

**What We Heard Report** 

Place-making Workshop 2019 June 26



What We Heard Report: 2019 June 26 Place-making Workshop

## About this what we heard report

This report summarizes the activities and results of engagement for the "Placemaking" Workshop on June 26, 2019 for the Centre City Plan Refresh project. It outlines the project, the purpose of the public engagement, the activities we did, and a summary of what we heard at the events. A full list of comments received through public engagement is included in this report.

## **Project overview**

In 2007, based on extensive citizen input, City Council adopted the Centre City Plan, a vision document that describes what the Centre City could look like in 30 years. The Centre City Plan is a coordinated strategy document that pulls together the vision for the Centre City along with strategies and actions relating to land use planning, economic, cultural, and social development, and governance. With the approval of the adoption of the Centre City Plan (CPC2007-049), it included a recommendation for regular monitoring and reporting. In January 2017 the Centre City Plan was identified as one of 28 Council policies to be amended. It's time to review and refresh the original Centre City Plan.

Calgary's Centre City is the area south of the Bow River (including Prince's Island Park) from 17th Avenue SW and 14th Street SW, to the Elbow River. It also includes Downtown, Eau Claire, West End, West Connaught, Connaught Centre, Victoria Crossing Centre, East Victoria Crossing, East Village, Chinatown and Stampede Park area. (A map is contained in the Centre City Plan, 2007.)

The purpose of this refresh project is to:

- affirm the current plan's vision and principles;
- reassess the big-picture direction for the Centre City;
- identify actions to realize the vision;
- update the information in the Plan to align with other city policies such as the <u>Municipal</u> <u>Development Plan</u> and <u>Centre City Guidebook</u>; and
- eliminate overlap with other documents.

Engagement was approached with the understanding that the plan need not be re-written; rather it will be updated or, "refreshed", to reflect the current thinking within the Centre City. An update to the Centre City Plan is an opportunity to refocus Calgary's energy and reinvigorate a commitment to success in the Centre City.



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## **Background and Purpose**

The workshop engagement approach was designed to review the proposed goals for Placemaking in Calgary's Centre City, related initiatives, and outcomes that were developed by the Centre City Plan (CCP) core project team through their analysis of all inputs compiled leading up to the workshop. Multiple inputs include:

- a review of the existing 2007 Centre City Plan to identify which information should remain in the Plan and be updated and which information should be removed;
- a review of related City of Calgary policy, guideline and strategy documents;
- · input collected from various departments throughout the City;
- results of the Strategic Foresight process (This is a scenario-based methodology that immerses participants in a study of the future by asking them to create and explore multiple plausible alternatives for a domain or topic of interest.);
- stakeholder and public engagement that was compiled into a What We Heard Report;
- a review of the results from the Downtown Economic Summit that was held on 2017 March 2; and
- a review of best practice research.

## **Target audiences**

The targeted audience for this engagement was primarily internal stakeholders from the City of Calgary.

#### Internal Stakeholders

A wide cross-section of internal & external stakeholders was invited to a focused workshop. The following stakeholders provided representatives:

### The City of Calgary

- Community Planning
- Growth Strategies
- Urban Design
- Urban Strategy
- Calgary Neighborhoods
- Calgary Building Services
- Livable Streets
- Transit
- Transportation Development Services
- Green Line
- Parks
- Recreation
- Real Estate & Development Services
- Indigenous Relations Office
- Calgary Emergency Management Agency
- Calgary Fire Department
- Water Resources
- Ward 7 Office



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- Ward 8 Office
- Ward 11 Office

### External Agencies / Groups

- Calgary Downtown Association
- Calgary TELUS Convention Centre
- Calgary Economic Development
- Calgary Arts Development Authority
- Calgary Municipal Land Corporation
- Tourism Calgary
- Thin Air Labs
- 17 Avenue Retail & Entertainment District
- Chinatown Community Association
- Downtown West Community Association
- Eau Claire Community Association
- Urban Land Institute (Alberta chapter)
- University of Calgary

The following stakeholders were invited to the workshop but did not attend:

- Beltline Neighbourhoods Association
- East Village Neighbourhoods Association
- Calgary Police Service

## **Engagement Overview**

#### What we asked

The workshop engagement approach was designed to review the proposed outcomes, goals, and related initiatives that were developed by the Centre City Plan core project team through their analysis of all inputs leading up to the workshop.

### **Proposed Outcomes and Goals**

The Outcomes placemaking is meant to achieve within the Centre City are:

- People want to live in the Centre City; and
- · People love coming to Downtown Calgary.

The Goals to get to the desired Outcomes are:

- Increase residential development and supporting amenities in all areas of the Centre City.
- Improve the public realm experience in all neighbourhoods of the Centre City;
- Foster a distinctive sense of place and vibrancy in the Centre City through a network of destinations and connections.



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Engagement focused on the following components:

Topic	Engagement Questions	How input is used	Level of
			Engagement
Outcomes	Review each of the two outcomes. Should this outcome be a priority for the next 10 to 20 years? What new opportunities have arisen over the last 10	The Centre City Plan Refresh will identify goals, initiatives and priorities to be	Consult: We will consult with stakeholders to obtain feedback
		considered during the preparation of the	and ensure their
Goals	years that can be capitalized on?  Participants reviewed each goal, discussed their viability and the best ways to achieve them.	refreshed Centre City Plan. The project team will review	input is considered and incorporated to the maximum extent possible.
Area-	Participants reviewed maps and	stakeholder input	We undertake to
specific reviews	discussed how solutions could be implemented spatially.	alongside relevant departments from	advise how consultation
Short-Term Actions	Facilitated discussion with all participants at once, discussing what actions could be done in the short term given The City's increasingly limited budget.	across The City as well as external agencies. Stakeholder ideas will be reviewed, considered and included where possible. Where major themes cannot be addressed, the project team will advise why they could not be implemented.	impacted the decisions and outcomes.

### **Event Summary**

Engagement took place on June 26, 2019 in the City Building Design Lab at the University of Calgary's School of Architecture, Planning and Landscape (616 Macleod Trail SE). A total of 46 attendees participated in the engagement.

The workshop asked participants to accept the meeting invite to ensure appropriate participation numbers. People who accepted the meeting invite were assigned a table. Table assignments considered department representation with the aim of getting a diverse mix of perspectives at each table. Approximately 8 people were seated at each of the six tables.

Table facilitators guided the discussions and recorded comments made by attendees. The workshop began with a presentation providing a brief history on the Centre City Plan, the purpose of the workshop, an overview of the briefing analysis and the context of these internal discussions with the project's current direction.

This workshop format worked well as attendees were generally engaged during the activities and were provided our "Placemaking Brief" analysis document ahead of time for review in preparation for the day's activities.



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## What We Heard

### **Activity 1**

Activity one was a table discussion regarding the proposed two outcomes relating to placemaking in the Centre City. These were:

- People want to live in Centre City; and
- People love coming to Downtown Calgary.

