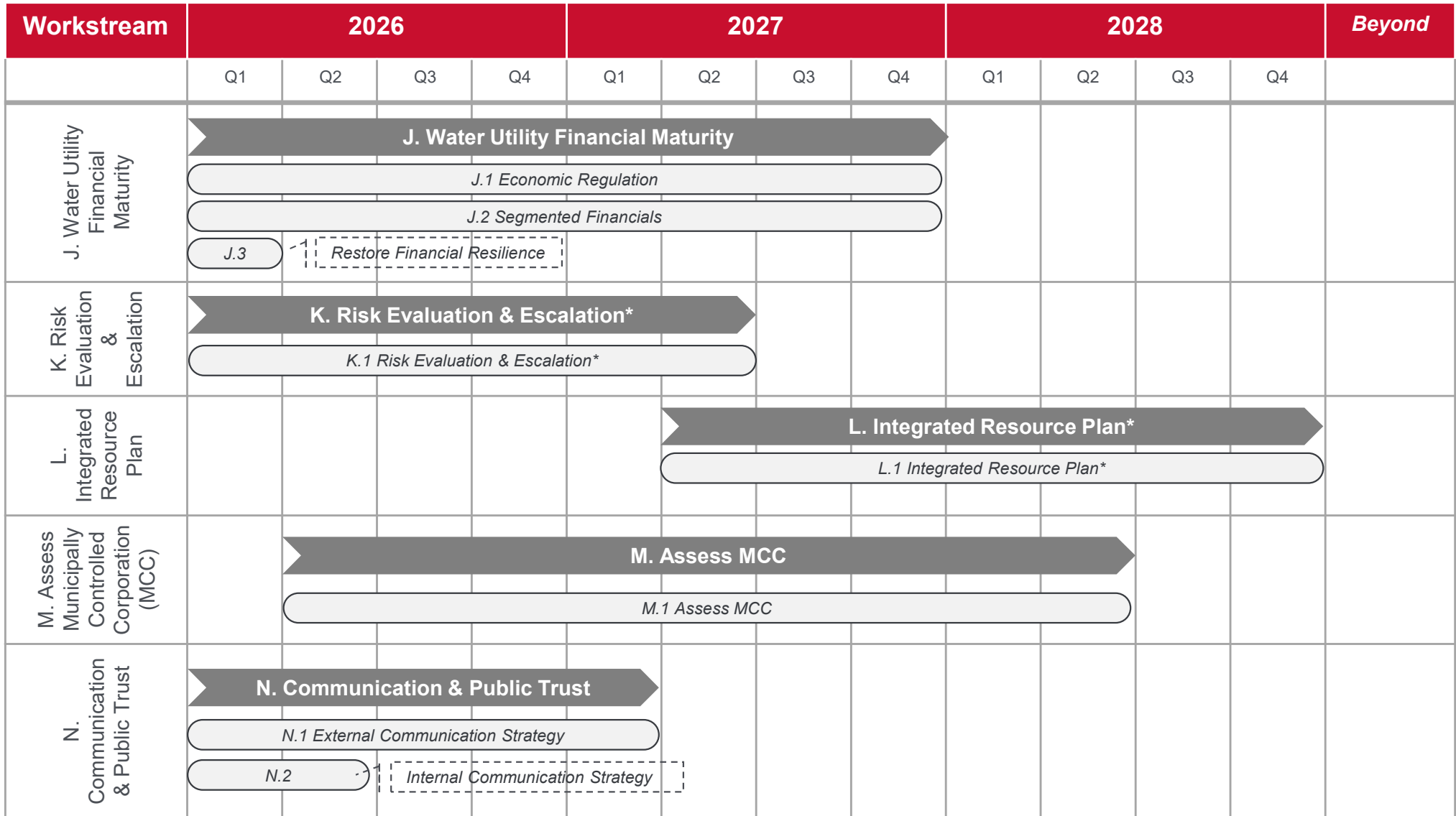




Workstream	2026				2027				2028				Beyond
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
F. Operational Risk Assessment & Contingency Plans	F. Operational Risk Assessment & Contingency Plans												
	F.1 BP Water Treatment Plant Operations until Single Point of Failure Elimination												
	F.2 Near-Term Risk Assessment and Response Plans												
	F.3 Strengthen Emergency Response												
G. Mature Asset Management Planning	G. Mature Asset Management Planning												2030
	G.1 Strategic Asset Management Plan Development & Execution												
	G.2 Develop Asset Management Plan's												2030
	G.3 Expand Scope of Monitoring & Inspections for Pre-Stressed Concrete Cylinder Pipe Mains												2030
	G.4 Establish Asset Management Data Strategy & Systems												
H. Establish Water Utility Department	H. Establish Water Utility Department												
	H.1 Integrated Water Department												
	H.2 COO Hiring												
	H.3 Utility Accountability & Oversight												
I. Water Utility Oversight Board (WUOB) Formation	I. WUOB Formation												
	I.1 WUOB Formation												

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*Final timeline dependent on COO

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