For each proposed outcome, the facilitator lead participants through a five-minute discussion around the following questions:

- Is this the outcome that we want to see in 10 to 20 years? Should this outcome be a priority for the next 10 to 20 years?
- Is this a realistic outcome?
- Could the outcome be reworded?
- Please explain. Why do you feel that way?

The following table is a summary of themes that emerged from the feedback. The summary is in order of rank, meaning that the first theme was the most frequently cited and the last theme was the least cited.

**Outcome 1: People want to live in the Centre City.** 

Theme	Description		
	More Common		
Need more amenities and services to make the area more livable.	Density hasn't been driving services; Schools and more small commercial opportunities needed; Variety of amenities (parks, mixed uses); Shared amenities in buildings don't perform as well as public amenities; Need for live, work, and play; Live and thrive; Are people really living downtown, or is it just a place to stay?		
Growth by attracting a diverse range of new residents.	Empty nesters want to come back to vibrancy; Young people and couples before marriage; Families need a diversity of housing options and prices; How does Centre City compete with surrounding neighbourhoods?		
Less Common			
Activate dead locations and times of day	Disperse business activities and hours, 17 Avenue is so congested and there are dead zones elsewhere; Concentrate activities; How do we spread busy-ness – prioritize areas and link them to investment.		
Better public realm	High-quality public realm has to permeate to Downtown; Opportunities to soften the landscape.		
Address mobility challenges	Parking is an issue; Overcoming car-driven culture; Everything is walkable.		
Other	Consider rephrasing outcomes to address the PLACE rather than the PEOPLE; Share stories – successes and positive outcomes.		



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## **Outcome 2: People love coming to Downtown Calgary**

Theme	Description		
	More Common		
Connectivity	Bringing more people downtown is at odds with having more people living downtown; Downtown should be primarily for the people who want to live there – regional draw second; Need alternative transportation options so people can come and visit in a sustainable way; Better bus parking for tourists; Free transit nights; Better marketing of free parking evenings and weekends.		
Create unique experiences and moments	Communicate to public what's happening downtown; Experience-based marketing; Calgarians want to get out and do things; Build on diversity of population with variety of experiences; Promote arts/culture; Identify short-term actions and pilot.		
Less Common			
Safety and challenges	Perceptions of safety vs. reality; Make space safe and clean systemically over prioritizing one-day events; Activate recreation spaces; Run with market economics vs. against it.		
Designate specific districts	Prioritize key developments at key locations; create hubs/districts based on arts/culture/design, etc.; Activate/promote key areas.		
Other	Outcome 2 is realistic over next 10-20 years but deeply connected to Outcome 1. More clarity needed on what we're trying to achieve.		



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### **Activity 2**

The second activity related to the following question:

To achieve these outcomes for the Centre City, we have prepared the following list of suggested goals based on several inputs gained through the process.

The suggested goals are:

- 1. Increase residential development and supporting amenities in all areas of the Centre City:
- 2. Improve the public realm experience in all neighbourhoods of the Centre City; and
- 3. Foster a distinctive sense of place and vibrancy in the Centre City through a network of destinations and connections.

The table facilitator lead participants through discussions on the viability of each goal and the best way to achieve each goal. Ten minutes was allotted for each goal for a total of 30 minutes.

For each goal, participants were first asked the following questions:

- Is this a realistic goal? Is it viable? Why or Why not?
- What are the best ways that this goal could be implemented? What would it take? Who would need to be involved?

Participants were then asked to develop their thoughts further and identify the best ways in which to achieve each goal. This discussion was guided by the following questions:

- What would it take?
- Who would need to be involved?
- How could it be done?

The following tables summarize the themes that emerged from the feedback regarding each goal. The summary is in order of rank, meaning that the first theme was the most frequently cited and the last theme was the least cited.

Goal 1: Increase residential development and supporting amenities in all areas of the Centre City.

Theme	Description
	More Common
Locate residential growth near existing amenities and opportunities	New buildings can incorporate amenities; Will existing neighbourhoods lose identity?; Areas with lots of supporting residential – need critical mass to push things at different times, build off where existing amenities are; Understand where nodes and activity clusters are and prioritize; Centre City is amenity rich; Empty land along CPR tracks; Dead areas around City Hall; Combine public use with residential; Propose tax holiday to incentivize residential development.
Downtown's diverse neighbourhoods must work for diverse residents	Supporting amenities need to include schools and multi-functional learning environments; Need to accommodate older gens as well, something like Genesis Centre; No housing stock for families but lots that could support seniors; Focus on young families in Beltline; Ice sheets for kids' sports.
New businesses and amenities are needed	Open space; Access to large parks; Elevated patios and green spaces; Diversity in retail and mix of uses; Grocery stores in Downtown, look at



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to support the residential growth	options to have Costco or Superstore in high-rise podium; Smaller grocery stores; Need partnerships.
	Less Common
Downtown living is safe, convenient and attractive	Change the perception that DT is just for work or is unsafe; Need more public amenities like rec centres and better maintenance; Stigma of rental units; Mobility safety to and from river and other DT amenities; "Calm" travel experience rather than navigating pedestrian-unfriendly areas
Find innovative ways to fill vacant space	Office to residential conversion; Dead zone between 7/8 Ave and Eau Claire, does that mean changing tax structure and incentives?; Japan – flexibility of use.
Other	Viable and realistic; Generally supported.

## Goal 2: Improve the public realm experience in all neighbourhoods of the Centre City.

Theme	Description	
	More common	
Liveliness / art / character	The Centre City needs more activation throughout its public realm — activation which should be shaped by the unique flavour of the area's character. Every place can't be Stephen Avenue or 17 Avenue, but is unique. Activation doesn't have to be permanent, it can be temporary, artistic, and unexpected. Calgarians should be able to take part in activating spaces themselves with either easy access to space or movable furniture.	
Funding / partnerships	While the easiest thing to do would be to throw money at the public realm, we will need to find partners to help carry the cost. Many public realm improvements or challenges are dependent on the development land they sit on. We need external champions to push specific ideas, we need to push for comprehensive visions, and we need to enable citizens and community groups to activate spaces themselves.	
Transportation	Lots of roads are over-built, including most of our major E-W avenues through Downtown. Traffic calming measures, road diets, conversions of one-ways to two-ways are all good ideas, as is making better use of the road right-of-way for more furniture and pedestrian amenities. A major N-S route along 1 or 2 Street SW could connect the entire Centre City. Transit hub near intersection of two routes.	
Less Common		
Greening the Centre City	Get rid of concrete jungle; Require grass / green space to mitigate heat in the summer like Brookfield Place; Make Calgary truly a recreation city; connections to the river are crucial; Green is not always functional so stop trying to force them and instead cluster along 13 Avenue.	
Tech / info / marketing	Open WiFi connection throughout the Centre City; Create database of rooftop patios / gardens / green spaces / places where people gather and make it publicly accessible; Connect people to places as people are not aware of events or spaces; Engage the residents of DT.	



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# Goal 3: Foster a distinctive sense of place and vibrancy in the Centre City through a network of destinations and connections.

Theme	Description		
	More Common		
Districts / branding / uniqueness	Name and brand destinations so they're successful. Create unique places and generate a sense of place and identity – especially in Downtown West. Consider renaming to "Mewata". Each neighbourhood should have its own identity and relevant amenities.		
Mobility networks	Need to bridge areas of vibrancy, expand the free fare zone one stop in every direction, and make nearby cultural destinations easy to find. Have a connectivity plan through DT that consistently applies streetscape strategies. Pull people out of the Plus15s.		
Pocket parks / activation	Map sunny areas of DT and figure out how they could be used better. Winnipeg has outdoor festivals that puts ice sculptures in the north-facing plazas. Learn how to bring more fun into the environment, make better use of laneways.		
Less Common			
Pedestrian-friendly public realm	Ban cars and bikes on Stephen Avenue; Create a north-south Stephen Avenue; Cater to pedestrians and make roads skinnier; Improve connectivity within the area.		
Other	Be very intentional about capital projects; Focus energy on more feasible projects and set them up for success; Increase amenities proportionately to density; Cut red tape about liquor and events.		



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## **Activity 3**

The third activity consisted of geographically based discussions. Staff laid out different maps of the Centre City and facilitated discussions with the participants based on the following areas:

- Connections and destinations;
- Eau Claire and Chinatown;
- Beltline and East Village;
- Downtown West; and
- Downtown Commercial Core.

For each area, the facilitator lead participants through a 12-minute discussion around the following questions:

- Given the goals we have just discussed, what is critical or a priority action to achieve these goals?
- What needs more attention?
- Where is a prime opportunity for partnership or collaborations that could result in the highest public value?
- What are the low-cost things that could be done?

The following table is a summary of themes that emerged from the feedback. The summary is in order of rank, meaning that the first theme was the most frequently cited and the last theme was the least cited.

**Area 1: Connections and Destinations** 

Theme	Description		
	More Common		
Great streets and connections	Transit hubs and inter-modal connections. Better connections north-south to the river. Extend Stephen Ave west. Dedicated transit lanes & bike lanes. Ped comfort for 1 St, 2 St, 8 St, 17 Ave.		
Ease of navigation and exploration	Big, bold, branded wayfinding. Identify places, attractions, and destinations. Have map routes that are most interesting. Find out how people orient themselves downtown. Put interesting things between interesting areas. 1 ST Station should have a better sense of arrival into DT core.		
Distinct places and districts with character	Beautification of Stephen Ave. Make quality spaces over diluting people to many areas. Around Arts Commons and along 9 Avenue. Along Elbow riverfront to 17 Ave. Make surface area public amenity. Eau Claire / Princes Island already distinct and could be made better with market destination. 1 ST connection has most concentration of heritage buildings and interesting pedestrian realm.		
Less Common			
Marketing, communication and branding	More communication to Calgarians. Market destinations and events, i.e. a day to promote all roof-top patios or second-hand stores. Branding doesn't have to revolve around built form.		
More residential development	8 ST SW could use more residential. Vacant parking lots around 9 Avenue should be residential. More residential around Olympic Plaza.		



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### Area 2: Eau Claire and Chinatown

Theme	Description		
	More Common		
Development and built form	Eau Claire and Chinatown need to be destinations. Needs more commercial activity and restaurants. Incentivize to get rid of empty parking lots. Add more residents and affordable housing. Need more interesting buildings. Finish what we started.		
Activation of public space	Flexibility for placemaking along 2 Avenue and station. Market streets. Convert surface parking to active uses and patios on weekends. 3 Ave to be authentic Chinese street (hot pot, pool, mah-jong). Temp activation on vacant Eau Claire lots – Christmas market, urban agriculture. Close for night markets. Zip line from Rotary Park to Sien Lok.		
Connect the Centre City north to the river	Build off river's edge and pull people further into Downtown all the way to Stephen Avenue. Shared streets. Importance of wayfinding. 2 Avenue should connect E-W. River floats and activities that connect.		
Less Common			
Green Line opportunity	Can 2 Ave be rethought with Green Line tunnel? Connectivity hub at 5 St and 2 Av. Connect Green Line to Eau Claire market site.		
Ease of exploration	Importance of wayfinding and signage directing people to different experiences. Make it possible to drive around and discover. Brand the area.		
Other	Change Eau Claire community boundary to 4 Ave from 5-8 Street. Connect Riverfront Ave to the west through market. Levy for non-infrastructure needs. Rename James Short Park.		

## **Area 3: Beltline and East Village**

Theme	Description		
	More Common		
Great streets and missing links	Reinvigorate 14 Street and connect west across. Connect east across Macleod. Activate 10 Avenue better. 1 Street SW and 11 Street SW are great, build on that. Cycle tracks should be made permanent and beautiful. Lane walk behind 16/17 Ave. Consider utility of 1-way avenues. Maintain quiet sections away from lively urban atmosphere.		
Green & open space	Park space and dog runs west of Macleod Trail. Continue 13 Ave Greenway. Cidex Hat site shows challenges of vertical sprawl. Public open space in east Beltline.		
Less Common			
Big ideas	Close down 17 Avenue to vehicles one day per week. Rotating Sunday street shutdowns. Close CP rail. Saddledome becomes water park.		
Sense of community	Standardize best practices throughout area, not just at specific pockets. Expand BUMP to more neighbourhoods. Preserve low-cost spaces near 1 ST and 12 Ave. Preserve low-cost community groups.		



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Development	Affordable grocery stores in East Beltline. Better interface with CPR tracks. Do we need more retail and development? Is Stampede entertainment or community first?
Safety	15 Avenue between 8 and 9 Street – alley and park with better lighting. Safe connection from residential to downtown.

#### **Area 4: Downtown West**

Theme	Description	
More Common		
Development and public realm	Opportunity to focus on Kerby Station, 11 Street, and area outside Contemporary Calgary. 8 Street is desolate, mostly vacant, feels like wasteland. Needs serious public realm work. Feels unsafe. Lacks amenities. Hostile 14 Street at Millennium Park. Reduce speeds along 9 Avenue and 6 Avenue to separate local need from arterial. More people-oriented commercial.	
Isolation and connection	8 Street great way to connect from Beltline to Centennial Gardens. 10 Street at Louise Bridge is wonky and isolates DT West. Park/river system is not easily accessible. Focus on assets to focus money on pedestrian connections. Push back 4 Ave and widen river pathway. Better sidewalks and streets. Underpass on 11 Street.	
Amenities	Create cluster with surf wave and dog park. Important to have public outdoor spaces. No grocery or retail. Millennium Park does not have good access. Return Mewata Stadium to fields for sports. Need kid spaces, pop-up activities. Use Millennium Park as concert venue during X-Games.	
Less Common		
Boundary & identity	Consider boundary adjustment out to 8 Street. Community is all vertical sprawl, no character.	

### **Area 5: Downtown Commercial Core**

Theme	Description	
More Common		
Attracting residents and amenities	Build amenities and areas that cater to young families. Keep people in DT after 5 pm with food and market spaces. Dedicated green spaces for sports and schools. Encourage residential development to attract more residential development. Remove parking requirements for new developments. More connected culture, services and daily uses. Land use that does not give away FAR. Density bonusing that supports affordable housing. Inclusionary housing and universal design.	
Placemaking and public realm	Plaza areas that are programmable sParks. Rethink how we use and regulate public space. Allow simple wins from community-driven events. Be flexible in activations and uses. Activate CTrain stations. Activate Plus15 roof-top areas. Temporary art and pop-ups. Cheap activation of spaces. CPR deck-top park planning.	
Less Common		



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Reuse of space	More community spaces in DT Core – can they be multi-use? Incentivize vacant office space re-use. City-led pilot programs. Incubators, affordable housing. Shift from corporate to residential uses. Remove political/procedural barriers. Leverage creative class.	
Safety, perception and marketing	User-generated info for perception hot-spots. Market / provide info on special places within downtown. Wayfinding to lead people there. Market downtown and defuse the perception of danger.	
Transit and connectivity	CPR underpasses are unexpected gems connecting us to history. School bus hub to get kids to school in the surrounding neighbourhoods.	



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## **Activity 4**

As a final workshop activity, the room facilitator engaged all the workshop participants and table facilitators in a conversation centering around the following question:

From your perspective, what can be done in the short or immediate term with limited budget that would have a big impact in the Centre City? Why?

The following list summarizes the themes from the discussion that emerged from Activity #4.

Activity 4		
Comments		
One-way conversions to two-way		
Avenue lane closures on weekends		
Map routes by step counts		
Consider closing Plus15s		
Dog-walking routes		
More movable furniture		
Dregulate patios		
Push pop-up use exemptions		
Festival scales		
Simple, cheerful wayfinding		
Map desirable places		
Downtown Core CA		
Give BIAs more control over use of spaces		
Map perceived unsafe areas		
"What's happening" app with QR codes		
Explore better amenity bonuses and hold applicants accountable		
Tax stalled projects		
Recognize the role of identity and narrative in shaping experiences		
Be more intentional about design and consider operational costs		
"Do not harm" and follow through		



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## **Next Steps**

With this report, the Centre City Plan Refresh team will:

- Review the input;
- Identify issues for further discussion with internal stakeholders;
- Review all workshop results together to find connections;
- Identify policy impacts; and
- Use the information to inform the draft refresh of the Centre City Plan.

Administration aims to rescope the Centre City Plan Refresh project considering work happening at The City that may have impacts such as the Downtown Strategy. Dependant on the results of the project rescoping, the Project Team currently aims to:

- Draft the Plan, including actions;
- Circulate the plan internally;
- Share the Plan with the public for feedback;
- Finalize the Plan;
- · Present the Plan to relevant authorities; and
- Respond to any follow up motions.

The input collected from this workshop will used in addition to the findings from the initial public engagement.



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# **Appendix A: Verbatim Attendee Feedback**

Verbatim comments presented here include all the feedback collected from the workshop. Comments have not been edited for spelling or grammar. Any personal information such as names or contact information have been removed.

## **Activity 1**

Outcome #1 People want to live in the Centre City		
Response		
Need for more amenities and services		
Need more intent for what a neighbourhood needs, particularly groceries		
Are people currently living downtown, or is it just a place to stay?		
Density hasn't been driving services, especially in West DT		
Shared amenities in buildings don't perform as well as public amenities		
Need for live, work and play - live and thrive		
Agree - balance of people that work and live downtown - see downtown as a livable place		
Identification of amenities for those outside downtown		
Need vibrancy at night - how do you make people feel aware of amenities		
Success - East Village basketball park		
People want to move here. How do we get people downtown that can't afford it? Lots of people want		
to raise their children in the centre city but not available to them – schools, parks, etc.		
Comfort vs. conflict. If living in the centre city need all the comforts – groceries, recreation, etc.		
Variety of amenities (parks, mixed uses)		
8 St. has come alive with services needed to support		
More small commercial opportunities are needed		
Schools and more commercial amenities needed		
Empty nesters want to come back to vibrancy - young people & couples before marriage		
Families - diversity of housing options / prices		
Find catalyst to shift focus i.e. office to residential conversion		
Make it work for all ages		
Need to hit a critical mass of people - how do we get there?		
Safety for those with children		
Housing choice for families		
Yes but affordability important, how does CC compete with surrounding neighbourhoods?		
Need a variety of housing and cost		
Centre City is best example of imagine Calgary goals in moving people into the centre city		
Businesses closing with office hours		
Want to avoid dead zones - dispersing business activities/hours - e.g. 17 Ave can be congested and		
crowded, would be good to have other options downtown		
How do we spread "busy areas" prioritize areas to achieve these goals over large amount of space?		
Priorities may follow investment ex: East Village / Beltline now		
Concentrate activities		
High quality public realm has to permeate to downtown		
what makes a good public place		
Opportunities to softscape the hardscape		
Parking is an issue		
Overcoming car-driven culture		
Everything is walkable		
Worth pursuing		

Consider rephrasing these two outcomes to: 1. CC is a great place for people to live; and 2. Downtown

Calgary is a great place for people to come!



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Share stories - successes and positive outcomes

Outcome #2 People love coming to Downtown Calgary

Response

Experience-based marketing - engaging people to want the experience of living downtown

Opportunity for winter events - talk a lot about summer warm weather opportunities - optimizing connection using warm pathways (+15) to enhance experience in winter city.

Communication to general public about what's happening downtown - need event programming/marketing outside of the core

Calgarians want to get out and do things, have something with teaching element (attract moms with kids)

Varied interests and reasons to come - not just large events

Too (large) event focused in DT

Need for a multi-nodal downtown

Needs to have a variety of experiences - many community groups - build on diversity of population

Outcome should include daytime/nighttime consideration

Contemporary Calgary will be a game changer

Promote arts/culture

Some areas like downtown west, need more activity on the street – things to do outside of the 9-5. More recreation opportunities.

What are the short term actions we can take? Eg., weekends, can we close two lanes on busy streets to add pedestrian space?

Activation/promotion of key areas

Creation of hubs/districts (arts/culture/design etc)

Prioritize key developments to capitalize on key locations

First the downtown should be for the people who want to live there, and secondly, it's a regional draw.

Coming and visiting in a sustainable way

Need for alternative transportation options and better active modes / accessibility options

Better bus parking for tourists

Overall lack of connectivity between neighbourhoods

Toronto - free transit nights

New projects (BMO expansion) - connectivity

Difficult to transit within the different communities of Centre City

Wanting to 'bring' people into the downtown, means that there will be more car traffic. Which is a detriment to living in the downtown. Those two goals are in conflict.

Improve connections for families

Fre parking on Saturdays (already exists but not well-known)

Perception of safety - illumination guidelines

Small details matter in parks to "achieve" any space (i.e. Barb Scott looks great but is really just big art and wind-swept grass)

Activating recreation spaces

Run with market economics vs against it

Making space safe and clean over prioritizing one-day events to draw people (media scares people on this subject i.e. safe injection site)

Statement is making assumption people love coming downtown rather than making the statement that we will make it a place for people to love

Yes, within next 10-20 years

Clarify what we are trying to achieve

Outcome 1 and 2 are connected and drive each other



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### **Activity 2**

Goal #1 Increase residential development and supporting amenities in all areas of the Centre City.

#### Response

New buildings along 17 Avenue incorporate amenities e.g. Canadian Tire on 17th

By incorporating new development, will 17 Ave lose its identity? Incorporation and evolution doesn't mean losing identity, can contribute to positive change

Has lots of supporting residential

Create a critical mass to push things at different times - build off where existing amenities are

Plus15 - strength and weakness

All cities have a decrease in the need for commercial services. So residential is necessary to fill spaces and bring people into the downtown.

Depends on where opportunities exist.

Maybe not in areas where there is light industrial eg., around village ice cream.

Map and understand where the nodes and clusters are of activity. Everything for all may dilute efforts.

Yes, but where it it concentrated?

Why is Beltline so successful - why are other areas not successful?

Yes realistic because CC is already amenity-rich compared to other areas of the city

More mixed uses (office/reisdential/retail/entertainment)

Parking lots around 9 Ave (5th - Gulf Canada Square) can be redeveloped

Empty land along CPR lines - useable?

Ex of Spring Creek in Canmore - right on rail line. Don't shut down options like building along the rail line.

Dead areas around City Hall are opportunities for residential development and a diversity of housing options.

Need to have focus areas which might be better suited to development - West End - large areas on Macleod Trail / Erlton - Book end residential on either end of office/commercial

Combining public use with residential use

Support additional areas to accommodate rental residential

10-year property tax holiday for developments that provide residential development

Open space - access to large parks

Diversity - elevated patios and green spaces - in retail and mix of uses

Interaction with retail spaces immediately from the pedestrian environment

Grocery stores in downtown - options to have a Costco/Superstore downtown in the base of a highrise like Vancouver

Find the gaps in amenities

Need partnerships

Smaller grocery stores (instead of massive regional or mom-and-pop convenience stores)

Supporting amenities - schools - multi-functional learning environments are needed e.g. CBE East Village Learning Centre

Need to accommodate for older gens as well - something like Genesis Centre

Amenities focused on aging in place & health - also need to focus on children and providing child-focused amenities

No housing stock for families, lots of housing that could support seniors - also unaffordable for families in larger condos

Focus on young families in Beltline

Demographics - who is the audience that we would like to appeal to the most? How do we focus strategies to certain areas i.e. create amenity for user group in mind - difficult to market to 18-70

Need more/better access to schools

Ice sheets for childrens sports programming (avoid travelling to suburbs)

Japan - flexibility of use



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Dead zone between 7th/8th Ave and Eau Claire, does that mean changing tax structure and incentives?

Office to residential conversion

About changing the perception that DT is unsafe - comes down to public amenities like rec centres - also maintenaince and upkeep

Change in perception - DT is not just for work - stigma of rentals

Make it easier to live central but still see rest of the city on weekends (i.e. Car2Go membership)

Mobility safety to and from Riverwalk and other CC distinct amenities

"Calm" travel experience instead of navigating pedestrian-unfriendly areas

Viable and realistic

Generally supported.

Goal #2	Improve the public realm experience in all neighbourhoods of the Centre
	City

#### Response

Lots of roads are overbuilt - 7 Ave & 9 Ave sketchy roads - road diet

More people focused & less auto-focused - two-way roads

Focus on areas where there is opportunity - ROW

Increase street furniture

Making greater connections/pathways to connect different areas and characters

7 Ave experience between City Hall and Telus is terrible as a pedestrian

15 + 14 Ave traffic calming pilots could be expanded to other areas

1st thru Core

2nd Ave and Barclay are "meh" but orange highlighted roads are better choices for pedestrian improvement

Transit suggests a hub to intersect with Max and Green Line stations

Open WiFi connection throughout Centre City? City is divided by WiFi providers (Telus/Shaw)

Create database of rooftop patios/gardens/green spaces / places where people gather

Connect people to palces - people are not aware of events or spaces

Engage the residents of DT

Demographic stats (immigrants/age) - leverage data to make decisions - is DT home or just a landing spot?

More activation along sidewalks

Create character in different districts

Art to keep you engaged

Public or private spaces that are activated by businesses

Context - diversity of street scapes - maybe don't need to replicate 17th Ave or Stphen Ave everywhere - what would make this happen?

Foster character of each area, ex: East Village programming - character of hustle and bustle events all the time, 17th Ave for restaraunts Ave

More programming for arts and culture

Brookfield Place - can't get a table in the plaza - putting tables and chairs in parks and plazas to promote use

Can only exist in specific spaces - self-activating spaces ex. Olympic Plaza

Ensure increased articulation through the urban design review

Are we achieving or maintaining the high level of public realm that exists in the Beltline through regulation?

Temporary activation of places - unexpected programming

Activation of empty ground floor units / Plus15s - identify appropriate spaces in DT for pop-up events/programming



What We Heard Report: 2019 June 26 Place-making Workshop

Accessible-based projects / affordable-based projects

Make transit stations actual places to be desired

Invest more into Centre City public realm

Need funding

Lots of 'public facing' land, bonus plazas, that we have no control over. Makes it difficult to improve the experience of the 'public' realm in some areas.

Yes, but many public realm improvements are dependent of pending developments

How do we empower people to use the public realm?

Partnerships that we can pursue

Support existing events that use public spaces

Making things easier to use spaces - timeline of process for approval

Library card to book spaces - good example

Can we investigate more flexible use of our density bonusing system.

Need to pay attention to pedestrian networks and the general pedestrian environment. If the environments look like they're in disrepair, that's an issue.

Incentivize uses that are key to the area

Just maintain existing sidewalks, no need to focus on impressive walkways

Temporary pilots

External champions to push specific ideas

Getting rid of concrete jungle - starting in areas that have no green space, enabling new development and redevelopment to create new green space.

Requiring grass/green space to mitigate heat in the summer, ex: Brookfield Place too hot in middle of the day

Rec city

Connections to river are crucial

Green not always functional so stop trying to force them as such - cluster them to maximize impact - complete 13 Ave Greenway

Possible, but where do we start?

Goal #3	Foster a distinctive sense of place and vibrancy in the Centre C	
	through a network of destinations and connections	

#### Response

Name and brand destinations (ex Downtown West) - seems they are more successful (ex. East Village, 17 Avenue)

Create unique places - Chinatown through culture - success through connection to river

'sense of place' is a good starting point. Eg. Flag poles in Chinatown. No sense of place in downtown west.

Naming to create places (i.e. "Mewata West" instead of Downtown West)

Important for distinct neighbourhoods to have their own identity

Could we create new walkable destinations? University to help activate space by downtown campus? Be part of downtown west capitalize/be part of the draw to area

Each neighbourhood should make its own set of amenities

Downtown west – Shaw Millenium park is booked every weekend. So many people being interjected into the area, but no sense of place, to keep people coming back outside the event.

Downtown West needs some placemaking, but everywhere else in the centre city has strong character. Let's not prioritize Eau Claire – already great. Prioritize investment in Downtown West.

Bring back the old street names (primary, numbered streets shown as secondary)

Yes, is there a prioritization of street typology

Consistent streetscape plan strategy for all DT - connectivity plan (parks/open space + retail + plazas + corridors)



What We Heard Report: 2019 June 26 Place-making Workshop

Scale and distance of amenities especially for those that walk

Transit can support mobility options - free fare zones / times / shuttles to connect areas (especially in winter) - tie shuttles to programming

Pull people out of Plus15s - shut down Plus 15 system

Better connectivity between cultural institutions

Bridge areas of vibrancy

Free fare zone one more stop outside Centre City to draw from neighbouring communities

Connecting location of arts & culture destinations with transit stops (i.e. make clear how to get there)

2 metre setback through the laneway so that people can use it to walk through.

Map sunny areas in Downtown - analyze use of those spaces - how could they be used/planned better?

Example - Winnipeg has outdoor festivals that bring in lots of arts and culture - use north-facing plazas for ice sculptures

Winter activity - need to fnd a way to activate spaces

Bring more fun into the environment

11 street in downtown west not a lot of storefront. Why can't you activate all sides of a building.

Challenged: do we need an active street everywhere? The tension between active and not active, can be interesting too.

Cater to pedestrians and make roads skinnier

Ban cars and bikes on Stephen Ave

Connectivity within the area

N-S Stephen Avenue

Who are key stakeholders that we can engage with and catalyze connections/character

Focus energy on more feasible projects - set them up for success

Be very intentional about capital projects

Increase in amenities proportionate to increase in population density

Liquor laws restrict nighttime vibrancy

Lots of rules and regulations for organizing events

### **Activity 3**

## Area #1 Connections and Destinations

#### Response

More communication to Calgarians about what is being offered - market destinations and events

A day to promote all roof-top patios / a day to promote second-hand stores

Overarching partnerships to cross-promote events - would one group overtake others? Would it become to political?

City public service announcements - use that time to promote events / transit app instead of how to water a lawn

Link communities together (intergenerational)

Branding - doesn't have to revolve around built form - East Village is a marketing machine, lots of hype, has space away from cars

Easing permitting for pop-up events in parking lots are easier

Market the destinations/events

Add more swim access to the rivers

Wayfinding (for using transit/walking) - shops and plazas - identifying places/attractions/destinations downtown and across the city - branding of wayfinding

Having the number of steps to place (fitbit users) - 10,000 step routes that send users near attractions / stores / busy areas - Google Maps takes most efficient route but maybe not safest or most interesting Have people draw mental maps, figure out how they orient themselves downtown. Use that to develop

under-served areas



What We Heard Report: 2019 June 26 Place-making Workshop

Put/promote interesting things between areas (ex between 17 Ave and Eau Claire or Contemporary Calgary and Olympic Plaza)

Wayfinding - where do I go / where do I find cool stuff?

Not enough of "you'll find out what to do when you get there" - are there enough interesting things happening downtown - how do we provide quality information about specific areas (ex arts/historic Calgary)

How do I know I've gotten to where I want to be?

1 St Station should be the "I got there" place - it's in the middle of everything but people feel uncomfortable at this station

What's missing? How do Calgarians feel at home vs comfortable downtown?

Pop-up events

Built form can help - need to overcome previous design of "come downtown and leave" to find and foster quality spaces

Start creating sense / legibility in the downtown

When we bring large amounts of people in for festivals / events, how do we draw them to other places in Downtown?

Create visual architecture for wayfinding (ex. Stephen Ave not far from armoury / Shaw Millenium Park but difficult to find if you don't know where to look)

Big, bold, branded wayfinding

Place-making - beautification of Stephen Ave Place (Scotia Place), emphasis on streetscape

Consumption of alcohol on Stephen Ave during Stampede

What are the destinations?

What characterizes areas of downtown?

Energize streets and create places on streets people want to hang out in (ex. Sien Lok Park feels like an after thought, doesn't have useable feel)

Making quality spaces over diluting to have many areas

Around Arts Commons - 9 Avenue lots of potential - landscaping at 9 Ave & 1 Street SE plaza - develop parking lots on 9 Ave

Great public realm existing on riverfront / 17 Ave all the way to Fort Calgary

Stampede area is valuable land bank for future growth - be prudent on where we place investment that drives investment / growth in our city over next 50 years

Make surface area public amenity

Eau Claire Market - rejuvenate the market, create a destination accessible from Green Line

Eau Claire Plaza / Prince's Island already distinct - could be increased with market destination

1 Street connection has most concentration of heritage buildings and interesting pedestrian realm

Redevelopment of Sien Lok Park?

Transit hubs

Missing nodes - confluence of different types of traffic (ex: area where two train lines meet)

Connecting north/south - enabling people to connect between experiences/areas (ex. arts) - making pedestrian experience more enjoyable

How do we branch out from train and uber to offer more modes of transportation?

Extend free fare zone to Kensington/Sunalta/Bridgeland/Victoria Park increase connectedness of downtown

Lots of vehicular ways to cross town but maybe more difficult for other modes

Improve cycling connections on east side and south of 13 Ave to make cyclists feel safter

Beltline street car - loop to transport people around Beltline / DT

8 Street and 1 ST - connecting to the river - strengthening N-S connections - DT is very E-W oriented Creating shared street on 2 ST with redevelopment - draw people towards Eau Claire / Prince's Island /

Chinatown
Since we are ripping up streets for Green Line, let that inform how we rebuild/shape streetscape

Use 4 ST SE to connect Rivers District using Green / Red lines



What We Heard Report: 2019 June 26 Place-making Workshop

Connection to Shaw Millenium Park / Contemp Calgary - extend 8 Ave

Maintain staging components for parades on predominantly used streets

Eliminated parking could be mitigated by transit access

Roads perceived as either "speedway" or "bog" - should be building streets rather than roads - prioritizing places over function

8 Street SW - make street more comfortable for pedestrians - 17 Ave & 8 St - most vibrant mix of uses, needs better connection to river - focus on 8 Street and 7 Avenue

Bus connections north/south - improve service levels

East/west connnections are stronger downtown than the Beltline

Construction on 17 Avenue - patios more accessible - focused connections to particular parts of 17 Avenue because of construction makes it easier to access

Connection of residential towers to Plus15s

Balance pedestrian and vehicles but DO NOT prevent vehicles and parking as regional draws are critical

4 Street on-street patios should be encouraged (but stay away from corners so buses have clearance to turn)

Encourage patio like at Purple Perk (no permit!)

Pilot of RPP permits in Mission (visitors can park using Park Plus and BIA receives revenue) is very successful and should be encouraged elsewhere

1 Street SW should be the main pedestrian route connecting the rivers

3 Avenue SW should connect E-W

Broadway - 4 Street SW - Do them all!! Start w/ Main Streets

5/6 Avenue dedicated transit lanes

Rationalize, upgrade bus stops & wayfinding near transit hub

8 Street SW could use more residential

Vacant parking lots around 9 Avenue should be redeveloped into residential

More residential around Olympic Plaza

Area #2	Eau Claire and Chinatown

#### Response

Connection to river

Potable water in parks

Pull people into DT off river

Build off of edges (parks) - fingers of activity going into neighbourhoods

Connection from river to 8 Avenue

Need a key corridor with an active edge - something that takes people from north to south

River floats and activities that connect

N-S connection to Stephen Ave - importance of 1 Ave(?) to connect N-S - could be a shared street

Make better N-S connections - use 4 Street

Success along river path

How to manage geese in Prince's Island - lagoon maintenance esp. for skating

Major connections N-S along 3 St and 1 St W and E-W along 2 Ave

Inportance of wayfinding - signage - direction to different districts

Looking to make it possible to drife around and find more interesting things

Wayfinding and branding

Pop-up along 2 Avenue

Flexibility for placemaking around 2 Ave Green Line station

Make public spaces more active - more uses in parks - commercial in and around parks

Necklace and beads (of activity) along parks

Narrow roads w/ activation - allow for pop-ups



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2 Ave as a ped/activity/market street

Add outdoor amenities and activity outside YMCA

Convert surface parking to active uses - patios and activity - weekend items

Barrier to using/renting parking lots

3 Ave as the next Stephen Ave

Zip line from Rotary Park to Sien Lok Park

3 Ave connecting to 1 St as "authentic" Chinese street (aka hot pot, pool table, mahjong tournaments)

Activate giant parking lots along 2 Ave

Let BIAs control specific streets so as to activate them as they see fit. So many low-cost pilot opportunities!

Activation across office barrier

Temporary activation on vacant Eau Claire lots - Christmas market - Urban agriculture a la Vancouver

Zip line from Rotary Park to Sien Lok Park

Close streets for night markets / BIA autonomy

Too much shade in a lot of areas

Bonusing for public realm improvements

Maintenance (Chinatown)

Food and public amenity desert

Need for a destination

More commercial activity - restaurants

Develop market as an achor

Need more interesting buildings

Neon lighting on larger streets in Chinatown

More residents needed in area

"Finish what we started"

Get rid of empty parking lots

Need to redevelop Eau Claire

More activation along 3 Street - but 3 Street also acts as a barrier - offices are blank

Build residential on top of existing curling rink

Grocery store needed

Incentivize specific lacking amenities (i.e. grocery store)

Affordable housing (non-market)

Need water features in Eau Claire Plaza and north edge of Prince's Island

B blocks - need incentives to proceed with plans

Ban surface parking in Chinatown

Could 2 Ave be rethought w Green Line tunnel? - redevelop around 2 St Station

Connectivity hub at 5 St and 2 Ave?

Connect Green Line into market (once redeveloped)

Change community boundary to 4 Ave from 5 to 8 Street

Connect Riverfront Ave to the west through Festival Market

Levy for non-infrastructure needs

James Short Park should be renamed as he was enemy of Chinese residents for years

Rename James Short Park to honour Chinese community

Area #3 Beltline and East Village

Response

Green space and dog runs west of Macleod Trail - pop up space

Use city land to provide open space

Increase in park space

13 Ave greenway continuation



What We Heard Report: 2019 June 26 Place-making Workshop

Public open space in east Beltline

Dog park amenities

Continue 13 Ave Greenway

Extend 13 Ave green way to Sunalta - expand open space system

Cidex Hat site - open space challenges of vertical sprawl

Finish the greenway

14 Street dead zone - opportunity for activation - connection across at 15 Ave and 12/13 Ave to move people into community

1st - Build on that

Laneway walking connection - 16 Ave east

Do something with the 10 Ave parkade - activate the street & 10 Ave beside bars

Centre Street

E-W connectivity across Macleod Trail

11 St a great neighbourhood street

Do not harm the existing public realm

Quiet streets are disappearing

Maintain the quiet sections - nice to visit. Intensity on some streets but return to neighbourhood level

8 St and 1 St - connection all the way to the river

Increase connectivity of high density areas around Macleod Trail

Macleod Trail & 1 ST SE - improve streetscape

17 Ave edge interface on south with adjacent communities

14 Street feels like a dead zone, barren

Reinvigorate 14 Street SW

One-way avenues - streetscape improvements - road diets

11 St connection to the river

Connecting Decidedly Jazz Dance to the old YMCA

Shared N/S streets with pedestrians given wide road ROW

2 Street SW Green Line underpass could include pedestrian walkway or over-rail walkway conenction

Investigate one-ways on 14 + 15 Aves - planning to remain this way

2-waying 11 + 12 Ave or just slow the traffic

Existing cycling network needs to look permanent and beautiful

Opportunity to activate and integrate through the Devenish Building - connect new Mt Royal park with 17 Ave

Lane walk behind 17 Ave east of 8 Street

Potential to activate 10 Ave, parkades, vibrancy on street

Do no harm - projects should not diminish quality of life in the community (e.g. one way streets) from Sunalta to 1 Street changes nature of the street

Areas of quiet to areas of urban, active streets

Improve east-west connections between Beltline and Stampede at 14, 15, 17 Ave

Connect Vic Park with EV at 5 Street

Connect Beltline to Bow River north along 1 ST SW

Centre Street N-S connection through Beltline

11 and 12 Avenue - Does one way or two way make a difference, or is it design?

Do 14/15 Avenue stay one-ways? What's been different since they've changed?

Make the cycle tracks permanent and beautiful

15 Avenue - between 8 and 9 St - alley and park with better lighting

Safe connection from residential to downtown

Saddledome becomes water park! (West Ed Mall)

Close down 17 Avenue to vehicles one day per week

Close CP rail

Rotating Sunday street shutdowns



What We Heard Report: 2019 June 26 Place-making Workshop

Close 17 Ave 1 day per week

Water park (West Ed Mall) at Saddledome

Preservation of low-cost community groups

Successes - BUMP to more neighbourhoods

Standardize good practices throughout the area not just specific pockets

Is it part of the Centre City?

Preserve low-cost spaces near 1 ST & 12 Ave SW - connect organizations

Affordable grocery stores on the east end of Beltline

CPR tracks interface

Do we need more retail and development?

Stampede - entertainment or community first?

### Area #4 Downtown West

### Response

Note: the community often includes 8 street in their area. Consider boundary adjustment.

No character. Vertical sprawl.

Rename as "Mewata"

8 street is a good street to redefine as a connection from the beltline to the park. Also good to focus on west of 8th street as quieter, more residential.

8th avenue is the declared parade route and has Stephen ave master plan coming. Good area to focus.

10 street at louise bridge is a wonky area. Train tracks isolate downtown west from eau Claire.

Park/river system is not easily accessible – create connection! Then start designing the streets that lead to the river, with that in mind.

9th Street where ctrain is a barrier, cuts off the downtown west to the rest of the city.

Upgrade of river pathway. Can't access water.

Focus on assets (shaw, contemporary Calgary, river) to focus \$\$ on pedestrian connections.

More connectivity to the river. Would be used by residents of beltline and other areas south, and would drive people through downtown west.

Push back 4th and widen river pathway.

11 Street in the original cc plan was referenced as green street – great opportunity. Should be enhanced.

10,000 step pathways.

Better sidewalks and streets that are not crumbling.

Important connection 11th street to beltline.

Road network is a challenge – not easy to go to the river...not easy to go to coop.

Underpass on 11 Street. More people oriented commercial.

4 Ave between 10 Street bridge and 11 Street is very unpleasant and could be serious pedestrian draw

11 St Rail crossing should be under/overpass to improve connectivity

8 Street main N-S connection

10 Street and 11 Street connections across Bow Trail to river

Improve walking & cycling linkages at Memorial & 14 Street

Improve access to river on 11 Street north across Bow Trail

Improve access to Beltline on 11 Street south across CPR tracks

Dog park + wave park = cluster

Community wants to activate the temporary park.

Important to have public outdoor spaces

No grocery or retail.

Mewata armory - could it have greater public access.

Temporary park to provide more park space for the community.



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Grocery store needed.

Shaw millennium park does not have good access.

Connecting Kerby Centre to the rest of the community.

Green space doesn't serve community well.

Need green space for field sports. Return Mewata stadium to sports use.

Need kid spaces.

Smaller festival/event site.

Pop up activities

If you want to bring in more amenities for residents why not use tax tools like the US. Eg., not charge property tax. (done in Saskatoon)

Millennium Park as concert venue during X-Games

8th – cycle track is crammed in, not great realm there. Feels like a waste land.

No sense of place, just residential towers.

People need to feel safe in order to move to areas especially women, visible minorities etc.

Stephen ave is desolate.

Stephen ave in this area, mostly vacant.

Opportunity at kerby centre location. Could be potential redevelopment site.

Kerby station is an important centre to focus on. Opportunity.

Lots of parking lots – lots of undertuilized areas.

8th and 8th worst spots for public safety. Focus on this area between 7th and 8th. Create a whole new vibe

11 Street is huge opportunity. On west side has public space/greenery/major buildings. 1 street is pretty wide too.

Area outside contemporary Calgary is a really good place for public realm that can bring people into the train station and over to Stephen Ave.

Lacks amenities, foods, drinks.

Rumble house is a good concept for the neighbourhood. Could connect it up to ACAD to enhance the art narrative for the neighbourhood.

Cycle track is in rough shape on Stephen Ave.

Commercial spaces are large. Break them up?

Not a great place to hang out in bad weather, because no where to go in and weather a storm.

Doesn't go down there, because they feel unsafe.

Kerby Centre block to be acquired

8 Ave between 8 St and Mewata needs serious public realm work

Hostile 14 St at Millennium Park needs improvement

Traffic calming on 6 Avenue to separate local road from arterial

E-W connection along 7 Avenue or 8 Avenue

10 Street & 4 Avenue needs to be made human friendly

14 Street between river and CPR track is hostile environment

Bow River pathway an unpleasant experience along DT West

City should acquire & redevelop Kerby Centre

Reduce design speeds along 9 Avenue and 6 Avenue

8 Avenue needs maintenance

## Area #5 Downtown Commercial Core

### Response

Safety! Mobility / women - perception hot-spots (user-generated info)

Marketing / wayfinding / info on special places within downtown to the general public - leverage communication w/ real estate bodies

Market Downtown - diffuse the perception of unsafe area after 5pm



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Connectivity

CPR underpasses are unexpected gems of the CC (beautiful, part of history)

School bus hub to simplify how to get kids to school in the surrounding neighbourhoods

Plaza areas which are programmable sParks - shift in thinking on how we use public spaces (ie. Plazas in front of offices)

Activated CTrain stations / programming adjacent to stations

Activated Plus15 roof-top areas (easement areas)

Temporal art / market spaces & galleries

Improve public realm - shift to pedestrian

Expand/spread ped-oriented areas along Stephen Ave more to the west

"Shitty" public realm / ped experience along Centre Street (in Chinatown)

Make public parks actually public - shedding the perception of "private" design (improved edges, connections into these spaces)

"Cheap" activation of spaces (furniture, local art, playgrounds)

Adjacent places of interest with next-to-park spaces

How do we get better public realm to incentivize development in DT? Bonus density in key areas - prioritize public realm / landscape

CPR deck-top park planning for eventual vacancy

Ability to be flexible in activations and uses to animate

Allow simple wins from community-driven events

Temporary activation of spaces to entice people to area

More soft landscaping and storm water management

Critical mass of school-aged children/families to live in DT to accommodate inner-city schools

How do we keep people in DT?

Food/market spaces! More amenities

Beyond 5pm activation

Improve public realm through green spaces - dedicated green spaces for families / after-work uses

What are the drivers? What do young families want in DT (lifestyles, international trends/expectation)

Tracking where DT people live/work - what are their skills and jobs?

How can we make DT more attractive? Vs EV, Eau Claire, Beltline? Would it be viable to do this?

"Downtown by design"

Residential development follow more residential development so keep encouraging it

Remove parking requirements for Commercial Core new development

Small grocery, schools, recreation for kids (ice rink, soccer fields)

More connected culture, services, and daily uses

BBQ parks for families!

Density bonusing that supports affordable housing

Land use that does not give away density (FAR)

Affordable housing location criteria: access to transit, grocery, park/open space, schools, employment

Explore inclusionary housing to incentivize residential

Universal design public realm

Schools to attract families and to promote rethink of family?

More community spaces in DT Core - can it be a multi-use space

Incentivize vacant spaces in DT offices - city-led pilot programs - community spaces, schools, incubators, affordable housing

Shift from corporate to residential uses in DT - how do we incentivize this?

Removal of political/process barriers

Leverage creative class into DT - reclaim DT office space into creative incubators